

**THE CORPORATION OF THE CITY OF WINDSOR  
Executive Committee – Administrative Report**



**MISSION STATEMENT:**

*“The City of Windsor, with the involvement of its citizens, will deliver effective and responsive municipal services, and will mobilize innovative community partnerships”*

<b>LiveLink REPORT #: 15446</b>	<b>Report Date: August 12, 2011</b>
<b>Author’s Name: Victor Ferranti/ Onorio Colucci</b>	<b>Date to Standing Committee: August 30, 2011</b>
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**To: Executive Standing Committee**

**Subject: CAPITAL PROJECT VARIANCE REPORT as at June 30, 2011**

**1. RECOMMENDATION: City Wide:  Ward(s): \_\_\_\_\_**

THAT Council **RECEIVE FOR INFORMATION** the 2011 Life-to-Date Capital Project Variance Report as at June 30, 2011 from the Chief Financial Officer and City Treasurer.

**EXECUTIVE SUMMARY:**

N/A

**2. BACKGROUND:**

The list of open/active capital projects is summarized by Service Area/Department/Program and attached as Appendix A. Administration reports semi-annually on the status of open capital projects. Project Leads are encouraged to report potential significant variances as soon as they can be projected. CR429/2010 approved that any capital projects whose final financial position is a deficit greater than 10% of net budget AND greater than \$500,000, will be subject to a separate report to Council specifically outlining the reasons for the deficit. At this time, there are no projects which meet these criteria.

**3. DISCUSSION:**

The comments for each capital project are based on Service Area/Department analysis and Finance review. For each project, data is provided detailing the budget vs. actual for funding sources and expenditures, the current financial position of the project (i.e. surplus/deficit) as well as the best current projection of the eventual final surplus/deficit position. A further update on

the status of all active capital projects will be reported back to Council following the closure of the 2011 year-end financial accounts.

#### **4. FINANCIAL MATTERS:**

As of June 30, 2011 there are 336 open capital projects with total budgeted expenditures of \$1.08 billion (see Appendix A). The current best projection of the ending position, once all capital expenditures are made and all the budgeting funding becomes available, is a net surplus of approximately \$23.5 million (see table below). Taking into account surplus funds that have already been reallocated by Council as per M170-2011, there is an anticipated net surplus of approximately \$11.2 million **prior to the required contingency** for projects which are not yet close enough to completion to be able to estimate their eventual final variance with any degree of certainty.

Overall, \$298 million in budgeted expenditures have yet to be incurred. It should also be noted that fully 132 of the 336 projects (or 40%) of the total open projects have incurred expenditures of 25% or less of their approved budget. This means that there is the likelihood of **very significant** shifts in the current variance projections as the projects proceed to completion.

**It is therefore premature to redeploy the projected savings at this time.** A contingency of \$11.2 million (i.e., equal to the current projected surplus or only 3.7% of the remaining budgeted expenditures) is required given the significant fluctuations that are likely due to the factors noted above. As projects are completed and closed at the end of each year, Administration will report on the **actual** net surplus, if any, along with recommended dispositions for the surplus and any redeployment opportunities.

NUMBER OF PROJECTS	PROJECTED FINAL VARIANCE	AMOUNT
291	On Budget	n/a
33	Surplus	\$24,869,172
12	Deficit	(\$1,374,934)
336	Currently Projected Net Surplus	\$23,494,238
Less:	Funding already allocated as per M170-2011 & Report #15087	(\$12,325,000)
	<b>Preliminary Projected Net Surplus</b>	<b>\$11,169,238</b>
Less	<b>Contingency for unfinished projects</b>	<b>(\$11,169,238)</b>
	<b>Funding currently available for redeployment</b>	<b>0</b>

#### **5. CONSULTATIONS:**

The various Departments provided comments to augment the analysis performed by the Finance Department.

#### **6. CONCLUSION:**

A comprehensive report on all open/active capital projects indicates that overall the 336 projects are currently expected to be finalized in an overall surplus position. Given the number of projects and the fact that many are just getting started, significant fluctuation in the projections is likely. Regular reports will keep Council apprised of the projects' status.

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**Victor Ferranti**  
**Manager of Capital Budget and Corporate Reserves**

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**Helga Reidel**  
**Chief Administrative Officer**

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**Onorio Colucci**  
**Chief Financial Officer/City Treasurer and Corporate Leader Finance and Technology**

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**Mario Sonogo**  
**City Engineer and Corporate Leader Environmental Protection and Transportation**

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**Valerie Critchley**  
**City Clerk/Licence Commissioner and Corporate Leader Public Engagement and Human Services**

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**Ronna Warsh**  
**Community Development and Health Commissioner and Corporate Leader Social Development, Health, Recreation and Culture**

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**George Wilkki**  
**City Solicitor and Corporate Leader Economic Development and Public Safety**

/vjf

**APPENDICES:**  
**Appendix A: Capital Variance Report – As at June 30, 2011**

**DEPARTMENTS/OTHERS CONSULTED:**  
**Name:**  
**Phone #: 519                    ext.**

**NOTIFICATION :**

Name	Address	Email Address	Telephone	FAX

City of Windsor  
Capital Variance Report



As at June 30, 2011

# City of Windsor



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# Capital Variance Report

As at June 30, 2011



Office of the City Engineer

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
1	7035011	Street Lighting	Various Street Light City Wide	2,825,000	2,825,000	-	2,825,000	1,476,294	1,348,706	1,348,706	T. Pocock	-	Ongoing	Project is ongoing from year to year. Typically, an annual budget of approximately \$275,000 is approved by Council each year for the ongoing funding of this project.
2	7062010	Street Lighting	Streetlighting Data Inventory	100,000	100,000	-	100,000	41,723	58,277	58,277	T. Pocock	-	2011	On-going review of inventory.
3	7093003	Street Lighting	Street Lighting Relamping	1,450,000	1,450,000	-	1,450,000	-	1,450,000	1,450,000	T. Pocock	-	Ongoing	Relamping occurs on an annual 5-year cyclical basis.
4	7081019	Right of Way	Site Environmental Assessment - Various	1,427,337	1,448,480	21,143	1,427,337	579,975	847,362	868,505	W. Al-Yassiri	-	2012	On-going account for environmental assessments of various properties. Currently the former Wickes Manufacturing Site is the main project. Decommissioning and demolition has been put on hold pending the outcome of an Expression of Interest led by the Planning Department. Ongoing security costs for the site are being charged to this project. Funding source variance is attributed to some rental income received but not budgeted as project budget was established on a net city cost basis instead of gross.
5	7031012	Roadways	Grand Marais Road Improvements	624,000	747,990	123,990	624,000	499,982	124,018	248,008	S. Colucci	-	Ongoing	This phase of the project is for engineering. Property acquisitions are in progress. Funding source variance is attributed to proceeds from the sale of lands that materialized but was not budgeted as project budget was established on a net city cost basis instead of gross.
6	7033118	Roadways	East Riverside Planning District	16,922,667	17,877,172	954,505	16,922,667	16,878,318	44,349	998,854	J. He	200,000	Ongoing to 2011	Construction ongoing. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross.
7	7035014	Roadways	Road Improvements - Walker Road	5,560,000	6,522,223	962,223	5,560,000	6,103,290	(543,290)	418,933	A. Godo	-	2013	The construction is complete, and the maintenance period is over. As per CR368/2007, property/lease agreement, there are pending related expenses. It is expected that these items will be finalized upon the completion of the E-W Arterial Class EA. Subsequent to finalizing these items, the project will then be closed. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
8	7035046	Roadways	Intersection Improvements	3,260,000	3,930,411	670,411	3,260,000	3,915,919	(655,919)	14,492	A. Godo	4,000	2011	Howard/Cabana intersection project is complete. Outstanding claims related to property are yet to be finalized (approx. \$10,000). Funding source variance is attributed to a recovery of expenses received and proceeds from the sale of lands at the southwest corner of Howard/Cabana that was unplanned and received but not budgeted as project budget was established on a net city cost basis instead of gross.
9	7045034	Roadways	Pedestrian Safety Improvements	950,000	1,035,200	85,200	950,000	629,599	320,401	405,601	S. Colucci/S. Shayshak	-	Ongoing	Funds approved in this program are used to construct pedestrian facilities identified through the Pedestrian Generator Policy. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
10	7052085	Roadways	City Centre Streetscaping	6,857,333	6,877,135	19,802	6,857,333	7,177,669	(320,336)	(300,534)	W. Al-Yassiri	(127,747)	Aug. 2011	Project is complete. A report is anticipated to go to Council in August 2011 explaining the project variance and how it will be funded. The final project variance is a result of unforeseen repairs to a sinkhole and a basement encroachment improvement which was previously communicated to Council. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission and the DWBIA received but not budgeted as project budget was established on a net city cost basis instead of gross.
11	7062006	Roadways	Tecumseh - Jefferson/Lauzon Parkway	1,540,000	1,540,000	-	1,540,000	831,565	708,435	708,435	F. Mikhael	-	2011	The project is currently under maintenance. Property negotiations/acquisitions and potential business loss claims are still outstanding.
12	7062008	Roadways	Walker Road Grade Separation Ancillary	4,445,000	4,811,699	366,699	4,445,000	4,439,329	5,671	372,370	F. Mikhael	200,000	2011	Project is currently under maintenance until the end of 2011 with deficiency holdbacks. Claims and property negotiations/acquisitions are still outstanding. Funding source variance is attributed to a recovery of expenses received from MTO but not budgeted as project budget was established on a net city cost basis instead of gross.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
13	7062908	Roadways	North Talbot/Howard Intersection	3,285,708	3,688,213	402,505	3,285,708	3,032,828	253,082	655,587	F. Mikhael	400,000	2011	Construction will be complete by the end of 2011. Claims and property negotiations/acquisitions are still outstanding. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
14	7062908	Roadways	South Cameron Local Improvements	100,000	100,000	-	100,000	13,547	86,453	86,453	J. Liu-Vajko	-	Ongoing	Funds are to be used for future development in the area.
15	7072118	Roadways	McHugh - Lauzon/Little River	8,897,000	9,255,084	558,084	8,897,000	9,282,175	(565,175)	(7,111)	T. Pocock	(35,000)	2011	Project is currently under maintenance with deficiency holdback (approx. \$10,000) plus landscaping (approx. \$10,000). Unforeseen issues resulted in extra costs including watermain work, separate tenders, importing of fill restoring the borrow site. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
16	7081016	Roadways	Banwell Noise Barrier Wall	150,000	150,000	-	150,000	66,586	83,414	83,414	W. Al-Yassiri	-	2011	Work was completed in the Fall of 2010. Currently under maintenance until August 2011.
17	7081017	Roadways	East Riverside Retention Pond/Land	3,733,845	3,761,745	28,100	3,733,845	3,394,442	339,203	367,303	J. He/M. Sonego	-	2011	Construction is ongoing. Land expropriation not yet complete (may go to OMB). Funding source variance is attributed to an outstanding contract holdback not yet released.
18	7081907	Roadways	Sidewalks - Tranby/Florence	80,000	80,000	-	80,000	32,025	47,975	47,975	J. He/M. Sonego	40,000	Nov. 2011	Tranby sidewalk is complete. Florence sidewalk is substantially complete with just some minor issues to be addressed.
19	7086001	Roadways	Riverside Drive Vista Improvement	1,650,000	1,527,000	(123,000)	1,650,000	306,085	1,343,915	1,220,915	A. Godo	-	Ongoing	RFP for consulting services closed in June 2011. Consultant to commence engineering and design for Phase 1 (Lauzon to Riverdale) in summer 2011. Construction of Phase 1, Stage 1 anticipated to begin in 2012. Phase 1, Stage 2 to follow when funding is available. Funding source variance is attributed to approved 2009 capital budget funding not yet transferred. Project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
20	7086003	Roadways	Provincial/Division Corridor	8,946,666	8,584,444	(362,222)	8,946,666	600,891	8,346,775	7,983,553	J. He	-	Ongoing	Project is in the detailed design stage. Land acquisition/expropriation is in process. Construction scheduled for 2012, pending land acquisition. Funding source variance is attributed to approved 2009 capital budget funding not yet transferred. Project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax). In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
21	7091004	Roadways	Clemenceau Blvd - Rose/Grand	1,910,000	2,166,942	256,942	1,910,000	2,042,225	(132,225)	124,717	P. Mourad	112,442	2011	Work is complete except for outstanding deficiencies. Project was substantially completed on September 7, 2010. Under one year maintenance. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.
22	7092005	Roadways	Cabana Road Improvements	200,000	200,000	-	200,000	126,681	73,319	73,319	J. He	-	2011	Drainage study is underway.
23	7092016	Roadways	Walker Road Reconstruction - ISF	12,624,856	8,896,402	(3,728,454)	12,624,856	9,614,046	3,010,810	(717,844)	A. Godo	-	Dec. 2012	ISF Project - 81% of work is complete and has been processed for payment as at May 31, 2011. Currently finishing line painting, urban design and landscaping components. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have been claimed but not yet received to date.
24	7092017	Roadways	Tecumseh Road East Improvements - ISF	8,400,000	6,318,207	(2,081,793)	8,400,000	5,891,372	2,508,628	426,835	F. Mikhael	-	2011	ISF Project - 40% of excavation and removal, currently finishing Stage 1, 35% preparation for concrete pavement, watermain is 90% complete, sewer work 50%, most of utility relocates are complete. Finishing stage 1 of the detour. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have been claimed but not yet received to date.
25	7092018	Roadways	Walker / Wyandotte Intersection - ISF	4,884,570	5,222,557	337,987	4,884,570	4,710,171	174,399	512,386	J. He	-	2011	ISF Project - 55% completed. Walker Rd. is completed and Wyandotte west of Walker is completed. Wyandotte east of Walker and Tuscarora cul-de-sac are under construction. More funding may be required due to unpredicted construction conditions and land acquisitions. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross.



**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
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26	7092020	Roadways	City Centre Streetscape - ISF	7,214,000	4,793,064	(2,420,936)	7,214,000	4,177,002	3,036,998	616,062	W. Al-Yassiri	550,000	Oct. 2013	ISF Project - Work was substantially performed on October 21, 2010 and fully complete (including deficiencies) on March 31, 2011. In general, maintenance periods are 1 year. This project has a couple of items specified in "Special Provisions" to be on maintenance for 2 years plant materials/new trees & decorative pavements/unit pavers. Funding source variance is attributed to recoveries from the government and the DWBIA that have been claimed but not yet received to date.
27	7096001	Roadways	Howard / Southwood Lakes Intersection	150,000	150,000	-	150,000	2,329	147,671	147,671	F. Mikhael	-	2011	Design is underway.
28	7102001	Roadways	Lloyd George - Rose/Grand	3,085,000	2,240,000	(845,000)	3,085,000	142,618	2,942,382	2,097,382	P. Mourad	-	2011	Project is out for tender. Construction to begin on August 8th, 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance. In addition, recoveries from WUC have not yet materialized.
29	7104001	Roadways	Walker Rd. Corridor Improvements	15,000,000	-	(15,000,000)	15,000,000	198,880	14,801,120	(198,880)	F. Mikhael	-	2016+	Design is underway. Funding source variance is attributed to recoveries from the government that have not yet materialized.
30	7111012	Roadways	Local Improv Prog - Road Rehab.	300,000	110,000	(190,000)	300,000	-	300,000	110,000	W. Hicks	-	Ongoing	The Local Improvement process has started for Roselawn and for St. Rose. Construction of both projects is anticipated for 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
31	7119001	Roadways	Bus Bay Program	50,000	50,000	-	50,000	494	49,506	49,506	W. Hicks/P. Winters	-	2011	For 2011, two schools will receive funding for bus bays, both on School board property.
32	7032060	Sewer Rehab.	Ojibway Sanitary Sewer Rehab.	1,970,000	1,970,000	-	1,970,000	235,514	1,734,486	1,734,486	S. Shyshak/F. Mikhael	-	2011	Project yet to be tendered. Engineering is nearing completion. Inquiring regarding Species at Risk within the project limits with MNR and ERCA.
33	7071004	Sewer Rehab.	Lincoln - Ypres/Memorial	1,390,000	1,528,442	138,442	1,390,000	1,594,877	(204,877)	(66,435)	S. Shyshak	(66,435)	Project Complete	This project is complete. Further to the transfer of \$275,000 to project 7083005 - Parent-Lens/Ypres Storm Sewer as per CR249/2009, additional claims by the Contractor resulted in a deficit. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
34	7071121	Sewer Rehab.	Elm Street - College/Giles West	1,744,000	1,744,000	-	1,744,000	132,203	1,611,797	1,611,797	J. Liu-Vajko	-	2012	Construction is anticipated to commence in July 2011.
35	7082010	Sewer Rehab.	Prado Place - Riverside/Wyandotte Construction	1,150,000	1,400,326	250,326	1,150,000	1,334,465	(184,465)	65,861	P. Mourad/A. Godo	57,000	2012	Project is complete. Outstanding payment for post-construction condition survey is still pending. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
36	7082013	Sewer Rehab.	Sunset Avenue - University/Wyandotte	1,660,000	1,660,000	-	1,660,000	1,373,645	286,355	286,355	P. Mourad	256,550	2011	The construction is complete however, there is a deficiency holdback for some outstanding sewer work that needs to be repaired.
37	7082014	Sewer Rehab.	Eastlawn Avenue - Edgar/Cul-de-sac	724,000	799,664	75,664	724,000	529,763	194,237	269,901	T. Frickey/A. Godo	250,216	2011	The construction is complete, however the project is currently under maintenance for one year to ensure there are no deficiencies. There is a deficiency holdback to cover any costs that are incurred during the deficiency period. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
38	7082015	Sewer Rehab.	Partington Avenue - College/Tecumseh	2,900,000	3,508,931	608,931	2,900,000	3,448,445	(548,445)	60,486	J. Liu-Vajko	-	2011	The construction is complete, however the project is currently under maintenance. Negotiations with Union Gas for work performed remain outstanding. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.

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	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
39	7082017	Sewer Rehab.	Alley West of Kildare - Ypres/Memorial	1,000,000	1,019,608	19,608	1,000,000	294,525	705,475	725,083	J. He	(300,000)	2011	Construction is underway. The projected deficit of \$300,000 is due to extended scope of work to storm sewer lateral replacements and unexpected connection variations. Funding source variance is attributed to an outstanding contract holdback not yet released.
40	7082018	Sewer Rehab.	Alley West of Chilver - Ypres/Memorial	1,056,000	1,056,000	-	1,056,000	48,452	1,007,548	1,007,548	J. He	-	2011	Engineering is underway. Construction is anticipated to commence in 2011.
41	7082019	Sewer Rehab.	Norman Road - Joinville/South of Haig	1,030,000	1,219,035	189,035	1,030,000	1,023,169	6,831	195,868	S. Shyshak/F. Mikhael	139,458	2011	The construction is complete, however, the project is currently under maintenance for one year to ensure there are no deficiencies. There is a deficiency holdback of \$5,000. Council Report #15393 approved the transfer of \$51,408 to project 7089019 - Closed Circuit TV Program. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
42	7082020	Sewer Rehab.	City Wide Culvert Inspection/Repair	822,000	822,000	-	822,000	5,302	816,698	816,698	P. Mourad	-	Ongoing	Inspection of E.C. Row culverts is ongoing.
43	7082021	Sewer Rehab.	Westcott Road - CNR/Metcalf	2,375,000	2,705,778	330,778	2,375,000	2,112,398	262,602	593,380	F. Mikhael	400,000	2011	Project is currently under maintenance. The projected surplus is attributed to tenders coming in lower than anticipated. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
44	7082022	Sewer Rehab.	Alley West of Windermere - Ypres/Memorial	1,071,000	1,071,000	-	1,071,000	48,273	1,022,727	1,022,727	J. He	-	2012	Engineering is underway. Construction is anticipated to commence in 2011.
45	7082023	Sewer Rehab.	Princess Avenue - Joinville/Grand Blvd.	1,360,000	1,360,000	-	1,360,000	39,492	1,320,508	1,320,508	F. Mikhael	-	2013	Engineering is underway. Construction is anticipated to commence in 2012.
46	7082024	Sewer Rehab.	Esdras Avenue - Wyandotte/Raymond	3,131,000	3,246,278	115,278	3,131,000	618,276	2,512,724	2,628,002	S. Shyshak / F. Mikhael	-	2011	Construction is underway, with an anticipated completion date in the Fall of 2011. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.
47	7082025	Sewer Rehab.	Dawson Road - Wyandotte E/CNR	1,559,000	1,820,272	261,272	1,559,000	1,836,535	(277,535)	(16,263)	T.Frickey/J. He	(14,903)	2011	The construction is complete however the project is currently under maintenance for one year to ensure there are no deficiencies. Some minor recoveries are expected from WUC. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
48	7082026	Sewer Rehab.	Westminster Blvd - Joinville/Iris Place	1,400,000	1,400,000	90	1,400,000	62,439	1,337,561	1,337,651	F. Mikhael	-	2013	Engineering is underway. Construction is anticipated to commence in 2012. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
49	7091037	Sewer Rehab.	Aubin Rd - Franklin St / CNR	1,346,333	1,578,869	232,536	1,346,333	1,459,417	(113,084)	119,452	S. Colucci	15,000	2011	Construction is complete. Deficiency list needs to be addressed. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
50	7092008	Sewer Rehab.	Gladstone - Wyandotte East / Erie East	1,932,000	252,000	(1,680,000)	1,932,000	60,828	1,871,172	191,172	J. He	-	2013	Engineering is underway. Construction anticipated to commence in 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
51	7092009	Sewer Rehab.	Parent - Erie East / Wyandotte East	250,000	172,012	(77,988)	250,000	178,382	71,618	(6,370)	S. Shyshak/A. Godo	-	2011	Engineering is underway. As per Council Report #15195 and B12/2011, \$120,000 was transferred to project 7109001 - Erie St. La Bella Strada for sewer work at the intersection of Parent and Erie. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
52	7092010	Sewer Rehab.	Marentette - Ellis East / Giles East	1,470,000	50,000	(1,420,000)	1,470,000	76,815	1,393,185	(26,815)	T. Frickey/A. Godo	-	2012	Tenders closed on June 13th, 2011. Construction is anticipated to commence in July 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
53	7092011	Sewer Rehab.	Tourangeau - Seminole / Ontario / Milloy	4,460,000	110,000	(4,350,000)	4,460,000	108,650	4,351,350	1,350	J. Liu-Vajko	-	2011	Engineering is underway. Construction is anticipated to commence in 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
54	7092012	Sewer Rehab.	Lena Street - College / Millen	790,000	40,033	(749,967)	790,000	65,488	724,512	(25,455)	T. Frickey/J. He	-	2011	Engineering is underway. Construction is anticipated to commence in 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
55	7103002	Sewer Rehab.	Pierre - Assumption/Riverside	40,000	40,000	-	40,000	-	40,000	40,000	S. Shyshak	-	2013	Engineering is underway. Construction is anticipated to commence in 2012.
56	7103003	Sewer Rehab.	King St. - Prince/South	50,000	50,000	-	50,000	-	50,000	50,000	A. Godo	-	2013	Engineering is underway. Construction is anticipated to commence in 2012.
57	7103004	Sewer Rehab.	Belle Isle View - Edgar/Tranby	60,000	60,089	89	60,000	9,071	50,929	51,018	T. Frickey/F. Mikhael	-	2012	Engineering is underway. Construction is anticipated to commence in 2012. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
58	7103005	Sewer Rehab.	Arthur Rd - Seminole/Miloy	60,000	60,049	49	60,000	7,328	52,672	52,721	J. He	-	2012	Engineering is underway. Construction is anticipated to commence in 2012. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
59	7103006	Sewer Rehab.	Fairview - Wyandotte/Riverdale	40,000	40,025	25	40,000	10,051	29,949	29,974	S. Colucci	-	2012	Survey is underway with engineering to commence shortly and construction scheduled to begin in 2012. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
60	7103007	Sewer Rehab.	Queen St. - Prince/South	50,000	50,000	-	50,000	-	50,000	50,000	A. Godo	-	2015	Engineering is underway. Construction is anticipated to commence in 2015.
61	7111014	Sewer Rehab.	Elm St. - Giles/Tecumseh	60,000	-	(60,000)	60,000	600	59,400	(600)	June Liu-Vajko	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
62	7111015	Sewer Rehab.	Pierre Ave - Assumption/Wyandotte	60,000	-	(60,000)	60,000	600	59,400	(600)	S. Shyshak	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
63	7111016	Sewer Rehab.	Fairview Ave - Wyandotte/St. Rose	50,000	-	(50,000)	50,000	500	49,500	(500)	W. Hicks	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
64	7111017	Sewer Rehab.	Westcott Rd - Metcalfe/Alice	65,000	-	(65,000)	65,000	650	64,350	(650)	W. Hicks	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
65	7111018	Sewer Rehab.	Aubin Rd - Franklin/Seminole	65,000	-	(65,000)	65,000	650	64,350	(650)	S. Colucci	-	2014	Engineering is scheduled for 2012. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
66	7112001	Sewer Rehab.	Francois Ct - Ellrose/Wyandotte	1,000,000	1,000,000	-	1,000,000	10,404	989,596	989,596	T. Frickey / P.Mourad	-	2012	Engineering is underway. Construction is anticipated to commence in 2012.
67	7112002	Sewer Rehab.	Watson Ave - Cedarview/Menard	1,000,000	1,000,000	-	1,000,000	37,096	962,904	962,904	S. Colucci	-	2012	Engineering is underway. Construction is anticipated to commence in 2012.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
68	7051021	Storm Sewer	East Riverside Flood Protection	975,000	975,000	-	975,000	952,743	22,257	22,257	A. Godo	(30,000)	2011	The project is complete, however, the final invoice from ERCA is pending. The projected deficit is due to unforeseen additional work associated with the sewer system.
69	7062004	Storm Sewer	Grove/Campbell/ McKay Storm Sewer	5,372,000	4,472,408	(899,592)	5,372,000	3,609,207	1,762,793	863,201	F. Mikhael	-	2012	Under Construction. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance. In addition, a recovery of expenses from Windsor Utilities Commission was received but not budgeted as the project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.
70	7062014	Storm Sewer	Culvert Reconstruction	1,612,000	1,707,571	95,571	1,612,000	491,347	1,120,653	1,216,224	P. Mourad	-	2011	Construction work has commenced and is ongoing for E.C. Row locations - Central and Jefferson. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
71	7062912	Storm Sewer	Campbell/University Storm Relief	50,000	50,000	-	50,000	6,380	43,620	43,620	F. Mikhael	-	2013	This project was approved in the 2008 Capital Works Budget for engineering. Funding for construction of storm sewers on College and University is scheduled for 2011 and beyond.
72	7064027	Storm Sewer	Storm Relief Sewer Outfall Rehabilitation	650,000	650,000	-	650,000	328,942	321,058	321,058	M. Winterton	-	2011	Engineering is currently underway (Phase II).
73	7069013	Storm Sewer	Downspout Disconnections	535,000	435,853	(99,147)	535,000	83,651	451,349	352,202	W. Hicks	-	Ongoing	Council approved the Downspout Disconnection Policy through CR50/2008. This project is used to correct problems that may arise from time to time on sewer projects accepted by the City and no longer under the contractor's warranty. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years and a recovery of expenses for temporary financing costs until such time as approved funding becomes available, hence the funding source variance.
74	7074115	Storm Sewer	Woodlawn/Ypres/ Memorial Storm Sewer	2,376,000	2,484,448	108,448	2,376,000	1,860,071	515,929	624,377	F. Mikhael	624,377	Project Complete	Project is complete and can be closed. The project was scaled back resulting in portions of Vimy Avenue, from Elsmere to Lillian not being reconstructed, as per Communication to Council on April 20, 2009, Report #14030. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
75	7081004	Storm Sewer	Westminster - Lassaline/Tecumseh	3,267,000	3,685,628	418,628	3,267,000	2,712,877	554,123	972,751	T. Frickey/F. Mikhael	969,750	2011	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. The deficiency holdback is \$3,000. The projected surplus is attributed to tenders coming in lower than anticipated and efficient project management. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
76	7082003	Storm Sewer	Grand Marais Drain - Central/Walker	2,941,310	3,797,359	856,049	2,941,310	2,414,552	526,758	1,382,807	P. Mourad	600,000	2011	Phase 1 and Phase 2 are complete. Project remaining funds will be allocated to future phases of the Grand Marais Drain subject to Council approval. Funding source variance is attributed to a recovery of expenses from ERCA and Chrysler received but not budgeted as the project budget was established on a net city cost basis instead of gross.
77	7083005	Storm Sewer	Parent - Lens/ Ypres Storm Swrs	3,621,295	3,523,784	(97,511)	3,621,295	3,407,495	213,800	116,289	F. Mikhael	-	2011	The project was substantially completed in 2010 and is currently under a one year maintenance period. Funding source variance is attributed to a recovery of expenses from WUC that has not yet materialized.
78	7086002	Storm Sewer	Prince/Totten Outlet Sewer	10,800,000	6,180,000	(4,620,000)	10,800,000	408,939	10,391,061	5,771,061	A. Godo	-	2013	Consultant has been engaged and engineering is underway. Phase 9A is under construction. Phase 9B is anticipated to be tendered in the Winter of 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
79	7086004	Storm Sewer	Municipal Drains Maintenance	1,000,000	800,000	(200,000)	1,000,000	78,157	920,843	720,843	A. Godo/P. Mourad	-	2011	To date, minimal funds have been expended from this project. The Watson Drain work was completed in the Spring of 2011. The consultant for Little Tenth is currently reviewing required works and will submit a report once that work is complete. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
80	7086005	Storm Sewer	Concrete Channel - Grand Marais	1,500,000	1,000,000	(500,000)	1,500,000	84,624	1,415,376	915,376	P. Mourad	-	2011	Study is completed. Concrete channel repairs to be completed this summer - cost sharing with ERCA. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
81	7091008	Storm Sewer	Wyandotte - California/Partington	2,900,000	1,000,000	(1,900,000)	2,900,000	37,616	2,862,384	962,384	P. Mourad	-	2012	Consultant is working on engineering design. Scheduled to tender work in the Winter of 2012. This project has been expanded to include streetscaping from Partington to Campbell. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
82	7091021	Storm Sewer	Cahill Drain Improvements	100,000	100,000	-	100,000	162	99,838	99,838	F. Mikhael	-	2011	Awaiting ERCA review.
83	7092003	Storm Sewer	Raymond - Westminster to Jefferson	3,250,000	3,678,267	428,267	3,250,000	3,753,471	(503,471)	(75,204)	J. Liu-Vajko	(85,000)	2011	Project construction was completed in 2010 and is currently now under maintenance. However, during the maintenance period, the School Board brought up the issue of a Crosswalk which required reconstruction, and this work is underway. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
84	7092004	Storm Sewer	Lennon Drain Improvements	450,000	450,000	-	450,000	2,071	447,929	447,929	J. He	-	2011	Awaiting ERCA review.
85	7094001	Storm Sewer	Sunset - University to Wyandotte	2,030,700	2,122,321	91,621	2,030,700	1,930,386	100,314	191,935	P. Mourad	-	2011	Construction completed. Project currently under one year maintenance period. Surface asphalt to be completed in July 2011. Contractor to complete outstanding deficiencies with the sanitary sewer. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.
86	7111013	Storm Sewer	Basement Flooding Prevention Subsidy	500,000	-	(500,000)	500,000	-	500,000	-	M. Sonego	-	2012	Per CR77/2011, ERCA was retained as the City's agent for this study. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
87	7111030	Storm Sewer	Little River Channel Dykes Study	90,000	90,000	-	90,000	-	90,000	90,000	A. Godo	-	2012	Per CR77/2011, ERCA retained as the City's agent for this study.
88	7111037	Storm Sewer	Detroit River Shoreline Assessment Study	10,000	10,000	-	10,000	-	10,000	10,000	W. Hicks	-	2012	ERCA retained as the City's agent for this study.
89	7061904	Sanitary Sewer	Little River Trunk Sanitary Sewer	12,100,000	12,100,000	-	12,100,000	12,085,438	14,562	14,562	A. Godo/T. Pocock	-	2012	The construction is complete. Project is being video-inspected as part of the commissioning of the Sandwich South Employment Lands trunk sanitary sewer. There are pending business loss claims which could lead to a potential deficit.
90	7071013	Sanitary Sewer	Betts - Totten/Algonquin	542,000	660,208	118,208	542,000	536,927	5,073	123,281	J. He	113,281	2011	This is a Local Improvement project. The construction is complete. The By-Law to invoice the residents for their share of the work is anticipated to be passed by Oct. 2011. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
91	7076102	Sanitary Sewer	Sandwich South Lands Servicing	250,000	250,000	-	250,000	2,582	247,418	247,418	A. Godo	-	On Hold	Call for proposals will be issued after the Storm Drainage Class Environmental Assessment is complete.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

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92	7092019	Sanitary Sewer	Sandwich South Lands - ISF	30,400,000	23,531,273	(6,868,727)	30,400,000	27,617,990	2,782,010	(4,086,717)	A. Godo	-	Dec. 2012	ISF Project - Project comprised of 10 contracts. Phase 2, Stages 1, 2A & 2B, Phases 4A, 4B, 4C, 5 & 6 are under maintenance. Phases 4D & 6B are under construction. Funding source variance is attributed to an outstanding contract holdback not yet released, a recovery of expenses from the Town of Tecumseh that has not yet materialized and recoveries from the government that have been claimed but not yet received to date.
93	7109006	Sanitary Sewer	Private Sewer Connections Study	60,000	40,000	(20,000)	60,000	20,583	39,417	19,417	W. Hicks	-	Dec. 2011	Initial field work and environmental sampling has been completed. Data analysis and recommendations are forthcoming. Funding source variance is attributed to an outstanding grant application from the government that has not yet been received.
94	7089022	Infrastructure Planning	Traffic Calming Initiatives	125,000	75,000	(50,000)	125,000	61,712	63,288	13,288	A. Dowie / B. Wansbrou	-	Ongoing	Council Report 14580-CQ81-2009 Traffic Calming Policy Progress Mar. 29/2010 identified - 5 requests @ Step 4 (Public Meeting 1), 6 requests @ Step 3 (Petition Process), 33 requests @ Step 2 (Warrant Study) with a commitment to report back to Council concerning progress. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
95	7086009	Infrastructure Planning	Bikeways Development	614,629	623,129	8,500	614,629	599,156	15,473	23,973	J. Leitzinger	23,973	Aug. 2011	Project tasks identified were completed, however, there are some pending invoices to be paid. Upon receipt of these invoices, the surplus balance remaining in this project can be transferred to the related ongoing project ID #7111031 - 2011 Bikeways Development. Funding source variance is attributed to some miscellaneous recovery of expenses received but not budgeted as the project budget was established on a net city cost basis instead of gross.
96	7086010	Infrastructure Planning	Environmental Study Reports	993,576	1,037,811	44,235	993,576	360,469	633,107	677,342	J. Eugeni	-	Ongoing	Finalizing the Banwell EA Report for public review with minor o/s final payment upon receipt of deliverable. Part II Orders not anticipated at this time. Funding committed for Lauzon Parkway EA as co-proponents with the MTO and the County of Essex. Planned RFP for the Central Box EA is expected in late Fall 2011. Funding source variance is attributed to some miscellaneous recovery of expenses received but not budgeted as the project budget was established on a net city cost basis instead of gross.
97	7092024	Infrastructure Planning	Bikeways Development - ISF	550,000	399,165	(150,835)	550,000	449,979	100,021	(50,814)	J. Eugeni	-	2012	ISF Project - The project is complete, but some deficiencies are currently being addressed. The end of the maintenance period is dependent on the deficiency repairs. Funding source variance is attributed to recoveries from the government that have been claimed but not received to date. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
98	7111031	Infrastructure Planning	2011 Bikeways Development	400,000	100,000	(300,000)	400,000	-	400,000	100,000	J. Leitzinger	-	Ongoing	Surplus funds of \$23,973 will be transferred from 7086009 - Bikeways Development for the continuation of the bikeways program. This project remains ongoing. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
99	7034195	Corporate Projects	Development of New Huron Lodge	41,200,000	42,723,133	1,523,133	41,200,000	41,260,513	(60,513)	1,462,620	T. Graziano	-	2012	The construction is complete but the project is left open due to litigation and a number of deficiencies. The final completion date is tied to the end of the litigation. Funding source variance is attributed to an outstanding contract holdback not yet released, donations and a recovery of expenses received but not budgeted as project budget was established based on net city cost instead of gross. In addition, the balance of approved funding will be transferred when the funds become available as per the Debt Reduction Levy model approved in the 5-year capital plan.
100	7049021	Corporate Projects	Corporate Radio System	11,476,000	6,961,000	(4,515,000)	11,476,000	7,422,642	4,053,358	(461,642)	T. Bietola	-	2012	Contract is over 5 years and will be fully funded by 2012. The balance of approved funding will be transferred by 2012 as per the Debt Reduction Levy model approved in the 5-year capital plan, hence the funding source variance.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

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101	7052089	Corporate Projects	Station 7 - New Fire Hall	3,908,500	3,917,684	9,184	3,908,500	777,821	3,130,679	3,139,863	T. Graziano	-	2012	Project is under construction and is anticipated to be complete by Jan. 2012. Funding source variance is attributed to an outstanding contract holdback not yet released.
102	7092013	Corporate Projects	Retention Treatment Basin - RTB - ISF	67,590,523	61,439,484	(6,151,039)	67,590,523	53,996,434	13,594,089	7,443,050	J. Renaud	257,571	Aug. 2012	All contracts have been awarded. RTB facility is approximately 73% complete. The outfall sewer is done, the tunnelling of the interceptor sewer is 96% complete and the interceptor chambers are 76% complete. The overall project has a commissioning date of August 2011. Funding source variance is attributed to an outstanding contract holdback not yet released, a recovery of expenses received but not budgeted as project budget was established based on net city cost instead of gross and recoveries from the government that have been claimed but not received to date. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
103	7101026	Corporate Projects	Economic Development - Land Assembly (Twin Oaks Area)	10,800,000	2,157,575	(8,642,425)	10,800,000	7,397,256	3,402,744	(5,239,681)	M. Sonego/F. Mikhael	-	2012	This council approved economic development opportunity in the Twin Oaks area required the purchase of land and the extension of the nearby rail line. The land has been acquired and an RFP for the consultant has been issued for the building of the rail line. Funding from the unallocated contingency and the ISF projects surplus will be finalized in 2013/2014. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance. In addition, a recovery of expenses received but not budgeted as project budget was established based on net city cost instead of gross contributed to the variance. NB: Although expected to be on budget, it is difficult to project the final variance with certainty.
104	7109001	Corporate Projects	Erie St. BIA - La Bella Strada	1,665,641	1,011,523	(654,118)	1,665,641	602,775	1,062,866	408,748	T. Pocock	-	2012	Project is anticipated to expand to include water & sewer. The engineering work was completed in 2010 with construction ongoing until 2012. Additional funding was secured in 2011 however due to existing conditions, additional funding will be requested during the 2012 Capital Budget process. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years and an outstanding contract holdback not yet released, hence the funding source variance.
105	7111011	Corporate Projects	Bridge Assessment Study	300,000	300,000	-	300,000	-	300,000	300,000	W. Al-Yassiri	-	2011	A consultant will be engaged in the study through an RFP by the summer of 2011.
106	7043907	Border Infrastructure Fund	Walker Road Rail Grade Separation	50,029,000	6,772,971	(43,256,029)	50,029,000	6,759,814	43,269,186	13,157	F. Tunks	-	Mar. 2012	Fully funded by MTO. Minor deficiencies are still outstanding. This work is expected to be completed by November 2011, but the recoveries are anticipated to materialize by March 2012 (i.e. quarterly basis). Funding source variance is attributed to outstanding recoveries from MTO that has not materialized given the project budget was a preliminary estimate.
107	7054015	Border Infrastructure Fund	Intelligent Transportation System	18,882,000	1,556,979	(17,325,021)	18,882,000	1,549,795	17,332,205	7,184	J. Wolf	-	2015	Funded by Transport Canada and the Ontario Ministry of Transportation. These works are part of the Border Infrastructure Fund (BIF), and are multi-stage, multi-year projects designed to improve border infrastructure. Funding source variance is attributed to outstanding recoveries from Transport Canada and MTO that has not materialized given the project budget was a preliminary estimate.
108	7059001	Border Infrastructure Fund	Howard/CPR Grade Separation ESR	44,582,000	14,735,022	(29,846,978)	44,582,000	15,400,413	29,181,587	(665,391)	T. Graziano/W. Al-Yassiri	-	Jul. 2011	Fully funded by MTO. Project is complete and currently under maintenance. Certain staff recoveries are pending. Funding source variance is attributed to outstanding recoveries from MTO that has not materialized given the project budget was a preliminary estimate.
109	7059908	Border Infrastructure Fund	Overall Management - B.I.F.	-	583,249	583,249	-	556,411	(556,411)	28,838	F. Tunks	-	Sept. 2011	Fully funded by MTO. Staff recoveries are still pending upon completion. Once the recoveries are completed, this project can be closed. Funding source variance is attributed to government grants received but not budgeted given the project budget was not known at the time.

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
110	7079900	Border Infrastructure Fund	Detroit-Windsor Truck Ferry - BIF	80,000	87,591	7,591	80,000	87,218	(7,218)	373	W. Al-Yassiri	-	2011	Fully funded by MTO. Construction was completed by the end of 2010, however, staff recoveries are still pending. Currently under maintenance until the end of 2011. Funding source variance is attributed to recoveries received from the government over and above what was estimated as a project budget.
111	7079901	Border Infrastructure Fund	Tunnel Plaza Improvements	50,000	99,204	49,204	50,000	109,751	(59,751)	(10,547)	W. Al-Yassiri	-	2013	Fully funded by MTO. EA has been completed in February 2011. Staff recoveries are still pending. The next stage is the detailed design and property acquisition. Projected construction to start in 2013. Funding source variance is attributed to recoveries received from MTO over and above what was estimated as a project budget.
112	7079902	Border Infrastructure Fund	HWY 401-Phase 4 - B.I.F	-	52,171	52,171	-	51,944	(51,944)	227	A. Godo	-	2011	Fully funded by MTO. Project is under construction with cost recoveries pending. Funding source variance is attributed to government grants received but not budgeted given the project budget was not known at the time.
113	7101010	Border Infrastructure Fund	Highway 401 Expansion	20,000	-	(20,000)	20,000	-	20,000	-	F. Tunks	-	2011	MTO project. Under construction. Funding source variance is attributed to outstanding recoveries from MTO that has not yet materialized.
114	7109005	Border Infrastructure Fund	LGWEM-Lauzon Pkwy Env Assessmt	300,000	315,834	15,834	300,000	14,355	285,645	301,479	J. Eugeni	-	2012	Environmental assessment process is underway. Funding source variance is attributed to recoveries received from the government over and above what was initially estimated as a project budget.
115	7024567	Residential Development	East Riverside West Ponds	49,470	49,660	190	49,470	-	49,470	49,660	M. Sonego	-	Dec. 2011	Currently, there are land negotiations taking place which is affecting the timing of this project and the allocation of funds. Funds will not be spent until these issues are resolved. Estimated completion date has now been pushed out for another year. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
116	7033120	Residential Development	South Cameron/South Windsor	3,302,000	1,741,754	(1,560,246)	3,302,000	1,254,490	2,047,510	487,264	J. Liu-Vajko	-	Ongoing	These funds are used to facilitate ongoing local improvements, primarily in the South Cameron area, where there is significant fragmented ownership. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
117	7035119	Residential Development	New Infrastructure Development	3,418,435	3,674,116	255,681	3,418,435	2,597,881	820,554	1,076,235	M. Sonego/F. Isabelle-Tunks	-	Ongoing	Ongoing negotiations with developers. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross.
118	7103001	Residential Development	Tecumseh Water Treatment Demolition	750,000	-	(750,000)	750,000	2,605	747,395	(2,605)	M. Sonego	-	2012	Project is underway with de-commissioning and demolition expected to be completed in the Fall of 2011 with redevelopment of the site to be completed in 2012. Funding source variance is attributed to disposal of land proceeds that has not yet materialized.



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119	7081018	Geomatics	Autodesk Topobase Implementation	90,000	90,000	-	90,000	44,522	45,478	45,478	M. Drouillard	-	Ongoing	Consultant has been retained and work is ongoing. Project will manage Public Works infrastructure such as sanitary, storm and combined sewer data, tie graphics to Hanson database and serve up an application for viewing and analysis of this infrastructure.
120	7111010	Geomatics	Upgrade EIS Internal Application System	92,000	-	(92,000)	92,000	-	92,000	-	M. Drouillard	-	2012	Development of the software is underway and will be completed in 2012 as per schedule. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
121	7045005	Road Rehabilitation	Railway Lands Fencing	700,000	350,000	(350,000)	700,000	76,997	623,003	273,003	M. Winterton	-	Ongoing (ON HOLD)	Invoice amounts to be determined per the various Board cost sharing agreements. Work under this project is ongoing with funding of approximately \$50,000 typically approved each year. Projects to be undertaken have been planned - awaiting approval from Transport Canada. Additional work will be completed as breaches in existing fence or safety concerns are identified by Hi-Rail inspections annually. Funding source variance is attributed to a recovery of expenses from Transport Canada and the railways that have not yet materialized.
122	7069019	Road Rehabilitation	Closed Circuit TV (CCTV) Program	700,000	1,282,199	582,199	700,000	618,652	81,348	663,547	M. Winterton	-	2011	The cyclical camera inspection of the city's sewer network continues. In the Spring of 2011, Council approved the contracting out of CCTV work which has delayed the spending of current funds pending the issuance of a 2nd tender. All funds are expected to be spent in 2011. Funding source variance is attributed to other departments contributing funds from capital projects that also require CCTV inspection work but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
123	7072122	Road Rehabilitation	E. C. Row Expressway Access Gates	250,000	250,000	-	250,000	152,777	97,223	97,223	M. Winterton	-	2011	Resolution of technical issues at Ojibway, Banwell and Central are delaying the completion of this project. Completion is anticipated for later in 2011.
124	7085009	Road Rehabilitation	At-Grade Railway Crossings	339,855	291,098	(48,757)	339,855	66,868	272,987	224,230	M. Winterton	-	Ongoing	Project tasks identified. Awaiting response from railway companies for work to begin. Funding source variance is attributed to a recovery of expenses from railway companies that have not yet materialized.
125	7091002	Road Rehabilitation	2009 City Wide Road Rehab	16,208,014	18,988,563	2,780,549	16,208,014	19,647,497	(3,439,483)	(658,934)	M. Winterton	-	2011	Work is ongoing and will be completed later in 2011. Funding for current deficit is to come from future years' budget approvals. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from W.U.C. that were not budgeted as project budget was established on net city cost basis instead of gross. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
126	7091023	Road Rehabilitation	2009 E. C. Row Rehabilitation	1,000,000	164,827	(835,173)	1,000,000	165,868	834,132	(1,041)	M. Winterton	-	2011	Work is ongoing and will be completed later in 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
127	7091024	Road Rehabilitation	2009 Bridge Rehabilitation	2,500,000	2,554,713	54,713	2,500,000	3,009,386	(509,386)	(454,673)	M. Winterton	-	2011	Work is ongoing and will be completed later in 2011. Funding for current deficit is to come from future years' budget approvals. Final variance in this project will be funded from the 2010 bridge project. Deficit is attributed to the coordination of annual funding approvals and accounting for individual bridge projects following TCA guidelines. Funding source variance is attributed to an outstanding contract holdback not yet released.

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
128	7101001	Road Rehabilitation	2010 City Wide Road Rehabilitation	16,270,000	11,412,313	(4,857,687)	16,270,000	14,021,488	2,248,512	(2,609,175)	M. Winterton	-	2011	Work began during the 2010 construction season with completion estimated to take place during the 2011 construction season. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross and an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
129	7101004	Road Rehabilitation	2010 Bridge Rehabilitation	3,157,000	912,469	(2,244,531)	3,157,000	1,933,709	1,223,291	(1,021,240)	M. Winterton	-	2011	Work began during the 2010 construction season with completion estimated to take place during the 2011 construction season. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross and an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
130	7101011	Road Rehabilitation	2010 E.C. Row Rehabilitation	1,000,000	2	(999,998)	1,000,000	652	999,348	(650)	M. Winterton	-	2011	Work is ongoing with completion estimated to take place during the 2011 construction season. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
131	7111001	Road Rehabilitation	2011 City Wide Road Rehabilitation	8,217,000	322	(8,216,678)	8,217,000	112,362	8,104,638	(112,040)	M. Winterton	-	2012	Work began in the Summer of 2011 with completion estimated to take place during the 2012 construction season. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
132	7111002	Road Rehabilitation	College Avenue Bridge Replacement	1,500,000	5	(1,499,995)	1,500,000	31,620	1,468,380	(31,615)	M. Winterton	-	2011	To date, Dillon Consulting expenses have been incurred to design the best bridge with the funds that are available. Report #15420 went before Council on Aug. 8th to approve a request for proposal #83-11 for the construction of the bridge. Facca Const. Inc. has been awarded the contract. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
133	7111003	Road Rehabilitation	2011 Bridge Rehabilitation	800,000	-	(800,000)	800,000	-	800,000	-	M. Winterton	-	2011	Work is ongoing and will be completed later in 2011. Costs are being tracked in previous year's continuous program which will be offset with this project's funding. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
134	7111019	Road Rehabilitation	Small Sewer Repairs	500,000	-	(500,000)	500,000	-	500,000	-	M. Winterton	-	2011	As a result of the City's asset management program, numerous small deficiencies have been identified in the sewer system. These small repairs, if left untouched, will manifest into sinkholes and large repairs. No expenses have been incurred yet. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
135	7111021	Road Rehabilitation	2011 E.C. Row Rehabilitation	600,000	-	(600,000)	600,000	-	600,000	-	M. Winterton	-	2011	Work is ongoing and will be completed later in 2011. Costs are being tracked in previous year's continuous program which will be offset with this project's funding. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
136	7101003	PW Maintenance	2010 Sidewalk Rehabilitation	2,000,000	2,083,268	83,268	2,000,000	790,511	1,209,489	1,272,757	P. Matheson	-	2011	Work began in the 2010 construction season with completion estimated to take place during the 2011 construction season. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross and an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
137	7111022	PW Maintenance	2011 Sidewalk Rehabilitation	1,250,000	1,250,000	-	1,250,000	-	1,250,000	1,250,000	P. Matheson	-	2012	A review of the required work is being completed in the Summer of 2011, with awarding of the contract projected for September 2011. Construction to begin in the Fall of 2011 and continue into 2012.
138	7111023	PW Maintenance	Minor Rd. Rehabilitation	500,000	-	(500,000)	500,000	-	500,000	-	P. Matheson	-	Ongoing	Minor repairs have begun in the Summer of 2011. This is an ongoing project addressing minor road rehabilitation deficiencies as they arise. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
139	7004629	PW Operations	Infrastructure Management System	100,000	100,000	-	100,000	57,358	42,642	42,642	D. Digirolamo	-	2012 Ongoing	This project is for ongoing hardware/software purchases and upgrades, system development costs, data collection and verification, associated training, staffing, professional services, etc. for the Infrastructure Asset Management System/Database. The Hansen 8 migration and MS SQL migration are currently in progress. Remaining funds will be used for the purchase of mobility devices for in-the-field data collection, additional software and module licensing, staff training in new functionalities, etc following the completion of the software migration and the mobility feasibility study in progress.
140	7033139	PW Operations	Operations Facility Improvements	835,326	835,326	-	835,326	590,139	245,187	245,187	D. Digirolamo	-	2012 Ongoing	This project is for ongoing improvements to various Operations' facilities including buildings, structures, yards and fuel sites. A fuel site canopy was constructed, air exchange unit installed, and fire monitoring system upgrades completed in 2010. Storage facility and security improvements, overhead door & window replacements, smaller fuel site improvements, and miscellaneous repairs/replacements are planned for the remaining funds. Remaining funds will also be used for emergency repairs as they arise.
141	7003326	Traffic Operations	Traffic Signal System Upgrade	2,590,000	1,937,426	(652,574)	2,590,000	1,998,187	591,813	(60,761)	J. Wolf	-	Ongoing	Typically, an annual budget of approximately \$300,000 is approved by Council each year. \$200,000 was approved in 2011 for the ongoing funding of this type of work. Expansion of the communications system is being undertaken as this is required for operation of the new controller and communications upgrade. ATMS system enhancements are also being implemented. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
142	7033010	Traffic Operations	Consolidation on McDougall Street	2,380,000	1,630,068	(749,932)	2,380,000	2,425,761	(45,761)	(795,693)	M. Palanacki	-	On Hold	A corporate decision was made to hold off on the property sale pending the outcome of the tunnel plaza negotiations. This will likely include some land swapping. Net proceeds from any acquired lands plus 185 Wyandotte E. are anticipated to offset any deficit variance to date for this project. Finalization of the sale is subject to the completion of the proposed Windsor/Detroit Tunnel plaza expansion. Proceeds from the impending sale of the building and land at 185 Wyandotte East are yet to be realized, hence the basis for the funding source variance.
143	7045076	Traffic Operations	New Signals/Signal Systems Improvements	1,902,687	1,836,856	(65,831)	1,902,687	1,947,327	(44,640)	(110,471)	J. Wolf	-	Ongoing	This project is typically used to refurbish and rebuild signalized intersections across the City. Since 2007, these funds have been used to convert traffic signals in the City to LED technology. About 88% of all signalized intersections have now been at least partially upgraded, with completion of the conversion scheduled for the Spring of 2012 due to competing priorities related to the ISF projects. Thereafter, this project will again be used for signal infrastructure reconstruction. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross and an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
144	7105002	Traffic Operations	Municipal Parking Enforcement Transition	136,116	136,116	-	136,116	4,471	131,645	131,645	J. Wolf	-	2011	This project will be reviewed in the Fall of 2011 to determine whether the project is on-budget or not.

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145	7109004	Traffic Operations	LED Signal Replacement	100,000	100,000	-	100,000	-	100,000	100,000	J. Wolf	-	Ongoing	This project is used for the replacement of LED traffic signals as they reach the end of their useful lives. These units are guaranteed by manufacturer warranty for five years, although the units' actual working life may extend beyond this time period. Replacement will begin after full conversion to LED traffic signals has occurred.
146	7111032	Traffic Operations	Parking Lot Rehab and Construction	40,000	40,000	-	40,000	-	40,000	40,000	J. Wolf	-	TBD	Administration will be reviewing the priorities for rehabilitation works pending new 2011 capital initiatives being introduced.
147	7081022	Fleet Operations	Fuel Management System	130,000	130,000	-	130,000	121,604	8,396	8,396	A. Marazita	-	2011	Remaining funds will be used for the implementation of card access to dispense fuel from City fuel sites. Project is expected to be completed in 2011.
148	7091012	Fleet Operations	2009 Fleet Replacements	2,500,000	2,500,000	-	2,500,000	986,246	1,513,755	1,513,755	A. Marazita	-	2011	The replacement of dedicated fleet units take place on a schedule developed by the Fleet Division to ensure maximum utilization of vehicles at reasonable repair and maintenance costs. Replacement of the units on the 2009 list was delayed by an extended freeze on the acquisition of new vehicles in 2009. Build dates for 2 specialty vehicles have been delayed until the Fall of 2011, however, it is anticipated that the process should be complete by the end of 2011 with any unused funds being transferred back to the Fleet Replacement Reserve.
149	7091013	Fleet Operations	Fuel Site Improvements	85,000	85,000	-	85,000	88,120	(3,120)	(3,120)	A. Marazita	(3,120)	Project Complete	Project is complete and has been closed as of July 15, 2011. Deficit was a result of actual enhanced security and increased tank size costs above what was initially budgeted.
150	7101015	Fleet Operations	2010 Fleet Replacements	1,625,171	1,625,171	-	1,625,171	307,647	1,317,524	1,317,524	A. Marazita	-	2011	The replacement of dedicated Fleet units take place on a schedule developed by the Fleet Division to ensure maximum utilization of vehicles at reasonable repair and maintenance costs. Acquisition process for this project is expected to be complete in 2011 as vehicles purchased are put into service.
151	7111020	Fleet Operations	Purchase of Additional Fleet Equipment	154,000	154,000	-	154,000	-	154,000	154,000	A. Marazita	-	2011	This project is on hold pending the outcome of further ergonomic assessments to be completed in 2011.
152	7111028	Fleet Operations	2011 Fleet Replacement	872,732	872,732	-	872,732	53,565	819,167	819,167	A. Marazita	-	2012	The replacement of dedicated fleet units continues to be ongoing with expected acquisition leading into 2012.
153	7994523	Fleet Operations	99 Fleet Management	334,705	351,190	16,485	334,705	311,055	23,650	40,135	A. Marazita	-	2012	This project is an ongoing implementation of the corporate system. Although the project originated as a joint venture between Public Works and Transit Windsor, it was envisioned that the system would expand to the Fire and Parks & Rec. departments. Funds are required to expand the system as well as cover miscellaneous costs such as upgrades, equipment, training, consulting, etc. Funding source variance is attributed to miscellaneous general revenue received over and above what was estimated and interest income earned in prior years (pre 2004) but not budgeted.
154	7014532	LRWRP	LRWRP Expansion/Upgrade	111,500,000	108,885,248	(2,614,752)	111,500,000	110,181,182	1,318,818	(1,295,934)	C. Duarte	-	2012	Construction of the last phase is now complete with some deficiencies. A completion report for the entire project is anticipated to go to Council in early 2012. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, there is an outstanding claim from the Town of La Salle which has not yet materialized. The project is on target.
155	7091009	LRWRP	LRWRP - Annual Repair Costs	1,800,000	1,800,000	-	1,800,000	229,849	1,570,151	1,570,151	A. Bietola	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded at year-end from its dedicated reserve. Funding source variance is attributed to the difference between the initial annual budget and what has been transferred to date from the dedicated reserve to the project.

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	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
156	7092008	LRWRP	LRWRP Grit System Improvement	2,000,000	2,000,000	-	2,000,000	59,400	1,940,600	1,940,600	A. Bietola	-	Dec. 2012	The original intent of the RFP was for a study/design/construction tender package which was revised to an RFP (RFP 24-11) for a Study and Recommendations for improvements. This package was tendered and awarded to Stantec Consulting for a total cost of \$59,400 (+HST). The study has commenced with the gathering of data and facts, which has uncovered a Code Safety requirement that must be addressed prior to making recommendations for improvements as this will greatly impact our improvement budget. We are presently engaging Stantec to submit a cost to perform the Code requirement study and coordinate with the required authorities. If we are to implement any recommendations for the grit removal improvements we must first satisfy the safety authorities. We are hoping to have a full report for Grit Removal Improvements done (RFP 24-11) by year-end of 2011.
157	7051017	LRPCP	Little River PCP Final Clarifier	1,250,000	1,250,000	-	1,250,000	101,497	1,148,503	1,148,503	C. Manzon	-	Jan. 2012	Project tendered, closed and awarded in April 2011. Construction is scheduled to begin on the site in August 2011. Shop drawing submittal and approvals are currently ongoing and equipment delivery set to follow. No variance is anticipated at this time.
158	7072161	LRPCP	Little River Pollution Grit Improvements	1,150,000	1,150,000	-	1,150,000	380,441	769,559	769,559	C. Manzon	-	Dec. 2011	The initial construction was aimed to reduce problems with freeze-up of grit containers. With that work complete, the remaining work is to review the current grit removal systems for improved efficiencies with respect to organics removal, drying and reduced overall disposal costs. An accurate budget variance cannot be determined at this time until the review of the current grit system is complete and the work tendered.
159	7091011	LRPCP	Little River PCP Repair Costs	950,000	950,000	-	950,000	858,302	91,698	91,698	C. Manzon	-	Ongoing	Project established to track annual infrastructure repairs as required and funded at year-end from its dedicated reserve. Funding source variance is attributed to the difference between the initial annual budget and what has been transferred to date from the dedicated reserve to the project.
160	7024569	Lab Environmental	East Riverside/Little River Landfill	205,388	372,133	166,745	205,388	324,430	(119,042)	47,703	P. Drca	-	Dec. 2011	The intention is to have the final Little River Landfill closure plan completed and submitted to the MOE by the end of the year. Based on Ministry of Environment's comments on the report, more work may be required on the site. Currently waiting for a response from the MOE on a key element of the project that has the potential to save us substantial money in the future. If this is the case, the intent is to use the remaining funds in the capital project for this work. This may extend the project completion date. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted and general revenue received that was not budgeted as project budget was established on net city cost basis instead of gross.
161	7093001	Lab Environmental	Heat Alert Response System (HARS)	150,000	165,000	15,000	150,000	76,108	73,892	88,892	K. Richters	-	Ongoing	The funds currently in the capital project will continue to be used for the Heat Alert and Response program. The Summer of 2011 was the first summer with full implementation. The Advisory Committee will be meeting in the Fall to evaluate the successes and challenges faced this year. The remaining funding provided by Health Canada will be used to refine the project for the next summer. In addition, Health Canada is working on an additional MOA for either 1 or 2 years to continue working with the City of Windsor on Heat Alert Response Planning and other heat planning issues. A Council report will be brought forward in late 2011 requesting approval of the MOA extension with additional funds. To date, the Heat Alert and Response planning initiative has been 100% funded by these Health Canada funds, with the exception of in-kind staff resources.
162	7089100	Environmental Services	Environmental Services Facility Maintenance Building	841,000	841,000	-	841,000	813,511	27,489	27,489	T. Welsh	10,000	Oct. 2011	The project is nearing completion. Outstanding work remaining includes a new fibre line run to the scale house. Completion of the project is expected no later than the end of October 2011. A small surplus is projected upon completion given costs are slightly below the original contract value. Funding source variance is attributed to an outstanding contract holdback not yet released.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
163	7105001	Environmental Services	Waste/Recycling Transition Costs	9,487,256	3,873,183	(5,614,073)	9,487,256	2,240,143	7,247,113	1,833,040	M. Spizzirri	-	Dec. 2016	The purpose of this project is to track the transition costs of moving employees from waste/recycling collection to other areas within Public Works as per CR 270/2010. Although all costs are currently in line with the budget for the project, an accurate budget variance cannot be estimated at this time due to the transition still being in its early stages. A separate status report on the transition costs will be reported to City Council at year-end on an annual basis for the life of the project. Funding source variance is attributed to outstanding recoveries that have not yet been quantified and transferred to the project.
164	7111006	Environmental Services	Public Spaces Recycling	90,000	90,000	-	90,000	106,950	(16,950)	(16,950)	K. Richters	-	June 2012	The recycling containers have been purchased and are currently being installed in the eleven City parks. A portion of the grant funding approx. \$55,000 should be received in August/September of 2012. The remaining grant funding will be received (approx. \$19,000) upon completion of the waste audits, which will most likely be completed in the Spring of 2012. Project budget was established on a net city cost basis instead of gross.
165	7091010	Pumping Stations	Pumping Stations Repair Costs	735,000	735,417	417	735,000	671,647	63,353	63,770	S. Mannina	-	Ongoing	Project established to track annual infrastructure repairs as required and funded at year-end from its dedicated reserve. Funding source variance is attributed to a miscellaneous recovery for sewage surcharge offsetting total costs incurred which was not budgeted.
166	7102003	Pumping Stations	Southwood Lakes Shore Restoration	180,000	180,000	-	180,000	18,853	161,147	161,147	J. Guidolin	-	Jun. 2012	Lake Grande at Southwood Lakes shoreline restoration has been delayed due to the lack of property easement surrounding the lakes. Work on the shoreline will be delayed until the Fall 2011 or the Spring of 2012.
167	7031134	Parks and Facility Operations	Water Back Flow Prevention Devices	170,000	170,529	529	170,000	96,688	73,312	73,841	M. Smithson	-	Ongoing	This is an ongoing project with various backflow prevention devices needing replacement and continuous upgrade due to Health and Safety requirements. This project is expected to continue for several years. No variance is expected. Budget requirements for the future will be brought forward as needed. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.
168	7053035	Parks and Facility Operations	Corporate-Wide Security System	293,000	293,000	-	293,000	161,290	131,710	131,710	D. Thachuk	-	Dec 2011	It is expected that this project will be completed this year with the CCTV upgrades at the community centres. No variance is projected.
169	7062042	Parks and Facility Operations	City Hall Office Renovations	1,020,250	1,020,250	-	1,020,250	637,123	383,127	383,127	M. Smithson	-	On Hold	In 2008, \$500,000 was allocated to this project for additional renovations to various offices within City Hall. This project will be ongoing until all staff accommodations have been completed.
170	7063046	Parks and Facility Operations	Security Infrastructure Improvements	50,000	50,000	-	50,000	38,444	11,556	11,556	D. Thachuk	-	Dec 2011	This project will be combined with 7053035 - Corporate-Wide Security System to complete all CCTV upgrades.
171	7081006	Parks and Facility Operations	City Hall Council Chambers	125,000	125,000	-	125,000	3,445	121,555	121,555	D. Thachuk	-	On Hold	This project is currently on hold pending an overall review of the City Hall master plan.
172	7081904	Parks and Facility Operations	Fire Hall #1 HVAC Upgrade	164,700	161,231	16,531	164,700	169,862	(5,162)	11,369	M. Welsh	-	Dec. 2011	This project is complete with the final holdback pending. Once the holdback is released, this project can be closed out. Funding source variance is attributed to an outstanding contract holdback not yet released.
173	7086007	Parks and Facility Operations	Health & Safety	600,000	600,000	-	600,000	635,760	(35,760)	(35,760)	J. Miceli	-	Ongoing	This project is ongoing. Costs to this project are health and safety related and usually initiated by an outstanding order or health and safety recommendation. Variances are difficult to manage due to the nature of the expenditure.
174	7086008	Parks and Facility Operations	Accessibility - ODA Requirements	1,098,792	1,101,797	3,005	1,098,792	470,768	628,024	631,029	J. Miceli	-	Ongoing	This project was established to capture all capital costs related to AODA requirements and compliance with AODA legislation. The span of this project is over several years. No variance is projected. Expenditures to this project are made in conjunction with the AODA Committee. Funding source variance is attributed to an outstanding contract holdback not yet released.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
175	7091015	Parks and Facility Operations	Fire Hall Capital Repairs	150,750	163,049	12,299	150,750	121,485	29,265	41,564	M. Smithson	-	Dec. 2011	This project is currently active. Other improvements at Fire Apparatus will absorb the remainder of this budget. No variance is expected. Funding source variance is attributed to an outstanding contract holdback not yet released.
176	7101018	Parks and Facility Operations	Firehall # 2 Concrete Approach	30,000	30,000	-	30,000	-	30,000	30,000	M. Smithson	-	Dec. 2011	This project will be completed in 2011 with no variance projected.
177	7101017	Parks and Facility Operations	Corporate Staff Reorg/Realignment- Ph.2	274,725	274,725	-	274,725	178,126	96,599	96,599	M. Smithson	-	Dec. 2011	This project was established to track all the costs associated with staff accommodations as part of the Phase II realignment as per CR259/2010. Once all staff have been moved, this project will be complete.
178	7101018	Parks and Facility Operations	Francois Baby House - Museum	155,098	131,091	(24,007)	155,098	139,907	15,191	(8,816)	M. Smithson	-	Dec. 2011	This project is currently complete. Final reconciliations have been completed and the final claim to Parks Canada has been submitted and awaiting approval. Once this last draw from Parks Canada is received, this project will be closed out. No variance is expected. Funding source variance is attributed to an outstanding contract holdback not yet released and outstanding grant payments that have not yet been received to offset costs incurred.
179	7101022	Parks and Facility Operations	Career Development Service Relocation	165,000	320,958	155,958	165,000	314,110	(149,110)	6,848	M. Smithson	-	Dec 2011	This project was established to track the costs with moving Career Development Services from Glengarry to the 400 Building and to renovate the Employment Resources Centre on the 1st floor of the 400 Building. All costs are fully recovered from the Ministry of Training Colleges and Universities and therefore, no variance is projected. Minimal costs are still being allocated to this project. Once the final reconciliation has been completed, this project can be closed out. Funding source variance is attributed to a recovery of expenses for costs incurred over and above what was initially estimated.
180	7005542	Parks Operations	Springarden ANSI Expropriation	6,325,000	12,484,575	6,159,575	6,325,000	11,839,430	(5,514,430)	645,145	D. Sadler/M. Stamp	-	Ongoing	There is an OMB decision that is currently being appealed to the Divisional Court. The amount of additional monies owing (if any) will be dependent on the court decision unless that decision is appealed to a higher court. Funding source variance is attributed to government grants received and interest income earned in prior years (pre 2004) but not budgeted.
181	7005547	Parks Operations	Riverfront Development	5,565,000	6,727,306	1,162,306	5,565,000	7,065,806	(1,500,806)	(338,500)	M. Clement	-	Oct. 2011	This project is part of the Central Riverfront Development (ISF) project. Funding source variance is attributed to government grants and donations received and interest income earned in prior years (pre 2004) but not budgeted.
182	7031109	Parks Operations	Neighbourhood Park Redevelopment	1,438,947	1,731,097	292,150	1,438,947	1,418,659	20,288	312,438	M. Clement	-	Ongoing	Identification of neighbourhood parks requiring capital improvements (with input from neighbourhood groups/associations) occurred in 2007. Parks identified for improvement include Memorial, Bradley, Forest Glade, Mitchell and McDonald. In 2010 the balance of the Neighbourhood Ward Funds was transferred to this project for various parks related work such as the lights and basketball courts in Fountain Bleu, a Playground at the South Cameron Woodlot, Jubilee Park improvements and Lights in Drouillard Park. No variance is expected. Funding source variance is attributed to a recovery of expenses and donations received but not budgeted.
183	7035093	Parks Operations	Ford Test Track	710,000	724,000	14,000	710,000	590,629	119,371	133,371	M. Clement	-	Ongoing	Ongoing. No variance is projected at this time. Funding source variance is attributed to a recovery of expenses from the Friends of Ford Test Track that were received to offset renovation costs that were not budgeted.
184	7035104	Parks Operations	Parkland Acquisition	555,770	704,654	148,884	555,770	700,344	(144,574)	4,310	M. Clement	-	Ongoing	This project is a placeholder. As various sites including Candidate Nature Heritage Sites become available for acquisition by the City, a report to Council will be prepared identifying the suitability/benefits for acquisition. Funding source variance is attributed to proceeds from the disposal of land and miscellaneous revenue received but not budgeted.
185	7035110	Parks Operations	Coventry Gardens	2,137,268	2,123,470	(13,798)	2,137,268	1,729,497	407,771	393,973	M. Clement	-	Ongoing	The majority of this work is now complete. Future work includes benches, west walkways and paths. Funding source variance is attributed to an entry charged to an incorrect account. A correcting entry was done in July 2011 to eliminate this funding source variance.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
186	7035173	Parks Operations	Parking Lots - Various Locations	1,115,000	1,115,000	-	1,115,000	986,558	128,442	128,442	M. Clement	-	Ongoing	This is an ongoing project with long range upgrades to 60+ parking lots. The majority of the funds in this project will be used to complete the parking lot at Ojibway. No variance is projected.
187	7039082	Parks Operations	Sports Field Upgrades/ Construction	950,000	631,444	(318,556)	950,000	527,285	422,715	104,159	M. Clement	-	Ongoing	Sports field audit is nearing completion. Results will be used for long-term planning of upgrades/consolidation/expansion of our sports fields. A portion of this budget will be used to move the lights at Windsor Baseball Stadium from the School Boards lands to City owned lands. No variance is projected.. Funding source variance is attributed to less than expected community fundraising.
188	7045026	Parks Operations	Tennis/Sports Court Maintenance	380,000	310,000	(70,000)	380,000	176,314	203,686	133,686	M. Clement	-	Ongoing	This project is used to track costs related to tennis/sports courts repairs and maintenance. Projects are dependent upon level of funding available. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
189	7055027	Parks Operations	Recreationway Rehabilitation	275,000	286,622	11,622	275,000	257,059	17,941	29,563	M. Clement	-	Ongoing	Ongoing rehabilitation of over 100 km of area recreationways. No variance is projected. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
190	7065033	Parks Operations	Jackson Park - Master Plan/Implementation	300,000	302,550	2,550	300,000	279,344	20,656	23,206	M. Clement	-	Ongoing	Jackson Park and the Queen Elizabeth Gardens (Sunken Gardens) are two of the premier parks in Windsor and considered a top tourist destination. Maintenance and redevelopment of the infrastructure are required to maintain the quality of the park. No variance is projected. Funding source variance is attributed to miscellaneous donations received to offset costs but not budgeted.
191	7071039	Parks Operations	South Cameron Parks	668,000	705,956	37,956	668,000	663,080	4,920	42,878	M. Clement	6,800	Oct. 2011	The development of parkland around the South Cameron Parks area will be fully subsidized by monies received in exchange for the sale of Superior Park to the French School Board as per CR510/2008. This project is now complete and awaiting release of the final holdback. Once this holdback is released, this project will be closed out. A small surplus is expected. Funding source variance is attributed to the difference between what was budgeted to what was actually received from the sale of Superior Park. In addition, there is also an outstanding contract holdback not yet released.
192	7081008	Parks Operations	Parks/Rec Master Plan Development	50,000	50,000	-	50,000	13,210	36,790	36,790	M. Clement	-	On Hold	Master Plan development is underway (in-house). Inventories and background studies are underway. Completion is pending Asset Management/Governance Review.
193	7081902	Parks Operations	Gateways - Dougall/Howard	3,550,000	3,500,000	(50,000)	3,550,000	3,021,900	528,100	478,100	M. Clement	-	Dec. 2011	This project is identified by Council in the CSP 'community appearance' to address visual impact issues at medians and gateways into Windsor. No variance is projected. Funding source variance is attributed to donations budgeted to come from Jamieson Inc. which were deposited into operating instead to offset the costs incurred for tree planting that was charged in operating.
194	7085006	Parks Operations	New Park Construction	325,000	325,000	-	325,000	273,962	51,038	51,038	M. Clement	-	Ongoing	This project is used to track costs related to new park construction. Projects are dependent upon level of funding available.
195	7085007	Parks Operations	Playgrounds	1,416,250	1,366,250	(50,000)	1,416,250	952,593	463,657	413,657	M. Clement	-	Ongoing	This project is used to track costs related to new and existing playground equipment. Projects are dependent upon level of funding available. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
196	7091033	Parks Operations	Ojibway Prairie Complex - RINC	1,904,504	2,055,606	151,102	1,904,504	1,847,735	56,769	207,871	T. Burston	-	Oct. 2011	This project is 99.9% complete. The remaining work relates to the parking lot which will be completed by October 2011. No variance is projected. Funding source variance is attributed to an outstanding contract holdback not yet released.
197	7092007	Parks Operations	Picnic Shelters	100,000	100,000	-	100,000	-	100,000	100,000	M. Clement	-	Ongoing	This project is used to track costs related to new and existing picnic equipment and shelters. Projects are dependent upon level of funding available. No variance is projected.



**APPENDIX A - Capital Variance Report - As at June 30, 2011**

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	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
198	7092021	Parks Operations	Jackson Park Renewal - ISF	1,197,995	1,154,136	(43,859)	1,197,995	978,723	219,272	175,413	M. Clement	-	Oct. 2011	ISF Project - Park drainage, recreation path and lighting are complete. An amendment to the agreement was approved to extend the project completion date. Inclement weather in the Spring resulted in a loss of working days. Substantial completion of the final component (i.e. trellis reconstruction) is anticipated by October 2011. No variance is projected. Funding source variance is attributed to recoveries from the government that have been claimed but not received to date and an outstanding contract holdback not yet released.
199	7092022	Parks Operations	Ganatchio Trail Reconstruction - ISF	779,780	820,205	40,425	779,780	789,348	(9,568)	30,857	M. Clement	-	Oct. 2011	ISF Project - Project is complete as of October 2010. It will remain under maintenance until October 2011, after which the project can be closed. Funding source variance is attributed to a recovery of expenses received but not budgeted as the project budget was established on a net city cost basis instead of gross.
200	7092023	Parks Operations	Central Riverfront Plaza - ISF	3,850,000	3,811,551	(38,449)	3,850,000	2,387,143	1,462,857	1,424,408	D. Sadler	-	Oct. 2011	ISF Project - The project agreement was amended to extend the project completion date. The project is 92% complete. Construction was delayed in the Spring by the loss of over 20 working days due to record rainfall. Construction is ongoing on the stage's interior and exterior finishes as well as the construction of an accessible pedestrian ramp linking Riverside Drive to the festival plaza. Coordination with the Retention Treatment Basin construction project and summer festivals is ongoing. The project is anticipated to be substantially complete by October 2011. No variance is projected at this time. Funding source variance is attributed to recoveries from the government that have been claimed but not received to date and an outstanding contract holdback not yet released.
201	7101002	Parks Operations	Water Play Features - Drouillard	260,000	137,446	(122,554)	260,000	121,638	138,362	15,808	M. Clement	-	Dec. 2011	CR435/2009, Report #14404 approved a pre-commitment of \$130,000 to the 2010 capital budget for an Aquatic Spray Pad in Drouillard Park. Construction is complete however, minor work is still in progress. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses which will no longer materialize. The Ford City Redevelopment Committee (FCRC) paid for their associated costs directly to the contractor.
202	7101025	Parks Operations	The Bistro - Lease Renegotiation	343,993	344,611	618	343,993	164,950	179,043	179,661	T. Sabelli	-	Dec. 2011	This project was established to track the costs associated with the Bistro lease negotiations and outstanding lease payments. It is expected this project will be completed in 2011 and fully funded. No variance is projected. Funding source variance is attributed to a recovery of expenses for temporary financing costs incurred due to the timing of when funding became available.
203	7109900	Parks Operations	Riverside Arena - Demo Costs	240,000	-	(240,000)	240,000	79,510	160,490	(79,510)	D. Sadler	-	Dec. 2011	This capital project will be fully funded from the eventual sale of the site. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
204	7111024	Parks Operations	Pedestrian Bridges	50,000	50,000	-	50,000	-	50,000	50,000	M. Clement	-	Ongoing	This project was established to repair and maintain pedestrian bridges throughout our parks. The pedestrian bridges in Ojibway will be completed this year. No variance is projected.
205	7032202	Forestry	City Tree Removals	4,384,130	4,410,280	26,150	4,384,130	4,453,367	(69,237)	(43,087)	B. Roesel	-	2016	Project will continue until such time as the Emerald Ash Borer problem is deemed under control. The urgency to deal with the matter due to public safety concerns is still present. The Tree Reserve Account will be paid back from the funding to be received in this project in years 2014, 2015 & 2016, which will also fund the current deficit. To date, we have focused more on tree removals and less on re-planting initiatives, in the interest of public safety. The life-to-date position of this project will be within budget parameters. Funding source variance is attributed to approved Ward funds received to offset costs incurred but not budgeted.

# Capital Variance Report

As at June 30, 2011



Office of the Chief Administrative Officer

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

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206	7083900	CAO's Office	Service Delivery Review	758,000	758,000	-	758,000	721,540	36,460	36,460	M. Munro	36,460	Dec. 2012	Phase One of the Service Delivery Review is completed with 15 projects identified for consideration in Phase Two. Due to savings in consulting costs from original projection, this project is in a surplus position. The project will remain open as long as the SDR Steering Committee continues to meet, however, further expenditures are not contemplated at this time.
207	7083900	CAO's Office	SDR - Foundation Placeholder	2,276,250	2,276,250	-	2,276,250	-	2,276,250	2,276,250	M. Munro	-	Ongoing	This budget is a placeholder for all the foundation projects that still have to be approved by Council. Part of this budget has been reallocated to fund budgets for the Community Strategic Plan project, the Corporate Strategic Action Plan project and the City ABC/Governance project. Still to be funded is the Program and Serviced Based Budgeting project of \$2M, less the amount redirected to Payroll Review and the Succession Planning budget of \$132,460. These preliminary budgets were estimates of costs that are anticipated. Any variances will be communicated in future reports. Initial approved budget was for \$2.5M in 2009.
208	7083901	CAO's Office	SDR - Showcase Placeholder	1,590,280	1,590,280	-	1,590,280	-	1,590,280	1,590,280	M. Munro	-	Ongoing	This budget is a placeholder for all showcase projects that still have to be approved by Council and funded. Part of this budget has been reallocated to fund budgets for Asset Management Governance, Waste Water Governance and a portion of the Shared Services Review project. Still to be funded is the Asset Management Service Design of \$800,000. The preliminary budgets were estimates of costs that are anticipated. Any variances will be communicated in future reports. Initial approved budget was for \$2,290,280 in 2009.
209	7083903	CAO's Office	Corporate Strategic Plan	64,500	64,500	-	64,500	60,671	3,829	3,829	N. Robertson	3,829	Oct. 2011	The plan was presented to council in the 3rd quarter of 2011 with the project to close shortly thereafter.
210	7083904	CAO's Office	City/ABC Governance Review	150,000	150,000	-	150,000	105,594	44,406	44,406	S. Vlachodimos	44,406	Project Complete	Project was completed in early 2011 and can be closed. Actual expenses were less than what was budgeted.
211	7083907	CAO's Office	Asset Management Government and Program Review	550,000	550,000	-	550,000	296,231	253,769	253,769	M. Urban	-	Dec. 2011	Project is in process. Project was delayed due to other corporate priorities. Asset Management Strategy, operational and corporate structures, governing policies and a roadmap to execute the next steps are to be completed by the end of 2011.
212	7083908	CAO's Office	Shared Service Review Project	100,000	100,000	-	100,000	388	99,612	99,612	A. Dowie	-	Dec. 2012	The Shared Services Review is a Service Delivery Review project. Its goal is to identify opportunities for consolidated service delivery. The project was delayed by CR264/2010. The project charter was referred to Mr. Michael Mueller through CR65/2011 as the "Corporate Opportunities" initiative. Expenditures incurred are related to Mr. Mueller's work. On June 28, 2011, the Executive Committee of Council approved five services for initial review of shared service opportunities. The project is currently active and ongoing, with completion expected in late 2012.
213	7083910	CAO's Office	Water Management Government Review	50,000	50,000	-	50,000	39,414	10,586	10,586	M. Munro	-	2012	This project was set up to fund consulting costs related with the review of the 2002 KPMG report on Water and Wastewater and situational analysis of current issues and trends in water management at CCW and WUC. The Phase One report has gone to Council but discussion and a decision was deferred. It remains live and may eventually be brought forward to allow Council to consider further steps. There is additional money in the Showcase Project Placeholder for this project should further phases be approved.
214	7109901	CAO's Office	Capitol Theatre-Transition Cost	10,000	10,000	-	10,000	5,404	4,596	4,596	A. Dowie	(130,000)	2011	The Capitol Theatre has been transferred to the City through CR53/2011 as of February 1, 2011. The Recreation and Culture Department is operating the facility on an interim basis while a permanent service delivery model is researched and developed. An operational model will be confirmed prior to the end of 2011. An initial limit of \$10,000 has been allocated for the purpose of cleaning the theatre. Roofing work and operational losses for 2011 are also expected to be charged to the project throughout 2011 while a permanent operational model is determined.
215	7111008	CAO's Office	Physician Recruitment Office	142,000	101,544	(40,456)	142,000	35,208	106,792	66,336	A. Dowie	-	Dec. 2011	In accordance with Council direction, these costs have been transferred to capital for 2011 only. Further funding is subject to future additional council reporting and direction. Funding source variance is attributed to an expense to the project that was incorrectly charged to a revenue account. Correction is being made and reflected in July 2011.

# Capital Variance Report

As at June 30, 2011



Office of the City Clerk

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
216	7029065	Records and Elections	Records Management	1,375,000	1,236,311	(138,689)	1,375,000	824,528	450,472	311,783	C. Scarpelli	-	2013	This project has three components as outlined below: 1. Retention By-law - Records Management is currently working with Legal Department to finalize the document. 2. Corporate Records Centre - Costs for the project include staffing requirements to input files into the box management system and to transfer files to the building for storage and easy retrieval. 3. LiveLink Management System - A department-by-department rollout of LiveLink File Management System is 75% complete. It involves the creation of searchable databases as a best practice for record keeping and allows for compliance with the Municipal Act and Municipal Freedom of Information and Protection of Privacy Act. Programming is being done by I.T. which will be charging back for this service. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
217	7081015	Human Resources	Health & Safety Issues	25,000	25,000	-	25,000	15,081	9,919	9,919	J. Ryckman	-	Dec. 2012	This project was created to fund health and safety issues arising from Ministry of Labour orders, new work processes or legislative changes and requirements for the Corporation. The remaining funds will be used to conduct asbestos surveys at various city sites, per regulation 839 of the Occupational Health & Safety Act. Additional capital funding of \$233,000 will be requested during the 2012 Capital Budget process to complete approximately another 155 sites.
218	7091017	Human Resources	AODA Implementation	100,000	100,000	-	100,000	20,884	79,116	79,116	G. Jones	-	Dec. 2016	Under the Accessibility for Ontarians with Disabilities Act 2005 legislation, Standards will encompass five areas; Customer Service, Employment, Information and Communication, Transportation and Built Environment. The requirements necessary to eliminate barriers to those with disabilities will be phased in by the legislation between 2011 and 2021. The Accessible Customer Service Standard and the Integrated Accessibility Standards Regulation (which includes the Accessible Information and Communication, Employment and Transportation Standards) have now been enacted. Municipalities must meet the mandatory compliance requirements as outlined under the enacted Standards including planning, developing, documenting and adherence to specific policies, procedures and practices on providing goods and services to persons with disabilities and providing training to all who interact with the public or third parties on the municipalities' behalf. Further, municipalities must file accessible reports with the Ministry showing that legislated requirements are met for each of the enacted Standards. Additional funding will be required in the future.
219	7091019	Human Resources	Health & Safety Improvements	100,000	100,000	-	100,000	183,372	(83,372)	(83,372)	J. Ryckman	(83,372)	Aug. 2011	Project costs were underestimated. The over expenditure is due to higher than anticipated electrical costs for separate circuit and panel related work that had to be run out to the security building and could not be fed from the compound building as originally planned. Additional capital funds will be requested during the 2012 Capital Budget process.

# Capital Variance Report

As at June 30, 2011



Office of the Chief Financial Officer

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
220	7067031	Financial Planning	400 CHS - Financing Costs re: Land	1,475,000	978,978	(496,022)	1,475,000	1,571,686	(96,686)	(592,708)	V. Ferranti	(350,000)	2011	A separate project was established to track the sale of two Social Services sites, initially valued at \$875,000, to offset the costs incurred for the new 400 City Hall Square East building. Additionally, post-completion financing charges are tracked in this project. The east end site (i.e. 3905-3911 Tecumseh Rd. E.) has sold and the other (755 Louis Ave.) has been sold subject to certain conditions being met. Currently the property is proceeding through a re-zoning process and expected to finalize by August 2011. Funding source variance is the result of lower than expected land sale proceeds due to current economic conditions.
221	7074195	Financial Planning	Huron Lodge - Temporary Financing Costs	-	2,000,000	2,000,000	-	2,000,711	(2,000,711)	(711)	V. Ferranti	-	2011	A separate project was established to track temporary financing costs of the new Huron Lodge facility following substantial completion. Initially this project was to be funded from the issuance of debentures. As per the Debt Reduction Levy model approved in the 2007 Capital Budget, the additional funding required for the facility including all accrued financing costs should materialize by the end of 2011.
222	7095000	Financial Planning	Capital Contingency-5 Yr. Plan	22,100,000	5,548,331	(16,551,669)	22,100,000	16,125,979	5,974,021	(10,577,648)	V. Ferranti	9,223,115	2013	As per the 2009 5-Year Capital Plan, \$22.1 m was set aside and available after 2013 as a contingency to cover costs for inflation, staffing of ISF projects, etc. Council received an ISF update report on June 28, 2011 which projected a requirement of \$12.9 million from the contingency at that time. Council has previously re-allocated this projected surplus to fund additional projects in the 2011 Capital Budget. Funding source variance is attributed to the outstanding balance of approved funding not yet transferred.
223	7095001	Financial Planning	Capital Interest Charges 5 Yr. Plan	6,200,000	-	(6,200,000)	6,200,000	506,297	5,693,703	(506,297)	V. Ferranti	5,500,000	2013	As per the 2009 5-Year Capital Plan, \$6.2 m was set aside to cover temporary financing costs for approved capital projects which will not get their funding until subsequent years due to the acceleration of capital projects in 2009 and 2010. Funding for these accelerated projects will materialize in years 2011 and beyond when capital spending declines. Council has previously re-allocated this projected surplus to fund additional projects in the 2011 Capital Budget. Funding source variance is attributed to the outstanding balance of approved funding not yet transferred. Due to pre-payment of senior levels of government subsidies, the actual interest charges have been much lower than anticipated. Significant expenses may still materialize and are dependent on the timing of the capital expenditures. It is likely that a surplus will be achieved in this account.
224	7101006	Financial Accounting	HST Implementation	100,000	100,000	-	100,000	-	100,000	100,000	J. Mancina	75,000	Oct. 2011	This project was established as a placeholder in preparation for the implementation of HST. As a significant portion of the system improvements required for HST were completed in-house it is anticipated that a positive variance in the range of \$50-75,000 will result. Work still remains to be completed relative to tax planning opportunities relating to the implementation of HST for which the City's Commodity Tax Consultants will be engaged.
225	7001225	Asset Planning	2000 Asbestos Abatement Program	352,274	355,902	3,628	352,274	268,647	83,627	87,255	S. Grando	-	Ongoing	This project was created for City-wide retrofit to remove asbestos. This project is ongoing to address and eliminate asbestos in City facilities. Funding is used to remove any asbestos substance that is encountered during renovations and construction projects. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
226	7061040	Asset Planning	350 City Hall Site Condition	200,000	200,000	-	200,000	171,477	28,523	28,523	S. Grando	-	Ongoing	The budget for this project was established to deal with issues related to space needs and site conditions at 350 City Hall. This project is ongoing in nature.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
227	7061928	Asset Planning	Cleary Transition Costs	3,766,575	2,997,168	(769,407)	3,766,575	4,042,780	(276,205)	(1,045,612)	J. Guthrie	-	2014	As per CR473/2006, this project is anticipated to be closed after all obligations of the definitive agreement have been completed with St. Clair College. The source of funding for this project is based on the previous annual net budget of the Cleary and Chrysler Theatre. The closing of Fund 167 (Cleary Development Reserve) also contributed residual funds of approximately \$348,000. This project will be funded gradually over several years; however, the bulk of the City's obligations under the sale agreement are in the first two years. Consequently, this project will be in a deficit position until such time as funding sources "catch up" with incurred costs. This is anticipated to occur in 2014. At that time, the project will be considered complete and will be closed. Funding source variance is attributed to the annual operational savings from Cleary that have not yet been transferred.
228	7062045	Asset Planning	Energy Management Plan/Building Renewal	50,000	50,000	-	50,000	618	49,382	49,382	S. Grando	-	Spring 2012	This project is part of the corporate wide energy management plan and refers to the purchase and implementation of the appropriate software application to manage the centralized corporate utility billing/invoice process.
229	7081007	Asset Planning	Corporate Roof Management Program	50,000	50,000	-	50,000	47,251	2,749	2,749	D. DeSantis	-	Oct. 2011	There are a few small expenditures that need to be charged to this project before it can be closed. It is expected these costs will materialize by the 3rd quarter of 2011. At that point, this project can be deemed complete and can be closed out.
230	7085008	Asset Planning	Roof Replacement	2,307,093	2,329,269	22,176	2,307,093	1,447,320	859,773	881,949	D. DeSantis	-	Ongoing	This project is progressing and remains ongoing. Funding source variance is attributed to interest earned in prior year's (pre 2004) but not budgeted and an outstanding contract holdback not yet released.
231	7085900	Asset Planning	Corporate Energy Reduction Measures	3,002,975	1,706,262	(1,296,713)	3,002,975	2,188,215	814,760	(481,953)	S. Grando	625,000	Ongoing	The construction work related to the corporate wide energy efficiency project is substantially completed. The Monitoring & Verification phase is anticipated to commence by the Fall of 2011. A report going to Council in August 2011 (Report #15087) recommends the transfer of the projected surplus to fund the Solar Photovoltaic project. Funding source variance is attributed to future annual corporate savings not realized yet. As per CR211/2008, the payback period is approximately 5.4 years.
232	7029066	Taxation and Financial Projects	Boundary Adjustment	6,882,807	3,422,807	(3,460,000)	6,882,807	5,152,368	1,730,439	(1,729,561)	O. Colucci	-	2013	This project was established to acquire the annexed land from the Town of Tecumseh and the County of Essex. As per the 2011 5-Year Capital Plan, this project will be fully funded by 2013. Funding source variance is attributed to the timing of approved funding which will take approximately another 2 years to fully fund the project.
233	7009015	Info. Technology	2000 Smart Community Initiative	2,082,219	2,221,134	138,915	2,082,219	1,942,456	139,763	278,678	H. Turnbull	-	2015	This project was setup to provide for improved delivery of City Services using the Internet and other related technologies. The budgeted funds were requested to provide for setup, maintenance, membership fees and renewal of licenses, etc., required to provide online services. The project is still ongoing. Funding source variance is attributed to internal rental recoveries and user fees received but not budgeted.
234	7012022	Info. Technology	PeopleSoft Management System	5,838,000	5,883,645	45,645	5,838,000	5,381,162	456,838	502,483	P. Evans	-	2015	Phase 1 of this project was implemented in 2003. Phase 2 (i.e. Budget System/Portal) was to begin in 2004 but was deferred. Administration is currently implementing a new operating budget system as part of the SDR Service Based Budget project, as well as funding the Functional Support Cross Training initiative. Further review will be conducted for PeopleSoft expansion with the corporate departmental proposals to the PeopleSoft Managers group and PeopleSoft Governance that will include scheduling of a Corporate Payroll Business Process Review. The scope will include recommendations for Electronic Funds Transfer solution, HRMS Time and Labour, HRMS Employee Portal Implementation, HRMS Workflow Implementation, HRMS Self Service Implementation, and Self Service Billing and Payments. Funding source variance is attributed to interest income earned in prior years (pre 2004) and miscellaneous user fees received but not budgeted.



**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
235	7032178	Info. Technology	Corporate Telephone System	1,268,451	1,221,682	(46,769)	1,268,451	865,384	403,067	356,298	N. Synnott	-	Ongoing	A new IP phone system for Parks & Recreation will be implemented in the 3rd quarter of 2011. Remaining funds will be used to upgrade remote sites that are at risk of significant failure due to age and limited support. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
236	7059901	Info. Technology	Security Review/Implementation	789,000	739,000	(50,000)	789,000	700,708	88,292	38,292	N. Synnott	-	Ongoing	Almost complete are procedures and guidelines around investigation and information gathering regarding AUP infractions. A security penetration audit will be conducted on the new Internet web site in the Fall of 2011. Work has been done in conjunction with other municipalities regarding claims based identity management that will be used to better provide Internet type services to citizens. We are currently working on developing and documenting standards for mobile laptops, external user access, network and firewall standards to name a few. The security framework methodology will continue to be applied to new IT infrastructure projects with remaining funds used to address security deficiencies. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
237	7059903	Info. Technology	Network Infrastructure Improvement	2,675,715	2,486,071	(189,644)	2,675,715	2,298,846	376,869	187,225	N. Synnott	-	Ongoing	We continue to make improvements and invest in new technologies. We have introduced virtualization to our production server environment. Network equipment has been upgraded and bandwidth between sites has been improved by funding fibre expansion and wireless technologies. Remaining funds will be used to upgrade Bandwidth to remote sites. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years.
238	7069900	Info. Technology	Electronic Storage/Archive/Retention	440,000	440,000	-	440,000	172,607	267,393	267,393	N. Synnott	-	Ongoing	A new backup and recovery system will be implemented in 2011. Remaining funds will be used to implement tiered and archive storage to improve network storage in 2012.
239	7069901	Info. Technology	Project Mgt/Acceptable Use Policy	140,000	140,000	-	140,000	93,492	46,508	46,508	M. Urban	-	2012	Project Mgmt. - solution closely dependent on web-redesign project solution which is anticipated to be completed by the end of 2012 when this project is anticipated to be completed. Additional work on the testing phase of projects and support has been completed. Acceptable Use Policy - e-learning solution was implemented for the training of all city staff on the Acceptable Use Policy.
240	7069902	Info. Technology	Website Infrastructure Improvement	455,000	455,000	-	455,000	392,347	62,653	62,653	N. Synnott	-	2012	An analysis of the Website Infrastructure was completed in 2007 identifying areas of risk and priorities assigned. We have reduced the time to recover the web server from a hardware failure and continued upgrades to hardware and software will further reduce the probability of failure.
241	7071011	Info. Technology	Application Support and Development Environment	150,000	169,767	19,767	150,000	98,590	51,410	71,177	M. Urban	-	2012	This project is to implement development policies, consistent practices, source code creation, security and tracking as well as testing processes in a current development environment using best practices and latest coding methodology. Licenses were purchased in 2007 and initial orientation training took place in early 2008 with 2nd phase of training for specialized functionality taking place in 2011. Sharepoint is also coming on-line with the web project and has its own system, procedures and training for development with this technology. Funding source variance is attributed to some recovery of expenses received but not budgeted.
242	7072019	Info. Technology	Budget Module Implementation	260,000	260,000	-	260,000	177,914	82,086	82,086	M. Urban	-	Dec. 2011	This project is underway and the vendor (i.e. Questica TeamBudget) was selected with implementation-go-live slated for Sept. 2011 for the 2012 budget process.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
243	7073020	Info. Technology	Tangible Capital Assets (TCA)	1,750,000	1,879,536	129,536	1,750,000	772,294	977,708	1,107,242	M. Urban	-	2012	Hanson upgrade has started with a "go-live" scheduled for Q4 2011. Costs are being charged for the implementation. New facility management software has been selected and approved. The first phase is live with more modules to follow. Expansion of use for Huron Lodge and Water reclamation is being considered. Funding source variance is attributed to a recovery of internal staff time that was not budgeted.
244	7074016	Info. Technology	Disaster Recovery	1,049,559	1,117,317	67,758	1,049,559	770,975	278,584	346,342	N. Synnott	-	Ongoing	This multi-year project will reduce the impact of a disaster affecting our data centre and improve the ability of I.T. to continue providing network and computing services. A new data centre was completed in the 2nd quarter of 2011. We will start to make improvements in off-site Disaster Recovery strategies in 2012. Funding source variance is attributed to an outstanding contract holdback not yet released.
245	7074018	Info. Technology	PeopleSoft Upgrade and Future Direction	750,000	750,038	38	750,000	571,917	178,083	178,121	P. Evans	-	Ongoing	The upgrade of the HRMS/Payroll system (2011 4th qtr.), FMS Productivity Report Redesign (2011 4th qtr.), HRMS Application of Annual Tax Updates (2012 1st qtr.), RFP FMS Banking Services, FMS Tax Refund interface, FMS Maintenance Bundles, annual Fall Review (2011 4th qtr.), have been approved as the key projects to be worked on for the PeopleSoft systems' 2011 work plan as per the corporate PeopleSoft Manager's group recommendation and approval by PeopleSoft Governance group. The current version of the HRMS System has been retired by the vendor. In order to avoid increased support costs as a penalty for running on a retired version, upgrading HRMS payroll has been made top priority. Continuing forward we will concentrate on post-upgrade application of bundles and other enhancements as additional funding is approved, and then the focus will be to transition to upgrading the Financial System as the current version the corporation utilizes comes due for retirement in 2011 and therefore the new version will need to be implemented. The projects will continue as additional budget funding is approved. Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received not budgeted.
246	7075017	Info. Technology	Intranet Re-Design & Internet Improvements and Accessibility	1,650,000	1,025,000	(625,000)	1,650,000	143,012	1,506,988	881,988	B. Price	46,867	2012	The 1st phase usability analysis and recommendation on appropriate technology is complete and approved by the SDR Steering Committee. The Site designs, implementation of hardware and software licenses and migration of web content to the new sites is underway. The look-and-feel/branding of the web sites have been created based on feedback from focus groups, surveys, and usability studies. A content inventory has begun to identify the pages that should be moved to the new site. Training has been completed for the developers to assist in getting the most out of the new technology and an RFP for consulting expertise was completed and the successful proponent is working with the team. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
247	7075021	Info. Technology	AMANDA Projects	750,000	600,000	(150,000)	750,000	182,212	567,788	417,788	P. Evans/M. Urban	-	2012	Work on the following initiatives has commenced in 2011 with estimated completion dates into 2011 and 2012 and will continue as additional funding is approved: - Development Folders, Phase 3 - Taxi Driver Wait List Folders (Licensing) - Body Rub Parlour Folder (Licensing) - Amanda Client upgrade (Fall) - Amanda System Assessment and conversion to Amanda 5 - Dormant Building Permits (Building) - Addition Condo Properties revamp database - By-Law Enforcement - RFS Folder legislation updates (Phase 2) - Swimming Pool Complaint Folder (By-laws) These projects are now currently underway incrementally as per the Corporate Amanda Manager's group 2010 work plan recommended to the Amanda Governance Group that was approved. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
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248	7101007	Info. Technology	Video Communication	150,000	150,007	7	150,000	8,990	141,010	141,017	M. Caplin	-	2015	Work started for this project in January 2011. Stand-Alone video displays for disseminating information to staff without computers is in place at Solid Waste, Crawford Yard, Parks Yard, Huron Lodge (2 units), and Lou Romano Water Reclamation Plant (in process). These are stand-alone systems for which area managers are responsible for the content. Additional sites will be added as required. As technology is changing so quickly it was a more prudent approach to get these stand-alone units in place first, saving the balance for after the Internet/Intranet redesign project is complete as that will provide more alternatives for getting information to staff that do not have computers as part of their work. Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received not budgeted.

# Capital Variance Report

As at June 30, 2011



Office of the City Solicitor

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
249	7093002	Legal Services	Windsor-Essex Pkwy Land Disposal	-	-	-	-	149,357	(149,357)	(149,357)	G. Wilkki	(149,357)	Project Complete	This project is now complete and can be closed. These costs relate to legal and related expenditures required to facilitate land sales related to the Windsor-Essex Parkway. Land sale is complete. Land sales resulted in revenues of \$12 million for the City.
250	7101013	Legal Services	Legal Dock and Billing Software	5,000	5,000	-	5,000	3,218	1,782	1,782	G. Wilkki	-	Yr. End 2011	The software has been purchased. The remaining funds will be used for training.
251	7101019	Legal Services	Leasing Software Acquisition	15,000	15,000	-	15,000	-	15,000	15,000	M. Stamp/T. Sabelli	-	Aug. 2011	Implementation of software is expected by August 31, 2011. Capital cost is \$13,825. U.S. Annual operating costs will be \$4,560 U.S.
252	798125M	Legal Services	98 Norwich Block	48,050,000	44,579,386	(3,470,614)	48,050,000	45,585,016	2,464,984	(1,005,630)	G. Wilkki	-	Subject to expropriation settlements	Funding for this project has been approved as part of the Debt Management Policy. Four potential tenants' claims remain outstanding. Final variance for the project cannot be quantified until the claims are resolved. Funding source variance is attributed to interest earned from prior years (pre 2004) but not budgeted and lower than anticipated debenture funding than was budgeted. NB: Although expected to be on budget, it is difficult to project the final variance with certainty.
253	7982020	Legal Services	Brighton Beach Hardship	4,750,000	24,854,878	20,104,878	4,750,000	24,921,450	(20,171,450)	(66,572)	M. Stamp	-	2013	The land has been sold to the Federal Government as the location for the plaza for the future border crossing. Additional transactions are pending related to the sale of the land. Alternative funding will be requested during the 2012 Capital Budget process. Funding source variance is attributed to prior year's budget approvals not reflected in PeopleSoft Financials budget system.
254	7983017	Legal Services	Ontario Hydro Agreement	606,000	307,019	(298,981)	606,000	693,252	(87,252)	(386,233)	M. Stamp	-	TBD	Ontario Hydro planned to run an underground hydro service from east of Walker Rd. to its Malden Transfer Station. This was to run on an easement provided by the City along Grand Marais Drain. The easement was sold to Ontario Hydro but they have yet to construct the underground systems. The deficit is due largely in part to internal interest financing costs. An additional cost recovery of \$300,000 is anticipated from the future sale of surplus lands as well. It should be noted that the land sales will not materialize until after infrastructure work is done along Grand Marais. It is uncertain right now as to when these works are planned but the land sales are expected to cover the project deficit in the future. Funding source variance is attributed to projected land sales to offset the total costs which has not yet materialized and interest earned in prior years (pre 2004) which was not budgeted. NB: Although expected to be on budget, it is difficult to project the final variance with certainty.
255	7995537	Legal Services	99 CP Railway Cut	50,000	1,417,424	1,367,424	50,000	1,611,157	(1,561,157)	(193,733)	G. Wilkki	-	TBD	This project stemmed from the expropriation of riverfront lands from Shergar. The current deficit is a result of internal interest financing charges and legal expenses that continue to be incurred. The City has not paid Shergar in 1997 (City's appraised estimate of \$750,000) being the lands along the riverfront at the foot of Caron Ave. As a result of the lawsuit against the City which it launched and lost, Shergar owes the City legal costs (\$600,000, plus interest). A resolution of all issues is under consideration. Funding source variance is attributed to a favourable settlement reached through court proceedings with CP Rail in 2007. Payment was received but not budgeted and applied to the project, reducing the overall project deficit. NB: Although expected to be on budget, it is difficult to project the final variance with certainty.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
256	7011022	Planning	City Centre Revitalization Program	2,423,000	2,499,920	76,920	2,423,000	1,951,498	471,502	548,422	N. Robertson	-	2012	This project authorized (per CR457/2005) the phased preparation of the Sustainable Downtown Plan (SDP) to update the 1994 City Centre Revitalization Study, starting with a Community Improvement Plan that would offer financial incentives for residential development within the City Centre Planning District that falls outside City Centre West. In 2007 Capital Budget deliberations, the SDP work program was deferred to 2011. The March 7, 2011 Council Motion (M70-2011) expands on the previous Council CR's and directs the Planning Department to report back to Council as to the process to harmonize the two community improvement plans (City Centre West and Glengarry-Marentette) including expansion of the City Centre Planning District; and the creation of incentives geared to specific design guideline standards for the upgrade of both residential and commercial properties. This project will conduct the study in accordance with the Terms of Reference that will be presented to Council in response to M70-2011. Funding source variance is attributed to interest earned in prior years (pre 2004) which was not budgeted.
257	7028115	Planning	BIAs - Various Locations	751,924	751,924	-	751,924	652,368	99,566	99,566	N. Robertson	-	2011	This project will be closed when the last of the approved pre-2006 BIA projects [remaining only in Wyandotte Town Centre BIA parkettes] are completed in 2011 per CR108/2009 and the more recent CR406/2010, which expanded the scope of the project.
258	7033086	Planning	City Hall Square & Esplanade	420,000	426,764	6,764	420,000	307,138	112,862	119,826	N. Robertson	-	Ongoing	Current funds to be used for ongoing capital investments in City Hall Square and the Civic Esplanade to meet the vision articulated in the 1991 Civic Square study. Per CR246/2010 work recommenced in 2010 following a 3-yr. hiatus during the Casino expansion project and absence of Planning Dept. employee executing this project who was seconded to Public Works. Initial work in 2010 involved the restoration of the planters, new site furnishings including tables, umbrellas, planters, access control bollards and trash/recycle receptacles have been administered and awarded through several RFP's. 2012 will see the planter installation. In 2007, Council deferred recommended additional capital investment to design and install vehicular/parking/landscape improvements at City Hall west entrance and south landscaping, after Tunnel Plaza expansion EA is finalized. Funding source variance is attributed to miscellaneous general revenue received but not budgeted.
259	7041913	Planning	Little River Acres CIP Implementation	813,306	813,306	-	813,306	146,380	664,926	664,926	N. Robertson	-	Ongoing	Ongoing assistance established to implement financial programs and capital improvements, as identified in Recommendation 6 of the Little River Acres CIP adopted by CR232/2005, and to implement Phases 1 through 4 of the Little River Acres Park Redevelopment Plan per CR 456/2007. The latter stalled while vacant Planning Dept. positions remained unfilled from 2007 to 2010 but is expected to resume after these positions are staffed in 2011.
260	7044002	Planning	Sandwich Town BIA Lampstandards	400,000	400,000	-	400,000	-	400,000	400,000	N. Robertson	-	2011	BIA priority capital project identified in 2003 to replace 20-year-old decorative lighting system. Streetlights to be installed in 2011.
261	7045003	Planning	Urban Design Studies	300,000	300,000	-	300,000	112,350	187,650	187,650	N. Robertson	-	Ongoing	This project was established to provide funding for display materials, document production, consulting services and public consultation initiatives to implement Civic Image activities assigned by City Council as listed in Windsor SEEN (CR59/2004). The funds are currently being used to complete the Site Plan Review Manual project of 2010, then to fund production of Riverside Drive Vista Improvement Streetscape Guidelines per CR364/2009.
262	7049004	Planning	Community Improvement Plans (CIPs)	325,000	327,425	2,425	325,000	242,867	82,133	84,558	T. Hunt/ N. Robertson	-	Ongoing	This project is ongoing and funds display materials, document production, consulting services and public consultation initiatives related to the further development of Community Improvement Plans. Funding source variance is attributed to miscellaneous general revenue received to offset incurred costs but not budgeted.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
263	7059002	Planning	Civic Image Features - Walker Road	300,000	300,000	-	300,000	24,559	275,441	275,441	N. Robertson	1,877	2011	This project was initiated in the 2005 budget to fund landscaping and signage "gateway" elements at the Walker-Provincial Rd. intersection but put on hold until sufficient funds were made available for the Walker Rd./Legacy Park to Highway 401 road reconstruction project, so both projects could proceed together. The road reconstruction project was completed in March 2011. The signage "gateway" elements have been referred to Administration to provide options that come within budget (M8-2011). Administration is examining and costing options consistent with M8-2011.
264	7062005	Planning	Community Strategic Plan	217,114	217,114	-	217,114	110,242	106,872	106,872	T. Hunt/ M. Cooke	-	Ongoing	The Community Strategic Plan serves as the umbrella document under which all other municipal plans are gathered and to which all other plans refer. It also serves as the document that drives municipal business in terms of priority setting and decision making at all levels. On July 26, 2010, City Council adopted 50 performance indicators to assist with the monitoring of the objectives of the CSP. A draft 'Report Card' is scheduled to go to Council in September 2011 and on an on-going annual basis thereafter.
265	7069002	Planning	BIA Assistance Program	1,005,250	1,005,250	-	1,005,250	469,168	536,082	536,082	M. Cooke	-	Ongoing	This project funds the City's contribution in cost sharing initiatives proposed by any of the 9 BIAs. Funds will be expended according to policies adopted by Council ON March 30, 2009 (CR107/2009). Council allocations made in 2007 to this project are placeholders for advance budget planning premised on the BIAs link to local economic development.
266	7069003	Planning	Brownfields Strategy/Remediation	1,113,000	1,109,003	(3,997)	1,113,000	161,177	951,823	947,826	M. Cooke	-	Ongoing	In April 2010, Council adopted a Brownfield Redevelopment Strategy and a city-wide Brownfield Redevelopment Community Improvement Plan (CIP). The Strategy documents the rationale for Brownfield redevelopment and provides details of the incentive programs and marketing strategy. The primary purpose of the CIP is to allow the municipality to provide a range of financial incentives for Brownfield redevelopment. Much of the current budget surplus is designated for future incentives to property owners/developers. The current economic downturn is likely to delay the submission of applications for incentives associated with redevelopment through to 2011. Funding source variance is attributed to budgeted grants that have not yet fully materialized.
267	7069904	Planning	City Centre West CIP	235,000	235,000	-	235,000	-	235,000	235,000	N. Robertson	-	Ongoing	This project is ongoing and funds the City's costs for activities recommended in CCW-CIP adopted by CR224/2006, such as development incentives, capital investments, studies, etc.
268	7071165	Planning	City of Windsor Official Plan	400,000	400,000	-	400,000	273,162	126,838	126,838	M. Cooke	-	2011	The existing funds identified in this Official Plan project are spoken for through outstanding invoices for contract work that will likely exhaust the complete amount allocated once the billings/invoicing and work is complete (estimated to be late 2011).
269	7071166	Planning	The Sandwich South Master Plan	135,000	135,000	-	135,000	62,768	72,232	72,232	M. Cooke	-	2012	In July 2010, City Council authorized the inclusion of a Secondary Plan for Sandwich South into the Environmental Assessment process for Lauzon Road, County Road 42 and a future east/west arterial road north of Highway 401. This account will contribute \$50,000 to the completion of the Secondary Plan in 2011, now underway. The balance will be used in 2012 to allow for implementation measures of the plan to be prepared, specifically, zoning by-law amendments and Official Plan changes related to the completion of the Airport master plan.
270	7076176	Planning	Sandwich Community Development Plan	465,000	465,000	-	465,000	96,340	368,660	368,660	N. Robertson	-	2011	This project is ongoing and funds the City's costs for activities recommended in Old Sandwich Towne CIP and Heritage Conservation District adopted by CR12/2009, such as development incentives, capital investments, design guidelines, studies, etc.
271	7081023	Planning	Windsor Armouries Study	15,000	15,000	-	15,000	10,659	4,341	4,341	N. Robertson	-	2011/2012	To cover the municipal contribution cited in M101-2008 "That City Council PROVIDE up to \$15,000 in the capital budget, to the Armouries Concert Hall Committee, for the purpose of conducting a feasibility study on the long-term financial sustainability of a concert hall in Windsor Armouries ...". Consultant billings are currently 75% submitted with outstanding work for a business plan to be done in the near future (which includes old bus station property and parkette on Chatham St.).
272	7085005	Planning	City Centre West Incentive Program	200,000	200,000	-	200,000	15,000	185,000	185,000	N. Robertson	-	Ongoing	This project is ongoing and funds the City's costs for activities recommended in CCW-CIP adopted by CR224/2006, such as development incentives, capital investments, studies, etc.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
273	7086006	Planning	Heritage Planning	205,000	205,000	-	205,000	300	204,700	204,700	M. Cooke	-	Ongoing	In July 2010, City Council directed the City Planner to begin the study needed to designate the Walkerville Heritage Area as a "Heritage Conservation District Plan". Internal and external meetings have taken place and a public consultation session is being planned for October 2011. A Plan for the Victoria Heritage Area will follow in 2012.
274	7092002	Planning	Comprehensive Zoning By-law	100,000	100,000	-	100,000	239	99,761	99,761	D. Wilson	-	2012	The comprehensive review of Zoning By-law 8600 will commence upon completion of the next phase of the Official Plan review. A consultant will be retained and work is expected to be completed in 2011-2012.
275	7051020	Building and Development	4th Floor Renovation/ Equipment	150,000	150,000	-	150,000	112,174	37,826	37,826	L. Doyle	-	Feb. 2012	The project continues to be phased in based on the 2010 corporate realignment of By-law Compliance & Enforcement to 350 City Hall 4th floor. Additional work is needed to address air flow and cooling issues as well as the enclosure of managers' offices. Furniture replacement is also included.
276	7071163	Building and Development	Permit Fee Study	50,000	50,000	-	50,000	34,739	15,261	15,261	L. Doyle	-	Dec. 2011 (tentative)	The current balance in the project is being retained pending the outcome of the Building Department deficit report to Council in late 2011. The funds will be used for any further fees study if such is proposed at that time.
277	7029030	Fire and Rescue	Emergency Preparedness Plan	75,000	75,000	-	75,000	49,510	25,490	25,490	D. Fields	-	Ongoing	Funding is in place for the ongoing maintenance and updating of the corporate emergency preparedness plan and for the Emergency Operation Centre (EOC). Temporary location for the back-up EOC has been set up at the former Police Station on Jefferson Ave.
278	7032090	Fire and Rescue	Training Facility Location	255,000	255,000	-	255,000	122,117	132,883	132,883	A. Reaume	-	On Hold	Waiting on the Official Plan for the Sandwich South area to be completed to determine the location of the future fire station and combined training facility.
279	7074066	Fire and Rescue	Fire Truck Replacement	1,556,700	1,938,768	382,068	1,556,700	1,639,908	(83,208)	298,860	R. Zanettin	282,200	Jul. 2011	Further expenses are scheduled to retrofit the newly acquired fire trucks with proper equipment. Funding source variance is attributed to the proceeds from the sale of an old fire truck that was not budgeted that were deposited into the project to offset incurred costs.
280	7074071	Fire and Rescue	Fire Apparatus Hoist Repair/Maintenance	330,000	330,000	-	330,000	3,493	326,507	326,507	R. Zanettin	-	2012	Funding is in place for the ongoing maintenance and repair of existing hoists until such time as the new one is purchased in 2012.
281	7101012	Fire and Rescue	Crisys System	180,000	61,439	(118,561)	180,000	64,341	115,659	(2,902)	E. Bondy	-	Project Complete	This project is complete. The estimate was high because the background work was unknown at the time. Computer costs have declined and due to technology improvements, more software can be held using less hardware. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until future years, hence the funding source variance.
282	7101014	Fire and Rescue	2010 Fire Truck Replacement	3,297,545	-	(3,297,545)	3,297,545	-	3,297,545	-	R. Zanettin	-	Spring 2013	The tender for the new Pumper trucks went out but there was no successful response. We are currently in the process of writing an RFP. Funding source variance is attributed to the approved transfer of funds from the PYG - Leasing Reserve not yet done until the equipment is purchased.
283	7111025	Fire and Rescue	2011 Fire Truck Replacement	2,410,684	-	(2,410,684)	2,410,684	-	2,410,684	-	R. Zanettin	-	Spring 2013	The specs for the RFP for the 2 new aerial trucks is currently under development. Funding source variance is attributed to the approved transfer of funds from the PYG - Leasing Reserve not yet done until the equipment is purchased.
284	7111033	Fire and Rescue	Breathing Appartus Cylinder/Packs	20,000	-	(20,000)	20,000	-	20,000	-	R. Zanettin	-	Oct. 2011	The fit-tester is being ordered and this project will be on budget and can be closed by Oct 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.



# Capital Variance Report

As at June 30, 2011



Community Development and Health

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
285	7101023	HRDC Projects	Pot in Pot Nursery - HRDC	91,594	25,000	(66,594)	91,594	43,014	48,580	(18,014)	B. Roesel/W. Letourneau	-	Nov. 2011	The project is ongoing until Nov. 22, 2011 which is when the contract with the Ministry of Training Colleges and Universities ends. Monthly claims are being submitted but reimbursement is pending approval from MTCU. Delay is due to staff vacation time.
286	7042039	Huron Lodge	Huron Lodge Annual Capital Requirements	438,377	438,377	-	438,377	245,525	192,852	192,852	L. Lombardo	-	Ongoing	These funds are used, when required, to either purchase new equipment, replace existing equipment or make repairs, necessary for the ongoing and safe operation of Huron Lodge. These purchases/replacements provide a comfortable, safe and secure environment for residents, staff and visitors alike.
287	7111034	Huron Lodge	Huron Lodge Landscaping	-	-	-	-	-	-	-	N. Musson	-	Spring 2012	Construction documents have been prepared for tender and cost is to be determined once tender closes on August 17, 2011. Funding is to come from the dedicated Huron Lodge Resident reserve fund.
288	7025553	Leisure & Recreation Services	2002 Recreational Facilities Improvements	836,000	861,777	25,777	836,000	698,700	137,300	163,077	J. Wilson/M. Clement	-	2012	Balance of funding is for window replacements at the John Richardson Library. A consultant has been retained for installation of windows and will be proceeding later in the year. Funding source variance is attributed to donations and miscellaneous revenue received but not budgeted.
289	7061146	Leisure & Recreation Services	Lakeview Park Marina Upgrades	200,000	200,000	-	200,000	48,959	151,041	151,041	D. Sadler/M. Clement	-	Ongoing	Ongoing capital repairs at Lakeview Park Marina. Some work has been completed and work will continue at the end of the operating/boating season.
290	7069034	Leisure & Recreation Services	Municipal Pool Refurbishment	3,351,747	3,357,436	5,689	3,351,747	2,235,153	1,116,594	1,122,283	J. Wilson/C. Smith	-	Ongoing	Ongoing repairs are being carried out at Riverside Centennial Pool, Remington Booster Pool, Central Pool, Mic Mac Pool, Lanspeary Pool, Atkinson Pool, Gino Marcus Community Centre, Windsor Water World, and Adie Knox. Funding source variance is attributed to an outstanding contract holdback not yet released.
291	7069035	Leisure & Recreation Services	Recreation Facility Refurbishment	505,000	505,060	60	505,000	299,572	205,428	205,488	J. Wilson/C. Smith	-	Ongoing	Ongoing required repairs are being completed while working around programming season. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
292	7073051	Leisure & Recreation Services	Mackenzie Hall	658,000	489,190	(168,810)	658,000	153,146	504,854	336,044	J. Wilson/P. Labute	-	Ongoing	As per report #15058, CR62/2011 dated February 7, 2011, this capital project is to restore the roof at Mackenzie Hall, 3277 Sandwich St., in accordance with the drawings and specifications. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until future years. In addition, donations received to offset incurred costs were not budgeted.
293	7091031	Leisure & Recreation Services	McHugh Park Soccer Complex - RINC	1,184,600	1,306,315	121,715	1,184,600	1,189,838	(5,238)	116,477	M. Clement	-	Oct. 2011	Project construction is complete as of March 31, 2011. Final Report & Final Claim was filed on June 30, 2011. Project will remain open for a couple of months to address any possible deficiencies. Funding source variance is attributed to a recovery received from the Essex County Soccer Association for more than what was initially budgeted and an approved operating budget Ward transfer to offset incurred costs that was not budgeted as project budget was established on a net city cost basis instead of gross.
294	7091032	Leisure & Recreation Services	Adie Knox Pool Refurbish - RINC	1,395,122	1,521,011	125,889	1,395,122	1,363,641	31,481	157,370	T. Burston	-	Oct. 2011	Project construction is complete as of March 31, 2011. Final Report & Final Claim was filed on June 30, 2011. Project will remain open for a couple of months to address any possible deficiencies. Funding source variance is attributed to an outstanding contract holdback not yet released.
295	7091034	Leisure & Recreation Services	John Atkinson Gym Addition - RINC	1,198,985	1,293,403	94,418	1,198,985	1,116,888	82,097	176,515	D. Sadler	-	Oct. 2011	Project construction is complete as of March 31, 2011. Final Report & Final Claim was filed on June 30, 2011. Project will remain open for a couple of months to address any possible deficiencies. Funding source variance is attributed to an outstanding contract holdback not yet released.
296	7111004	Leisure & Recreation Services	Marina Development Engineering Study	25,000	25,000	-	25,000	-	25,000	25,000	D. Sadler	-	2011	Project is on target to be completed in 2011 and anticipated to be on budget.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
297	7111005	Leisure & Recreation Services	Family Aquatics & Library Complex	150,000	-	(150,000)	150,000	20,780	129,220	(20,780)	D. Sadler	-	2013	Preliminary budget for consultative and administrative costs for 2011. An additional \$250,000 has been approved by the steering committee for a pre-construction budget. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
298	7113001	Leisure & Recreation Services	Children's Games	300,000	300,000	-	300,000	-	300,000	300,000	D. Sadler	-	2013	3-year commitment by the City of Windsor for the 2013 International Children's Games, as per the approved 2011 Capital Budget.
299	7064900	Arenas & Concessions	Windsor Family Credit Union (WFCU) Centre	69,588,080	71,216,326	1,628,246	69,588,080	72,371,115	(2,783,035)	(1,154,789)	D. Sadler	2,600,000	2011/2012	The final variance for this project is expected to be a surplus of \$2.6 million. The project construction is complete and the full \$64.9 million in City funding has been deposited into the project. The current temporary deficit balance in the project is a result of additional budgeted recoveries not yet realized, hence the funding source variance. It is anticipated that the proceeds from the sale of redundant properties (as identified as part of the initial WFCU Centre business plan) would be realized in late 2011 or early 2012. As well, some of the naming rights revenues will still continue to be realized. A comprehensive audit was conducted by KPMG and reported to Council recently.
300	7069036	Arenas & Concessions	Municipal Arena Refurbishments	1,100,000	1,106,438	6,438	1,100,000	534,771	565,229	571,667	J. Wilson/D. Sweet	-	Ongoing	Currently continuing with required arena capital repairs. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
301	7111026	Arenas & Concessions	Adie Know Herman Floor Replacement	1,600,000	1,600,000	-	1,600,000	144,064	1,455,936	1,455,936	D. Sweet	-	2011	Project has started, due to be completed in 2011 and anticipated to be on budget.
302	7062048	Cultural Services	Willistead Complex Capital Improvements	189,000	189,000	-	189,000	34,293	154,707	154,707	D. Thachuk	-	Ongoing	This is an ongoing project that spans over multiple years. No variance is projected.
303	7075065	Cultural Services	Willistead Restoration Improvements	180,000	180,000	-	180,000	69,037	110,963	110,963	D. Thachuk	-	Ongoing	This project is funded through external sources. This project is set aside for any Restoration projects associated with Willistead Manor. This project is ongoing. No variance is projected.
304	7081011	Cultural Services	Cultural Master Plan	125,000	125,000	-	125,000	99,830	25,170	25,170	P. Labute	-	2011	Reconciliation to be completed by the Fall of 2011.
305	7081012	Cultural Services	Museum Feasibility/Location Study	110,000	110,000	-	110,000	-	110,000	110,000	P. Labute	-	2012	As per report #15165, B11/2011 Council approved "that City Council AUTHORIZE Administration to proceed with an independent feasibility study, with the cost not to exceed \$110,000, in order to be eligible for ongoing funding from the Federal Government". The RFP has been issued and it is anticipated the study will be complete in early 2012.
306	7081013	Cultural Services	Miscellaneous Cultural Projects	15,000	15,000	-	15,000	-	15,000	15,000	P. Labute	-	2012	Anticipated completion of the project will be the 4th quarter of 2012, as per the Municipal Cultural Master Plan (MCMP).
307	7111812	Cultural Services	War of 1812	50,000	50,000	-	50,000	-	50,000	50,000	J. Wilson	-	2013	3-year commitment by the City of Windsor in support of the War of 1812 Anniversary.

# Capital Variance Report

As at June 30, 2011



## Agencies and Boards

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
308	7101020	Auditor General's Office	Audit Management Software	40,000	40,000	-	40,000	-	40,000	40,000	T. Langlois	-	On-Hold	Project is on-hold pending the Auditor General Office business work plan.
309	7026115	Police Services	2002 WPS Preada Management System	75,000	75,000	-	75,000	44,692	30,308	30,308	G. Dunmore	-	Ongoing	The Police Service is prepared for and committed to the completion of this project, but our progress remains contingent upon the progress of our partner agency - The Crown Attorney and the Ministry of the Attorney General - and their readiness to move forward. The timeline for this project has become tied to related projects 7031186 and 7071077.
310	7031186	Police Services	Mobile Report Entry (MRE) System	174,331	174,331	-	174,331	139,207	35,124	35,124	G. Dunmore	-	Ongoing	The Police Service is prepared for and committed to the completion of this project, but our progress remains contingent upon the progress of our partner agency - The Crown Attorney and the Ministry of the Attorney General - and their readiness to move forward. The timeline for this project has become tied to related projects 7026115 and 7071077.
311	7031188	Police Services	Electronic Backup Data Facility	50,000	50,378	378	50,000	-	50,000	50,378	D. Heimann	-	Ongoing	Consideration is still being given to several projects being grouped together as part of a single, larger, multi-partnered facility that will be combined with other municipal uses such as a relocated 311/211 Call Centre, EOC, Fire Dispatch Centre, and possibly others. This project was being examined for possible development on a site at Windsor Airport. Given the importance of Data Back-up, and given the use or building of a multi-partnered facility remains outstanding, back-up equipment and software will be acquired and installed at an existing police facility. Due to resource limitations, the acquisition was delayed. Acquisition and staging is expected by the end of the 3rd quarter 2011. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
312	7061930	Police Services	East End Police Station Relocation	2,085,058	2,099,150	14,092	2,085,058	1,758,029	327,029	341,121	B. Horrobin	-	Ongoing	This project (East End Police Station Relocation) is a key component of a larger, multi-partnered shared use facility that includes other potential municipal uses such as a contemporary Emergency Operations Centre, Emergency 911 Backup Site, Police Electronic Backup Data Facility, municipal fuel distribution site, and an expanded Police Collision Reporting Centre. The project is being targeted for development on a City owned property located at 5245 County Road 42 but could also be developed on a site at the Windsor Airport. The project is planned as a LEED certified development in two phases with the expanded Collision Reporting Centre comprising the first phase and all other uses in the second phase. A business case report has been completed, detailing project rationale, all applicable capital needs, and related costs. Passa Associates Architects remain as the lead design consultant for the project and pending Council approval, more detailed project needs and costing estimates will follow from the architect. Funding source variance is attributed to proceeds received from the disposal of land which was higher than what was originally budgeted.
313	7062009	Police Services	Police Electronic Ticketing	324,000	324,000	-	324,000	260,490	73,510	73,510	G. Smith	-	Ongoing	A pilot project commenced in November 2009, culminating in May 2010, when all Traffic Enforcement Branch personnel were trained in the use of the system and all traffic enforcement cruisers were equipped for Electronic Ticketing. This project has expanded in that all patrol vehicles will have this functionality. A PO was issued on February 15, 2011, (\$162,000) for the acquisition of 70 portable e-ticketing printers. There are concerns regarding its use for Motorcycles. Potential solutions for the Police Motorcycles are still being examined.
314	7071076	Police Services	Emergency Notification System	78,000	78,000	-	78,000	58,041	19,959	19,959	L. Powers	-	Ongoing	CRTC ruled Bell Canada must release all 911 database information to public safety agencies and that information was made available in June 2010. The projected yearly cost for managing R911 is \$25,000. There will also be additional costs for mapping, geo-coding, training, education and promotion of R911.
315	7071077	Police Services	Electronic Crown Brief Production Implementation	108,000	108,000	-	108,000	38,653	69,347	69,347	G. Dunmore	-	Ongoing	The Police Service is prepared for and committed to the completion of this project, but our progress remains contingent upon the progress of our partner agency - The Crown Attorney and the Ministry of the Attorney General - and their readiness to move forward. Of note is the fact that the Crown Attorney in the London jurisdiction is being forced to make the move to accept electronic output and we will likely not be far behind. The timeline for this project has become tied to related projects 7026115 and 7031186.

**APPENDIX A - Capital Variance Report - As at June 30, 2011**

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316	7091014	Police Services	Police Fleet Replacement / Refurbishment	3,400,000	3,630,402	230,402	3,400,000	2,837,326	562,674	793,076	B. Hunt	-	Ongoing	Annual transfer to Police Fleet Reserve Fund #183 of \$1.2m from the operating budget for purchase of fleet vehicles as required. For 2011, we are expecting the purchase of up to approx. 20 vehicles (12 purchased to date). Funding source variance is attributed to the proceeds from the sale of auctioned vehicles not budgeted as project budget was established on net city cost basis instead of gross.
317	7072900	Roseland Golf & Curling	Roseland HVAC Systems Upgrade	900,000	441,701	(458,299)	900,000	816,311	83,689	(374,610)	M. Masonovich	-	2014	New HVAC system installed and the project came in under budget. Work is now complete. Roseland's year-end surplus will be transferred to this project rather than F144 - Roseland Reserve, until HVAC system is paid in full, as per CR257/2007, hence the basis for the funding source variance.
318	7085901	Roseland Golf & Curling	Roseland Maintenance Building	700,000	-	(700,000)	700,000	618,602	81,398	(618,602)	M. Masonovich	-	2016	Project came in under budget and is now complete. Funding source variance is attributed to a recovery from Roseland's year-end surplus for the next several years (as per CR282/2008) once the new HVAC Systems Upgrade project (per above) is completely funded.
319	7111036	Roseland Golf & Curling	Roseland Bunker Rehabilitation & Restoration	1,000,000	1,000,000	-	1,000,000	-	1,000,000	1,000,000	M. Masonovich	-	Spring 2012	Tendering process is complete and Report #15411 is scheduled to go to Council Aug 8th for Council approval of the low bidder. Contractor and Architect have been selected in the report. No physical work has been started yet until legal and approval process is complete.
320	7003812	Transit Windsor	Fleet Replacement/ Refurbishment	30,746,633	32,113,930	1,367,297	30,746,633	30,827,662	(81,029)	1,286,268	T. Houad	-	Ongoing	The purchase of 18 hybrid diesel buses was completed in July, 2009. Additional expenditures (such as the new bus wash) must be incurred in this project. Funding source variance is attributed to interest income in prior years (pre 2004) that was not budgeted and higher than expected subsidies than what was budgeted.
321	7045018	Transit Windsor	TW - Customer Service Requirements	360,000	430,271	70,271	360,000	416,976	(56,976)	13,295	T. Houad	-	Ongoing	The annual review of bus shelters and customer amenities is ongoing and the funds are anticipated to be spent by year end. Revenues and expenditures exceeded budget estimates on the project, as Transit Windsor received funding for a Threat Risk Assessment, Security and Response/Recovery Plan from Transport Canada under the Transit-Secure Contribution Program, hence the funding source variance.
322	7045080	Transit Windsor	TW - Electronic Farebox Equipment	3,050,000	1,345,000	(1,705,000)	3,050,000	635,070	2,514,930	809,930	T. Houad	-	Dec. 2011	Transit Windsor has been working with Fare Logistics, the vendor selected to supply and install the farebox system. The new fareboxes are expected to be installed by the Fall of 2011. Milestone payments are currently being made to Fare Logistics. Funding source variance is attributed to approved federal gas tax funds which are legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
323	7061031	Transit Windsor	TW - Cash Sorters/Wrappers	60,000	60,000	-	60,000	13,455	46,545	46,545	T. Houad	-	Dec. 2011	Tenders are scheduled to be issued in the Fall of 2011 for new cash office equipment.
324	7071189	Transit Windsor	TW - Master Plan - Software Application	80,000	80,000	-	80,000	-	80,000	80,000	T. Houad	-	Feb. 2012	The first phase of the software is being developed to support the new farebox system.
325	7075189	Transit Windsor	TW - Master Plan - Customer Service	910,000	910,000	-	910,000	111,668	798,332	798,332	T. Houad	-	Ongoing	Customer Service improvements are scheduled as part of the TMP (Transit Master Plan) in conjunction with the new farebox system implementation. The implementation of the TMP with respect to increased bus shelters is being developed for implementation with the review of service delivery.
326	7109002	Transit Windsor	TRN Fleet Replacement/Refurb	4,530,500	2,169,004	(2,361,496)	4,530,500	516,363	4,014,137	1,652,641	T. Houad	-	Dec. 2011	The purchase of six-40 foot transit buses was approved by the Transit Windsor Board of Directors on July 28, 2010. The contract was awarded to New Flyer Industries as per the response to proposal #85-10 and the Manager of Purchasing and Risk Management will be asked to issue the purchase order. Delivery of the buses is expected in late summer or early Fall of 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
327	7111007	Transit Windsor	Transit Renovation to Staff Change Room	75,000	75,000	-	75,000	-	75,000	75,000	T. Houad	-	Nov. 2011	Scope of work is currently being developed with tenders expected to be issued in the Fall of 2011.

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328	7111029	Transit Windsor	2011 TW Fleet Replace/Refurbish.	3,859,554	3,510,500	(349,054)	3,859,554	109,842	3,749,712	3,400,658	T. Houad	-	Dec. 2011	The 2011 bus purchase was added to the contract that was awarded to New Flyer Industries as per the response to proposal #85-10 for the 2010 bus purchase. Delivery of the 2010 and 2011 bus order is expected in late summer or early Fall of 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
329	7051024	Windsor Airport	Airport Zoning Study	190,000	190,000	-	190,000	33,862	156,138	156,138	T. Pocock	-	Dec. 2012	Project was started but put on hold until the Airport Master Plan study is complete. The Master Plan is in the final stages and is expected to go before Council in September for final approval.
330	7050011	Windsor Airport	Windsor Airport Service Improvements	3,649,636	3,853,611	203,975	3,649,636	3,518,337	131,299	335,274	T. Pocock	-	2011	This project is made up of multiple projects that are ongoing. In the process of completing these and hope to have them all finalized by the end of this year. Funding source variance is attributed federal grants received to offset incurred costs but not budgeted as project budget was established on net city cost basis instead of gross.
331	7092014	Windsor Airport	Airport Operations Building Rehabilitation - ISF	2,503,300	2,372,697	(130,603)	2,503,300	2,157,486	345,814	215,211	T. Pocock	-	Jun. 2012	Accessibility & facade reached substantial completion in June 2011. There are still minor deficiencies to be addressed. The installation of a fence remains outstanding in the parking lot contract. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have been claimed but not received to date.
332	7092015	Windsor Airport	Airport Expansion - Parallel Taxiway - ISF	7,000,000	6,621,037	(378,963)	7,000,000	6,700,436	299,564	(79,399)	T. Pocock	-	Jan. 2012	The parallel taxiway was substantially completed in 2010. However, some deficiencies still remain outstanding. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have been claimed but not received to date.
333	7101024	Windsor Airport	MRO Facility Economic Development	22,041,945	12,006,897	(10,035,048)	22,041,945	4,186,972	17,854,973	7,819,925	T. Graziano	-	2012	Project is under construction and is anticipated to be complete by early 2012. Funding source variance is attributed to an outstanding contract holdback not yet released and an outstanding grant application that has not yet been received. In addition, due to the acceleration of capital projects approved through the capital budget, partial funding has been made as sufficient funding is not available until future years. NB: Although expected to be on budget, it is difficult to project the final variance with certainty.
334	7111009	Windsor Airport	2011 Windsor Airport Improvements	660,000	660,000	-	660,000	68,125	591,875	591,875	T. Pocock	-	2011	Project is underway and is anticipated to be complete by the end of 2011.
335	7111027	Windsor Airport	Airline Terminal Improvements	350,000	350,000	-	350,000	219,336	130,664	130,664	T. Pocock	-	2012	Project is underway and is anticipated to be complete by early 2012.

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338	7111035	Windsor Airport	Count Rd #42 Watermain Improvement	4,225,000	-	(4,225,000)	4,225,000	-	4,225,000	-	T. Graziano/T. Pocock	1,200,000	Dec. 2011	Project is underway and is anticipated to be completed by the end of 2011. Funding of \$4,225M was approved for this project. As a result of competitive tender pricing, it is expected to be completed with a surplus (as noted in the City's agreement with WUC). Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
				1,081,167,079	878,187,319	(202,979,760)	1,081,167,079	783,382,373	297,784,706	94,804,946		23,494,238		

Projections	No. of Projects	Projected Amount
Surplus	33	\$ 24,869,172
Deficit	12	(1,374,934)
On budget	291	-
	338	\$ 23,494,238
	Projects committed by M170-2011 & Rpt. #15087	\$ (12,325,000)
	Contingency for unfinished projects	\$ (11,169,238)