

**THE CORPORATION OF THE CITY OF WINDSOR
Office of the City Treasurer – Finance Department**



MISSION STATEMENT:

“The City of Windsor, with the involvement of its citizens, will deliver effective and responsive municipal services, and will mobilize innovative community partnerships”

LiveLink REPORT #: 14877	Report Date: November 9, 2010
Author’s Name: Victor Ferranti	Date to Council: November 29, 2010
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To: Mayor and Members of City Council

**Subject: CAPITAL PROJECT VARIANCE REPORT as at June 30, 2010; and
CAPITAL REPORTING POLICY**

1. RECOMMENDATION: City Wide: Ward(s): _____

THAT Council **RECEIVE FOR INFORMATION** the 2010 Life-to-Date Capital Project Variance Report as at June 30, 2010 from the Chief Financial Officer and City Treasurer (refer to Appendix A); and

THAT Council **APPROVE** the following Capital Project Reporting Policy for completed and closed capital projects:

1. That the final financial position of all projects completed and closed during the year be reported to Council as part of the annual year-end financial report;
2. Capital projects whose final financial position is a deficit greater than 10% of net budget AND greater than \$500,000, will be subject to a separate report to Council outlining the reasons for the deficit.

2. EXECUTIVE SUMMARY:

N/A

3. BACKGROUND:

Presently, there are 312 capital projects that are active and on the capital financial index. The list of open/active capital projects is summarized by Service Area/Department/Program and attached as Appendix A. The comments for each capital project are based on Service Area/Department analysis and Finance review.

For each project, data is provided detailing the budget vs. actual for funding sources and expenditures, the current financial position of the project (surplus/deficit) as well as the best current projection of the eventual final surplus/deficit position. A further update on the status of all active capital projects will be reported back to Council following the closure of the 2010 financial accounts.

4. DISCUSSION:

The reporting on the status of all completed and closed capital projects has usually been done on an annual basis. A summary is normally included in the Year-End report to Council which explains all final capital project variances.

In an effort to provide greater transparency in the reporting of completed capital projects, it is recommended that upon project completion and closure, deficits greater than 10% of the Net Budget AND in excess of \$500,000 shall be reported and explained in a separate report to Council. Any projected deficits below this threshold will continue to be reported at year-end for all capital projects closed out during the year. Project leads will be encouraged to report potential significant variances as soon as they can be projected.

Normally the large majority of projects are completed at or below budgeted costs. However, in those cases where a significant deficit is experienced, a detailed report of the reasons will be presented to council.

5. FINANCIAL MATTERS:

As of June 30th there are 312 open capital projects (see Appendix A). Collectively, those projects sit in a surplus of \$91.3 million. Obviously, a surplus of this magnitude is only a temporary situation due to the unprecedented capital spending on ISF as well as non ISF projects. As expenditures continue to be made, that figure will decline dramatically. The current best projection of the ending position, once all expenditures are made and all the budgeted funding becomes available, is a surplus of \$7.2 million (see table below).

NUMBER OF PROJECTS	PROJECTED FINAL VARIANCE	AMOUNT
279	On Budget	n/a
22	Surplus	\$8,308,370
7	Deficit	(\$1,094,251)
4	Currently undeterminable	n/a
312	Currently Projected Net Surplus	\$7,214,119

It should be noted that significant judgement has been exercised in projecting the final position of each project as many have not yet started and or are only getting started. Therefore, significant variances are possible as projects near completion. It is therefore premature to redeploy projected savings.

An update on the status of all active capital projects will be reported back to Council again at the end of the year. It is administration’s intent to report on the outstanding capital projects twice per year subject to workload issues.

6. CONSULTATIONS:

The various Service Areas/Departments provided comments to augment the analysis performed by the Finance Department.

7. CONCLUSION:

A comprehensive report on all open capital projects indicates that overall the 312 projects are currently expected to be finalized in an overall surplus position. Given the number of projects and the fact that many are just getting started, significant fluctuation in the projections is likely. Regular reports will keep Council apprised of the projects' status.

Victor Ferranti
Manager of Capital Budget and Corporate Reserves

Onorio Colucci
Chief Financial Officer & City Treasurer

Mario Sonogo
City Engineer

/vjf

APPENDICES:

Appendix A: Capital Variance Report, as at June 30, 2010

DEPARTMENTS/OTHERS CONSULTED:

Name:

Phone #: 519 ext.

NOTIFICATION :

Name	Address	Email Address	Telephone	FAX

City of Windsor
Capital Variance Report



As at June 30, 2010

City of Windsor



Table of Contents

	<u>Page</u>	<u>Item No.</u>		<u>Page</u>	<u>Item No.</u>
Corporate Administration			Office of the City Engineer (continued)		
Office of the CAO	1	1 - 8	Field Services	20	163
Office of the City Clerk			Road Rehabilitation	21, 22	164 - 177
Records and Elections	2	9 - 11	PW Operations	22	178 - 179
Human Resources	2, 3	12 - 14	Traffic Operations	23	180 - 184
Office of the Chief Financial Officer			Fleet Operations	23, 24	185 - 191
Financial Planning	4	15 - 19	Parks and Facility Operations	24, 25, 26	192 - 207
Taxation and Financial Projects	4, 5	20 - 21	Parks Operations	26, 27, 28	208 - 230
Asset Planning	5, 6	22 - 30	Forestry	28	231
Information Technology	6, 7, 8, 9	31 - 47	Office of the City Solicitor		
Office of the City Engineer			Legal Services	29	232 - 237
Street Lighting	10	48 - 50	Planning	30, 31, 32	238 - 256
Right of Way	10	51	Building and Development	33	257 - 259
Roadways	10, 11, 12	52 - 75	Fire and Rescue	33, 34	260 - 266
Sewer Rehabilitation	12, 13, 14	76 - 103	Community Development and Health		
Storm Sewer	14, 15, 16	104 - 124	Housing and Children's Services	35	267 - 268
Sanitary Sewer	16, 17	125 - 128	Ontario Works	35	269
Infrastructure Planning	17	129 - 132	HRDC Projects	35	270 - 271
Corporate Projects	17, 18	133 - 138	Huron Lodge	35	272
Border Infrastructure Fund	18	139 - 146	Leisure & Recreation Services	36, 37	273 - 282
Residential Development	18, 19	147 - 150	Arenas & Concessions	37	283 - 285
Geomatics	19	151	Cultural Affairs	37	286 - 288
Lou Romano Water Reclamation Plant	19	152 - 154	Agencies and Boards		
Little River Pollution Control Plant	19, 20	155 - 157	Police Services	38, 39	289 - 296
Lab Environmental	20	158 - 159	Roseland Golf & Curling Club	39	297 - 298
Environmental Services	20	160	Transit Windsor	39, 40	299 - 306
Pumping Stations	20	161 - 162	Windsor Airport	40, 41	307 - 312

Capital Variance Report

As at June 30, 2010



Corporate Administration

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
1	7093900	Office of the CAO	Service Delivery Review	758,000	758,000	-	758,000	653,127	104,873	104,873	M. Munro	30,000	Oct. 2010	Phase One of the Service Delivery Review is completed with 15 projects identified for consideration in Phase Two. The project end date is October 2010. Due to savings in consulting costs from original projection, this project is expected to be in a surplus position of \$30,000 as at October 2010.
2	7093900	Office of the CAO	SDR - Foundation Placeholder	2,276,250	2,276,250	-	2,276,250	-	2,276,250	2,276,250	M. Munro	-	Ongoing	This budget is a placeholder for all the foundation projects that still have to be approved by Council. Part of this budget has been reallocated to fund budgets for The Community Strategic Plan project, The Program Specific Plan and the City ABC/Governance Project. Still to be funded is the Program and Serviced Based Budgeting project of \$2M and the Succession Planning budget of \$132,460. The preliminary budgets were estimates of costs that are anticipated. Any variances will be communicated in future reports. Initial approved budget was for \$2.5m in 2009.
3	7093901	Office of the CAO	SDR - Showcase Projects	1,690,280	1,690,280	-	1,690,280	(250)	1,690,530	1,690,530	M. Munro	-	Ongoing	This budget is a placeholder for all showcase projects that still have to be approved by Council and funded. Part of this budget has been reallocated to fund budgets for Asset Management Governance and Waste Water Governance. Still to be funded is the Asset Management Service Design of \$600,000 and the Shared Services Project of \$390,280. These preliminary budgets were estimates of costs that are anticipated. Any variances will be communicated in future reports. Initial approved budget was for \$2,290,280 in 2009.
4	7093902	Office of the CAO	Community Strategic Plan, Review & Monitoring	9,250	9,250	-	9,250	-	9,250	9,250	M. Cooke	-	Ongoing	To recommend performance indicators for each of the 24 objectives of the Community Strategic Plan. As per council report 14809 that was approved by Council on July 26th, this project funding will be transferred to planning to fund a public survey on the proposed indicators to be conducted in 2011.
5	7093903	Office of the CAO	Program Specific Plans	64,500	64,500	-	64,500	-	64,500	64,500	N. Robertson	-	Nov. 2010	The consultants have been retained with an expected completion date by the end of November 2010.
6	7093904	Office of the CAO	City/ABC Governance Review	150,000	150,000	-	150,000	-	150,000	150,000	S. Vlachodimos	-	Jan. 2011	The City of Windsor is undertaking a review of its governance, designed to assess improvements to the way agencies, boards, commissions and committees of Council (ABC's) conduct business. The City of Windsor's ABC's have evolved over several years/decades and now require a review of the appropriateness of the existing structures. There may be better ways of aligning the work and accountability of the programs and services that deliver the Community Strategic Plan (CSP) objectives, including those organizations that obtain funding from the City and that provide mandatory services on behalf of the Corporation.
7	7093907	Office of the CAO	Asset Management Gov't and Program Review	550,000	550,000	-	550,000	2,069	547,931	547,931	M. Urban	-	Apr. 2011	Project is in process. Consultants started August 3, 2010.
8	7093910	Office of the CAO	Water Management Gov't Review	50,000	50,000	-	50,000	22,811	27,189	27,189	M. Munro	-	Aug. 2010	This project was set up to fund consulting costs related with the review of the 200 KPMG report on Water and Wastewater and situational analysis of current issues and trends in water management at CCW and WUC. A report has gone to Council.

Capital Variance Report

As at June 30, 2010



Office of the City Clerk

Appendix A

Capital Variance Report - As at June 30, 2010

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9	7029065	Records and Elections	Records Management	1,225,000	1,086,311	(138,689)	1,225,000	662,593	562,407	423,718	C. Scarpelli	-	2011	This project has four components as outlined below: 1. Policies and Procedures - Records Management is currently working with Information Technology. 2. Corporate Records Centre - Costs for the project include staffing requirements transfer files to the building for storage and easy retrieval. 3. Livelink Management System - A department-by-department rollout of LiveLink File Management System is 75% complete. It involves the creation of searchable databases as a best practice for record keeping and allows for compliance with the Municipal Act and Municipal Freedom of Information and Protection of Privacy Act. Programming is being done by I.T. which will be charging back for this service. 4. Classification Scheme and Retention By-law - Condor Consulting Inc. has worked with records staff to develop a corporate classification scheme and retention schedule, this report is anticipated to go to Council by the end of 2010. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years.
10	7091017	Records and Elections	AODA Implementation	100,000	100,000	-	100,000	22,178	77,822	77,822	G. Jones	-	Dec 2011	Under the Accessibility for Ontarians with Disabilities Act 2005 legislation, standards will be enacted under five areas; Customer Standard, Employment, Information and Communication, Transportation and Built Environment. The Customer Service Standard Regulation requires municipalities to be in compliance and these costs will be addressed in this project. Municipalities must meet the mandatory compliance requirements as outlined under the Standard including developing, documenting and adherence to specific policies, procedures and practices on providing goods and services to persons with disabilities and providing training to all who interact with the public or third parties on the municipalities' behalf. Further, municipalities must file accessible reports with the Ministry showing that legislated requirements are met for each of the Standard. Additional funding will be required in the future.
11	7101005	Records and Elections	2010 Elections Equipment Rentals	350,000	350,000	-	350,000	-	350,000	350,000	C. Scarpelli	195,000	Dec 2010	The current agreement with Election Systems and Software, Inc (ES & S) has been endorsed by Council CR159/2010 to provide the rental of vote tabulating equipment and on-site training for the 2010 Municipal election. ES & S (formerly Diebold Election Systems) has presented the City with a competitive price in comparison to previous election years resulting in a projected surplus.
12	7081015	Human Resources	Health & Safety Issues	25,000	25,000	-	25,000	15,081	9,919	9,919	J. Rykman	-	Dec 2010	This project was created to fund health and safety issues arising from Ministry of Labour orders, new work processes or legislative changes and requirements for Corporation. The remaining funds in 2010 will also be spent on creating an electronic format of the current Health and Safety training offered as a one-day course.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
13	7091019	Human Resources	Health & Safety Reserve	100,000	100,000	-	100,000	5,559	94,441	94,441	J. Rykman	-	Apr. 2011	Workplace health and safety, accessibility and protection of workplace violence addressed in this capital project. There are six locations that have been identified Environmental Services, Crawford Yard, Gino Marcus, Forest Glade, College and Optimist customer care centres. Phase I involves a site assessment and recommendations prepared by Windsor Police Services. At this stage, one location remains outstanding. Phase II is the implementation of the the recommendations from Phase I that is anticipated to be starting by the Fall of 2010. Further, this project includes assessing all corporate sites to enable the Corporation to achieve compliance with the requirements of O. Reg 837 - Asbestos and O. Reg. 278/05 Asbestos - Construction. We anticipate completion of the asbestos surveying project by the end of 2010.
14	7091020	Human Resources	Photo ID Printer	20,000	20,000	-	20,000	16,439	3,561	3,561	M. Cholubko	-	Dec. 2010	This project is anticipated to be on budget, and to be completed by the end of 2010.

Capital Variance Report

As at June 30, 2010



Office of the Chief Financial Officer

Appendix A

Capital Variance Report - As at June 30, 2010

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15	7067031	Financial Planning	400 CHS - Financing Costs re: Land	1,475,000	978,978	(496,022)	1,475,000	1,553,635	(78,635)	(574,657)	V. Ferranti	(350,000)	2010	A separate project was established to track the sale of two Social Services sites, initially valued at \$875,000, to offset the costs incurred for the new 400 City Hall Square East building. Additionally, post-completion financing charges are tracked in this project. The east end site (i.e. 3905-3911 Tecumseh Rd. E.) has sold and the other (755 Louis Ave.) has been sold subject to certain conditions being met. Funding source variance is the result of lower than expected land sale proceeds due to current economic conditions.
16	7081014	Financial Planning	Development Charges Background Study	80,000	108,000	28,000	80,000	59,322	20,678	48,678	T. Ardovini	41,223	Complete	As per the Development Charges Act, a consultant was retained to update the Development Charges background study for the five-year period beginning September 1, 2009. Funding source variance is attributed to revenue received but not budgeted. The final billing from the consultant has been processed for payment and should be reflected in the project in the next month. The project can then be closed.
17	7095000	Financial Planning	Capital Contingency-5 Yr. Plan	22,100,000	2,402,987	(19,697,013)	22,100,000	3,986,511	18,113,489	(1,583,524)	V. Ferranti	-	2013	As per the 2009 5-Year Capital Plan, \$22.1 m was set aside and available after 2013 as a contingency to cover costs for inflation, staffing of ISF projects, etc. Council received a ISF update report on June 28, 2010 which projected a requirement of \$14.4 million from the contingency at that time. Since significant project are still ongoing, the remaining balance, if any, cannot be quantified with any certainty at this time. Funding source variance is attributed to the outstanding balance of funding not yet transferred.
18	7095001	Financial Planning	Capital Interest Charges 5 Yr. Plan	6,200,000	-	(6,200,000)	6,200,000	55,786	6,144,214	(55,786)	V. Ferranti	-	2013	As per the 2009 5-Year Capital Plan, \$6.2 m was set aside to cover temporary financing costs for approved capital projects which will not get their funding until subsequent years due to the acceleration of capital projects in 2009 and 2010. Funding for these accelerated projects will materialize in years 2011 and beyond when capital spending declines. Funding source variance is attributed to the outstanding balance of funding not yet transferred. Due to pre-payment of senior levels of government subsidies, the actual interest charges had been much lower than anticipated. Significant expenses may still materialize and are dependent on the timing of the capital expenditures. It is likely that a surplus will be achieved in this account, however, it cannot currently be quantified with any certainty.
19	7101006	Financial Planning	HST Implementation	100,000	-	(100,000)	100,000	-	100,000	-	J. Mancina	50,000	Dec. 2010	This project was established as a placeholder in preparation for the implementation of HST. As a significant portion of the system improvements required for HST were completed in-house it is anticipated that a positive variance in the range of \$50-75,000 will result. Work still remains to be completed relative to tax planning opportunities relating to the implementation of HST for which the City's Commodity Tax Consultants will be engaged. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
20	7029066	Taxation and Financial Projects	Boundary Adjustment	5,382,807	2,382,807	(3,000,000)	5,382,807	5,073,744	309,063	(2,690,937)	O. Colucci	-	2013	This project was established to acquire the annexed land from the Town of Tecumseh and the County of Essex. As per the 2010 5-Year Capital Plan, this project will be fully funded by 2013. Funding source variance is attributed to the timing of approved funding which will take approximately another 4 years to fully fund the project.

Appendix A

Capital Variance Report - As at June 30, 2010

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	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
21	7032177	Taxation and Financial Projects	New Property Tax System	1,650,000	1,650,000	-	1,650,000	1,237,173	412,827	412,827	J. Guthrie	350,000	Dec. 2010	\$62k will be used for completion of folders used to track/monitor changes to accounts as a result of assessment changes and finalization of automated refund functionality. This project should be completed by the end of 2010 with an anticipated surplus of \$350k.
22	7001225	Asset Planning	2000 Asbestos Abatement Program	302,274	355,902	53,628	302,274	261,319	40,955	94,583	J. Renaud	-	Ongoing	City-wide retrofit to remove asbestos. This project is ongoing to address and eliminate asbestos in City facilities. Funding is used to remove any asbestos substance that is encountered during renovations and construction projects. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted and a transfer of funding from surpluses.
23	7052170	Asset Planning	City Hall Exterior Improvements	170,000	170,000	-	170,000	25,835	144,165	144,165	S. Grando	-	Jul. 2010	The remaining balance of this project is being used to fund the costs associated with staff accommodations as a result of the PHASE II realignment as per CR259/2010. This entire budget will be expensed upon completion of the realignment. It is expected that this project will be completed in 2010 however dependent upon the timing of having all staff moved to their planned locations.
24	7061036	Asset Planning	Capital Asset Management Software	150,000	150,000	-	150,000	-	150,000	150,000	S. Grando/J. Renaud	-	Ongoing	The funding for this project has been incorporated as part of the Tangible Capital Asset initiative. Information Technology is currently reviewing internal capabilities with respect to upgrading and expanding HANSON (Public Works asset management software) as well as investigating external software application sources to meet the needs of Asset Management on a corporate level. The actual date of purchase for the software is dependent on the currently ongoing Asset Management Governance project.
25	7061040	Asset Planning	350 City Hall Site Condition	200,000	187,631	(12,369)	200,000	171,477	28,523	16,154	J. Renaud	-	Ongoing	The budget for this project was established to deal with issues related to space needs and site conditions of 350 City Hall. This project is ongoing in nature. Funding source variance is attributed to a timing difference which has been corrected in July.
26	7061928	Asset Planning	Cleary Transition Costs	3,766,575	2,159,380	(1,607,195)	3,766,575	3,816,990	(50,415)	(1,657,610)	S. Grando	-	2012	As per CR473/2006, this project is anticipated to be closed in 2012 after all obligations of the definitive agreement have been completed with St. Clair College. The source of funding for this project is the previous annual net budget of the Cleary and Chrysler Theatre (\$718,894). The closing of Fund 167 (Cleary Development Reserve) also contributed residual funds of approximately \$349,000. This project will be funded gradually over five years; however, the bulk of the obligations under the sale agreement are in the first two years. Consequently, the project will be in a deficit position until such time as funding sources "catch up" incurred costs. This is anticipated to occur in 2012. At that time, the project will be considered complete and will be closed. Funding source variance is attributed to the annual operational savings from Cleary that have not yet been transferred.
27	7062045	Asset Planning	Energy Management Plan/Building Renewal	50,000	50,000	-	50,000	618	49,382	49,382	J. Renaud/S. Grando	-	Spring 2009	This project is part of the corporate wide energy management plan and refers to purchase and implementation of the appropriate software application to manage centralized corporate utility billing/invoice process. This project is ongoing to capture costs related to energy saving measures being implemented throughout corporation.

Appendix A

Capital Variance Report - As at June 30, 2010

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	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
28	7081007	Asset Planning	Corporate Roof Management Program	50,000	50,000	-	50,000	48,708	1,292	1,292	D. DeSantis	-	Dec. 2010	There are a few small expenditures that need to be charged to this project before it can be closed. It is expected these costs will materialize by the 3rd quarter of 2010. At that point, this project can be deemed complete and can be closed out.
29	7085008	Asset Planning	Roof Replacement	1,567,093	891,919	(675,174)	1,567,093	839,551	727,542	52,368	D. DeSantis	-	Ongoing	This project is progressing and remains ongoing. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
30	7085900	Asset Planning	Corporate Energy Reduction Measures	3,002,975	1,559,689	(1,443,286)	3,002,975	892,417	2,110,558	667,272	S. Grando	-	Ongoing	We are in the process of developing a work plan with the Project Consultant communicating with all the various Departments concerning construction schedules, etc. Work in this project is still ongoing. Funding source variance is attributed to future annual corporate savings not realized yet. As per CR211/2008, the payback period is approximately 5.4 years.
31	7009015	Info. Technology	2000 Smart Community Initiative	2,082,219	2,221,134	138,915	2,082,219	1,802,322	279,897	418,812	N. Synnott	-	Budget requests are ongoing. Current funding ends in 2012.	This project was setup to provide for improved delivery of City Services using the Internet and other related technologies. The budgeted funds were requested to provide for setup, maintenance, membership fees and renewal of licenses, etc., required to provide online services. The project is still ongoing. Funding source variance is attributed to internal rental recoveries and user fees received but not budgeted.
32	7012022	Info. Technology	PeopleSoft Management System	5,838,000	5,883,645	45,645	5,838,000	5,327,387	510,613	556,258	P. Evans	-	2015	Phase 1 of this project was implemented in 2003. Phase 2 (i.e. Budget System/Portal) was to begin in 2004 but was deferred. Administration is currently scoping the needs of a new operating budget system as part of the SDR Service Based Budget project, as well as funding the Functional Support Cross Training initiative. Further review will be conducted for Peoplesoft expansion with the corporate departmental proposals to the PeopleSoft Managers group that will include scheduling of an Electronics Funds Transfer solution, HRMS Time and Labour HRMS Employee Portal Implementation, HRMS Workflow Implementation, HRMS Self Service Implementation, Corporate Payroll Business Process Re-engineering, and Self Service Billing and Payments. Funding source variance is attributed to interest income earned in prior years (pre 2004) and miscellaneous user fees received but not budgeted.
33	7032178	Info. Technology	Corporate Telephone System	1,168,451	971,682	(196,769)	1,168,451	769,248	399,203	202,434	N. Synnott	-	Ongoing	The Leamington Social Services Office was added to the City Hall IP phone system in 2010. An RFP was issued and the Parks and Recreation offices will be getting new IP Phone system in 2010. Upgrades are scheduled to the City Hall system that will provide added features and functionality. Remaining funding will be used to upgrade remote sites that are at risk of significant failure due to age and limited support. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
34	7059901	Info. Technology	Security Review/ Implementation	739,000	689,000	(50,000)	739,000	560,683	178,317	128,317	N. Synnott	-	Ongoing	Updates have been made to the Corporate Acceptable Use Policy (AUP). Almost complete are procedures and guidelines around investigation and information gathering regarding AUP Infractions. Work has been done in conjunction with other municipalities regarding claims based identity management that will be used to better provide Internet type services to citizens. We are currently working on developing and documenting standards for mobile laptops, external user access, network and firewall standards to name a few. The security framework methodology will continue to be applied to new IT projects and infrastructure with remaining funds used to address security deficiencies. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
35	7059903	Info. Technology	Network Infrastructure Improvement	2,475,715	2,286,071	(189,644)	2,475,715	2,096,565	379,150	189,506	N. Synnott	-	Ongoing	We continue to make improvements and invest in new technologies. We have introduced virtualization to our production server environment. Network equipment has been upgraded and bandwidth between sites has been improved by funding fibre expansion and wireless technologies. Remaining funds will be used to upgrade Bandwidth to remote sites. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years.
36	7059905	Info. Technology	Mainframe Migration	300,000	300,000	-	300,000	167,010	132,990	132,990	N. Synnott	-	2010	Decommissioning of the mainframe is complete and the last phase of the project which is the server room environment upgrade has begun. It is expected that all remaining funds will be used by the end of the year.
37	7069900	Info. Technology	Electronic Storage/Archive/ Retention	440,000	440,000	-	440,000	172,951	267,049	267,049	N. Synnott	-	Ongoing	We continue to implement the new email archiving system which should be finalized by mid 2011. Remaining funds will be used to upgrade our backup environment which is having trouble keeping up with the increasing amount of storage used.
38	7069901	Info. Technology	Project Management/ Acceptable Use Policy	140,000	140,000	-	140,000	92,932	47,068	47,068	M. Urban	-	2011	Project Mgmt. - solution closely dependent on web-redesign project solution and should be completed by the end of 2011. Additional work on the testing phase of projects and support has been completed. Acceptable Use Policy - e-learning solution was implemented for the training of all city staff on the Acceptable Use Policy.
39	7069902	Info. Technology	Website Infrastructure Improvement	455,000	455,000	-	455,000	322,602	132,398	132,398	N. Synnott	-	2011	An analysis of the Website Infrastructure was completed in 2007 identifying areas of risk and priorities assigned. We have reduced the time to recover the web server from a hardware failure and made upgrades to hardware and software that will further reduce the probability of failure. Further improvements such as replication will be implemented once other areas of infrastructure improve such as internet information server upgrade and web database migration to a new server with a new version of database.
40	7071011	Info. Technology	Application Support and Development Environment	150,000	169,767	19,767	150,000	62,211	87,789	107,556	M. Urban	-	2011	This project is to implement development policies, consistent practices, source code creation, security and tracking as well as testing processes in a current development environment using best practices and latest coding methodology. Licenses were purchased in 2007 and initial orientation training took place in early 2008 with 2nd phase of training for specialized functionality to take place in 2010 and 2011. Funding source variance is attributed to some recovery of expenses received but not budgeted.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
41	7072019	Info. Technology	Budget Module Implementation	260,000	260,000	-	260,000	-	260,000	260,000	M. Urban	-	2010	Funds are allocated and the project is underway to select and implement for the 2011 budget process. This project augments the funding available in project 7012022 - PeopleSoft Management System.
42	7073020	Info. Technology	Tangible Capital Assets (TCA)	1,750,000	1,879,536	129,536	1,750,000	710,643	1,039,357	1,168,893	M. Urban	-	2012	Hanson upgrade has started with a "go-live" scheduled for Q1 2011. Costs soon be charged upon approval of contract with consultants for the implementation. Facility management software has been selected and approved. Data gathering is near complete and will be ready for when consultants come on site to work through the implementation. Funding source variance is attributed to some recovery of expenses received but not budgeted.
43	7074016	Info. Technology	Disaster Recovery	575,000	575,000	-	575,000	49,890	525,110	525,110	N. Synnott	-	Ongoing	This multi-year project will reduce the impact of a disaster affecting our data center and improve the ability of I.T. to continue providing network and services. A tender was issued in 2010 for construction of a new facility located in the 400 City Hall Square building. The anticipated completion of the facility is expected by the end of 2010.
44	7074018	Info. Technology	PeopleSoft Upgrade and Future Direction	750,000	450,000	(300,000)	750,000	388,022	361,978	61,978	P. Evans	-	Ongoing	The upgrade of the HRMS/Payroll system (2011 2nd qtr.), FMS Productivity Report Redesign (2010 4th qtr.), HRMS Application of Annual Tax Updates (2010 3rd qtr.), FMS Billing/AR Business Process Reengineering (2010 3rd qtr.), FMS Utility Automation- Phase 2 (EnWin) (2011 2nd qtr.), FMS Maintenance Bundles, annual Fall Review (2010 4th qtr.) have been approved as the key projects to be worked on for the PeopleSoft systems 2010 workplan as per the corporate PeopleSoft Manager's group recommendation and approval by PeopleSoft Governance group. The current version of the HRMS System has been retired by the vendor. In order to avoid increased support costs as a penalty for running on a retired version, upgrading HRMS payroll has been made top priority. Continuing forward we will concentrate on post-upgrade application of bundles and other enhancements as additional funding is approved, and then the focus will transition to upgrading the Financial System as the current version the corporation utilizes comes due for retirement in 2011 and therefore the new version will need to be implemented. The projects will continue as additional budget funding is approved. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
45	7075017	Info. Technology	Intranet Re-Design & Internet Improvements and Accessibility	1,025,000	525,000	(500,000)	1,025,000	29,689	995,311	495,311	M. Urban	-	2012	The 1st phase is a useability analysis and recommendation on appropriate technology tools and is under the SDR review process. Subsequent phases are to include the purchase of a content management tool and conversion of all web files to the new tool also, upgrade the site to match new corporate branding look and feel including collaborative tools. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
46	7075021	Info. Technology	AMANDA Projects	600,000	450,000	(150,000)	600,000	141,966	458,034	308,034	M. Urban	-	2012	<p>Work on the following initiatives has commenced in 2010 with estimated completion dates into 2011 and will continue as additional funding is approved:</p> <ul style="list-style-type: none"> - Development Folders, Phase 3 - Development Charge Fee Calculations - new RRAP Folder - Amanda Client upgrade (Fall) - Amanda System Assessment and conversion to Amanda 5 - Dormant Building Permits - Development Folders, Phase 3 - By-Law Enforcement - RFS Folder legislation updates (Phase 1) <p>These projects are now currently underway incrementally as per the Corporate Governance Group that was approved.</p> <p>Due to the acceleration of capital projects approved through the capital budget funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.</p>
47	7101007	Info. Technology	Video Communication	150,000	-	(150,000)	150,000	-	150,000	-	M. Caplin	-	2015	<p>This project will not commence in 2010 given competing priorities but work is scheduled to start in 2011.</p> <p>Due to the acceleration of capital projects approved through the capital budget funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.</p>

Capital Variance Report

As at June 30, 2010



Office of the City Engineer

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
48	7035011	Street Lighting	Various Street Light City Wide	2,825,000	2,300,000	(525,000)	2,825,000	1,136,916	1,688,084	1,163,084	T. Pocock	-	Ongoing	Project is ongoing from year to year. Typically, an annual budget of approximately \$275,000 is approved by Council each year for the ongoing funding of the project. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
49	7062010	Street Lighting	Streetlighting Data Inventory	100,000	100,000	-	100,000	41,723	58,277	58,277	T. Pocock	-	2011	On-going review of inventory.
50	7093003	Street Lighting	Street Lighting Relamping	600,000	325,000	(275,000)	600,000	-	600,000	325,000	T. Pocock	-	Ongoing	Relamping occurs on a 5 year basis. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
51	7081019	Right of Way	Site Environmental Assessment - Various	1,000,000	217,140	(782,860)	1,000,000	152,777	847,223	64,363	C. Duarte	-	2009	On-going account for environmental assessments of various properties. The Wickes Site is the main project with decommissioning and demolition work tendered in the Fall 2010. Funding source variance is attributed to some rental income received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
52	7031012	Roadways	Grand Marais Road Improvements	624,000	747,990	123,990	624,000	495,862	128,138	252,128	A. Dowie	-	Ongoing	This phase of the project is for engineering. Property acquisitions are ongoing. Funding source variance is attributed to proceeds from the sale of lands which is greater than budgeted.
53	7033118	Roadways	East Riverside Planning District	16,922,667	18,019,939	1,097,272	16,922,667	12,926,865	3,995,802	5,093,074	J. He	-	Ongoing to 2011	Construction ongoing. Funding source variance is attributed to a recovery of expenses received but not budgeted and a contract holdback not yet released.
54	7035014	Roadways	Road Improvements - Walker Road	5,560,000	5,932,445	372,445	5,560,000	6,101,509	(541,509)	(169,064)	A. Godo	25,000	2010	The construction is complete, however, the project is under maintenance for the year. Subsequent to the maintenance phase, the project will be closed for construction CR363/2007, there is a pending recovery from the County of Essex Region which was budgeted and should mitigate the current project deficit. Funding source variance is attributed to a recovery of expenses received but not budgeted.
55	7035046	Roadways	Intersection Improvements	3,260,000	3,930,411	670,411	3,260,000	3,915,919	(655,919)	14,492	A. Godo	30,000	2010	Howard/Cabana intersection project is complete. Outstanding claims for property are yet to be finalized (approx. \$10,000). Funding source variance is attributed to a recovery of expenses received but not budgeted from the sale of lands at the southwest corner of Howard/Cabana which was unplanned and received but not budgeted.
56	7045034	Roadways	Pedestrian Safety Improvements	775,000	685,200	(89,800)	775,000	532,722	242,278	152,478	A. Dowie	-	Ongoing	Funds approved in this program are used to construct pedestrian facilities through the Pedestrian Generator Policy. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
57	7052085	Roadways	City Centre Streetscaping	6,857,333	6,877,568	20,235	6,857,333	7,128,969	(271,636)	(251,401)	W. Al-Yassiri	-	Ongoing to 2012	Recoveries from WUC and DWBIA are pending. Funding source variance is attributed to an outstanding contract holdback not yet released.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
58	7062006	Roadways	Tecumseh - Jefferson/Lauzon Parkway	1,540,000	1,540,000	-	1,540,000	851,469	688,531	688,531	F. Mikhael	-	2011	Currently under construction.
59	7062008	Roadways	Walker Road Grade Separation Ancillary	4,445,000	4,810,612	365,612	4,445,000	4,369,870	75,130	440,742	F. Mikhael	-	2010	Currently under maintenance with deficiency holdbacks. There are some outstanding works yet to be completed. Funding source variance is attributed to a recovery of expenses received but not budgeted.
60	7062906	Roadways	North Talbot/Howard Intersection	3,285,708	3,688,213	402,505	3,285,708	3,052,557	233,151	635,656	F. Mikhael	-	2010	Currently under maintenance with deficiency holdbacks. Property issues remain outstanding. Funding source variance is attributed to a recovery of expenses received but not budgeted.
61	7062908	Roadways	South Cameron Local Improvements	100,000	100,000	-	100,000	13,547	86,453	86,453	J. Liu-Vajko	-	Ongoing	Funds are to be used for future development in the area.
62	7072118	Roadways	McHugh - Lauzon/Little River	8,190,000	8,748,064	558,064	8,190,000	9,213,253	(1,023,253)	(465,189)	T. Pockock	(465,189)	2010	Currently under maintenance with deficiency holdback (approx. \$10,000) plus landscaping (approx. \$10,000). Unforeseen issues resulted in extra costs including watermain work, separate tenders, importing of fill restoring the borrow site. A separate report will be brought forward to Council to address this overrun. Funding source variance is attributed to a recovery of expenses received but not budgeted.
63	7081016	Roadways	Banwell Noise Barrier Wall	150,000	150,000	-	150,000	60,044	89,956	89,956	W. Al-Yassiri	-	Fall 2010	Work is ongoing and should be complete in the Fall.
64	7081017	Roadways	East Riverside Retention Pond/Land	3,733,645	3,733,645	-	3,733,645	3,088,232	645,413	645,413	J. He/M. Sonogo	-	2010	Construction ongoing. Land expropriation not yet complete (may go to OMB).
65	7081907	Roadways	Sidewalks - Tranby/Florence	80,000	80,000	-	80,000	28,682	51,318	51,318	J. He/M. Sonogo	-	2010	Tranby sidewalk is complete. Florence sidewalks are pending.
66	7086001	Roadways	Riverside Drive Vista Improvement	1,150,000	1,027,000	(123,000)	1,150,000	298,226	851,774	728,774	A. Godo	-	Ongoing	Anticipate engaging a consultant to begin engineering and design for Phase 1 (Lauzon to Riverdale) in 2010. Funding source variance is attributed to approved 2009 capital budget funding yet transferred. Project funding is legislated to remain in a dedicated reserve such time as the funds are required (i.e. Fuel Tax).
67	7086003	Roadways	Provincial/Division Corridor	8,946,666	3,100,000	(5,846,666)	8,946,666	136,634	8,810,032	2,963,366	J. He	-	2011	In the process of engaging an engineering consultant. Engineering expected to complete in 2010. Construction scheduled for 2011, pending land acquisition. Funding source variance is attributed to approved 2009 capital budget funding yet transferred. Project funding is legislated to remain in a dedicated reserve such time as the funds are required (i.e. Fuel Tax). In addition, due to the acceleration of capital projects approved through the capital budget, funding for project has not been made as sufficient funding is not available until future years.
68	7091004	Roadways	Clemenceau Blvd. - Rose/Grand	1,910,000	1,853,000	(57,000)	1,910,000	138,136	1,771,864	1,714,864	P. Mourad	-	2011	Construction is underway. Funding source variance is attributed to a recovery of expenses that has not yet materialized.
69	7092005	Roadways	Cabana Road Improvements	200,000	200,000	-	200,000	63,813	136,187	136,187	J. He	-	2011	Drainage study is underway.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
70	7092016	Roadways	Walker Road Reconstruction - ISF	11,866,666	2,949,623	(8,917,043)	11,866,666	2,950,139	8,916,527	(516)	A. Godo	-	Mar. 2011	ISF Project - 40% of removal, 30% roadwork, 50% of sewer work and 67% of watermain work is complete as at June 30, 2010. Most of utility relocations are complete. Currently in stage 2 of the detour. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have not been claimed to date. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
71	7092017	Roadways	Tecumseh Road East Improvements - ISF	8,400,000	2,843,610	(5,556,390)	8,400,000	1,078,030	7,321,970	1,765,580	F. Mikhael	-	Mar. 2011	ISF Project - 40% of excavation and removal, currently finishing Stage 1, 35% preparation for concrete pavement, watermain is 90% complete, sewer work 50% most of utility relocations are complete. Finishing stage 1 of the detour. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have not been claimed to date. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
72	7092018	Roadways	Walker/Wyandotte Intersection - ISF	3,879,599	2,380,439	(1,499,160)	3,879,599	2,141,753	1,737,846	238,686	J. He	-	Mar. 2011	ISF Project - 55% completed. Walker Rd. is completed and Wyandotte west of Walker is completed. Wyandotte east of Walker is under construction and Tuscarora cul-de-sac is under construction. More funding may be required due to unpredictable construction conditions and land acquisitions. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have not been claimed to date. In addition, approved 2009 capital budget funding has not been transferred as the project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
73	7092020	Roadways	City Centre Streetscape - ISF	7,214,000	2,014,964	(5,199,036)	7,214,000	1,083,063	6,130,937	931,901	Wadah Al-Yassiri	-	Mar. 2011	ISF Project - Removal work is complete, Roadwork is approximately 60% complete. District Energy installation is complete, water construction work is initially complete. Traffic signal infrastructure and street lighting are 50% complete. Streetscaping work including items requested by the DWBIA is approximately 50% complete. Miscellaneous work including basement encroachments under the sidewalk and hydro maintenance hole repair are also complete. Substantial completion is estimated for Nov. 2010. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have not been claimed to date.
74	7096001	Roadways	Howard/Southwood Lakes Intersection	150,000	150,000	-	150,000	1,318	148,682	148,682	F. Mikhael	-	2010	Design is underway.
75	7102001	Roadways	Lloyd George - Rose/Grand	1,945,000	1,650,000	(295,000)	1,945,000	10,129	1,934,871	1,639,871	P. Mourad	-	2011	Engineering is underway. Construction to begin in 2011. Funding source variance is attributed to a recovery of expenses that has not yet materialized.
76	7032060	Sewer Rehab.	Ojibway Sanitary Sewer Rehab.	1,970,000	1,970,000	-	1,970,000	197,538	1,772,462	1,772,462	A. Dowie	-	2011	Project yet to be tendered. A further report was sent to Council identifying alternative construction methods due to the complexity of the project (i.e. Directional drilling). Engineering is nearing completion.
77	7071004	Sewer Rehab.	Lincoln - Ypres/Memorial	1,390,000	1,539,815	149,815	1,390,000	1,535,349	(145,349)	4,466	A. Dowie	-	2010	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. To date there is a deficiency holdback of \$9,451. Funding source variance is attributed to an outstanding contract holdback not released and some recovery of expenses received but not budgeted.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
78	7071120	Sewer Rehab.	Elsmere - Hanna/Giles	2,210,000	2,585,343	375,343	2,210,000	2,167,853	42,147	417,490	A. Godo	410,000	2010	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. To date there is a deficiency holdback of \$6,000. Funding source variance is attributed to an outstanding contract holdback not yet released and some recovery of expenses received but not budgeted.
79	7071121	Sewer Rehab.	Elm Street - College/Giles West	1,744,000	1,744,000	-	1,744,000	55,578	1,688,422	1,688,422	J. Liu-Vajko	-	2012	Engineering expected to be done in 2010. Construction is anticipated to commence in 2011.
80	7082007	Sewer Rehab.	Connaught-Prince/Chappell	1,244,000	1,385,805	141,805	1,244,000	1,034,307	209,693	351,498	T. Frickey/J. He	340,000	2010	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. Funding source variance is attributed to an outstanding contract holdback not yet released and some recovery of expenses received but not budgeted.
81	7082008	Sewer Rehab.	Ida - Somme/Memorial Sewer Rehab.	500,000	781,318	281,318	500,000	613,643	(113,643)	167,675	A. Dowie	160,000	2010	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. To date the total deficiency holdback is \$6,565. Remaining funds to be used for other improvements identified in the Consultant's Report for Woodlawn/Ypres/Memorial storm/sanitary sewer. Funding source variance is attributed to an outstanding contract holdback not yet released and some recovery of expenses received but not budgeted.
82	7082009	Sewer Rehab.	Virginia - Wyandotte/St. Rose	521,000	650,793	129,793	521,000	421,228	99,772	229,565	P. Mourad/E. Valdez	190,000	2010	The construction is complete, however, the project is currently under maintenance with deficiency holdback outstanding. Funding source variance is attributed to an outstanding contract holdback not yet released and some recovery of expenses received but not budgeted.
83	7082010	Sewer Rehab.	Prado Place - Riverside/Wyandotte Construction	1,150,000	1,483,311	333,311	1,150,000	1,095,201	54,799	388,110	E. Valdez/A. Godo	275,000	2010	Currently under maintenance with deficiency holdback (\$130,000) outstanding. Consultant fees (extras) are still in negotiations. Funding source variance is attributed to an outstanding contract holdback not yet released and some recovery of expenses received but not budgeted.
84	7082013	Sewer Rehab.	Sunset Avenue - University/Wyandotte	1,660,000	1,660,000	-	1,660,000	1,326,899	333,101	333,101	P. Mourad	-	2010	The construction is complete however the project is currently under maintenance for one year to ensure there are no deficiencies. There is a deficiency holdback to cover any costs that are incurred during the deficiency period. The charge for surface asphalt is still outstanding. Currently under construction.
85	7082014	Sewer Rehab.	Eastlawn Avenue - Edgar/Cul-de-sac	724,000	724,000	-	724,000	38,689	685,311	685,311	T. Frickey/A. Godo	-	2011	
86	7082015	Sewer Rehab.	Partington Avenue - College/Tecumseh	2,900,000	3,110,374	210,374	2,900,000	2,379,071	520,929	731,303	E. Valdez/A. Godo	-	2010	Construction is underway. Funding source variance is attributed to an outstanding contract holdback not yet released.
87	7082016	Sewer Rehab.	Alexis - Alice/Tecumseh East	1,940,000	2,131,675	191,675	1,940,000	2,095,191	(155,191)	36,484	J. He	-	2010	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. Funding source variance is attributed to some recovery of expenses received but not budgeted.
88	7082017	Sewer Rehab.	Alley West of Kildare - Ypres/Memorial	1,000,000	1,000,000	-	1,000,000	33,230	966,770	966,770	A. Dowie	-	2011	Engineering is underway. Construction anticipated to commence in 2011.
89	7082018	Sewer Rehab.	Alley West of Chilver - Ypres/Memorial	1,056,000	1,056,000	-	1,056,000	18,663	1,037,337	1,037,337	A. Dowie	-	2011	Engineering is underway. Construction anticipated to commence in 2011.
90	7082019	Sewer Rehab.	Norman Road - Joinville/South of Haig	1,030,000	1,219,035	189,035	1,030,000	1,017,392	12,608	201,643	S. Shyshak/F. Mikhael	195,000	2010	The construction is complete, however, the project is currently under maintenance for one year to ensure there are no deficiencies. The deficiency holdback is (\$5,000). Funding source variance is attributed to some recovery of expenses received but not budgeted.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance					
91	7082020	Sewer Rehab.	City Wide Culvert Inspection/Repair	822,000	461,000	(361,000)	822,000	4,396	817,604	456,604	P. Mourad	-	Ongoing	Inspection of E.C. Row culverts is ongoing.
92	7082021	Sewer Rehab.	Westcott Road - CNR/Metcalf	2,375,000	2,429,304	54,304	2,375,000	807,941	1,567,059	1,621,363	F. Mikhael	-	2011	Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
93	7082022	Sewer Rehab.	Alley West of Windermere - Ypres/Memorial	1,071,000	50,000	(1,021,000)	1,071,000	4,042	1,066,958	45,958	A. Dowie	-	2011	Construction is underway. Funding source variance is attributed to an outstanding contract holdback not yet released and some recovery of expenses received but not budgeted.
94	7082023	Sewer Rehab.	Princess Avenue - Joinville/Grand Blvd	1,360,000	50,000	(1,310,000)	1,360,000	13,380	1,346,620	36,620	F. Mikhael	-	2011	Engineering is underway. Construction anticipated to commence in 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
95	7082024	Sewer Rehab.	Esdras Avenue - Wyandotte/Raymond	3,131,000	3,131,000	-	3,131,000	92,659	3,038,341	3,038,341	S. Shyshak / F. Mikhael	-	2011	Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
96	7082025	Sewer Rehab.	Dawson Road - Wyandotte E/CNR	1,559,000	1,559,035	35	1,559,000	59,436	1,499,564	1,499,599	S. Shyshak/J. He	-	2011	Engineering is underway. Construction anticipated to commence in 2011.
97	7082026	Sewer Rehab.	Westminster Blvd - Joinville/Iris Place	1,400,000	50,000	(1,350,000)	1,400,000	38,415	1,361,585	11,585	F. Mikhael	-	2011	Construction is underway. Funding source variance is attributed to a miscellaneous recovery of expenses received but not budgeted.
98	7091037	Sewer Rehab.	Aubin Rd - Franklin St. / CNR	1,346,333	1,346,333	-	1,346,333	24,959	1,321,374	1,321,374	S. Colucci	-	2011	Engineering is underway. Construction anticipated to commence in 2011. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
99	7092008	Sewer Rehab.	Gladstone - Wyandotte East / Erie East	50,000	50,000	-	50,000	18,810	31,190	31,190	E. Valdez/F. Mikhael	-	2011	Construction to commence in the Summer 2010.
100	7092009	Sewer Rehab.	Parent - Erie East / Wyandotte East	50,000	50,000	-	50,000	3,966	46,034	46,034	S. Shyshak/A. Godo	-	2011	Engineering is underway. Construction anticipated to commence in 2011.
101	7092010	Sewer Rehab.	Marentette - Ellis East / Giles East	50,000	50,000	-	50,000	2,109	47,891	47,891	T. Frickey/A. Godo	-	2011	Engineering is underway. Construction anticipated to commence in 2011.
102	7092011	Sewer Rehab.	Tourangeau - Seminole / Ontario / Milloy	110,000	110,000	-	110,000	38,135	71,865	71,865	J. Liu-Vajko	-	2011	Engineering is underway. Construction anticipated to commence in 2011.
103	7092012	Sewer Rehab.	Lena Street - College / Millen	40,000	40,000	-	40,000	8,392	31,608	31,608	T. Frickey/J. He	-	2011	Engineering is underway. Construction anticipated to commence in 2011.
104	7041061	Storm Sewer	Prince Road Storm Relief Drainage	2,230,000	2,339,003	109,003	2,230,000	2,312,058	(82,058)	26,945	A. Godo	26,945	Complete	Final payment was issued on May 25, 2010. Project can be closed.
105	7051021	Storm Sewer	East Riverside Flood Protection	935,000	935,000	-	935,000	938,041	(3,041)	(3,041)	A. Godo	(30,000)	2010	Funding source variance is attributed to some recovery of expenses received but not budgeted.
106	7062004	Storm Sewer	Grove/Campbell/ McKay Storm Sewer	3,652,000	3,998,739	346,739	3,652,000	1,891,249	1,760,751	2,107,490	F. Mikhael	-	2011	The project is complete, however, the final invoice from ERCA is pending. The project is in a deficit due to unforeseen additional work associated with the sewer system.
107	7062014	Storm Sewer	Culvert Reconstruction	1,612,000	1,707,571	95,571	1,612,000	479,871	1,132,129	1,227,700	P. Mourad	-	2010	Engineering is currently underway. Funding source variance is attributed to some recovery of expenses received but not budgeted.
														RFP is currently under development for E.C. Row locations. Funding source variance is attributed to some recovery of expenses received but not budgeted.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
108	7062912	Storm Sewer	Campbell/University Storm Relief	50,000	50,000	-	50,000	6,380	43,620	43,620	F. Mikhael	-	2012	This project was approved in the 2006 Capital Works Budget for engineering which is expected to be completed by 2010. Funding for construction of storm sewers on College and University is scheduled for 2011 and beyond.
109	7064027	Storm Sewer	Storm Relief Sewer Outfall Rehabilitation	650,000	500,000	(150,000)	650,000	324,991	325,009	175,009	M. Winterton	-	2011	Engineering is currently underway (Phase II). Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
110	7069013	Storm Sewer	Downspout Disconnections	435,000	335,853	(99,147)	435,000	59,123	375,877	276,730	W. Hicks	-	Ongoing	Council approved the Downspout Disconnection Policy through CR50/2008. This project is used to correct problems that may arise from time to time on sewer projects accepted by the City and no longer under the contractor's warranty. Funding source variance is attributed to a miscellaneous recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
111	7071061	Storm Sewer	Betts - Totter/Algonquin Storm Sewer	670,000	670,000	-	670,000	565,706	104,294	104,294	J. He	-	2010	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. The deficiency holdback is \$9,000.
112	7074115	Storm Sewer	Woodlawn/Ypres/Memorial Storm Sewer	2,376,000	2,490,946	114,946	2,376,000	1,831,789	544,211	659,157	A. Dowie	-	2010	Currently under maintenance with deficiency holdback \$6,500. Remaining funds to be used for other improvements identified in the Consultant's Report for Woodlawn/Ypres/Memorial storm/sanitary sewer. Funding source variance is attributed to an outstanding contract holdback not yet released and some recovery of expenses received but not budgeted.
113	7081004	Storm Sewer	Westminster - Lassaline/Tecumseh	3,267,000	3,685,628	418,628	3,267,000	2,437,263	829,737	1,248,365	T. Frickey/F. Mikhael	1,230,000	2010	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. The deficiency holdback is \$10,000. The tender process came in significantly lower than anticipated resulting in a significant surplus. Funding source variance is attributed to some recovery of expenses received but not budgeted.
114	7082003	Storm Sewer	Grand Marais Drain - Central/Walker	2,941,310	3,797,359	856,049	2,941,310	2,312,253	629,057	1,485,106	P. Mourad	-	2011	Phase 1 is complete and Phase 2 is underway. Engineering design is complete with construction anticipated for the Fall 2010. Funding source variance is attributed to a recovery of expenses from ERCA and Chrysler that was received but not budgeted.
115	7083005	Storm Sewer	Parent - Lens/Ypres Storm Swrs	3,621,295	3,186,727	(434,568)	3,621,295	1,687,393	1,933,902	1,499,334	A. Dowie	-	2010	Parent Ave. is nearing completion and then will be under maintenance for one year. Forest St. is anticipated to be complete by October 2010 and then under maintenance for one year. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses not yet materialized.
116	7086002	Storm Sewer	Prince/Totten Outlet Sewer	6,945,000	2,325,000	(4,620,000)	6,945,000	134,895	6,810,105	2,190,105	A. Godo	-	2011	Consultant has been engaged and engineering is underway. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
117	7086004	Storm Sewer	Municipal Drains Maintenance	800,000	600,000	(200,000)	800,000	15,686	784,314	584,314	A. Godo/P. Mourad	-	Ongoing	To date minimal funds have been expended from this project. The Watson Drain report has been finalized with construction to commence in the Summer 2010. The consultant for Little Tenth is currently reviewing required works and will submit a report once that work is complete. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
118	7086005	Storm Sewer	Concrete Channel - Grand Marais	1,000,000	500,000	(500,000)	1,000,000	76,968	923,032	423,032	P. Mourad	-	Ongoing	Study is being finalized. Report to Council anticipated by mid-summer 2010. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
119	7091006	Storm Sewer	Wyandotte - California/Partington	1,000,000	200,000	(800,000)	1,000,000	1,343	998,657	198,657	P. Mourad	-	2012	Consultant has been retained. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
120	7091008	Storm Sewer	Terminal Storm Woodlawn/Ypres/Memorial	2,695,000	2,695,000	-	2,695,000	470,730	2,224,270	2,224,270	A. Dowie	-	2011	Storage facility at John Campbell School is constructed and currently the project is under maintenance to ensure there are no deficiencies. Remaining funds to be used for other improvements identified in the Consultant's Report for Woodlawn/Ypres/Memorial storm/sanitary sewer.
121	7091021	Storm Sewer	Cahill Drain Improvements	100,000	100,000	-	100,000	162	99,838	99,838	F. Mikhael	-	2011	Awaiting ERCA review.
122	7092003	Storm Sewer	Raymond - Westminster to Jefferson	3,250,000	3,250,000	-	3,250,000	110,202	3,139,798	3,139,798	J. Liu-Vajko	-	2011	Construction is underway.
123	7092004	Storm Sewer	Lennon Drain Improvements	450,000	200,000	(250,000)	450,000	1,360	448,640	198,640	J. He	-	2011	Awaiting ERCA review. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
124	7094001	Storm Sewer	Sunset - University to Wyandotte	2,030,700	2,030,700	-	2,030,700	206,211	1,824,489	1,824,489	P. Mourad	-	2010	Under construction.
125	7061904	Sanitary Sewer	Little River Trunk Sanitary Sewer	12,100,000	12,107,379	7,379	12,100,000	10,709,487	1,390,513	1,397,892	A. Godo/T. Pocock	1,367,892	2011	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. The deficiency holdback is approximately \$7,000. The existing surplus may be required for purchase of lands for subsequent phases of this project which is currently managed under ISF project #7092019-Sandwich South Employment Lands Servicing. Funding source variance is attributed to an outstanding contract holdback not yet released.
126	7071013	Sanitary Sewer	Betts - Totten/Algonquin	542,000	660,208	118,208	542,000	480,828	61,172	179,380	J. He	159,380	2010	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. The deficiency holdback is approximately \$9,000. Funding source variance is attributed to some recovery of expenses received but not budgeted.
127	7076102	Sanitary Sewer	Sandwich South Lands Servicing	250,000	250,000	-	250,000	5,601	244,399	244,399	A. Godo	-	On Hold	Call for proposals will be issued after the Storm Drainage Class Environmental Assessment is complete.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
128	7092019	Sanitary Sewer	Sandwich South Lands - ISF	30,400,000	9,403,337	(20,996,663)	30,400,000	10,622,063	19,777,937	(1,218,726)	A. Godo/Various	-	Mar. 2011	ISF Project - Project is comprised of 6 phases. Phase 2, Stage 1 is under maintenance. Phases 2-2A, 4D, 5 & 6 are under construction. 4A, 4B, 4C scheduled to be tendered in August. Phase 2-2B contract awarded and waiting for approval from Dept of Fisheries and Oceans. Funding source variance is attributed to an outstanding contract holdback not yet released, a recovery of expenses received but not budgeted and recoveries from the government that have not been claimed to date.
129	7069022	Infrastructure Planning	Traffic Calming Initiatives	75,000	75,000	-	75,000	56,739	18,261	18,261	S. Kapusta	-	Ongoing	Council Report 14580-CQ81-2009 Traffic Calming Policy Progress Mar. 29/2010 identified - 5 requests @ Step 4 (Public Meeting 1), 6 requests @ Step 3 (Petition Process), 33 requests @ Step 2 (Warrant Study) with a commitment to report to Council concerning progress.
130	7086009	Infrastructure Planning	Bikeways Development	614,629	618,379	3,750	614,629	309,660	304,969	308,719	J. Leitzinger	-	Ongoing	Project tasks identified, in progress and anticipate to deplete funding in 2010. Funding source variance is attributed to some miscellaneous recovery of expenses received but not budgeted.
131	7086010	Infrastructure Planning	Environmental Study Reports	743,576	764,390	20,814	743,576	66,278	677,298	698,112	J. Eugeni	-	Ongoing	Finalizing the Banwell EA Report for public review with minor o/s final payment upon receipt of deliverable. Part II Orders not anticipated at this time. Funding committed for Lauzon Parkway EA as co-proponents with the MTO and the County of Essex. Planned RFP for the Central Box EA is expected in late Fall 2010. Funding source variance is attributed to some miscellaneous recovery of expenses received but not budgeted.
132	7092024	Infrastructure Planning	Bikeways Development - ISF	550,000	154,803	(395,197)	550,000	9,861	540,139	144,942	J. Leitzinger	-	Mar. 2011	ISF Project - Project is largely complete and due to timing, invoice payments are pending. Retaining wall and small section of multi-use trail, lighting and signage remain outstanding. Funding source variance is attributed to recoveries from the government that have not been claimed to date. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made sufficient funding is not available until future years.
133	7034195	Corporate Projects	Development of New Huron Lodge	41,200,000	42,944,704	1,744,704	41,200,000	40,787,950	412,050	2,156,754	T. Graziano	-	2011	The construction is over but the project is left open due to litigation and a number of deficiencies. The final completion date is tied to the end of the litigation which is hoped to be by the end of 2011. Funding source variance is attributed to an outstanding contract holdback not yet released, donations and a recovery of expenses received but not budgeted. In addition, the balance of approved funding will be transferred in 2011 as per the Debt Reduction Levy model approved in the 2010 5-year capital plan.
134	7074195	Financial Planning	Huron Lodge - Temp. Financing Costs	2,000,000	2,000,000	-	2,000,000	2,000,690	(690)	(690)	V. Ferranti	-	2010	A separate project was established to track temporary financing costs of the new Huron Lodge facility following substantial completion. Initially this project was funded from the issuance of debentures. As per the Debt Reduction Levy model approved in the 2007 Capital Budget, the funding for the facility including all accrued financing costs should materialize by 2010.
135	7049021	Corporate Projects	Corporate Radio System	11,476,000	4,196,000	(7,280,000)	11,476,000	5,328,932	6,147,068	(1,132,932)	T. Bietola	-	2012	Contract is over 5 years and will be fully funded by 2012. The balance of approved funding will be transferred by 2012 as per the Debt Reduction Levy model approved in the 2010 5-year capital plan.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
136	7052089	Corporate Projects	Station 7 - New Fire Hall	3,908,500	3,908,500	-	3,908,500	408,119	3,500,381	3,500,381	T. Graziano	-	2012	In the process of hiring an architect. Design is scheduled to be done by the end of 2010 in order for the work to be tendered in January 2011. Construction is then anticipated to go on for the next 12 months, plus with the move-in period, it is hoped that this project will be wrapped up by the first quarter of 2012.
137	7092013	Corporate Projects	Retention Treatment Basin - RTB - ISF	61,377,450	10,473,779	(50,903,671)	61,377,450	10,426,645	50,950,805	47,134	W. Bondy	-	Mar. 2011	ISF Project - All contracts have been awarded. RTB facility is approx. 30% complete, the outfall sewer is just getting started, tunnelling of the interceptor sewer is approx. 40% complete and interceptor chambers are not yet started but expected to begin in early August 2010. Funding source variance is attributed to an outstanding contract holdback not yet released, a recovery of expenses received but not budgeted and recoveries from the government that have not been claimed to date. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
138	7109001	Corporate Projects	Erie St. BIA - La Bella Strada	700,000	700,000	-	700,000	64,228	635,772	635,772	T. Pocock	TBD	2012	Project is anticipated to expand to include water & sewer. The engineering work will be done in 2010 with construction anticipated to begin in 2011. Additional funding will be required in 2011.
139	7043907	Border Infrastructure Fund	Walker Road Rail Grade Separation	50,029,000	6,766,677	(43,262,323)	50,029,000	6,751,257	43,277,743	15,420	W. Bondy	-	2010	Fully funded by MTO. Construction is complete, however, staff recoveries are still pending.
140	7054015	Border Infrastructure Fund	Intelligent Transportation System	18,882,000	1,568,901	(17,313,099)	18,882,000	1,548,249	17,333,751	20,652	J. Wolf	-	2015	Funded by Transport Canada and the Ontario Ministry of Transportation. These works are part of the Border Infrastructure Fund (BIF), and are multi-stage, multi-year projects designed to improve border infrastructure.
141	7059001	Border Infrastructure Fund	Howard/CPR Grade Separation ESR	44,432,000	14,346,795	(30,085,205)	44,432,000	14,324,085	30,107,915	22,710	T. Graziano	-	2011	Fully funded by MTO. Project under construction. Staff recoveries are pending.
142	7059908	Border Infrastructure Fund	Overall Management - B.I.F.	-	583,249	583,249	-	555,957	(555,957)	27,292	F. Tunks	-	2010	Fully funded by MTO. Staff recoveries are still pending. Funding source variance is attributed government grants received but not budgeted.
143	7079900	Border Infrastructure Fund	Detroit-Windsor Truck Ferry - BIF	80,000	78,202	(1,798)	80,000	79,391	609	(1,189)	W. Al -Yassiri	-	2010	Fully funded by MTO. Construction is complete, however, staff recoveries are still pending.
144	7079901	Border Infrastructure Fund	Tunnel Plaza Improvements	-	74,259	74,259	-	73,993	(73,993)	266	W. Al -Yassiri	-	2012	Fully funded by MTO. Project is ongoing in EA phase. Staff recoveries are pending.
145	7079902	Border Infrastructure Fund	HWY 401-Phase 4 - B I F	-	46,507	46,507	-	47,171	(47,171)	(664)	A. Godo	-	2011	MTO project. Project is under construction with cost recoveries pending.
146	7101010	Border Infrastructure Fund	Highway 401 Expansion	10,000	-	(10,000)	10,000	-	10,000	-	F. Tunks	-	2011	MTO project. Under construction.
147	7024567	Residential Development	East Riverside Wet Ponds	49,470	49,660	190	49,470	-	49,470	49,660	M. Sonego	-	Dec. 2010	Currently, there are land negotiations taking place which is affecting the timing of this project and the allocation of funds. Funds will not be spent until these issues are resolved. Estimated completion date has now been pushed out for another year. Funding source variance is attributed to miscellaneous interest earned in the project that was not budgeted.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
148	7033120	Residential Development	South Cameron/South Windsor	2,535,333	1,344,959	(1,190,374)	2,535,333	1,254,490	1,280,843	90,469	J. Liu-Vajko	-	Ongoing	These funds are used to facilitate local improvements, primarily in the South Cameron area, where there is significant fragmented ownership. The reason for funding source variance is the majority of local improvement recoveries are made through taxes, in which case the revenue is recovered over a 10-year period and credited to tax revenue instead of the capital project. This is done because it may not be feasible to keep the capital projects open for a 10-year period as well as to retain operational efficiency in the tax collection process. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
149	7035119	Residential Development	New Infrastructure Development	3,168,435	3,251,762	83,327	3,168,435	2,475,718	692,717	776,044	M. Sonego/F. Isabelle-Tunks	-	Ongoing	Ongoing negotiations with developers. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, 2010 funding of \$150,000 for this project has not been made as sufficient funding is not available until future years.
150	7103001	Residential Development	Tecumseh Water Treatment Demolition	750,000	-	(750,000)	750,000	-	750,000	-	M. Sonego	-	2011	Work will not be completed until de-commissioning agreement with Town of Tecumseh is finalized. This is anticipated to be completed in 2011. Funding source variance is attributed to a disposal of land proceeds that has not materialized yet.
151	7081018	Geomatics	Autodesk Topobase Implementation	60,000	60,000	-	60,000	44,382	15,618	15,618	M. Drouillard	-	Ongoing	Consultant has been retained and work is ongoing. Project will manage Public Works infrastructure such as sanitary, storm, and combined sewer data, tie graphics to Hanson database and serve up an application for viewing and analysis of this infrastructure.
152	7014532	LRWRP	LRWRP Expansion/Upgrade	111,500,000	104,485,425	(7,014,575)	111,500,000	103,999,554	7,500,446	485,871	C. Duarte	-	Mar. 2011	Construction of last phase is ongoing. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of some miscellaneous recoveries. Funding for this project has not been fully transferred as this project funding is coming from the dedicated LRWRP reserve and will be transferred when necessary.
153	7091009	LRWRP	LRWRP - Annual Repair Costs	200,000	55,100	(144,900)	200,000	53,237	146,763	1,863	A. Bietola	-	Ongoing	Project established to track annual infrastructure repairs as required and funded at year-end from its dedicated reserve. Funding source variance is attributed to the difference between the initial annual budget and what has been transferred to date from the dedicated reserve to the project.
154	7092006	LRWRP	LRWRP Grit System Improvement	2,000,000	2,000,000	-	2,000,000	-	2,000,000	2,000,000	A. Bietola	-	Dec. 2011	In the process of putting out an RFP in the Fall of 2010 for consulting services. The majority of the project work is expected to take place in 2011.
155	7051017	LRPCP	Little River PCP Final Clarifier	750,000	750,000	-	750,000	101,497	648,503	648,503	C. Manzon	-	Dec. 2010	Final revisions to drawings and specifications being prepared for tender in August 2010. The cost incurred thus far is for the pre-purchase of the Algae Sweep mechanisms. A budget variance cannot be projected at this time, until the project is tendered.
156	7072161	LRPCP	Little River Pollution Grit Improvements	1,150,000	1,150,000	-	1,150,000	380,441	769,559	769,559	C. Manzon	-	Dec. 2011	The initial construction aimed to reduce problems with freeze up of grit containers. With that work complete, the remaining work is to review the current grit removal systems for improved efficiencies with respect to organics removal, drying and reduced overall disposal costs. An accurate budget variance cannot be determined at this time until the review of the current grit system is complete and the work tendered.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
157	7091011	LRPCP	Little River PCP Repair Costs	850,000	100,000	(750,000)	850,000	96,065	753,935	3,935	C. Manzon	-	Ongoing	Project established to track annual infrastructure repairs as required and funded at year-end from its dedicated reserve. Funding source variance is attributed to the difference between the initial annual budget and what has been transferred to date from the dedicated reserve to the project.
158	7024569	Lab Environmental	East Riverside/Little River Landfill	205,388	372,133	166,745	205,388	325,872	(120,484)	46,261	P. Drca	-	Dec 2010	The intention is to have the final Little River Landfill closure plan completed and submitted to the MOE by the end of the year. Based on MOE's comments on the report, more work may be required on the site. If this is the case, the intent is to use the remaining funds in the capital project for this work. This may extend the project completion date. Funding source variance is attributed to prior year's interest income earned and general revenue received that was not budgeted.
159	7093001	Lab Environmental	Heat Alert Response System (HARS)	150,000	100,000	(50,000)	150,000	3,773	146,227	96,227	K. Richters	-	Ongoing	A contract is to be signed in July 2010 with a communications consultant. An audit of existing heat alert communication practices, a communication plan, education campaign rollout, and stakeholder rollout including toolkit and information sessions are several of the intended benefits from this project. A substantial rollout of this initiative is expected to take place in the Spring/Summer of 2011. A budget variance cannot be projected at this time. Funding source variance is attributed to a recovery of expenses that has not yet materialized.
160	7089100	Environmental Services	Environmental Services Facility Maintenance Building	841,000	913,469	72,469	841,000	750,793	90,207	162,676	T. Welsh	25,000	Dec 2010	The project is nearing completion. Outstanding work remaining includes a new fibre line run to the scale house, additional cameras for security and side yard/sidewalk repairs beside the building. Completion of the project is expected later than the end of 2010. A small surplus is projected upon completion given costs being slightly below the original contract value. Funding source variance is attributed to an outstanding contract holdback not yet released.
161	7091010	Pumping Stations	Pumping Stations Repair Costs	635,000	60,417	(574,583)	635,000	57,967	577,033	2,450	S. Mannina	-	Ongoing	Project established to track annual infrastructure repairs as required and funded at year-end from its dedicated reserve. Funding source variance is attributed to the difference between the initial annual budget and what has been transferred to date from the dedicated reserve to the project.
162	7102003	Pumping Stations	Southwood Lakes Shore Restoration	90,000	90,000	-	90,000	-	90,000	90,000	J. Guidolin	-	Dec 2010	The start of this project has been delayed due to the availability of staff resources. An individual has recently been assigned to the project and it will be completed before year end 2010.
163	7091026	Field Service	Field Survey Equipment	10,000	10,000	-	10,000	-	10,000	10,000	M. Winterton	-	2010	Equipment has been purchased, with transaction to be processed in July-August 2010 to be followed by closure of this project.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
164	7045005	Road Rehabilitation	Railway Lands Fencing	600,000	250,000	(350,000)	600,000	73,834	526,166	176,166	M. Winterton	-	Ongoing	Invoice amounts to be determined per the various Board cost sharing agreements and will be issued. Work under this project is ongoing with funding of approximately \$50,000 typically approved each year. Projects to be undertaken have been planned - awaiting approval from Transport Canada. Funding source variance is attributed a recovery of expenses that has not yet materialized. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
165	7069019	Road Rehabilitation	Closed Circuit TV (CCTV) Program	600,000	773,755	173,755	600,000	223,810	376,190	549,945	M. Winterton	-	Ongoing	The cyclical camera inspection of the city's sewer network continues. The time-consuming nature of the work and the processing of work authorizations are the primary drivers of the expenditure variance. All budgeted funds are expected to be spent on this work. Funding source variance is attributed other departments contributing funds from capital projects that also require CCTV inspection work but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, 2010 funding of \$150,000 for this project has not been made as sufficient funding is not available until future years.
166	7072122	Road Rehabilitation	E. C. Row Expressway Access Gates	250,000	250,000	-	250,000	150,683	99,317	99,317	M. Winterton	-	2010/2011	Resolution of technical issues at Ojibway, Banwell and Central are delaying the completion of this project. Completion anticipated later in 2010 or early 2011.
167	7081025	Road Rehabilitation	2008 Bridge Rehabilitation	1,450,000	1,450,000	-	1,450,000	649,766	800,234	800,234	M. Winterton	-	2010	Work is ongoing and will be completed later in 2010.
168	7082900	Road Rehabilitation	Eastbound Bridge Rehab-EC Row	8,400,000	8,404,686	4,686	8,400,000	8,404,980	(4,980)	(294)	M. Winterton	-	Complete pending release of holdback	Construction is complete, however, release of holdback is pending. It is anticipated that the contractor will be able to rectify the deficiencies by the end of August 2010. Funding source variance is attributed to an outstanding contract holdback not yet released.
169	7085009	Road Rehabilitation	At-Grade Railway Crossings	277,355	191,098	(86,257)	277,355	8,844	268,511	182,254	M. Winterton	-	2009	Project tasks identified. Awaiting response from railway companies for work to begin. Funding source variance is attributed a recovery of expenses that has not yet materialized. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
170	7091002	Road Rehabilitation	2009 City Wide Road Rehabilitation	16,208,014	14,593,337	(1,614,677)	16,208,014	14,589,287	1,618,727	4,050	M. Winterton	-	2010	Work is ongoing and will be completed later in 2010. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, approved 2009 capital budget funding has not been transferred as the project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
171	7091023	Road Rehabilitation	2009 E. C. Row Rehabilitation	1,000,000	112,000	(888,000)	1,000,000	111,353	888,647	647	M. Winterton	-	2010	Work is ongoing and will be completed later in 2010. Funding source variance is attributed to approved 2009 capital budget funding that has not been transferred as the project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
172	7091024	Road Rehabilitation	2009 Bridge Rehabilitation	2,500,000	1,299,453	(1,200,547)	2,500,000	1,297,146	1,202,854	2,307	M. Winterton	-	2010	Work is ongoing and will be completed later in 2010. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, approved 2009 capital budget funding has not been transferred as the project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
173	7091025	Road Rehabilitation	2009 Sidewalk Rehabilitation	2,001,247	2,388,614	387,367	2,001,247	2,128,862	(127,615)	259,752	P. Matheson	-	2010	Project work is continuing with completion scheduled by the end of the 2010 construction season. Funding source variance is attributed to a recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
174	7101001	Road Rehabilitation	2010 City Wide Road Rehabilitation	16,200,000	987,129	(15,212,871)	16,200,000	612,352	15,587,648	374,777	M. Winterton	-	2011	CR427/2009 Report #14396 approved \$8.1 million as a pre-commitment to the 2010 Capital Budget. Work began during the 2010 construction season with completion estimated to take place during the 2011 construction season. Funding source variance is attributed to a recovery of expenses received but not budgeted and an outstanding contract holdback not yet released. In addition, approved 2010 capital budget funding has not been transferred as the project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
175	7101003	Road Rehabilitation	2010 Sidewalk Rehabilitation	2,000,000	-	(2,000,000)	2,000,000	-	2,000,000	-	P. Matheson	-	2011	CR427/2009 Report #14396 approved \$1 million as a pre-commitment to the 2010 Capital Budget. Work will begin in the 2010 construction season with completion estimated to take place during the 2011 construction season. Due to the acceleration of capital projects approved through the capital budget funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
176	7101004	Road Rehabilitation	2010 Bridge Rehabilitation	2,379,000	-	(2,379,000)	2,379,000	-	2,379,000	-	M. Winterton	-	2011	CR427/2009 Report #14396 approved \$1.2 million as a pre-commitment to the 2010 Capital Budget. Work began during the 2010 construction season with completion estimated to take place during the 2011 construction season. Funding source variance is attributed to approved 2010 capital budget funding has not been transferred as the project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
177	7101011	Road Rehabilitation	2010 E. C. Row Rehabilitation	1,000,000	-	(1,000,000)	1,000,000	-	1,000,000	-	M. Winterton	-	2011	Work began during the 2010 construction season with completion estimated to take place during the 2011 construction season. Funding source variance is attributed to approved 2010 capital budget funding has not been transferred as the project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
178	7004629	PW Operations	Infrastructure Management System	100,000	100,000	-	100,000	54,625	45,375	45,375	D. Digirolamo	-	2010	This project is for ongoing hardware/software purchases and upgrades, system development costs, data collection and verification, associated training, staff, professional services, etc. for the Infrastructure Asset Management System/Database.
179	7033139	PW Operations	Operations Facility Improvements	785,326	746,919	(38,407)	785,326	588,318	197,008	158,601	D. Digirolamo	-	Ongoing	This project is for ongoing improvements to various Operations' facilities including buildings, structures, yards and fuel sites. Partial roof replacement was funded in 2007. Security improvements, fuel site canopy and miscellaneous repairs/replacements is planned for the remaining funds. Typically, an annual budget is approved by Council for the ongoing funding of this project. Funding source variance is attributed to an outstanding contract holdback not released. In addition, due to the acceleration of capital projects approved through the capital budget, 2010 funding of \$50,000 for this project has not been made as sufficient funding is not available until future years.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
180	7003326	Traffic Operations	Traffic Signal System Upgrade	2,390,000	1,800,000	(590,000)	2,390,000	1,798,720	591,280	1,280	J. Wolf	-	Ongoing	Typically, an annual budget of approximately \$300,000 is approved by Council each year. \$200,000 was approved in 2008 for the ongoing funding of this type of work. Expansion of the communications system is being undertaken as this is required for operation of the new controller and communications upgrade. Funding source variance is attributed to approved 2009 and 2010 capital budget funding that has not been transferred as the project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
181	7033010	Traffic Operations	Consolidation on McDougall Street	2,380,000	1,630,068	(749,932)	2,380,000	2,402,754	(22,754)	(772,686)	M. Palanacki	-	On Hold	A corporate decision was made to hold off on the property sale pending the outcome of the tunnel plaza negotiations. This will likely include some land swapping. Net proceeds from any acquired lands plus 185 Wyandotte E. are anticipated to offset any deficit variance to date for the project. Finalization of the sale is subject to the completion of the proposed Windsor/Detroit Tunnel plaza expansion. Proceeds from the impending sale of the building and land at 185 Wyandotte East are yet to be realized, hence the basis for the funding source variance.
182	7035077	Traffic Operations	Traffic Signs Upgrades	350,000	350,000	-	350,000	338,396	11,604	11,604	J. Wolf	-	2010	Remaining funds to be utilized in the purchase of required signage materials to complete sign upgrades. The project will then be closed.
183	7045076	Traffic Operations	New Signals/Signal Systems Improvements	1,702,687	1,400,638	(302,049)	1,702,687	1,400,465	302,222	173	J. Wolf	-	Ongoing	This project is typically used to refurbish and rebuild signalized intersections across the City. Since 2007, these funds have been used to convert traffic signals in the City to LED technology. About 82% of all signalized intersections have now been at least partially upgraded, with completion of the conversion scheduled for 2011. Thereafter, this project will again be used for signal infrastructure reconstruction. In 2010, the Tecumseh/Ouellette signal infrastructure is being rebuilt through this project. Funding source variance is attributed to a recovery of expenses received but not budgeted and approved 2009 and 2010 capital budget funding that has not been transferred as the project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
184	7109004	Traffic Operations	LED Signal Replacement	50,000	-	(50,000)	50,000	-	50,000	-	J. Wolf	-	Ongoing	A new capital project to allow for the replacement of LED traffic signals as they reach the end of their useful lives. These units are guaranteed by manufacturer warranty for five years, although the units' actual working life may extend beyond this time period. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
185	7081021	Fleet Operations	SWCC - Repair Garage Improvements	65,000	65,000	-	65,000	75,344	(10,344)	(10,344)	A. Marazita	(10,344)	Complete	Solid Waste Repair Garage improvements. Work required to mitigate an unsafe working condition and the setup of a stockroom and supervisory office. Construction and material costs were slightly above original project estimates. The variance will be covered by anticipated surpluses in project 7994523 - Fleet Management.
186	7081022	Fleet Operations	Fuel Management System	130,000	130,000	-	130,000	115,523	14,477	14,477	A. Marazita	-	2010	Remaining project work consists of the purchase and installation of a new fuel pedestal at the Little River fuel site. This is being done in conjunction with project 7091013 - Fuel Site Improvements, which will enable Little River to service City operations in the east end.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
187	7085004	Fleet Operations	2008 Fleet Replacements	2,000,000	2,171,450	171,450	2,000,000	1,544,319	455,681	627,131	A. Marazita	-	2010	The replacement of dedicated Fleet units take place on a schedule developed the Fleet Division to ensure maximum utilization of vehicles at reasonable repair and maintenance costs. Replacement of the units on the 2008 list was delayed an extended freeze on the acquisition of new vehicles in 2009. The process should be complete in 2010, with any unused funds being transferred back to the Fleet Replacement Reserve. Funding source variance is attributed to proceeds from the sale of disposed vehicles (auction) that were not budgeted.
188	7091012	Fleet Operations	2009 Fleet Replacements	2,500,000	577,000	(1,923,000)	2,500,000	576,976	1,923,024	24	A. Marazita	-	2010	The replacement of dedicated Fleet units take place on a schedule developed the Fleet Division to ensure maximum utilization of vehicles at reasonable repair and maintenance costs. Replacement of the units on the 2009 list was delayed an extended freeze on the acquisition of new vehicles in 2009. The process should be complete in early 2011, with any unused funds being transferred back to the Fleet Replacement Reserve. Funding source variance is attributed to the difference between the initial annual budget and what has been transferred to date from the dedicated reserve to the project.
189	7091013	Fleet Operations	Fuel Site Improvements	85,000	85,000	-	85,000	70,375	14,625	14,625	A. Marazita	-	2010	Remaining project work consists of the upgrading of the Little River fuel site, which involves enhanced security and increased tank size. In conjunction with the remaining work on project 7081022 -Fuel Management System, this will enable Little River to service City operations in the east end.
190	7101015	Fleet Operations	2010 Fleet Replacements	1,625,171	-	(1,625,171)	1,625,171	-	1,625,171	-	A. Marazita	-	2011	The replacement of dedicated Fleet units take place on a schedule developed the Fleet Division to ensure maximum utilization of vehicles at reasonable repair and maintenance costs. Acquisition process is expected to carry over into 2011. Funding source variance is attributed to approved 2010 capital budget funding has not been transferred. Monies will be transferred from the dedicated equipment replacement reserve as and when actual expenditures are incurred.
191	7994523	Fleet Operations	1999 Fleet Management	334,705	351,190	16,485	334,705	311,055	23,650	40,135	A. Marazita	-	Ongoing	This project is an ongoing implementation of the corporate system. Although project originated as a joint venture between Public Works and Transit Winds was envisioned that the system would expand to the Fire and Parks & Rec. departments. Funds are required to expand the system as well as cover miscellaneous costs such as upgrades, equipment, training, consulting, etc. Funding source variance is attributed to miscellaneous general revenue received and interest income earned in prior year's (pre 2004) but not budgeted.
192	7031134	Parks and Facility Operations	Water Back Flow Prevention Devices	170,000	100,529	(69,471)	170,000	96,688	73,312	3,841	M. Smithson	-	Ongoing	This is an ongoing project with various backflow prevention devices needing replacement and continuous upgrade due to Health and Safety requirements project is expected to continue for several years. No variance is expected. Budget requirements for the future will be brought forward as needed. Funding source variance is attributed to interest income earned in prior year's (2004) but not budgeted. In addition, due to the acceleration of capital project approved through the capital budget, partial funding for this project has been as sufficient funding is not available until future years.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
193	7051008	Parks and Facility Operations	Permanent Emergency Power - City Hall	630,000	630,000	-	630,000	89,270	540,730	540,730	J. Miceli	200,730	Dec. 2010	As per CR191/2010 - Data Centre Move, this project is being used to fund \$340,000 of the costs associated with moving the computer room from the 350 building to the 400 building. These committed dollars will be transferred to the designated project that will track all the costs associated with this move. Once this transfer has occurred, this project will be closed with a surplus balance of \$200,730.
194	7053035	Parks and Facility Operations	Corporate-Wide Security System	293,000	293,000	-	293,000	108,852	184,148	184,148	D. Thachuk	-	Ongoing	This project is ongoing based on designated facility security upgrades. No variance is projected.
195	7061037	Parks and Facility Operations	Parks/Facility Management Amalgamation	160,000	160,000	-	160,000	122,891	37,109	37,109	J. Miceli	-	Dec. 2010	This project should be completed in 2010 with no variance.
196	7062042	Parks and Facility Operations	City Hall Office Renovations	1,020,250	1,020,250	-	1,020,250	637,123	383,127	383,127	D. Thachuk/M. Smithson	-	Ongoing	In 2008, \$500,000 was allocated to this project for additional renovations to various offices within City Hall. There are planned expenditures for this project in 2010 with no variance projected. This project will be ongoing until all staff accommodations have been completed.
197	7062048	Parks and Facility Operations	Willistead Complex Capital Improvements	169,000	169,000	-	169,000	33,913	135,087	135,087	D. Thachuk/M. Smithson	-	Ongoing	This is an ongoing project that spans over multiple years. No variances are projected.
198	7063046	Parks and Facility Operations	Security Infrastructure Improvements	50,000	50,000	-	50,000	38,444	11,556	11,556	D. Thachuk	-	Ongoing	This project is ongoing. No variance is projected.
199	7075065	Parks and Facility Operations	Willistead Restoration Improvements	155,000	155,000	-	155,000	41,378	113,622	113,622	M. Smithson	-	Ongoing	This project is funded through external sources. This project is set aside for any Restoration projects associated with Willistead Manor. This project is ongoing. No variance is projected.
200	7081006	Parks and Facility Operations	City Hall Council Chambers	125,000	125,000	-	125,000	3,445	121,555	121,555	D. Thachuk	-	On Hold	This project is currently on hold pending an overall review of the City Hall master plan.
201	7081904	Parks and Facility Operations	Fire Hall #1 HVAC Upgrade	164,700	181,231	16,531	164,700	169,862	(5,162)	11,369	J. Miceli	-	Dec. 2010	This project is ongoing and should be completed in 2010 with no variances. Funding source variance is attributed to an outstanding contract holdback not yet released.
202	7086007	Parks and Facility Operations	Health & Safety	450,000	450,000	-	450,000	447,514	2,486	2,486	J. Miceli	-	Ongoing	This project is ongoing. Costs to this project are health and safety related and usually initiated by an outstanding order or health and safety recommendation. Variances are difficult to manage due to the nature of the expenditure.
203	7086008	Parks and Facility Operations	Accessibility - ODA Requirements	1,098,792	811,161	(287,631)	1,098,792	378,396	720,396	432,765	J. Miceli	-	Ongoing	This project was established to capture all capital costs related to AODA requirements and compliance with AODA legislation. The span of this project is over several years. No variance is projected. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
204	7091015	Parks and Facility Operations	Fire Hall Capital Repairs	150,750	150,750	-	150,750	13,492	137,258	137,258	J. Miceli	-	Dec. 2011	This project is currently underway with contract costs of \$103,000. Other improvements at Fire Apparatus will absorb the remainder of this budget. No variance is expected.
205	7091030	Parks and Facility Operations	Heritage Restoration Consulting	40,000	46,889	6,889	40,000	25,738	14,262	21,151	M. Smithson	-	Ongoing	This project was established to capture costs to hire a consultant to review capital improvements or restorations on heritage properties owned by the city. There is currently a project underway to assess the restoration requirements to Mackenzie Hall. Funding source variance is attributed to a recovery of expenses received but not budgeted.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
206	7101016	Parks and Facility Operations	Firehall #2 Concrete Approach	30,000	-	(30,000)	30,000	-	30,000	-	J. Miceli	-	Dec. 2010	This project will be completed in 2010 with no variance projected based on approved budgeted amount. Due to the acceleration of capital projects approved through the capital budgeting process, partial funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
207	7101017	Parks and Facility Operations	Corporate Staff Reorg./Realignment-Ph.2	274,725	-	(274,725)	274,725	-	274,725	-	M. Smithson	-	Dec. 2010	This project was established to track all the costs associated with staff accommodations as part of the Phase II realignment as per CR259/2010. As staff have been moved, this project will be complete. Due to the acceleration of capital projects approved through the capital budgeting process, partial funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
208	7005542	Parks Operations	Springarden ANSI Expropriation	6,325,000	11,884,575	5,559,575	6,325,000	11,679,220	(5,354,220)	205,355	D. Sadler/M. Stamp	-	Ongoing	There is an OMB decision that is currently being appealed to the Division of Social Services. A court hearing is expected before the end of the 2010 year. The court decision is expected by early/mid 2011. The amount of additional monies owing (if any) is dependent on the court decision unless that decision is appealed to a higher court. Funding source variance is attributed to government grants received and income earned in prior year's (pre 2004) but not budgeted.
209	7005547	Parks Operations	Riverfront Development	5,390,000	6,552,306	1,162,306	5,390,000	6,828,987	(1,438,987)	(276,681)	M. Clement	-	Ongoing	This project is part of the Central Riverfront Development (ISF). Funding source variance is attributed to government grants and donations and interest income earned in prior year's (pre 2004) but not budgeted.
210	7031105	Parks Operations	Shanfield Shores	50,000	67,306	17,306	50,000	69,466	(19,466)	(2,160)	M. Clement	(2,160)	Complete	This project is complete and will be closed. Funding source variance is attributed to a recovery of expenses received but not budgeted.
211	7031109	Parks Operations	Neighbourhood Park Redevelopment	1,368,947	1,502,824	133,877	1,368,947	1,323,765	45,182	179,059	M. Clement	-	Ongoing	Identification of neighbourhood parks requiring capital improvements (with funding from neighbourhood groups/associations) occurred in 2007. Parks identified for improvement include Atkinson, Bradley and Drouillard. Funding source variance is attributed to a recovery of expenses and donations received but not budgeted.
212	7035093	Parks Operations	Ford Test Track	670,000	670,000	-	670,000	590,628	79,372	79,372	M. Clement	-	Ongoing	Ongoing. No variance is projected at this time.
213	7035104	Parks Operations	Parkland Acquisition	555,770	704,654	148,884	555,770	522,068	33,702	182,586	M. Clement	-	Ongoing	This project is a placeholder. As various sites including Candidate Nature Sites become available for acquisition by the City, a report to Council will be prepared identifying the suitability/benefits for acquisition. Funding source variance is attributed to proceeds from the disposal of land received but not budgeted.
214	7035110	Parks Operations	Coventry Gardens	1,200,000	1,293,258	93,258	1,200,000	1,404,816	(204,816)	(111,558)	M. Clement	(111,558)	Ongoing	Coventry Gardens (Reaume Park) is one of the top attractions in Essex County and was once judged by Today Magazine as "The best fountain in the top 100 attractions in Canada." Maintenance is required to maintain and improve the quality of the park. Current deficit is to be anticipated to be funded in 2011 with special tax. A report is to be brought to Council with details on any cost overruns. Funding source variance is attributed to an outstanding contract holdback not yet released.
215	7035173	Parks Operations	Parking Lots - Various Locations	1,040,000	990,000	(50,000)	1,040,000	986,558	53,442	3,442	M. Clement	-	Ongoing	This is an ongoing project with long range upgrades to 60+ parking lots. Due to the acceleration of capital projects approved through the capital budgeting process, partial funding for this project has not been made as sufficient funding is not available until future years.

Appendix A

Capital Variance Report - As at June 30, 2010

DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
7039082	Parks Operations	Sports Field Upgrades/ Construction	680,000	481,444	(198,556)	680,000	463,228	216,772	18,216	M. Clement	-	Ongoing	Sports field audit is nearing completion. Results will be used for long-term planning of upgrades/consolidation/expansion of our sports fields. Funding source variance is attributed to less than expected community fundraising. In addition, due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until future years.
7045026	Parks Operations	Tennis/Sports Court Maintenance	180,000	180,000	-	180,000	176,314	3,686	3,686	M. Clement	-	Dec. 2011	This project is used to track costs related to tennis/sports courts repairs and maintenance. Projects are dependent upon level of funding available.
7055027	Parks Operations	Recreationway Rehabilitation	275,000	286,622	11,622	275,000	249,576	25,424	37,046	M. Clement	-	Ongoing	Ongoing rehabilitation of over 65.6 km of area recreationways. Funding source variance is attributed to a recovery of expenses received but not budgeted.
7065033	Parks Operations	Jackson Park - Master Plan/Implementation	300,000	300,050	50	300,000	260,421	39,579	39,629	M. Clement	-	Ongoing	Jackson Park and the Queen Elizabeth Gardens (Sunken Gardens) are two of the premier parks in Windsor and considered a top tourist destination. Maintenance and redevelopment of the infrastructure are required to maintain the quality of the park. Funding source variance is attributed to a miscellaneous donation received but not budgeted.
7071039	Parks Operations	South Cameron Parks	668,000	679,536	11,536	668,000	397,803	270,197	281,733	M. Clement	-	Ongoing	The development of parkland around the South Cameron Parks area will be fully subsidized by monies received in exchange for the sale of Superior Park to the French School Board as per CR510/2006. Funding source variance is attributed to the difference between what was budgeted to what was actually received from the sale of Superior Park. In addition, there is also an outstanding contract holdback not yet released.
7081008	Parks Operations	Parks/Rec Master Plan Development	50,000	50,000	-	50,000	13,210	36,790	36,790	M. Clement	-	Ongoing	Master Plan development is underway (in-house). Phase 1 was completed in 2008 (\$20,000). Phase 2 & 3 is put on hold for Asset Management/Governance Review.
7081902	Parks Operations	Gateways - Dougall/Howard	3,550,000	3,500,000	(50,000)	3,550,000	1,763,727	1,786,273	1,736,273	M. Clement	-	Ongoing	This project is identified by Council in the CSP 'community appearance' to address visual impact issues at medians and gateways into Windsor. Funding source variance is attributed to donations budgeted to come from Jamieson Inc. were deposited into operating instead to offset the costs incurred for tree planting that was charged in operating.
7085006	Parks Operations	New Park Construction	325,000	325,000	-	325,000	247,584	77,416	77,416	M. Clement	-	Ongoing	This project is used to track costs related to new park construction. Projects are dependent upon level of funding available.
7085007	Parks Operations	Playgrounds	1,066,250	1,066,250	-	1,066,250	899,004	167,246	167,246	M. Clement	-	Ongoing	This project is used to track costs related to new and existing playground equipment. Projects are dependent upon level of funding available.
7091033	Parks Operations	Ojibway Prairie Complex - RINC	1,817,626	862,626	(955,000)	1,817,626	143,980	1,673,646	718,646	T. Burston	-	Nov. 2010	Construction of the nature/interpretive centre. Project is 20% complete and on schedule. Foundation walls installed. Masonry walls is in progress. Funding source variance is attributed to recoveries from the government that have not been claimed to date.
7092007	Parks Operations	Picnic Shelters	100,000	50,000	(50,000)	100,000	-	100,000	50,000	M. Clement	-	Ongoing	This project is used to track costs related to new and existing picnic equipment and shelters. Projects are dependent upon level of funding available. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
227	7092021	Parks Operations	Jackson Park Renewal - ISF	800,000	328,733	(471,267)	800,000	301,380	498,620	27,353	M. Clement	-	Mar. 2011	Project Lead Comments along with Finance Review ISF Project - The project is 50% complete. The installation of the recreation base is near completion. Park lighting installation is in progress. Asphalt paving tender expected to close the first week of August. Trellis design and tender documents are in progress. Project is on schedule. Funding source variance is attributed to recoveries from the government that not been claimed to date.
228	7092022	Parks Operations	Ganatchio Trail Reconstruction - ISF	600,000	451,091	(148,909)	600,000	403,320	196,680	47,771	M. Clement	-	Mar. 2011	ISF Project - The project is 90% complete. Asphalt paving is near completion. Signage, bollards, pavement markings and landscaping are ongoing. The project is on schedule. Funding source variance is attributed to recoveries from the government that not been claimed to date and an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is available until future years.
229	7092023	Parks Operations	Central Riverfront Plaza - ISF	3,600,000	2,118,249	(1,481,751)	3,600,000	177,902	3,422,098	1,940,347	D. Sadler	-	Mar. 2011	ISF Project - March 31, 2010 we had started the site prep, soil testing, locate that is to be demolished. Plans are being made to properly handle the situation. The updated "shovel date" is Monday July 5, 2010. Funding source variance is attributed to recoveries from the government that not been claimed to date and an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is available until future years.
230	7101002	Parks Operations	Water Play Features - Drouillard	260,000	130,000	(130,000)	260,000	-	260,000	130,000	M. Clement	-	2014	CR435/2009 Report #14404 approved a pre-commitment of \$130,000 to the capital budget for an Aquatic Spray Pad in Drouillard Park. Monies set aside in 2014 were approved in principle as a pre-commitment for the repayment back to the Budget Stabilization Reserve Fund 139. All work on the spray pads should be completed by the end of the Summer 2010. Funding source variance is attributed to a recovery of expenses that has not materialized.
231	7032202	Forestry	City Tree Removals	4,184,130	4,210,280	26,150	4,184,130	4,382,176	(198,046)	(171,896)	B. Roesel	-	2014	Project will continue until such time as the Emerald Ash Borer problem is deemed under control. The urgency to deal with the matter due to public safety concerns is still present. The Tree Reserve Account will be paid back from the funding received in this project in years 2010, 2011 & 2014. To date, we have focused more on tree removals and less on re-planting initiatives, in the interest of public safety. The life-to-date position of this project will be within budget parameters. Funding source variance is attributed to Ward 5 pre-committed funds received to offset costs incurred but not budgeted.

Capital Variance Report

As at June 30, 2010



Office of the City Solicitor

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
232	7093002	Legal Services	Windsor-Essex Parkway Land Disposal	-	-	-	-	115,258	(115,258)	(115,258)	G. Wilkki	(125,000)	Yr. End 2010	These costs relate to legal and related expenditures required to facilitate land sales related to the Windsor-Essex Parkway. Land sale is complete.
233	7101013	Legal Services	Legal Docketing and Billing Software	5,000	-	(5,000)	5,000	-	5,000	-	G. Wilkki	-	Yr. End 2010	Land sales resulted in revenues of \$12 million for the City. The software has not been purchased. Legal is currently working with I.T. on this. The project is expected to be in place by the end of the year. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
234	798125M	Legal Services	1998 Norwich Block	48,050,000	44,579,386	(3,470,614)	48,050,000	45,550,127	2,499,873	(970,741)	G. Wilkki	TBD	Subject to expropriation settlements	Funding for this project has been approved as part of the Debt Management Policy. Four potential tenants' claims remain outstanding. Final variance for the project cannot be estimated until the claims are resolved. Funding source variance is attributed to interest earned from prior year's (pre 2004) but not budgeted and lower than anticipated debenture funding than was budgeted.
235	7982020	Legal Services	Brighton Beach Hardship	4,750,000	24,854,878	20,104,878	4,750,000	24,919,106	(20,169,106)	(64,228)	M. Stamp	-	2013	The land has been sold to the Federal Government as the location for the plaza for the future border crossing. Additional transactions are pending related to the sale of the land. Expenditures are fully funded from the land sale to the Federal government. Funding source variance is attributed to prior year's budget approvals not reflected in PeopleSoft Financials budget system.
236	7983017	Legal Services	Ontario Hydro Agreement	606,000	307,019	(298,981)	606,000	682,085	(76,085)	(375,066)	M. Stamp	TBD	TBD	Ontario Hydro planned to run an underground hydro service from east of Walker Rd. to its Malden Transfer Station. This was to run on an easement provided by the City along Grand Marais Drain. The easement was sold to Ontario Hydro but they have yet to construct the underground systems. The deficit is due largely in part to internal interest financing costs. An additional cost recovery of \$35,000 is anticipated from the future sale of surplus lands as well. It should be noted that the land sales will not materialize until after infrastructure work is done along Grand Marais. It is uncertain right now as to when these works are planned but the land sales are expected to cover the project deficit in the future. Funding source variance is attributed to projected land sales to offset the total costs which has not yet materialized and interest earned in prior year's (pre 2004) which was not budgeted.
237	7995537	Legal Services	1999 CP Railway Cut	50,000	1,417,424	1,367,424	50,000	1,590,275	(1,540,275)	(172,851)	G. Wilkki	TBD	TBD	This project stemmed from the expropriation of riverfront lands from Shergar. The current deficit is a result of internal interest financing charges and legal expenses that continue to be incurred. The City has not paid Shergar in 1997 (City's appraised estimate of \$750,000) being the lands along the riverfront at the foot of Caron Ave. As a result of the lawsuit against the City which it launched and lost, Shergar owes the City legal costs (\$600,000, plus interest). Our Toronto counsel is attempting to reach a resolution where the costs are paid to the City and we settle what we owe to Shergar. Funding source variance is attributed to a favourable settlement reached through court proceedings with CP Rail in 2007, and payment was received but not budgeted and applied to the project, reducing the overall project deficit.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
238	7011022	Planning	City Centre Community Development Planning	2,423,000	2,282,924	(140,076)	2,423,000	1,946,312	476,688	336,612	N. Robertson	-	2014	This project authorized (per CR457/2005) the phased preparation of the Sustainable Downtown Plan (SDP) to update the 1994 City Centre Revitalization Study, starting with a Community Improvement Plan that would offer financial incentives for residential development within the City Centre Planning District that falls outside City Centre West. In 2007 Capital Budget deliberations, the SDP work program was deferred to 2011, and in 2009 was accelerated to 2009. It is expected that the Planning Dept. positions vacant in this interval will be staffed by Aug. 2010 to permit the project to restart according to its re-accelerated timetable. Funding source variance is attributed to interest earned in prior years (pre 2004) which was not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
239	7028115	Planning	BIAs - Various Locations	638,000	638,000	-	638,000	564,341	73,659	73,659	M. Cooke	-	2011	This project will be closed when the last of the approved pre-2006 BIA projects [remaining only in Wyandotte Town Centre BIA parkettes] are completed in 2010-2011 per CR 108/2009.
240	7033086	Planning	City Hall Square & Esplanade	420,000	326,764	(93,236)	420,000	151,972	268,028	174,792	N. Robertson	-	Ongoing	Current funds to be used for ongoing capital investments in City Hall Square and the Civic Esplanade to meet the vision articulated in the 1991 Civic Square study. Per CR246/2010 work will recommence in 2010 following a 3-yr. hiatus during the Casino expansion project and absence of Planning Dept. employee executing this project who was seconded to Public Works. In 2007, Council deferred recommended additional capital investment to design and install vehicular/parking/landscape improvements at City Hall west entrance and south landscaping, after Tunnel Plaza expansion EA is finalized. Funding source variance is attributed to miscellaneous general revenue received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
241	7041913	Planning	Little River Acres CIP Implementation	663,306	513,306	(150,000)	663,306	138,306	525,000	375,000	N. Robertson	-	Ongoing	Ongoing assistance established to implement financial programs and capital improvements, as identified in Recommendation 6 of the Little River Acres CIP adopted by CR232/2005, and to implement Phases 1 through 4 of the Little River Acres Park Redevelopment Plan per CR 456/2007. The latter stalled while vacant Planning Dept. positions remained unfilled from 2007 to 2010 but is expected to resume after these positions are staffed in 2010. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
242	7044002	Planning	Sandwich Town BIA Lampstandards	400,000	400,000	-	400,000	-	400,000	400,000	N. Robertson	-	2010	BIA priority capital project identified in 2003 to replace 20-year-old decorative lighting system. Tender has been advertised and work is to be done in 2010.
243	7045003	Planning	Urban Design Studies	300,000	300,000	-	300,000	112,350	187,650	187,650	N. Robertson	-	Ongoing	This project was established to provide funding for display materials, document production, consulting services and public consultation initiatives to implement Civic Image activities assigned by City Council as listed in Windsor SEEN (CR59/2004). The funds are currently being used to complete the Site Plan Review Manual project in 2010, then to fund production of Riverside Drive Vista Improvement Streetscape Guidelines per CR364/2009.

Appendix A

Capital Variance Report - As at June 30, 2010

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244	7049004	Planning	Community Improvement Plans (CIPs)	325,000	327,425	2,425	325,000	242,867	82,133	84,558	T. Hunt/ N. Robertson	-	Ongoing	This project is ongoing and funds display materials, document production, consulting services and public consultation initiatives related to the further development of Community Improvement Plans. Funding source variance is attributed to miscellaneous general revenue received but not budgeted.
245	7059002	Planning	Civic Image Features - Walker Road	300,000	300,000	-	300,000	-	300,000	300,000	N. Robertson	-	Mar. 2011	This project was initiated in the 2005 budget to fund landscaping and signage "gateway" elements at the Walker-Provincial Rd. intersection but put on hold until sufficient funds were made available for the Walker Rd./Legacy Park to Highway 401 road reconstruction project, so both projects could proceed together. The latter was approved in 2009 as an ISF project and both will be completed in March 2011.
246	7062005	Planning	Community Strategic Plan	150,000	150,000	-	150,000	110,242	39,758	39,758	T. Hunt/ M. Cooke	-	Ongoing	The Community Strategic Plan serves as the umbrella document under which all other municipal plans are gathered and to which all other plans refer. It also serves as the document that drives municipal business in terms of priority setting and decision making at all levels. In 2007, Council approved funding for promotion/education/monitoring of the CSP. On July 26, 2010, City Council adopted 50 performance indicators to assist with the monitoring of the objectives of the CSP. Existing funds are to be used to prepare a 'Report Card' in 2011 and on an on-going annual basis thereafter.
247	7069002	Planning	BIA Assistance Program	805,250	655,250	(150,000)	805,250	411,057	394,193	244,193	N. Robertson	-	Ongoing	This project funds the City's contribution in cost sharing initiatives proposed by any of the 9 BIAs. Funds will be expended according to policies adopted by Council March 30, 2009 (CR107/2009). Council allocations made in 2007 to this project are placeholders for advance budget planning premised on the BIAs link to local economic development, including temporary funding for a BIAs Development Officer. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
248	7069003	Planning	Brownfields Strategy/Remediation	863,000	581,875	(281,125)	863,000	158,124	704,876	423,751	M. Cooke	-	Ongoing	In April 2010, Council adopted a Brownfield Redevelopment Strategy and a city-wide Brownfield Redevelopment Community Improvement Plan (CIP). The Strategy documents the rationale for Brownfield redevelopment and provides details of the incentive programs and marketing strategy. The primary purpose of the CIP is to allow the municipality to provide a range of financial incentives for Brownfield redevelopment. Much of the current budget surplus is designated for future incentives to property owners/developers. The current economic downturn is likely to delay the submission of applications for incentives associated with redevelopment through to 2011. Funding source variance is attributed to budgeted grants that have not yet materialized. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
249	7069904	Planning	City Centre West CIP	235,000	235,000	-	235,000	-	235,000	235,000	N. Robertson	-	Ongoing	This project is ongoing and funds the City's costs for activities recommended in CCW-CIP adopted by CR224/2006, such as development incentives, capital investments, studies, etc.
250	7071165	Planning	City of Windsor Official Plan	400,000	400,000	-	400,000	247,050	152,950	152,950	M. Cooke	-	2010-2011	The existing funds identified in this Official Plan project are spoken for through outstanding invoices for contract work that will likely exhaust the complete amount allocated once the billings/invoicing and work is complete (estimated to be early 2011).

Appendix A

Capital Variance Report - As at June 30, 2010

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251	7071166	Planning	The Sandwich South Master Plan	135,000	135,000	-	135,000	12,768	122,232	122,232	M. Cooke	-	2011	In July 2010 (CR not yet available), City Council authorized the inclusion of a Secondary Plan for Sandwich South into the Environmental Assessment process for Lauzon Road, County Road 42 and a future east/west arterial road north of Highway 401. This account will contribute \$50,000 to the completion of the Secondary Plan in 2010. The balance will be used in 2011 to allow for implementation measures of the plan to be prepared, specifically, zoning by-law amendments and Official Plan changes related to the completion of the Airport master plan.
252	7076176	Planning	Sandwich Community Development Plan	265,000	115,000	(150,000)	265,000	96,301	168,699	18,699	N. Robertson	-	2011	Remaining funds in this project will possibly be needed for OMB hearings currently underway. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
253	7081023	Planning	Windsor Armouries Study	15,000	15,000	-	15,000	10,659	4,341	4,341	N. Robertson	-	2010	To cover the municipal contribution cited in CR M101-2008 "That City Council PROVIDE up to \$15,000 in the capital budget, to the Armouries Concert Hall Committee, for the purpose of conducting a feasibility study on the long-term financial sustainability of a concert hall in Windsor Armouries ...". Consultant billings are currently 75% submitted with outstanding work of a business plan to be done in the near future (includes old bus station property and parkette on Chatham).
254	7085005	Planning	City Centre West Incentive Program	200,000	150,000	(50,000)	200,000	15,000	185,000	135,000	N. Robertson	-	Ongoing	To cover the municipal portion of costs incurred (and provision for incentives) in the City Centre West Development Feasibility Study Incentive Program and the City Centre West Commercial Façade Improvement Program Study as authorized in CR224/2006. This project is directly correlated with the local economy as well as the outcome of the proposed canal project at Caron Avenue. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
255	7086006	Planning	Heritage Planning	120,000	120,000	-	120,000	-	120,000	120,000	M. Cooke	-	Ongoing	In July 2010 (CR not yet available) City Council directed the City Planner to begin the study needed to designate the Walkerville Heritage Area as a "Heritage Conservation District Plan". A consultant will be retained in 2010 and the Plan would be considered by Council by mid 2011. A Plan for the Victoria Heritage Area would follow.
256	7092002	Planning	Comprehensive Zoning By-law	100,000	50,000	(50,000)	100,000	-	100,000	50,000	D. Wilson	-	2012	The comprehensive review of Zoning By-law 8600 will commence upon completion of the next phase of the Official Plan review. A consultant will be retained and work is expected to be completed in 2011-2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.

Appendix A

Capital Variance Report - As at June 30, 2010

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257	7051020	Building and Development	4th Floor Renovation/ Equipment	150,000	150,000	-	150,000	51,466	98,534	98,534	L. Doyle	-	Jul. 2010	True balance is \$37,974 after \$60,560 contribution to Corporate Realignment as per CR259/2010. The project continues to be phased in based on results from the City Hall Site Condition Assessment in addition to Health & Safety needs as they occur. The existing balance will be used to pay for anticipated costs related to the outcome of the space needs study and relocating of staff due to the 2010 organizational restructuring. The funds will be allocated (71% for Building Dept. staff and 29% for Planning staff costs of any moves) to pay for both Planning and Building staff relocations from and to the 4th floor of 350 City Hall including any furniture requirements.
258	7061029	Building and Development	AMANDA Development Applications	50,000	50,000	-	50,000	29,215	20,785	20,785	T. Hunt	-	Dec. 2012	Expenditures to date have been related to the purchasing of software licenses and site services as well as some consultant costs. The remainder of the project funds to pay for staff time spent on setting up of AMANDA folders. The costs will be tracked in the operating budget but will be recovered from this project. All funds will be fully expensed by year-end 2010.
259	7071163	Building and Development	Permit Fee Study	50,000	50,000	-	50,000	31,500	18,500	18,500	L. Doyle	-	Dec. 2010	This project was partially completed in January 2008 and expected to be part of the service delivery review. Building department is currently doing a revision of the fees schedule in 2010. This remaining funding is to be used to offset any additional costs.
260	7016515	Fire and Rescue	Restoration - Fire Trucks	60,000	60,000	-	60,000	56,772	3,228	3,228	R. Zanettin	-	Yr. End 2010	Project in place for unforeseen maintenance and repair of spare fire trucks. For example, unit 4012 is a 1986 Rescue Truck with a Ford commercial chassis. While it is mechanically sound, there is much body deterioration and will require refurbishment over time. It is one of two spares in Fire's fleet to replace the ESU which responds to all 'working incidents'.
261	7029030	Fire and Rescue	Emergency Preparedness Plan	75,000	75,000	-	75,000	49,510	25,490	25,490	D. Fields	-	Ongoing	Funding in place for the ongoing maintenance and updating of the corporate emergency preparedness plan and for the Emergency Operation Centre (EOC). Temporary location for the back-up EOC has been set up at the former Police Station on Jefferson Ave.
262	7032090	Fire and Rescue	Training Facility Location	255,000	255,000	-	255,000	122,117	132,883	132,883	A. Reaume	-	On Hold	Waiting on Official Plan for the Sandwich South area to be completed to determine the location of the future fire station and combined training facility.
263	7074066	Fire and Rescue	Fire Truck Replacement	1,556,700	1,780,000	223,300	1,556,700	1,582,464	(25,764)	197,536	R. Zanettin	282,200	2010	Scheduled replacement of Fire Trucks for 2007, 2008, and 2009 as communicated in the Fire Master Plan. The purchase of new trucks was delayed due to a new NFPA standard in 2007 that was not released until 2008. We needed to ensure we were in compliance with the new standard which delayed the tender process. The projected surplus is related to funds received from the sale of a replaced truck. Funding source variance is attributed to the approved transfer of funds from the PYG - Leasing Reserve not yet done until the remainder of the equipment is purchased. Surplus money will be deposited back to the PYG Leasing reserve.
264	7074071	Fire and Rescue	Fire Apparatus Hoist Repair/Maintenance	330,000	80,000	(250,000)	330,000	-	330,000	80,000	R. Zanettin	-	2012	Funding in place for the ongoing maintenance and repair of existing hoists until such time as the new one is purchased in 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
265	7101012	Fire and Rescue	Crisys System	180,000	35,000	(145,000)	180,000	32,083	147,917	2,917	E. Bondy	-	Yr. End 2010	The upgrade is ongoing and on schedule. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until future years, hence the funding source variance.
266	7101014	Fire and Rescue	2010 Fire Truck Replacement	3,297,545	-	(3,297,545)	3,297,545	-	3,297,545	-	R. Zanettin	-	Yr. End 2011	The RFP's for the new trucks will go out in the Fall of 2010. We anticipate delivery of the new trucks late in 2011. Funding source variance is attributed to the approved transfer of funds from the PYG - Leasing Reserve not yet done until the equipment is purchased.

Capital Variance Report

As at June 30, 2010



Community Development and Health

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
267	7091027	Housing and Children's Services	Jefferson Child Care Playground	125,000	125,000	-	125,000	-	125,000	125,000	L. Higgins	125,000	Complete	Since the Jefferson Child Care Centre will be closed as of Sept. 1, 2010, the department will not be required for the Jefferson playground equipment. However, the funds to another project/initiative.
268	7109003	Housing and Children's Services	Social Housing Capital Req's	294,000	-	(294,000)	294,000	-	294,000	-	M. Deimling	-	Dec. 2010	This capital project was established to assist the Social Housing Reserve Fund annual funding. This fund will be utilized for major capital repairs in non-profit housing projects in cases where providers do not have adequate capital reserve balances, periodic building reviews, capital reserve fund studies and other capital planning activities necessary to ensure the long-term viability of the housing capital. No funds have been drawn from this capital project to date but the plan is to spend funds by the end of the year. Federal/Provincial 'stimulus' funding in the amount of \$20 million (over 2 years) has been received and is currently being allocated to social housing providers in Windsor/Essex under the Social Housing Renovation and Retrofit Funding Program (SHRRP). Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available in future years, hence the funding source variance.
269	7027025	Ontario Works	Leamington Social Services Renovations	53,500	116,475	62,975	53,500	102,137	(48,637)	14,338	T. Kralovensky	-	2010	The Leamington Office consists of rented office space and is part of the office space that is rented to other parties as well. These funds will be used to accommodate any modifications required to our share of the office space based on changes incorporated by the landlord or other renters in the office. It is anticipated that requirements will be determined by the end of 2010. Funding source variance is attributed to the net county cost recovery that was not budgeted.
270	7091029	HRDC Projects	WFCU Murals - HRDC	125,456	57,679	(67,777)	125,456	65,853	59,603	(8,174)	D. Holman	-	Nov. 2010	Project is expected to end in the Fall 2010 and should come in without any variance. Project always remains in a deficit until MTCU processes our claims for reimbursement. Funding source variance is attributed to recoveries from MTCU that have not yet materialized.
271	7091039	HRDC Projects	Red Bud Grove - HRDC	193,681	91,691	(101,990)	193,681	99,556	94,125	(7,865)	D. Holman	-	Nov. 2010	Project is expected to end in the Fall 2010 and should come in without any variance. Project always remains in a deficit until MTCU processes our claims for reimbursement. Funding source variance is attributed to recoveries from MTCU that have not yet materialized.
272	7042039	Huron Lodge	Huron Lodge Annual Capital Requirements	438,377	438,377	-	438,377	216,927	221,450	221,450	L. Lombardo	-	Ongoing	These funds are used, when required, to either purchase new equipment, replace existing equipment or make repairs, necessary for the ongoing and safe operation of Huron Lodge. These purchases/replacements provide a comfortable, safe and secure environment for residents, staff and visitors alike.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
273	7025553	Leisure & Recreation Services	2002 Recreational Facilities Improvements	836,000	861,777	25,777	836,000	698,700	137,300	163,077	J. Wilson/M. Clement	-	2010/2011	The 2007 allocation is for window replacements at the Richardson Library - same as MacKenzie Hall and Willistead, a consultant has been retained for installation of windows at the Richardson Library. The Recreation department has just received the resolution of the consultant's work and then the project will be completed. Drawings are being prepared for work to be completed in the fall and winter. Funding source variance is attributed to donations and miscellaneous revenue received but not budgeted.
274	7061146	Leisure & Recreation Services	Lakeview Park Marina Upgrades	200,000	200,000	-	200,000	48,959	151,041	151,041	D. Sadler/M. Clement	-	2010/2011	It is anticipated that dock repairs will be completed in-between boating seasons.
275	7069034	Leisure & Recreation Services	Municipal Pool Refurbishment	2,330,747	1,627,518	(703,229)	2,330,747	1,626,255	704,492	1,263	J. Wilson/C. Smith	-	Ongoing	Work is being completed including repairs at Gino Marcus Community Centre, Windsor Water World, Adie Knox and Outdoor Pools. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until future years.
276	7069035	Leisure & Recreation Services	Recreation Facility Refurbishment	405,000	268,500	(136,500)	405,000	245,531	159,469	22,969	J. Wilson/C. Smith	-	Ongoing	Ongoing repairs completed as required while working around programming season. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
277	7073051	Leisure & Recreation Services	Mackenzie Hall	421,000	321,000	(100,000)	421,000	59,011	361,989	261,989	J. Wilson/P. Labute	-	Ongoing	A consultant has been retained for the window repairs at MacKenzie Hall. The same consultant selected for MacKenzie Hall will be involved with windows work at Willistead Gate House and Manor House and Adie Knox Richardson Library. Funding source variance is attributed to a recovery of expenses not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until future years.
278	7091031	Leisure & Recreation Services	McHugh Park Soccer Complex - RINC	960,000	243,521	(716,479)	960,000	151,795	808,205	91,726	M. Clement	-	Sept. 2010	Enhancing a soccer complex including lighting, ball retention screen fencing, dressing room, clubhouse and storage room and public washroom. Project is 30% complete and on schedule. Masonry walls in progress. Site services installed. Funding source variance is attributed to outstanding government grants not yet claimed.
279	7091032	Leisure & Recreation Services	Adie Knox Pool Refurbish - RINC	1,240,000	640,239	(599,761)	1,240,000	171,577	1,068,423	468,662	T. Burston	-	Sept. 2010	Project includes deck expansion and repairs, diving area, therapy pool, waterslide, changeroom as well as plumbing, electrical and structural repairs. Project is 35% complete and on schedule. Foundations complete. Concrete floors, masonry walls, doors and frames, and electrical in progress. Funding source variance is attributed to an outstanding contract holdback not yet released and outstanding government grants not yet claimed.
280	7091034	Leisure & Recreation Services	John Atkinson Gym Addition - RINC	1,000,000	402,118	(597,882)	1,000,000	156,119	843,881	245,999	D. Sadler	-	Sept. 2010	Project is 50% complete and on schedule. Steel structure, roof and metal cladding installed. Preparation for floor slab in progress. Masonry walls in progress. Funding source variance is attributed to an outstanding contract holdback not yet released and outstanding government grants not yet claimed.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
281	7091035	Leisure & Recreation Services	Solar Panels - Lanspeary - RINC	44,463	22,254	(22,209)	44,463	11,139	33,324	11,115	S. Grando	-	Sept. 2010	Installation of the solar water heating system to heat pool water. Project is a part of the energy retrofit program. All the engineering is completed. Work to be complete is the installation of 81 solar panels.
282	7091036	Leisure & Recreation Services	Solar Panels - MicMac - RINC	18,084	9,051	(9,033)	18,084	1,861	16,223	7,190	S. Grando	-	Jul. 2010	Funding source variance is attributed to outstanding government grants not yet claimed.
283	7064900	Arenas & Concessions	Windsor Family Credit Union (WFCU) Centre	69,588,080	70,820,006	1,231,926	69,588,080	72,299,113	(2,711,033)	(1,479,107)	D. Sadler	2,600,000	2011	Installation of solar water heating collectors on the roof of the pool house. Work is completed. The additional 16 solar thermal panels are installed and running. Financially this project is not complete and thus can not be closed as invoices and funding remain outstanding.
284	7109900	Parks Operations	Riverside Arena - Demo Costs	140,000	-	(140,000)	140,000	56,314	83,686	(56,314)	D. Sadler	-	Dec. 2011	Funding source variance is attributed to outstanding government grants not yet claimed.
285	7069036	Arenas & Concessions	Municipal Arena Refurbishments	950,000	576,438	(373,562)	950,000	462,293	487,707	114,145	J. Wilson/D. Sweet	-	Ongoing	The final variance for this project is expected to be a surplus of \$2.6 million. The project construction is complete and the full \$64.9 million in City funding has been deposited into the project. The current temporary deficit balance in the project is a result of additional budgeted recoveries not yet realized, hence the funding source variance. It is anticipated that the proceeds from the sale of the redundant properties (as identified as part of the initial WFCU Centre business plan) would be realized in 2011. As well, some of the naming rights revenues will still continue to be realized.
286	7081011	Cultural Affairs	Cultural Master Plan	125,000	125,000	-	125,000	99,830	25,170	25,170	P. Labute	-	2011	Given the 2010 Capital Budget has been approved, this project will be fully funded from the eventual sale of the site.
287	7081012	Cultural Affairs	Museum Feasibility/Location Study	110,000	110,000	-	110,000	-	110,000	110,000	P. Labute	-	TBD	Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
288	7081013	Cultural Affairs	Miscellaneous Cultural Projects	15,000	15,000	-	15,000	-	15,000	15,000	P. Labute	-	2012	Currently continuing required capital repairs. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until future years.

Capital Variance Report

As at June 30, 2010



Agencies and Boards

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
289	7026115	Police Services	2002 WPS Preada Management System	75,000	75,000	-	75,000	44,692	30,308	30,308	G. Dunmore	-	Ongoing	The Police Service is prepared for and committed to the completion of this project but our progress remains contingent upon the progress of our partner agency - Crown Attorney and the Ministry of the Attorney General - and their readiness to move forward. Of note is the fact that the Crown Attorney in the London jurisdiction is being forced to make the move to accept electronic output and we will likely be far behind. The timeline for this project has become tied to related projects 7031186 and 7071077.
290	7031186	Police Services	Mobile Report Entry (MRE) System	174,331	174,331	-	174,331	135,028	39,303	39,303	G. Dunmore	-	Ongoing	The Police Service is prepared for and committed to the completion of this project but our progress remains contingent upon the progress of our partner agency - Crown Attorney and the Ministry of the Attorney General - and their readiness to move forward. Of note is the fact that the Crown Attorney in the London jurisdiction is being forced to make the move to accept electronic output and we will likely be far behind. The timeline for this project has become tied to related projects 7026115 and 7071077.
291	7031188	Police Services	Electronic Backup Data Facility	50,000	50,378	378	50,000	-	50,000	50,378	D. Heimann	-	Ongoing	Consideration is still being given to several projects being grouped together as of a single, larger, multi-partnered facility that will be combined with other municipal uses such as a relocated 311/211 Call Centre, EOC, Fire Dispatch Centre, and possibly others. This project was being examined for possible development on site at Windsor Airport. Given the importance of Data Back-up, and given the use of building of a multipartnered facility remains outstanding, back-up equipment and software will be acquired and installed at an existing police facility. Equipment acquisition and staging is expected by the end of 2010/early 2011. Funding source variance is attributed to interest earned in prior year's (pre 2004) but not budgeted.
292	7061930	Police Services	East End Police Station Relocation	2,085,058	2,099,150	14,092	2,085,058	1,758,029	327,029	341,121	B. Horrobin	-	Ongoing	This project is a key component of a larger, multi-partnered shared use facility that includes other municipal uses such as a relocated 311/211 Call Centre, Emergency Operations Centre, Fire Dispatch Centre, Emergency 911 Backup Site, Police Electronic Backup Data Facility, plus airport operational space and an expanded police accident reporting centre. The project is being examined for possible development on a site at the Windsor Airport. A business case report has been completed, detailing project rationale, all applicable capital needs, and related costs. Passa Associates Architects remain as the lead design consultant for the project and it is expected that if Council approval of the business case is received more detailed project needs and costing estimates will follow from the architect, possibly by Fall 2010. Funding source variance is attributed to proceeds received from the disposal of land higher than what was budgeted.
293	7062009	Police Services	Police Electronic Ticketing	324,000	324,000	-	324,000	29,238	294,762	294,762	G. Smith	-	Ongoing	A pilot project was commenced in November 2009, culminating in May 2010, where all Traffic Enforcement Branch personnel were trained in the use of the system and all traffic enforcement cruisers were equipped for Electronic Ticketing. Potential solutions for the Police Motorcycles are being examined, and consideration is being given to a wider deployment outside of traffic to general Patrol Vehicles. Concerns have developed over the throughput of the current data infrastructure serving our patrol vehicles.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
294	7071076	Police Services	Emergency Notification System	78,000	78,000	-	78,000	58,041	19,959	19,959	L. Powers	-	Ongoing	CRTC ruled Bell Canada must release all 911 database information to public safety agencies and that information was made available in June 2010. The projected yearly cost for managing R911 is \$25,000.00. There will also be additional costs for mapping, geo-coding, training, education and promotion of R911.
295	7071077	Police Services	Electronic Crown Brief Production Implementation	108,000	108,000	-	108,000	38,653	69,347	69,347	G. Dunmore	-	Ongoing	The Police Service is prepared for and committed to the completion of this project, but our progress remains contingent upon the progress of our partner agency - The Crown Attorney and the Ministry of the Attorney General - and their readiness to move forward. Of note is the fact that the Crown Attorney in the London jurisdiction is being forced to make the move to accept electronic output and we will likely not be far behind. The timeline for this project has become tied to related projects 7026115 and 7031186.
296	7091014	Police Services	Police Fleet Replacement / Refurbishment	2,200,000	1,039,765	(1,160,235)	2,200,000	1,036,453	1,163,547	3,312	B. Hunt	-	Ongoing	Annual transfer to Police Fleet Reserve Fund #183 of \$1.1m from operating budget for purchase of fleet vehicles as required. For 2010 we are expecting the purchase of up to 40 vehicles. Funding source variance is attributed to the proceeds from the sale of auctioned vehicles not budgeted and the difference between the initial annual budget and what has been transferred to date from the dedicated police equipment reserve to the project.
297	7072900	Roseland Golf & Curling	Roseland HVAC Systems Upgrade	900,000	339,506	(560,494)	900,000	804,017	95,983	(464,511)	M. Masonovich	-	2014	New HVAC system installed and the project came in under budget. Work is now complete. Roseland's year end surplus will be transferred to this project rather than F144 - Roseland Reserve, until HVAC system is paid in full, by 2014, as per CR257/2007, hence the basis for the funding source variance.
298	7085901	Roseland Golf & Curling	Roseland Maintenance Building	700,000	-	(700,000)	700,000	600,716	99,284	(600,716)	M. Masonovich	-	Jan 2009	Project came in under budget and is now complete. Funding source variance is attributed to a recovery from Roseland's year-end surplus for the next several years (as per CR282/2008) once the new HVAC Systems Upgrade project (per above) is completely funded.
299	7003812	Transit Windsor	Fleet Replacement/ Refurbishment	30,746,633	32,113,930	1,367,297	30,746,633	30,346,014	400,619	1,767,916	T. Houad	-	Ongoing	The purchase of 18 hybrid diesel buses was completed in July, 2009. Additional expenditures (such as the new bus wash) must be incurred in this project. Funding source variance is attributed to interest income in prior years (pre 2004) that was not budgeted and higher than expected subsidies than what was budgeted.
300	7045018	Transit Windsor	TW - Customer Service Requirements	330,000	400,271	70,271	330,000	371,461	(41,461)	28,810	T. Houad	-	Ongoing	The annual review of bus shelters and customer amenities is ongoing and the funds are anticipated to be spent by year end. Revenues and expenditures exceeded budget estimates on the project, as Transit Windsor received funding for a Threat Risk Assessment, Security and Response/Recovery Plan from Transport Canada under the Transit-Secure Contribution Program, hence the funding source variance.

Appendix A

Capital Variance Report - As at June 30, 2010

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Source Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Surplus/ (Deficit) as of June 30, 2010				
301	7045080	Transit Windsor	TW - Electronic Farebox Equipment	3,050,000	1,345,000	(1,705,000)	3,050,000	148,328	2,901,672	1,196,672	T. Houad	-	Jun. 2011	Transit Windsor has been working very closely with Fare Logistics, the vendor selected to supply and install the farebox system, in developing an implementation plan that is scheduled to go live in the first quarter of 2011. Transit Windsor will be introducing a Smart Card application to support the new farebox project. Funding source variance is attributed to approved federal gas tax funds which are legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
302	7059900	Transit Windsor	TW - Health & Safety Issues	208,554	208,554	-	208,554	199,901	8,653	8,653	T. Houad	-	Dec. 2010	Refurbishing of a hoist is currently being done and expected to be expensed by December 2010.
303	7061031	Transit Windsor	TW - Cash Sorters/Wrappers	60,000	60,000	-	60,000	13,455	46,545	46,545	T. Houad	-	Dec. 2010	Replacement of cash office equipment is currently being researched and expected to be purchased by year end.
304	7071189	Transit Windsor	TW - Master Plan - Software Application	80,000	80,000	-	80,000	-	80,000	80,000	T. Houad	-	Dec. 2010	The first phase of the software has been ordered and the specifications for the other components is being developed.
305	7075189	Transit Windsor	TW - Master Plan - Customer Service	860,000	810,000	(50,000)	860,000	47,535	812,465	762,465	T. Houad	-	Dec. 2010	The implementation of the TMP with respect to increased bus shelters is being developed for implementation with the review of service delivery. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
306	7109002	Transit Windsor	TW - Fleet Replacement/ Refurbishment	4,530,500	-	(4,530,500)	4,530,500	-	4,530,500	-	T. Houad	-	Jun. 2011	The purchase of six-40 foot transit buses was approved by the Transit Windsor Board of Directors on July 28, 2010. The contract was awarded to New Flyer Industries as per the response to proposal #65-10 and the Manager of Purchasing and Risk Management will be asked to issue the purchase order. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
307	7041027	Windsor Airport	Airport Taxiway Rehabilitation	2,570,000	1,818,846	(751,154)	2,570,000	2,075,183	494,817	(256,337)	T. Pocock	-	2010	Project is complete. Outstanding ACAP recoveries pending audit of file. Expected to be complete by the Fall 2010. Funding source variance is attributed to outstanding ACAP funding not yet received.
308	7051024	Windsor Airport	Airport Zoning Study	190,000	190,000	-	190,000	33,862	156,138	156,138	T. Pocock	-	Dec. 2012	Project is ongoing.
309	7059011	Windsor Airport	Windsor Airport Service Improvements	3,649,636	3,344,286	(305,350)	3,649,636	2,814,063	835,573	530,223	T. Pocock	-	N/A	Projects are ongoing. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
310	7091022	Windsor Airport	Air Cargo Commercial Feasibility Study	535,000	335,000	(200,000)	535,000	229,026	305,974	105,974	YQG	-	2010	Project is ongoing. Funding source variance is attributed to a Community-in-Transit Fund initiative (as per CR24/2010) not yet received.
311	7092014	Windsor Airport	Airport Operations Building Rehabilitation - ISF	2,250,000	637,925	(1,612,075)	2,250,000	635,220	1,614,780	2,705	T. Pocock	-	Mar. 2011	ISF Project - Accessibility & Façade in design stage, Base Building portion complete, High Voltage Emergency Feed complete and Masonry contract also completed. Fencing tender was awarded and scheduled to start in July. Parking Lot is currently under design. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have not yet been claimed to date. In addition, due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until future years.

