

**THE CORPORATION OF THE CITY OF WINDSOR
Office of the City Treasurer – Finance Department**



MISSION STATEMENT:

“The City of Windsor, with the involvement of its citizens, will deliver effective and responsive municipal services, and will mobilize innovative community partnerships”

LiveLink REPORT #: 15935	Report Date: April 19, 2012
Author’s Name: Victor Ferranti	Date to Council: June 18, 2012
Author’s Phone: 519 255-6100 ext. 1732	Classification #:
Author’s E-mail: vferranti@city.windsor.on.ca	

To: Mayor and Members of City Council

Subject: CAPITAL PROJECT VARIANCE REPORT as at December 31, 2011

1. RECOMMENDATION: City Wide: X Ward(s): _____

THAT Council **RECEIVE FOR INFORMATION** the 2011 Life-to-Date Capital Project Variance Report as at December 31, 2011 from the Chief Financial Officer and City Treasurer (refer to Appendix A); and

THAT Council **RECEIVE FOR INFORMATION** the financial capital project status update on the Infrastructure Stimulus Funding (ISF)/Recreation Infrastructure Canada (RInC) initiatives (refer to Appendix B); and

THAT Council **APPROVE** the transfer of \$126,507 from the Fire Apparatus Hoist Repair/Maintenance project (#7074071) to the Pay-As-You-Go Reserve Fund (Fund 169); and

THAT Council **APPROVE** the transfer of \$174,618.47 from the Fleet Replacement Reserve (Fund #136) to the 2011 Fleet Replacement project #7111028;

THAT Council **APPROVE** the balancing of and transfers of capital projects, as detailed in Appendix C.

EXECUTIVE SUMMARY:

N/A

2. BACKGROUND:

The list of open/active capital projects is summarized by Service Area/Department/Program and attached as Appendix A. Administration reports semi-annually on the status of open capital

projects. Project Leads are encouraged to report potential significant variances as soon as they can be projected.

The Infrastructure Stimulus Funding (ISF) and Recreation Infrastructure Canada (RInC) initiatives continue in accordance with the signed and amended Contribution Agreements. Administration continues to ensure the requirements within the ISF and RInC agreements are being upheld and that anticipated variances are provided to Council on a project by project basis for their consideration. The previous report to Council on the status of all individual ISF/RInC capital projects was as of April 30, 2011 – and received by Council through M170-2011 on July 18, 2011.

3. DISCUSSION:

The comments for each capital project are based on Service Area/Department analysis and Finance review. For each project, data is provided detailing the budget vs. actual for funding sources and expenditures, the current financial position of the project (i.e. surplus/deficit) as well as the best current/updated projection of the eventual final surplus/deficit position. A further update on the status of all active capital projects will continue to be reported back to Council on a semi-annual basis.

4. RISK ANALYSIS:

Overall, approximately \$313 million in budgeted expenditures have yet to be incurred. It should be noted that 127 of the 328 projects (39%) of the total open projects have incurred expenditures of 25% or less of their approved budget. This means that there is the likelihood of **very significant** shifts in the current variance projections as the projects proceed to completion.

A contingency of \$8.6 million (i.e., equal to only 3% of the remaining budgeted expenditures) is required given the significant fluctuations that are likely due to the factors noted above.

5. FINANCIAL MATTERS:

As of December 31, 2011 there are 328 open capital projects with total budgeted expenditures of approximately \$1.17 **billion** (see Appendix A). Funds have been reallocated by Council as per M170-2011 and CR233/2011.

As projects are completed and closed at the end of each year, Administration will report on the actual net surplus, if any, along with any redeployment opportunities.

The following table summarizes at this time how many projects are on budget, how many are projected to come in under budget and how many are projected to come in over budget. Administration continues to find ways to mitigate projected deficits with anticipated savings in other ongoing projects as best as possible.

NUMBER OF PROJECTS	PROJECTED FINAL VARIANCE	AMOUNT**
277	On Budget	-
40	Surplus	\$22,706,,707
11	Deficit	(\$1,807,193)
328		\$20,899,514
Less:	Funding allocated as per M170-2011 & CR233/2011	(\$12,325,000)
Less	Contingency for unfinished projects	(\$8,574,514)

** These amounts are reflected as at December 31, 2011 and therefore can vary considerably. These amounts also include projects which are funded from designated sources (i.e. Sewer Surcharge) and therefore the ability to divert such funds to other initiatives may be limited.

6. CONSULTATIONS:

All project leads provided capital project status updates to augment the analysis performed by the (Acting) Budget Control Manager – Infrastructure Projects.

7. CONCLUSION:

A comprehensive report on all open/active capital projects indicates that overall the 328 projects are currently expected to be finalized in an overall surplus position. Given the number of projects and the fact that many may have just started, significant fluctuation in the projections is likely. Regular reports will keep Council apprised of the projects' status.

Further, Administration continues to ensure the requirements within the ISF and RInC agreements are being upheld. Projects are progressing sufficiently and Administration will provide Council with financial updates, identifying anticipated variances on a project by project basis as projects are finalized.

Victor Ferranti
Manager of Capital Budget & Corporate Reserves

Onorio Colucci
Chief Financial Officer/City Treasurer and Corporate Leader Finance and Technology

Mario Sonogo
City Engineer and Corporate Leader
Environment Protection and
Transportation

Ronna Warsh
Community Development and Health
Commissioner and Corporate Leader Social
Development, Health, Recreation and
Culture

Valerie Critchley
City Clerk/License Commissioner and
Corporate Leader Public Engagement and
Human Resources

George Wilkki
City Solicitor and Corporate Leader
Economic Development and Public Safety

Helga Reidel
Chief Administrative Officer

/vjf

APPENDICES:

Appendix A – Capital Variance Report – As at December 31, 2011

Appendix B – ISF/RInC Project Status Update – As at December 31, 2011 (run Jan. 10/12)

Appendix C – Summary of Capital Projects Closed (for 2011)

DEPARTMENTS/OTHERS CONSULTED:

Name:

Phone #: 519 ext.

NOTIFICATION :

Name	Address	Email Address	Telephone	FAX

City of Windsor
Capital Variance Report



As at December 31, 2011



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Capital Variance Report

As at December 31, 2011



Office of the City Engineer

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
1	7035011	Street Lighting	Various Street Light City Wide	2,825,000	2,825,000	-	2,825,000	1,535,321	1,289,679	1,289,679	T. Pocock	-	Ongoing	Project is ongoing from year to year. Typically, an annual budget of approximately \$275,000 is approved by Council each year for the ongoing funding of this project.
2	7062010	Street Lighting	Streetlighting Data Inventory	100,000	100,000	-	100,000	41,723	58,277	58,277	T. Pocock	-	2012	On-going review of inventory.
3	7093003	Street Lighting	Street Lighting Relamping	1,450,000	1,450,000	-	1,450,000	-	1,450,000	1,450,000	T. Pocock	-	Ongoing	Relamping occurs on an annual 5-year cyclical basis. This work is scheduled for 2012.
4	7081019	Right of Way	Site Env. Assessmt. - Various	1,427,337	1,448,480	21,143	1,427,337	652,041	775,296	796,439	W. Al-Yassiri	-	2012	On-going account for environmental assessments of various properties. Currently the former Wickes Manufacturing Site is the main project. Demolition work has been funded but put on hold pending the outcome of an RFP for the disposition/interest in the site as is. A Phase III Environmental Study is ongoing and will be complete by the end of 2012. Ongoing security costs for the site are being charged to this project. Funding source variance is attributed to some rental income received but not budgeted as project budget was established on a net city cost basis instead of gross.
5	7031012	Roadways	Grand Marais Road Improvements	624,000	747,990	123,990	624,000	499,982	124,018	248,008	S. Colucci	-	Ongoing	Property acquisitions are required. Funding source variance is attributed to proceeds from the sale of lands that materialized but were not budgeted as project budget was established on a net city cost basis instead of gross.
6	7033118	Roadways	East Riverside Planning District	16,922,667	17,877,241	954,574	16,922,667	16,919,338	3,329	957,903	J. He	200,000	2012	Construction is complete. Outstanding payments to be processed. Land expropriation related to the pond expansion is not yet complete (may go to OMB). Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross.
7	7035014	Roadways	Road Improvements - Walker	5,560,000	6,522,223	962,223	5,560,000	6,043,280	(483,280)	478,943	A. Godo	-	2013	The construction is complete, and the maintenance period is over. As per CR368/2007, property/easement agreement, there are pending related expenses. It is expected that these items will be finalized upon the completion of the E-W Arterial Class EA which is currently underway. Subsequent to finalizing these items, the project will then be closed. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
8	7035046	Roadways	Intersection Improvements	3,260,000	3,930,411	670,411	3,260,000	3,915,919	(655,919)	14,492	A. Godo	4,000	2012	Howard/Cabana intersection project is complete. Outstanding claims related to property are yet to be finalized (approx. \$10,000). Funding source variance is attributed to a recovery of expenses received and proceeds from the sale of lands at the southwest corner of Howard/Cabana that was unplanned and received but not budgeted as project budget was established on a net city cost basis instead of gross.
9	7045034	Roadways	Pedestrian Safety Improvement	950,000	1,035,200	85,200	950,000	684,424	265,576	350,776	S. Colucci/S. Shayshak	-	Ongoing	Funds approved in this program are used to construct pedestrian facilities identified through the Pedestrian Generator Policy. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
10	7062006	Roadways	Tecumseh-Jefferson/Lauzon Parkway	1,540,000	1,540,000	-	1,540,000	833,817	706,183	706,183	F. Mikhael	-	2012	The project is currently under maintenance. Property negotiations/acquisitions and potential business loss claims are still outstanding.
11	7062008	Roadways	Walker Roadd Grade Separation - Ancillary Costs	4,445,000	4,811,699	366,699	4,445,000	4,456,912	(11,912)	354,787	F. Mikhael	4,787	2013	Construction is complete and the maintenance period is over however there are outstanding claims and property negotiations/acquisitions. Subsequent to finalizing these items, the project will then be closed. On March 19th, 2012, Council approved Livelink report #15802, which requested a transfer of \$350,000 from this project to Provincial/Division Corridor project (#7086003). Funding source variance is attributed to a recovery of expenses received from MTO but not budgeted as project budget was established on a net city cost basis instead of gross.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
12	7062906	Roadways	North Talbot/Howard Intersection	3,285,708	3,688,213	402,505	3,285,708	3,033,970	251,738	654,243	F. Mikhael	144,243	2013	Construction is complete and the maintenance period is over however there are outstanding claims and property negotiations/acquisitions. Subsequent to finalizing these items, the project will then be closed. On March 19th, 2012, Council approved Livelink report #15802, which requested a transfer of \$510,000 from this project to Provincial /Division Corridor project (#7086003). Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
13	7062908	Roadways	South Cameron Local Improvements	100,000	100,000	-	100,000	13,547	86,453	86,453	J. Liu-Vajko	-	Ongoing	Funds are to be used for future development in the area.
14	7072118	Roadways	McHugh - Lauzon/Little River	8,697,000	9,255,064	558,064	8,697,000	9,260,169	(563,169)	(5,105)	T. Pocock	(35,000)	2012	Project is currently under maintenance with deficiency holdback (approx. \$10,000) plus landscaping (approx. \$10,000). Unforeseen issues resulted in extra costs including watermain work, separate tenders, importing of fill restoring the borrow site. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
15	7081016	Roadways	Banwell Noise Barrier Wall	150,000	150,000	-	150,000	66,586	83,414	83,414	W. Al-Yassiri	-	Spring 2012	Project is complete, however, we are seeking formal Council approval to re-allocate surplus dollars from this project to an ongoing maintenance account for same.
16	7081017	Roadways	East Riverside Retention Pond/Land	3,733,645	3,761,745	28,100	3,733,645	3,403,319	330,326	358,426	J. He/M. Sonogo	-	2012	Construction is complete. Final payment to be processed. Land expropriation not yet complete (may go to OMB). Funding source variance is attributed to an outstanding contract holdback not yet released
17	7081907	Roadways	Sidewalks - Tranby/Florence	80,000	80,000	-	80,000	40,256	39,744	39,744	J. He/M. Sonogo	39,744	Complete	Work complete. Project can be closed.
18	7086001	Roadways	Riverside Drive Vista Improvements	1,650,000	527,000	(1,123,000)	1,650,000	406,663	1,243,337	120,337	A. Godo	-	Ongoing	Engineering for Phase 1 is on-going. Construction of Phase 1, Stage 1 anticipated to begin in the Spring of 2012. Phase 1, Stage 2 to follow when funding is available. Funding source variance is attributed to approved 2009 capital budget funding not yet transferred. Project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
19	7086003	Roadways	Provincial/Division Corridor	8,946,666	6,725,444	(2,221,222)	8,946,666	1,360,837	7,585,829	5,364,607	J. He	-	2013	Project tendered with construction to begin in the Spring of 2012. Land acquisition/expropriation is in process. Construction is scheduled for 2012, pending land acquisitions/expropriation. The overall budget is projected to be over the approved budget when taking into account all necessary expenditures including utility relocation. Canadian Railway crossing, land acquisitions and consulting service fees for the successful completion of the project. Hence, the department went to Council requesting additional funds from existing capital projects. On March 19th, 2012, Council approved Livelink report #15802, which requested a total transfer of \$2,171,172 from various capital projects in a surplus position to this project. Funding source variance is attributed to approved 2009 capital budget funding not yet transferred. Project funding is legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax). In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
20	7091004	Roadways	Clemenceau Blvd. - Rose/Grand	1,910,000	2,169,050	259,050	1,910,000	2,056,646	(146,646)	112,404	P. Mourad	70,000	2012	Work is complete except for outstanding deficiencies. Project was substantially completed on September 7, 2010. Currently under maintenance. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.
21	7092005	Roadways	Cabana Road Improvements	200,000	200,000	-	200,000	134,884	65,116	65,116	J. He	-	2012	Drainage study is underway.
22	7092016	Roadways	Walker Rd. Reconstruction - ISF	12,624,856	11,696,783	(928,073)	12,624,856	10,592,719	2,032,137	1,104,064	A. Godo	250,000	Dec. 2012	Construction complete. Project currently on maintenance. Outstanding deficiencies and holdback. Outstanding claims related to property are yet to be finalized. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have been claimed but not yet received to date.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
23	7092017	Roadways	Tecumseh Rd. E. Improvements - ISF	8,400,000	8,677,055	277,055	8,400,000	6,667,502	1,732,498	2,009,553	F. Mikhael	200,000	Dec. 2012	Construction complete. Project currently on maintenance. Outstanding deficiencies and holdback's. Outstanding claims related to property and business loss claims are yet to be finalized. Funding source variance is attributed to an outstanding contract holdback not yet released and recoveries from the government that have been claimed but not yet received to date.
24	7092018	Roadways	Walker/Wyandotte Intersection- ISF	4,884,570	5,227,061	342,491	4,884,570	4,803,709	80,861	423,352	J. He	150,000	Dec. 2012	Construction complete. Project currently on maintenance. Outstanding deficiencies and holdback. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross.
25	7092020	Roadways	City Centre Streetscape - ISF	7,040,225	4,948,482	(2,091,743)	7,040,225	4,314,817	2,725,408	633,665	W. Al-Yassiri	550,000	Oct. 2013	ISF Project - Work was substantially performed on October 21, 2010 and fully complete (including deficiencies) on March 31, 2011. In general, maintenance periods are 1 year. This project has a couple of items specified in "Special Provisions" to be on maintenance for 2 years - plant materials/new trees & decorative pavements/unit pavers. Funding source variance is attributed to recoveries from the government and the DWBIA that have been claimed but not yet received to date.
26	7096001	Roadways	Howard/Southwood Lakes Intersection	150,000	150,000	-	150,000	98,521	51,479	51,479	F. Mikhael	-	2012	Design is underway.
27	7102001	Roadways	Lloyd George Blvd. - Rose/Grand	3,085,000	2,254,320	(830,680)	3,085,000	2,023,732	1,061,268	230,588	P. Mourad	-	2012	Construction complete except for outstanding deficiencies. Restoration still needs to be completed. On March 19th, 2012, City Council has approved a transfer of \$308,000 from this project to the Riverside Drive Vista project #7086001 via report #15765. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance. In addition, recoveries from WUC have not yet materialized.
28	7104001	Roadways	Walker Rd. Corridor Improvements	15,000,000	124,933	(14,875,067)	15,000,000	536,630	14,463,370	(411,697)	F. Mikhael	-	2016+	Design is underway. Phase 1 sewer outlet is under construction. Funding source variance is attributed to recoveries from the government that have not yet materialized.
29	7111012	Roadways	Local Improvement Program - Road Rehab.	300,000	110,000	(190,000)	300,000	905	299,095	109,095	W. Hicks	-	Ongoing	This project is dependent upon the Local Improvement process as well as sufficient funds being available through the Road Rehab. program. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
30	7111040	Roadways	Ducharme Road Extension	250,000	250,000	-	250,000	157,100	92,900	92,900	S. Shyshak	70,000	Spring 2012	Work is complete except for minor outstanding deficiencies. Project is expected to be in a surplus.
31	7119001	Roadways	Bus Bay Program	50,000	50,000	-	50,000	1,316	48,684	48,684	W. Hicks/P. Winters	-	Ongoing	Two schools will receive funding for bus bays, both on School board property.
32	7032060	Sewer Rehab.	Ojibway Sanitary Sewer Rehab.	2,188,367	2,152,640	(35,727)	2,188,367	260,716	1,927,651	1,891,924	S. Shyshak/F. Mikhael	-	2012	Project under construction.
33	7071121	Sewer Rehab.	Elm - College/Giles W.	1,744,000	2,303,637	559,637	1,744,000	1,739,893	4,107	563,744	J. Liu-Vajko	-	2012	Construction is ongoing.
34	7082010	Sewer Rehab.	Prado Place-Riverside/Wyandotte	1,150,000	1,400,326	250,326	1,150,000	1,344,354	(194,354)	55,972	P.Mourad/A. Godo	30,000	2012	Project is complete. Outstanding payment for engineering fees is still pending. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
35	7082013	Sewer Rehab.	Sunset Ave. - University/Wyandotte	1,660,000	1,660,000	-	1,660,000	1,379,767	280,233	280,233	P. Mourad	200,000	2012	The construction is complete however, there is a deficiency holdback for some outstanding sewer work that needs to be repaired.
36	7082014	Sewer Rehab.	Eastlawn Ave. - Edgar/Cul-de-sac	724,000	800,996	76,996	724,000	530,787	193,213	270,209	T. Frickey/A. Godo	250,216	2012	The construction is complete, however the project is currently under maintenance to ensure there are no deficiencies. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
37	7082015	Sewer Rehab.	Partington Ave. - College/Tecumseh	2,900,000	3,574,333	674,333	2,900,000	3,523,159	(623,159)	51,174	J. Liu-Vajko	-	2012	The construction is complete, however the project is currently under maintenance. Negotiations with Union Gas for work performed remain outstanding. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
38	7082017	Sewer Rehab.	Alley W of Kildare-Ypres/Memorial	1,000,000	1,080,620	80,620	1,000,000	925,604	74,396	155,016	J. He	(300,000)	2012	Construction is complete. Restoration is outstanding. The projected deficit of \$300,000 is due to an extended scope of work to storm sewer lateral replacements and unexpected connection variations. Funding source variance is attributed to an outstanding contract holdback not yet released.
39	7082018	Sewer Rehab.	Alley W of Chilver-Ypres/Memorial	1,056,000	1,056,000	-	1,056,000	63,907	992,093	992,093	S. Colucci	-	2012	Construction is underway.
40	7082019	Sewer Rehab.	Norman Rd. - Joinville/S Haig	1,030,000	1,219,035	189,035	1,030,000	1,079,725	(49,725)	139,310	S. Shyshak/F. Mikhael	134,310	2012	The construction is complete, however, the project is currently under maintenance for one year to ensure there are no deficiencies. There is a deficiency holdback of \$5,000. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
41	7082020	Sewer Rehab.	CityWide Culvert Inspection/Repair	822,000	822,000	-	822,000	5,302	816,698	816,698	P. Mourad	-	Ongoing	Inspection of E.C. Row culverts are ongoing.
42	7082021	Sewer Rehab.	Westcott Rd. - CNR/Metcalf	2,375,000	2,829,575	454,575	2,375,000	2,115,814	259,186	713,761	F. Mikhael	400,000	2012	Project is currently under maintenance. The projected surplus is attributed to tenders coming in lower than anticipated. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
43	7082022	Sewer Rehab.	Alley W of Windermere-Ypres/Memorial	1,071,000	1,071,000	-	1,071,000	50,809	1,020,191	1,020,191	S. Colucci	-	2012	Engineering is underway. Construction is anticipated to commence in 2012.
44	7082023	Sewer Rehab.	Princess Ave - Joinville/Grand	1,360,000	1,360,000	-	1,360,000	47,343	1,312,657	1,312,657	J. Liu-Vajko	-	2013	Engineering is underway. Construction is anticipated to commence in 2012.
45	7082024	Sewer Rehab.	Esdras - Wyandotte/Raymond/CNR	3,131,000	3,619,959	488,959	3,131,000	1,863,315	1,267,685	1,756,644	S. Shyshak / P. Winters	-	2012	Construction is complete and project is currently on maintenance. On March 19th, 2012, Council approved Livelink report #15802, which requested a transfer of \$1,161,172 from this project to Provincial/Division Corridor project (#7086003). Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.
46	7082025	Sewer Rehab.	Dawson Rd. - Wyandotte E./CNR	1,559,000	1,824,870	265,870	1,559,000	1,845,913	(286,913)	(21,043)	T.Frickey/J. He	(41,043)	2012	The construction is complete however the project is currently under maintenance to ensure there are no deficiencies. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
47	7082026	Sewer Rehab.	Westminster Blvd-Joinville/Iri	1,400,000	1,398,990	(1,010)	1,400,000	72,038	1,327,962	1,326,952	J. Liu-Vajko	-	2013	Construction is underway. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
48	7091037	Sewer Rehab.	Aubin Rd - Franklin St./CNR	1,346,333	1,618,716	272,383	1,346,333	1,584,093	(237,760)	34,623	S. Colucci	34,623	Complete	Construction is complete and the maintenance period is over. Project can be closed. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
49	7092008	Sewer Rehab.	Gladstone-Wyandotte E./Erie E.	1,932,000	252,000	(1,680,000)	1,932,000	129,684	1,802,316	122,316	J. He	-	2013	Construction is underway. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
50	7092009	Sewer Rehab.	Parent - Erie E./Wyandotte E.	250,000	172,119	(77,881)	250,000	180,363	69,637	(8,244)	S. Shyshak/A. Godo	-	2012	Engineering is underway. As per Council Report #15195 and B12/2011, \$120,000 was transferred to project 7109001 - Erie St. La Bella Strada for sewer work at the intersection of Parent and Erie. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
51	7092010	Sewer Rehab.	Marentette-Ellis E./Giles E.	1,470,000	333,240	(1,136,760)	1,470,000	1,049,231	420,769	(715,991)	T. Frickey/A. Godo	-	2012	Construction complete. Project is currently on maintenance. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
52	7092011	Sewer Rehab.	Tourangeau-Seminole/Ontario/Milloy	4,460,000	361,439	(4,098,561)	4,460,000	1,752,381	2,707,619	(1,390,942)	J. Liu-Vajko / P. Winters	-	2012	Construction is on-going. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
53	7092012	Sewer Rehab.	Lena St. - College/Millen	790,000	165,112	(624,888)	790,000	416,498	373,502	(251,386)	S. Colucci/J. He	-	2012	Construction complete. Project is currently on maintenance. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
54	7103002	Sewer Rehab.	Pierre - Assumption/Riverside	40,000	40,000	-	40,000	9,057	30,943	30,943	S. Shyshak	-	2013	Engineering is underway. Construction is anticipated to commence in 2013.
55	7103003	Sewer Rehab.	King St. - Prince/South	50,000	50,000	-	50,000	474	49,526	49,526	A. Godo	-	2015	Engineering is underway. Construction pushed out to 2015.
56	7103004	Sewer Rehab.	Belle Isle View - Edgar/Tranby	60,000	60,089	89	60,000	15,150	44,850	44,939	T. Frickey/F. Mikhael	-	2012	Engineering is underway. Construction is anticipated to commence in 2012. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
57	7103005	Sewer Rehab.	Arthur Rd. - Seminole/Milloy	60,000	60,049	49	60,000	37,000	23,000	23,049	J. He	-	2013	Engineering is underway. Construction is anticipated to commence in 2013. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
58	7103006	Sewer Rehab.	Fairview - Wyandotte/Riverdale	40,000	40,025	25	40,000	25,043	14,957	14,982	S. Colucci	-	2012	Engineering is underway and construction scheduled to begin in the Summer of 2012. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
59	7103007	Sewer Rehab.	Queen St. - Prince/South	50,000	50,000	-	50,000	-	50,000	50,000	A. Godo	-	TBD	Engineering is underway. Construction funding is not in the Capital Budget yet.
60	7111014	Sewer Rehab.	Elm St. - Giles/Tecumseh	60,000	9	(59,991)	60,000	609	59,391	(600)	June Liu-Vajko	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
61	7111015	Sewer Rehab.	Pierre Ave - Assumptn/Wyandotte	60,000	35	(59,965)	60,000	7,145	52,855	(7,110)	S. Shyshak	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
62	7111016	Sewer Rehab.	Fairview Ave- Wyandotte/St.Rose	50,000	15	(49,985)	50,000	2,705	47,295	(2,690)	W. Hicks	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
63	7111017	Sewer Rehab.	Westcott Rd - Metcalfe/Alice	65,000	10	(64,990)	65,000	3,003	61,997	(2,993)	W. Hicks	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
64	7111018	Sewer Rehab.	Aubin Rd - Franklin/Seminole	65,000	10	(64,990)	65,000	660	64,340	(650)	S. Colucci	-	2014	Engineering is scheduled for 2012. Construction is anticipated to commence in 2013. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
65	7112001	Sewer Rehab.	Francois Ct - Ellrose/Wyandotte	1,000,000	1,000,000	-	1,000,000	43,724	956,276	956,276	T. Frickey/P.Mourad	-	2012	Construction to commence in the Spring of 2012.
66	7112002	Sewer Rehab.	Watson Ave - Cedarview/Menard	1,000,000	1,000,000	-	1,000,000	63,717	936,283	936,283	S. Colucci	-	2012	Construction is underway.
67	7051021	Storm Sewer	E. Riverside Flood Protection	975,000	975,000	-	975,000	952,743	22,257	22,257	A. Godo	-	2012	Progress Billing from ERCA for hydraulic (engineering) study of upstream channel of the Little River Dykes is underway.
68	7062004	Storm Sewer	Grove/Campbell/McKay Storm Swr	5,372,000	4,337,226	(1,034,774)	5,372,000	4,194,164	1,177,836	143,062	F. Mikhael	-	Ongoing	Construction complete for 2011 Phase and is currently under maintenance. Additional phases will follow. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance. In addition, a recovery of expenses from Windsor Utilities Commission was received but not budgeted as the project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.
69	7062014	Storm Sewer	Culvert Reconstruction	1,612,000	1,736,603	124,603	1,612,000	786,062	825,938	950,541	P. Mourad	-	2012	Construction work has commenced and is ongoing for E.C. Row locations - Central and Jefferson. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
70	7062912	Storm Sewer	Campbell/University Storm Relief	50,000	50,000	-	50,000	6,380	43,620	43,620	F. Mikhael	-	2013	Engineering underway.
71	7064027	Storm Sewer	Storm Relief Sewer Outfall Rehab.	650,000	650,000	-	650,000	330,153	319,847	319,847	M. Winterton	-	2012	We are in partnership with ERCA and the project is partially funded (50%) by them per council resolution (WECI Agreement). Project is ongoing and expected to be on budget by year end.
72	7069013	Storm Sewer	Downspout Disconnections	535,000	435,853	(99,147)	535,000	90,620	444,380	345,233	S. Colucci / W. Hicks	-	Ongoing	Council approved the Downspout Disconnection Policy through CR50/2008. This project is used to correct problems that may arise from time to time on sewer projects accepted by the City and are no longer under the contractor's warranty. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years and a recovery of expenses for temporary financing costs until such time as approved funding becomes available, hence the funding source variance.
73	7081004	Storm Sewer	Westminster - Lassaline/Tecumseh	3,267,000	3,685,628	418,628	3,267,000	2,668,945	598,055	1,016,683	T. Frickey/F. Mikhael	960,000	2012	The construction is complete and can be closed. The projected surplus is attributed to tenders coming in lower than anticipated and efficient project management. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
74	7082003	Storm Sewer	Gr. Marais Drain-Central/Walker	2,941,310	3,797,359	856,049	2,941,310	3,184,188	(242,878)	613,171	P. Mourad	-	Ongoing	Phase 1 and Phase 2 are complete. Projected remaining funds will be allocated to future phases of the Grand Marais Drain subject to Council approval. Funding source variance is attributed to a recovery of expenses from ERCA and Chrysler received but not budgeted as the project budget was established on a net city cost basis instead of gross.
75	7083005	Storm Sewer	Parent - Lens/Ypres Storm Sewers	3,621,295	3,526,981	(94,314)	3,621,295	3,424,686	196,609	102,295	F. Mikhael	102,295	2012	Project is complete and can be closed. The projected surplus is attributed to tenders coming in lower than anticipated and efficient project management. Funding source variance is attributed to less than anticipated recovery of expenses.
76	7086002	Storm Sewer	Prince/Totten Outlet Sewer	10,800,000	6,223,544	(4,576,456)	10,800,000	947,524	9,852,476	5,276,020	A. Godo	-	2013	Consultant has been engaged and engineering is underway. Phase 9A is under construction. Phase 9B is anticipated to be tendered in the Spring of 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
77	7086004	Storm Sewer	Municipal Drains Maintenance	1,000,000	800,000	(200,000)	1,000,000	350,652	649,348	449,348	A. Godo/P. Mourad	-	Ongoing	The consultant for Little Tenth is currently reviewing required works and will submit a report once that work is complete. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
78	7086005	Storm Sewer	Concrete Channel-Grand Marais	1,500,000	1,000,000	(500,000)	1,500,000	547,909	952,091	452,091	P. Mourad	-	2012	The concrete channel repairs are complete - cost sharing with ERCA. Awaiting final billings from ERCA. The Environmental Assessment for the concrete channel is still ongoing. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
79	7091006	Storm Sewer	Wyandotte-California/Partington	2,900,000	1,000,000	(1,900,000)	2,900,000	54,713	2,845,287	945,287	P. Mourad	-	2012	Consultant is working on the engineering design. Scheduled to tender work in the Winter/Spring of 2012. This project has been expanded to include streetscaping and road reconstruction from Partington to Campbell. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
80	7091021	Storm Sewer	Cahill Drain Improvements	100,000	100,000	-	100,000	162	99,838	99,838	F. Mikhael	-	2012	Awaiting ERCA review.
81	7092003	Storm Sewer	Raymond-Westminster to Jefferson	3,250,000	3,683,464	433,464	3,250,000	3,763,487	(513,487)	(80,023)	J. Liu-Vajko	(85,000)	2012	Project construction was completed in 2010 and is currently now under maintenance. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
82	7092004	Storm Sewer	Lennon Drain Improvements	450,000	450,000	-	450,000	2,071	447,929	447,929	J. He	-	2012	Awaiting ERCA review.
83	7094001	Storm Sewer	Sunset-University to Wyandotte	2,030,700	2,121,285	90,585	2,030,700	2,090,182	(59,482)	31,103	P. Mourad	-	2012	Construction of the current phase is completed and the maintenance period is over. Remaining funds are required for the last phase budgeted for in 2012. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.
84	7111013	Storm Sewer	Basement Flooding Protection Subsidy	500,000	704	(499,296)	500,000	274,344	225,656	(273,640)	M. Sonego	-	2012	On May 3, 2011, to assist homeowners, Windsor City Council approved a Basement Flooding Protection Subsidy Program. The City is offering a financial subsidy to install a sump pump and/or a back-water valve (flood protection devices) to residents of the City of Windsor who are experiencing flooding. This program is ongoing. We foresee funding for years to come for this project. In 2011, \$500,000 was set aside, and in each succeeding year, \$250,000 will be requested in the Capital Budgets. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
85	7111030	Storm Sewer	Little River Channel Dykes Study	90,000	90,000	-	90,000	565	89,435	89,435	A. Godo	-	2012	Per CR77/2011, ERCA was retained as the City's agent for this study.
86	7111037	Storm Sewer	Detroit River Shoreline Assessment Study	10,000	10,000	-	10,000	-	10,000	10,000	W. Hicks	-	2012	ERCA retained as the City's agent for this study.
87	7061904	Sanitary Sewer	Little River Trunk San. Sewer	12,100,000	12,100,000	-	12,100,000	12,085,438	14,562	14,562	A. Godo/T. Pocock	-	2012	The construction is complete. Project is being video-inspected as part of the commissioning of the Sandwich South Employment Lands trunk sanitary sewer. There are pending business loss claims which could lead to a potential deficit.
88	7071013	Sanitary Sewer	Betts - Totten/Algonquin Sanitary	542,000	660,208	118,208	542,000	538,598	3,402	121,610	J. He	113,281	2012	This is a Local Improvement project. The construction is complete. The By-Law to invoice the residents for their share of the work is anticipated to be passed by May 2012. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
89	7076102	Sanitary Sewer	Sandwich South Lands Servicing	250,000	250,000	-	250,000	5,890	244,110	244,110	A. Godo	-	2013	The storm drainage masterplan for the Sandwich South Lands is underway in conjunction with the Lauzon Parkway EA and Sanwich South Secondary Plan.

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90	7092019	Sanitary Sewer	Sandwich South Lands - ISF	30,400,000	29,732,903	(667,097)	30,400,000	29,342,658	1,057,342	390,245	A. Godo	(300,000)	Dec. 2012	ISF Project - Project comprised of 10 contracts. All phases are under maintenance. There are currently outstanding deficiencies. Funding source variance is attributed to an outstanding contract holdback not yet released, a recovery of expenses from the Town of Tecumseh that has not yet materialized and recoveries from the government that have been claimed but not yet received to date.
91	7109006	Sanitary Sewer	Private Sewer Connections Study	60,000	60,000	-	60,000	22,167	37,833	37,833	P. Winters/W. Hicks	-	Dec. 2012	Initial field work and environmental sampling has been completed. Data analysis and recommendations are forthcoming.
92	7069022	Infrastructure Planning	Traffic Calming Initiatives	125,000	75,000	(50,000)	125,000	63,915	61,085	11,085	A.Dowie/J. Eugeni	-	Ongoing	Council Report 14580-CQ81-2009 Traffic Calming Policy Progress Mar. 29/2010 identified - 5 requests @ Step 4 (Public Meeting 1), 6 requests @ Step 3 (Petition Process), 33 requests @ Step 2 (Warrant Study) with a commitment to report back to Council concerning progress. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
93	7086010	Infrastructure Planning	Environmental Study Reports	993,576	1,055,236	61,660	993,576	419,632	573,944	635,604	J. Leitzinger/ J. Eugeni	-	Ongoing	Finalizing the Banwell EA Report to publish the Notice of Final Completion o/s final payment upon receipt of deliverable. Part II Orders not anticipated at this time. Funding provided for Lauzon Parkway EA as co-proponents with the MTO and the County of Essex. Planned RFP for the 6th Concession EA and the Tecumseh Road West EA is expected in 2012. Budget allowed to accumulate to have sufficient funding available to initiate these studies. Funding source variance is attributed to some miscellaneous recovery of expenses received but not budgeted as the project budget was established on a net city cost basis instead of gross.
94	7111031	Infrastructure Planning	2011 Bikeways Development	400,000	128,938	(271,062)	400,000	186,843	213,157	(57,905)	J. Leitzinger/J. Eugeni	-	Ongoing	This project remains ongoing. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
95	7034195	Corporate Projects	Development of New Huron Lodge	41,200,000	42,746,775	1,546,775	41,200,000	41,736,836	(536,836)	1,009,939	T. Graziano	-	2012	The construction is complete but the project is left open due to litigation and a number of deficiencies. The final completion date is tied to the end of the litigation. Funding source variance is attributed to an outstanding contract holdback not yet released, donations and a recovery of expenses received but not budgeted as project budget was established based on net city cost instead of gross.
96	7049021	Corporate Projects	Corporate Radio System	11,476,000	6,961,000	(4,515,000)	11,476,000	11,324,112	151,888	(4,363,112)	F. Isabelle-Tunks	-	2012	Project is complete. Contract is over 5 years and will be fully funded by 2012. The balance of approved funding will be transferred by 2012 as per the Debt Reduction Levy model approved in the 5-year capital plan, hence the funding source variance.
97	7052089	Corporate Projects	Station 7 - New Fire Hall	3,908,500	4,128,938	220,438	3,908,500	2,962,172	946,328	1,166,766	T. Graziano	400,000	2012	Project construction is complete except for landscaping and surface asphalt paving. Remaining work is anticipated to be complete in May 2012. Overall project is expected to be complete with a surplus of \$400,000. Funding source variance is attributed to an outstanding contract holdback and final payment of seasonal work not yet released.
98	7092013	Corporate Projects	Ret. Treatmt Basin-RTB - ISF	67,590,523	68,861,412	1,270,889	67,590,523	64,273,306	3,317,217	4,588,106	J. Renaud	400,000	Aug. 2012	All main construction contracts have been completed and are on maintenance. The contractors are proceeding with outstanding deficiencies as well as completing various works included as cash allowance projects. One of these cash allowances did not proceed as planned due to poor soil conditions. Therefore, a temporary embankment was constructed to allow natural settlement (over a period of 2-5 years) and will require additional funds to be budgetted in future capital budgets in order to complete the original wall design. Overall project is expected to be completed with a surplus of \$400,000. Funding source variance is attributed to an outstanding contract holdback not yet released, a recovery of expenses received but not budgeted as project budget was established based on net city cost instead of gross and recoveries from the government that have been claimed but not received to date.

Appendix A - Capital Variance Report - As at December 31, 2011

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99	7101026	Corporate Projects	Economic Dev - Land Assembly	10,800,000	2,236,729	(8,563,271)	10,800,000	7,779,574	3,020,426	(5,542,845)	M. Sonego/F. Mikhael	-	2012	This council approved an economic development opportunity in the Twin Oaks area which required the purchase of land and the extension of the nearby rail line. The land has been acquired and an RFP for the consultant has been issued for the building of the rail line. Funding from the unallocated contingency and the ISF projects surplus will be finalized in 2013/2014. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance. In addition, a recovery of expenses received but not budgeted as project budget was established based on net city cost instead of gross contributed to the variance. NB: Although expected to be on budget, it is difficult to project the final variance with certainty.
100	7109001	Corporate Projects	Erie St. BIA - La Bella Strada	2,703,670	2,663,908	(39,762)	2,703,670	2,617,750	85,920	46,158	T. Pocock	-	2012	Project is substantially complete with deficiency work scheduled for the Spring of 2012. Existing conditions required expansion of the original scope to include full pavement rehabilitation for a portion of the project. Once complete, additional funding will be requested during the 2012 Capital Budget process, if required.
101	7111011	Corporate Projects	Bridge Assessment Study	300,000	300,000	-	300,000	12,133	287,867	287,867	W. Al-Yassiri	-	2012	A consultant is currently engaged in the study through an RFP and to be complete by the Summer of 2012.
102	7043907	Border Infrastructure Fund	Walker Rd. Rail Grade Separation	50,029,000	6,774,763	(43,254,237)	50,029,000	6,852,416	43,176,584	(77,653)	F. Isabelle-Tunks	-	May 2012	Fully funded by MTO. Project is complete. Funding source variance is attributed to timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actuals. Project can be closed once recoveries are received.
103	7054015	Border Infrastructure Fund	Intelligent Transportation System	18,882,000	1,557,364	(17,324,636)	18,882,000	1,550,180	17,331,820	7,184	J. Wolf	-	2015	Funded by Transport Canada and the Ontario Ministry of Transportation. These works are part of the Border Infrastructure Fund (BIF), and are multi-stage, multi-year projects designed to improve border infrastructure. Funding source variance is attributed to outstanding recoveries from Transport Canada and MTO that has not materialized given the project budget was a preliminary estimate.
104	7059001	Border Infrastructure Fund	Howard/CPR Grade Separation ESR	44,582,000	15,771,594	(28,810,406)	44,582,000	15,960,166	28,621,834	(188,572)	W. Al-Yassiri	-	Jul. 2012	Fully funded by MTO. Construction is complete and currently under maintenance. Certain staff recoveries are pending. Funding source variance is attributed to timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actuals. It is expected the claims will be complete by the end of 2012, at which time the project can be closed.
105	7059908	Border Infrastructure Fund	Overall Management - B.I.F.	-	583,249	583,249	-	556,411	(556,411)	26,838	F. Isabelle-Tunks	-	2012	Fully funded by MTO. All recoveries are complete. Funding variance is due to a 10% admin. fee recovered from MTO during the period of 2006 - 2007 that was not transferred to individual departments. From 2008 forward, the admin. fee was attributed to each department according to the wages recovered. This project can be closed.
106	7079900	Border Infrastructure Fund	Detroit-Windsor Truck Ferry	80,000	86,878	6,878	80,000	87,749	(7,749)	(871)	W. Al-Yassiri	-	Jun. 2012	Fully funded by MTO. Construction was completed by the end of 2010. Currently under maintenance until mid 2012. Staff recoveries are still pending. Funding source variance is attributed to timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actuals. It is expected the claims will be complete by the end of 2012, at which time the project can be closed.
107	7079901	Border Infrastructure Fund	Tunnel Plaza Improvements	50,000	134,628	84,628	50,000	154,450	(104,450)	(19,822)	W. Al-Yassiri	-	2013	Fully funded by MTO. EA has been completed in February 2011. Staff recoveries are still pending. The current stage is the detailed design and property acquisition. Projected construction to start by the end of 2012. Funding source variance is attributed to timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actuals.
108	7079902	Border Infrastructure Fund	Hwy 401-Ph. 4 - B.I.F.	-	54,421	54,421	-	54,273	(54,273)	148	A. Godo	-	2012	Fully funded by MTO. Project is complete. This project can be closed.

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
109	7109005	Border Infrastructure Fund	LGWEM-Lauzon Parkway Env. Assessment	300,000	302,759	2,759	300,000	76,020	223,980	226,739	J. Eugeni	-	2012	Environmental assessment process is underway. Funding source variance is attributed to wage recoveries from MTO.
110	7024567	Residential Development	East Riverside West Ponds	49,470	49,660	190	49,470	-	49,470	49,660	M. Sonogo	-	TBD	Currently, there are land negotiations taking place which is affecting the timing of this project and the allocation of funds. Funds will not be spent until these issues are resolved. Estimated completion date has now been pushed out for another year. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
111	7033120	Residential Development	South Cameron/South Windsor	3,302,000	1,741,754	(1,560,246)	3,302,000	1,257,390	2,044,610	484,364	J. Liu-Vajko	-	Ongoing	These funds are used to facilitate ongoing local improvements, primarily in the South Cameron area, where there is significant fragmented ownership. The project is currently in a surplus as the works have not yet proceeded due to ongoing coordination with developers. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
112	7035119	Residential Development	New Infrastructure Development	3,418,435	3,674,116	255,681	3,418,435	2,658,968	759,467	1,015,148	M. Sonogo/F. Isabelle-Tunks	-	Ongoing	Ongoing negotiations with developers. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross.
113	7103001	Residential Development	Tecumseh Water Treatment Demolition	750,000	-	(750,000)	750,000	96,536	653,464	(96,536)	J. Baker	-	2012	Project is underway with de-commissioning and demolition expected to be completed by the Summer of 2012 with redevelopment of the site in 2013. Funding source variance is attributed to disposal of land proceeds that will not materialize until property is fully serviced for residential use.
114	7081018	Geomatics	Autodesk Topobase Implementation	90,000	90,000	-	90,000	66,899	23,101	23,101	M. Drouillard	-	2012	Consultant has been retained and work is ongoing. Project will manage Public Works infrastructure such as sanitary, storm and combined sewer data, tie graphics to Hanson database and serve up an application for viewing and analysis of this infrastructure.
115	7111010	Geomatics	Upgrade EIS Internal App. System	92,000	45,027	(46,973)	92,000	55,447	36,553	(10,420)	M. Drouillard	-	2012	Development of the software is underway and will be completed in 2012 as per schedule. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
116	7045005	Road Rehabilitation	Railway Lands Fencing	700,000	350,000	(350,000)	700,000	119,511	580,489	230,489	M. Winterton	-	On Hold	Invoice amounts to be determined per the various Board cost sharing agreements. Work under this project is ongoing with funding of approximately \$50,000 typically approved each year. Projects to be undertaken have been planned - awaiting approval from Transport Canada. Additional work will be completed as breaches in existing fence or safety concerns are identified by Hi-Rail inspections annually. Funding source variance is attributed to a recovery of expenses from Transport Canada and the railways that have not yet materialized.
117	7069019	Road Rehabilitation	Closed Circuit TV (CCTV) Program	751,408	1,357,732	606,324	751,408	812,534	(61,126)	545,198	M. Winterton	-	2012	The cyclical camera inspection of the city's sewer network continues. In the Spring of 2011, Council approved the contracting out of CCTV work which has delayed the spending of current funds pending the issuance of a 2nd tender. All funds are expected to be spent in 2012. Funding source variance is attributed to other departments contributing funds from capital projects that also require CCTV inspection work but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
118	7072122	Road Rehabilitation	E.C. Row Expwy Access Gates	250,000	250,000	-	250,000	160,382	89,618	89,618	M. Winterton	-	2012	Resolution of technical issues at Ojibway, Banwell and Central are delaying the completion of this project. Completion is anticipated for later in 2012.
119	7085009	Road Rehabilitation	At-Grade Railway Crossings	339,855	291,098	(48,757)	339,855	66,868	272,987	224,230	M. Winterton	-	Ongoing	Project tasks identified. Awaiting response from railway companies for work to begin. Funding source variance is attributed to a recovery of expenses from railway companies that have not yet materialized.

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
120	7091002	Road Rehabilitation	2009 City Wide Road Rehabilitation	16,208,014	20,607,768	4,399,754	16,208,014	20,608,683	(4,400,669)	(915)	M. Winterton	-	2012	Work is ongoing and will be completed later in 2012. Funding source variance is attributed to recoveries from W.U.C. that were not budgeted as project budget was established on net city cost basis instead of gross. In addition, due to the acceleration of capital projects approved through the capital budget, partial funding for this project has not been made as sufficient funding is not available until future years.
121	7091023	Road Rehabilitation	2009 E.C. Row Rehabilitation	1,000,000	227,604	(772,396)	1,000,000	179,981	820,019	47,623	M. Winterton	-	2012	Work is ongoing and will be completed later in 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
122	7091024	Road Rehabilitation	2009 Bridge Rehabilitation	2,500,000	2,502,695	2,695	2,500,000	2,088,459	411,541	414,236	M. Winterton	-	2012	Work is ongoing and will be completed later in 2012. Final variance in this project will be funded from the 2010 bridge rehab. project. Funding source variance is attributed to a recovery of expenses received but not budgeted.
123	7101001	Road Rehabilitation	2010 City Wide Road Rehabilitation	16,270,000	17,252,626	982,626	16,270,000	17,285,030	(1,015,030)	(32,404)	M. Winterton	-	2012	Work began during the 2010 construction season with completion estimated to take place during the 2012 construction season. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross and an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
124	7101004	Road Rehabilitation	2010 Bridge Rehabilitation	3,157,000	2,298,094	(858,906)	3,157,000	4,902,687	(1,745,687)	(2,604,593)	M. Winterton	-	2012	Work began during the 2010 construction season with completion estimated to take place during the 2012 construction season. Note that some costs inaccurately charged to this project are being reallocated to their proper projects. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross and an outstanding contract holdback not yet released. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
125	7101011	Road Rehabilitation	2010 E.C. Row Rehabilitation	1,000,000	703	(999,297)	1,000,000	654	999,346	49	M. Winterton	-	2012	Work is ongoing with completion estimated to take place during the 2012 construction season. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
126	7111001	Road Rehabilitation	2011 City Wide Road Rehabilitation	8,217,000	4,568,220	(3,648,780)	8,217,000	4,640,672	3,576,328	(72,452)	M. Winterton	-	2012	Work began in the Summer of 2011 with completion estimated to take place during the 2012 construction season. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
127	7111002	Road Rehabilitation	College Ave. Bridge Replacement	1,500,000	63,091	(1,436,909)	1,500,000	633,688	866,312	(570,597)	M. Winterton	-	2012	To date, Dillon Consulting expenses have been incurred to design the best bridge with the funds that are available. Report #15420 went before Council on Aug. 8th to approve a request for proposal #63-11 for the construction of the bridge. Facca Const. Inc. has been awarded the contract. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
128	7111003	Road Rehabilitation	2011 Bridge Rehabilitation	800,000	7,000	(793,000)	800,000	8,381	791,619	(1,381)	M. Winterton	-	2012	Work is ongoing and will be completed later in 2012. Costs are being tracked and charged to previous year's continuous program which will be offset with this project's funding. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
129	7111019	Road Rehabilitation	Small Sewer Repairs	500,000	-	(500,000)	500,000	-	500,000	-	M. Winterton	-	2012	As a result of the City's asset management program, numerous small deficiencies have been identified in the sewer system. These small repairs, if left untouched, will manifest into sinkholes and large repairs. No expenses have been incurred yet. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
130	7111021	Road Rehabilitation	2011 E.C. Row Rehabilitation	600,000	-	(600,000)	600,000	-	600,000	-	M. Winterton	-	2012	Work is ongoing and will be completed later in 2012. Costs are being tracked and charged to previous year's continuous program which will be offset with this project's funding. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
131	7101003	PW Maintenance	2010 Sidewalk Rehabilitation	2,000,000	2,003,336	3,336	2,000,000	1,437,617	562,383	565,719	P. Matheson	-	2012	Work began in the 2010 construction season with completion estimated to take place during the 2012 construction season. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross.
132	7111022	PW Maintenance	2011 Sidewalk Rehabilitation	1,250,000	1,304,346	54,346	1,250,000	13,635	1,236,365	1,290,711	P. Matheson	-	2012	A review of the required work was completed in the Summer of 2011, with awarding of the contract in September 2011. Construction began in the winter of 2011 and will continue in the spring of 2012.
133	7111023	PW Maintenance	Minor Rd. Rehabilitation	500,000	15,148	(484,852)	500,000	137,701	362,299	(122,553)	P. Matheson	-	Ongoing	Minor repairs have begun in the Summer of 2011. This is an ongoing project addressing minor road rehabilitation deficiencies as they arise. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
134	7004629	PW Operations	Infrastructure Mgmt. System	100,000	100,000	-	100,000	57,984	42,016	42,016	D. Digirolamo	-	Ongoing	This project is for ongoing hardware/software purchases and upgrades, system development costs, data collection and verification, associated training, staffing, professional services, etc. for the Infrastructure Asset Management System/Database. The Hansen 8 migration and MS SQL migration are currently in progress and we are awaiting the conclusion of this as well as the completion of the Mobility Feasibility study by IT Department before proceeding with purchases of mobility devices for in-the-field data collection, additional software and module licensing, staff training in new functionalities, etc.
135	7033139	PW Operations	Operations' Facilities Improvements	835,326	835,326	-	835,326	684,331	150,995	150,995	D. Digirolamo	-	Ongoing	This project is for ongoing improvements to various Operations' facilities including buildings, structures, yards and fuel sites. High speed door replacements, security improvements, fuel site improvements, and miscellaneous repairs/replacements were undertaken in 2011. Also, a storage facility has been tendered and is projected to be completed in 2012. Remaining funds will be used to complete these works and also for emergency repairs as they arise.
136	7003326	Traffic Operations	Traffic Signal System Upgrade	2,590,000	2,145,755	(444,245)	2,590,000	2,175,703	414,297	(29,948)	J. Wolf	-	Ongoing	Typically, an annual budget of approximately \$300,000 is approved by Council each year. \$200,000 was approved in 2011 for the ongoing funding of this type of work. Expansion and upgrade of the communications system is being undertaken as this is required for operation of the new controller and firmware. A contract for these upgrades was awarded in the fall of 2011 with an expected start date in the spring of 2012 pending execution of the contract. ATMS system enhancements are also being implemented. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
137	7033010	Traffic Operations	Consolidation on McDougall St.	2,380,000	1,630,068	(749,932)	2,380,000	2,437,804	(57,804)	(807,736)	M. Palanacki	-	On Hold	A corporate decision was made to hold off on the property sale pending the outcome of the tunnel plaza negotiations. This will likely include some land swapping. Net proceeds from any acquired lands plus 185 Wyandotte E. are anticipated to offset any deficit variance to date for this project. Finalization of the sale is subject to the completion of the proposed Windsor/Detroit Tunnel plaza expansion. Proceeds from the impending sale of the building and land at 185 Wyandotte East are yet to be realized, hence the basis for the funding source variance.

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
138	7045076	Traffic Operations	New Signals/Signal System Improvements	1,902,687	2,146,378	243,691	1,902,687	2,133,620	(230,933)	12,758	J. Wolf	-	Ongoing	This project is typically used to refurbish and rebuild signalized intersections across the City. Since 2007, these funds have been used to convert traffic signals in the City to LED technology. About 73% of all signalized intersections have now been upgraded, with completion of the conversion scheduled for the Fall of 2012 providing sufficient funding exists. Thereafter, this project will again be used for signal infrastructure reconstruction. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
139	7105002	Traffic Operations	Municipal Parking Enforcement Transition	136,116	136,116	-	136,116	5,023	131,093	131,093	J. Wolf	-	2012	This project will be reviewed in the Spring of 2012 to determine whether there will be additional costs charged to this project.
140	7109004	Traffic Operations	LED Signal Replacement	100,000	100,000	-	100,000	-	100,000	100,000	J. Wolf	-	Ongoing	This project is used for the replacement of LED traffic signals as they reach the end of their useful lives. These units are guaranteed by manufacturer warranty for five years, although the units' actual working life may extend beyond this time period. Replacement will begin after full conversion to LED traffic signals has occurred. We expect the replacement to begin in the Fall of 2012.
141	7111032	Traffic Operations	Parking Lot Rehabilitation and Construction	40,000	40,000	-	40,000	-	40,000	40,000	J. Wolf	-	Ongoing	Administration will be reviewing the priorities for rehabilitation works pending new 2012 capital initiatives being introduced.
142	7081022	Fleet Operations	Fuel Management System	130,000	130,000	-	130,000	122,701	7,299	7,299	A. Marazita	7,299	2012	Project is complete and is to be closed. Surplus funds are being returned back to its original funding source.
143	7091012	Fleet Operations	2009 Fleet Replacements	2,500,000	2,500,000	-	2,500,000	1,118,344	1,381,656	1,381,656	A. Marazita	-	Apr. 2012	The replacement of dedicated fleet units takes place on a schedule developed by the Fleet Division to ensure maximum utilization of vehicles at reasonable repair and maintenance costs. Replacement of the units on the 2009 list was delayed by an extended freeze on the acquisition of new vehicles in 2009. Build dates for 2 specialty vehicles were delayed until the Fall of 2011. Once final capitalization costs are charged to this project in 2012, we will close transferring the final balance of unused funds back to the Fleet Replacement Reserve.
144	7101015	Fleet Operations	2010 Fleet Replacements	1,625,171	1,625,171	-	1,625,171	325,766	1,299,405	1,299,405	A. Marazita	-	CLOSED	This project was closed as of December 31, 2011. The surplus was transferred back to its original funding source, Fund 136 - Fleet Replacement.
145	7111020	Fleet Operations	Purchase of additional Fleet Equipment	154,000	154,000	-	154,000	203,799	(49,799)	(49,799)	A. Marazita	-	CLOSED	Fleet replacement costs charged to this project in 2011 were reallocated to the appropriate project, thereby completing this project with a surplus prior to yearend close. The surplus was transferred back to its original funding source, Fund 128.
146	7111028	Fleet Operations	2011 Fleet Replacements	872,732	872,732	-	872,732	552,452	320,280	320,280	A. Marazita	-	2012	The replacement of dedicated fleet units is complete. Once final capitalization costs are charged to this project in 2012, we will close the project and transfer the final balance of unused funds back to the Fleet Replacement Reserve.
147	7994523	Fleet Operations	1999 Fleet Management	334,705	351,190	16,485	334,705	311,055	23,650	40,135	A. Marazita	-	2012	This project is for the implementation of the corporate system. Bar code equipment and other hardware are scheduled for purchase in 2012, after which, this project will be closed. Funding source variance is attributed to miscellaneous general revenue received over and above what was estimated and interest income earned in prior years (pre 2004) but not budgeted.
148	7014532	LRWRP	LRWRP Expansion/Upgrade	111,500,000	108,288,844	(3,211,156)	111,500,000	110,829,762	670,238	(2,540,918)	C. Duarte	-	2012	Construction of the last phase is now complete with some deficiencies. A completion report for the entire project is anticipated to go to Council in early 2012. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, there is an outstanding claim from the Town of La Salle which has not yet materialized. The project is on target.
149	7091009	LRWRP	LRWRP - Annual Repair Costs	1,800,000	1,800,000	-	1,800,000	406,082	1,393,918	1,393,918	A. Bietola	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded at year-end from its dedicated reserve.

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150	7092006	LRWRP	LRWRP Grit System Improvement	2,000,000	2,000,000	-	2,000,000	78,989	1,921,011	1,921,011	E. Valdez	-	Dec. 2013	Stantec has submitted the Preliminary Capacity Assessment report and provided us with their recommendations for improving the capacity and the efficiency for grit removal. We are awaiting the Final Presentation report with full data back-up. We have agreed to a \$15,000.00 fee increase for the "Electrical System Hazardous Location Assessment" which will address our requirements to meet present Fire Safety Codes. If we are to implement any recommendations for the grit removal improvements we must first satisfy the safety authorities.
151	7051017	LRPCP	Little River PCP Final Clarifier	1,250,000	1,286,577	36,577	1,250,000	385,888	864,112	900,689	C. Manzon	-	May 2012	Project tendered, closed and awarded in April 2011. Construction began on the site in August 2011. The project is now substantially complete with final completion and restoration scheduled for the Spring of 2012, weather permitting. No variance is anticipated at this time. Funding source variance is attributed to an outstanding contract holdback not yet released.
152	7072161	LRPCP	Little River Pollut'n Grit Improvements	1,150,000	1,150,000	-	1,150,000	380,441	769,559	769,559	C. Manzon	-	Dec. 2012	The initial construction was aimed to reduce problems with freeze-up of grit containers. With that work complete, the remaining work is to review the current grit removal systems for improved efficiencies with respect to organics removal, drying and reduced overall disposal costs. An accurate budget variance cannot be determined at this time until the review of the current grit system is complete and the work tendered.
153	7091011	LRPCP	Little River PCP - Annual Repair Costs	950,000	1,028,000	78,000	950,000	1,028,852	(78,852)	(852)	C. Manzon	-	Ongoing	Project established to track annual infrastructure repairs as required and funded at year-end from its dedicated reserve. Funding source variance is attributed to the difference between the initial annual budget and what has been transferred to date from the dedicated reserve to the project.
154	7024569	Lab Environmental	East Riverside/Little River Landfill	205,388	372,133	166,745	205,388	331,388	(126,000)	40,745	P. Drca	-	Dec. 2012	The intention is to have the final Little River Landfill closure plan completed and submitted to the MOE by the end of the year. Based on the Ministry of Environment's comments on the report, more work may be required on the site. We are currently still awaiting a response from the MOE on a key element of the project that has the potential to save us substantial money in the future. If this is the case, the intent is to use the remaining funds in the capital project for this work. This may extend the project completion date. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted and general revenue received that was not budgeted as project budget was established on net city cost basis instead of gross.
155	7093001	Lab Environmental	Heat Alert Response System (HARS)	150,000	165,000	15,000	150,000	103,960	46,040	61,040	K. Richters	-	Ongoing	The funds currently in the capital project will continue to be used for the Heat Alert and Response program. The Summer of 2011 was the first summer with full implementation. In the Fall of 2011, the City of Windsor signed another MOA with Health Canada which will provide additional funding (\$40,000 in 2012 and \$20,000 in 2013). Funding source variance is attributed to federal grant monies received over and above what was initially budgeted.
156	7105001	Environmental Services	Waste/Recycling Transition Costs	9,487,256	3,915,885	(5,571,371)	9,487,256	4,081,638	5,405,618	(165,753)	M. Spizziri	-	Dec. 2016	The purpose of this project is to track the transition costs of moving employees from waste/recycling collection to other areas within Public Works as per CR 270/2010. Although all costs are currently in line with the budget for the project, an accurate budget variance cannot be estimated at this time due to the transition still being in its early stages. A separate status report on the transition costs will be reported to City Council at year-end on an annual basis for the life of the project. Funding source variance is attributed to outstanding recoveries that have not yet been quantified and transferred to the project.
157	7111006	Environmental Services	Public Spaces Recycling	90,000	147,240	57,240	90,000	113,538	(23,538)	33,702	K. Richters	-	Aug. 2012	The recycling containers have been purchased and have been installed in the eleven City parks. The difference in funding of \$19,080 should be received at the end of the Summer of 2012. The City of Windsor must still complete 2 waste audits of the new program, which are planned for the Spring and Summer. Funding source variance is attributed to a recovery of expenses received but not budgeted as the project budget was established on a net city cost basis instead of gross.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
158	7091010	Pumping Stations	Pumping Stations - Annual Repair Costs	735,000	735,417	417	735,000	692,921	42,079	42,496	S. Mannina	-	Ongoing	Project established to track annual infrastructure repairs as required and funded at year-end from its dedicated reserve. Funding source variance is attributed to a miscellaneous recovery for sewage surcharge offsetting total costs incurred which was not budgeted.
159	7102003	Pumping Stations	Southwood Lakes Shore Restoration	180,000	180,000	-	180,000	19,150	160,850	160,850	J. Guidolin	-	Dec. 2012	Lake Grande at Southwood Lakes shoreline restoration has been delayed due to the lack of property easement surrounding the lakes. Legal/Property is looking at acquiring an easement. Project will have to be retendered and completion dependent on the time easement is acquired. Possible completion by the end of 2012.
160	7001225	Parks and Facility Operations	2000 Asbestos Abatement Program	352,274	355,902	3,628	352,274	272,156	80,118	83,746	M. Smithson	-	Ongoing	This project was created for City-wide retrofit to remove asbestos. This project is ongoing to address and eliminate asbestos in City facilities as directed by Ministry guidelines. Funding is used to remove any asbestos substance that is encountered during renovations and construction projects. No variance is projected. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
161	7031134	Parks and Facility Operations	Water Back Flow Prevention Devices	170,000	170,529	529	170,000	97,136	72,864	73,393	M. Smithson	-	Ongoing	This is an ongoing project with various backflow prevention devices needing replacement and continuous upgrade due to Health and Safety requirements. This project is expected to continue for several years. No variance is expected. Budget requirements for the future will be brought forward as needed. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.
162	7053035	Parks and Facility Operations	Corporate-Wide Security System	293,000	295,677	2,677	293,000	161,918	131,082	133,759	D. Thachuk	-	Dec. 2012	It is expected that this project will be completed in 2012 with the CCTV upgrades at the community centres. No variance is projected.
163	7062042	Parks and Facility Operations	City Hall Office Renovations	1,020,250	1,020,250	-	1,020,250	637,123	383,127	383,127	M. Smithson	-	On Hold	This project is currently on hold pending an overall review of the City Hall master plan.
164	7062048	Parks and Facility Operations	Willistead Complex Capital Improvements	189,000	189,000	-	189,000	34,293	154,707	154,707	D. Thachuk	-	On Hold	This is an ongoing project that spans over multiple years. No variance is projected.
165	7073051	Parks and Facility Operations	Mackenzie Hall	893,000	640,598	(252,402)	893,000	641,422	251,578	(824)	D. Thachuk	-	Ongoing	This capital project is used to track capital costs related to Mackenzie Hall. As per report #15058, CR62/2011 dated February 7, 2011, funding has been allocated to restore the roof at Mackenzie Hall, in accordance with the drawings and specifications provided. Additional work to be completed in 2012 includes HVAC assessment/required repairs, painting, drywall repairs and flooring refurbishment. Due to the acceleration of capital projects approved through the capital budget, partial funding for this project has been made as sufficient funding is not available until future years. In addition, donations received to offset incurred costs were not budgeted.
166	7081006	Parks and Facility Operations	City Hall Council Chambers	125,000	125,000	-	125,000	3,445	121,555	121,555	D. Thachuk	-	On Hold	This project is currently on hold pending an overall review of the City Hall master plan.
167	7086007	Parks and Facility Operations	Health & Safety	600,000	600,000	-	600,000	814,282	(214,282)	(214,282)	J. Miceli	-	Ongoing	This project is ongoing. Costs to this project are health and safety related and usually initiated by an outstanding order or health and safety recommendation. Variances are difficult to manage due to the nature of the expenditure.
168	7086008	Parks and Facility Operations	Accessibility - ODA Requirements	1,098,792	1,098,792	-	1,098,792	481,010	617,782	617,782	D. Thachuk	-	Ongoing	This project was established to capture all capital costs related to AODA requirements and compliance with AODA legislation. The span of this project is over several years. No variance is projected. Expenditures to this project are made in conjunction with the AODA Committee. Further projects are pending the release of the built environment standards.
169	7091015	Parks and Facility Operations	Fire Hall Capital Repairs	150,750	152,250	1,500	150,750	123,948	26,802	28,302	M. Smithson	-	Dec. 2012	Other improvements at Fire Apparatus will absorb the remainder of this budget. No variance is expected. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
170	7101016	Parks and Facility Operations	Concrete Approach-Fire Hall #2	30,000	30,000	-	30,000	-	30,000	30,000	M. Smithson	-	2012	A report is pending to reallocate funds for other various capital improvements within the Fire Halls that have become priority.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
171	7101017	Parks and Facility Operations	Corp. Staff Reorg./Realignment-Ph.2	274,725	274,725	-	274,725	322,683	(47,958)	(47,958)	M. Smithson	(150,000)	2012	The current deficit relates to costs associated with additional staff accommodations for Human Resources not related to the corporate realignment, Additional costs that were required to adjust base building services primarily in 400 CHS were necessary to accommodate tenant programming requirements and include expenditures such as signage, alarm system modifications, fire separation modifications, sprinkler system modifications, card access modifications, voice and data modifications and HVAC modifications. These costs were not contemplated in the original project budget presented to Council on June 28th, 2010 as this project primarily dealt with tenant related expenditures such as workstation acquisition/modifications and moving costs. To date 10 relocation projects have been completed. Communications and Finance are the final two relocations left to complete. Additional costs of over \$100,000 are projected at this time.
172	7101022	Parks and Facility Operations	Career Development Service Relocation	165,000	312,728	147,728	165,000	325,753	(160,753)	(13,025)	M. Smithson	-	Complete	This project is complete. This project was established to track the costs with moving Career Development Services from Glengarry to the 400 Building and to renovate the Employment Resources Centre on the 1st floor of the 400 Building. Funding for eligible costs was provided from the Ministry of Training Colleges and Universities. The variance represents those costs that were ineligible. Funding source variance is attributed to a recovery of expenses for costs incurred over and above what was initially estimated.
173	7101025	Parks and Facility Operations	The Bistro - Lease Renegotiation	343,993	344,611	618	343,993	172,170	171,823	172,441	T. Sabelli	-	Dec. 2012	This project was established to track the costs associated with the Bistro lease negotiations and outstanding lease payments.
174	7109900	Parks and Facility Operations	Riverside Arena - Disposition	3,933,500	26,843	(3,906,657)	3,933,500	249,447	3,684,053	(222,604)	J. Miceli	-	Dec. 2012	This capital project will be fully funded from the eventual sale of the site. All capital related work has been completed. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
175	7109902	Parks and Facility Operations	Edward St. Centre - Demolition	798,000	-	(798,000)	798,000	-	798,000	-	J. Miceli	-	TBD	This capital project will be fully funded from the eventual sale of the site. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
176	7109903	Parks and Facility Operations	Adstoll Arena - Demolition	703,000	-	(703,000)	703,000	-	703,000	-	J. Miceli	-	TBD	This capital project will be fully funded from the eventual sale of the site. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
177	7115001	Parks and Facility Operations	350 CHS Structural Repairs Placeholder	12,000,000	-	(12,000,000)	12,000,000	-	12,000,000	-	J. Miceli	-	TBD	An estimated \$12 M is being set aside as a placeholder from anticipated ISF/RInC capital projects for repairs at 350 City Hall Square such as asbestos removal, electrical, mechanical, plumbing and structural repairs, as per M95-2011. This \$12 million figure was a preliminary projection available at the time.
178	7119007	Parks and Facility Operations	U of W/Windsor Armouries Development	10,000,000	-	(10,000,000)	10,000,000	-	10,000,000	-	O.Colucci	-	TBD	This project reflects Council's commitment of \$10 million towards the University of Windsor for the Armouries Development downtown initiative.
179	7005542	Parks Operations	Springarden ANSI Expropriation	6,325,000	12,484,575	6,159,575	6,325,000	11,930,037	(5,605,037)	554,538	J. Miceli/M. Stamp	-	Ongoing	There is an OMB decision that is currently being appealed to the Divisional Court. The amount of additional monies owing (if any) will be dependent on the court decision unless that decision is appealed to a higher court. Funding source variance is attributed to government grants received and interest income earned in prior years (pre 2004) but not budgeted.
180	7005547	Parks Operations	Riverfront Development	5,565,000	6,727,306	1,162,306	5,565,000	7,070,929	(1,505,929)	(343,623)	M. Clement	-	Complete	The central riverfront project was established prior to 2000. The current variance can be attributed to an accumulation of variances for projects such as the Peace Beacon, Festival and Civic Plaza (prior to ISF) and trail markers. No charges have been made to the account since 2010. This project has been complete for more than 2 years, and should be closed. Funding source variance is attributed to government grants received, donations and interest income earned in prior years (pre 2004) but not budgeted.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
181	7031109	Parks Operations	Neighbourhood Park Redevelopment	1,438,947	1,731,097	292,150	1,438,947	1,478,973	(40,026)	252,124	M. Clement	-	Ongoing	Identification of neighbourhood parks requiring capital improvements (with input from neighbourhood groups/associations) occurred in 2007. Parks identified for improvement include Memorial, Bradley, Forest Glade, Mitchell and McDonald. In 2010 the balance of the Neighbourhood Ward Funds were transferred to this project for various parks related work such as the lights and basketball courts in Fountain Bleu, a playground at the South Cameron Woodlot (Spring 2012), Jubilee Park (2012) improvements and lights in Drouillard Park (complete). Due to inclement weather some projects will be completed in the Spring of 2012. No variance is expected. Funding source variance is attributed to a recovery of expenses and donations received but not budgeted.
182	7035093	Parks Operations	Ford Test Track	710,000	724,000	14,000	710,000	590,629	119,371	133,371	M. Clement	-	Jun. 2012	Additional lights, paths and a shade structure are to be installed in 2012. No variance is projected at this time. Funding source variance is attributed to a recovery of expenses from the Friends of Ford Test Track that were received to offset renovation costs that were not budgeted.
183	7035104	Parks Operations	Parkland Acquisition	555,770	704,654	148,884	555,770	711,469	(155,699)	(6,815)	M. Clement	-	Ongoing	This project is a placeholder. As various sites including Candidate Nature Heritage Sites become available for acquisition by the City, a report to Council will be prepared identifying the suitability/benefits for acquisition. Funding source variance is attributed to proceeds from the disposal of land and miscellaneous revenue received but not budgeted.
184	7035110	Parks Operations	Coventry Gardens	2,137,268	2,137,268	-	2,137,268	1,805,561	331,707	331,707	M. Clement	-	Ongoing	The majority of this work is now complete. Future work includes benches, west walkways and paths. Renovations to the fishing deck commenced in the Fall of 2011 with a 50/50 cost share with the Provincial Government administered through ERCA. The approximate City of Windsor share is \$240,000. The project must be completed by March 31, 2012.
185	7035173	Parks Operations	Parking Lots-Variou Locations	1,115,000	1,115,000	-	1,115,000	1,170,751	(55,751)	(55,751)	M. Clement	-	Ongoing	This is an ongoing project with long range upgrades to 60+ parking lots. The majority of the funds in this project will be used to complete the parking lot at Ojibway. No variance is projected.
186	7039082	Parks Operations	Sports Field Upgrades/Construction	950,000	631,444	(318,556)	950,000	542,550	407,450	88,894	M. Clement	-	Ongoing	Recreation is currently working on a Sports Field audit. Results will be used for long-term planning of upgrades/consolidation/expansion of our sports fields. A portion of this budget will be used to move and upgrade the lights at Windsor Baseball Stadium from the School Boards lands to City owned lands. No variance is projected. Funding source variance is attributed to less than expected community fundraising.
187	7045026	Parks Operations	Tennis/Sports Court Maintenance	380,000	310,000	(70,000)	380,000	181,314	198,686	128,686	M. Clement	-	Jun. 2012	This project is used to track costs related to tennis/sports courts repairs and maintenance. Projects are dependent upon the level of funding available. The balance of funds are assigned to the renovation of Drouillard Park and Meadowbrook Park tennis courts. The courts will be completed by June of 2012. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
188	7055027	Parks Operations	Recreationway Rehabilitation	275,000	286,622	11,622	275,000	261,127	13,873	25,495	M. Clement	-	Ongoing	Ongoing rehabilitation of over 100 km of area recreationways. No variance is projected. Resurfacing of the Ganatchio Trail between the Town of Tecumseh border and Lakeview Ave. will be completed by May of 2012. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
189	7065033	Parks Operations	Jackson Park-Master Plan/Implementation	300,000	302,550	2,550	300,000	281,107	18,893	21,443	M. Clement	-	Ongoing	Jackson Park and the Queen Elizabeth Gardens (Sunken Gardens) are two of the premier parks in Windsor and considered a top tourist destination. Maintenance and redevelopment of the infrastructure are required to maintain the quality of the park. No variance is projected. Remaining funding will be used for additional lighting and to match a \$2,500 donation made by the Canada/Japan society for the installation of a Fujisawa Twin City Garden. Funding source variance is attributed to miscellaneous donations received but not budgeted to offset costs incurred.

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190	7071039	Parks Operations	South Cameron Parks	668,000	669,886	1,886	668,000	679,179	(11,179)	(9,293)	M. Clement	-	Complete	The development of parkland around the South Cameron Parks area was fully subsidized by monies received in exchange for the sale of Superior Park to the French School Board as per CR510/2006. This project is now complete and can be closed. Funding source variance is attributed to the difference between what was budgeted to what was actually received from the sale of Superior Park.
191	7081008	Parks Operations	Parks/Rec. Master Plan Development	50,000	50,000	-	50,000	18,210	31,790	31,790	M. Clement	-	On Hold	Master Plan development is underway (in-house). Inventories and background studies are underway. Completion is pending Asset Management/Governance Review.
192	7081902	Parks Operations	Gateways - Dougall/Howard	3,550,000	3,500,000	(50,000)	3,550,000	3,287,421	262,579	212,579	M. Clement	-	Jun. 2012	This project is identified by Council in the CSP 'community appearance' to address visual impact issues at medians and gateways into Windsor. Landscaping was delayed due to bridge renovations and will be completed in the Spring of 2012. No variance is projected. Funding source variance is attributed to donations budgeted to come from Jamieson Inc. which were deposited into operating instead to offset the costs incurred for tree planting that was charged in operating.
193	7085006	Parks Operations	New Park Construction	325,000	375,000	50,000	325,000	285,026	39,974	89,974	M. Clement	-	Ongoing	This project is used to track costs related to new park construction. Projects are dependent upon the level of funding available. Balance of funding has been assigned to Captain Wilson Park. Funding source variance is attributed to a grant received but not budgeted.
194	7085007	Parks Operations	Playgrounds	1,416,250	1,366,250	(50,000)	1,416,250	985,263	430,987	380,987	M. Clement	-	Ongoing	This project is used to track costs related to new and existing playground equipment. Projects are dependent upon the level of funding available. Due to the extension of ISF/RInC projects and inclement weather the 2011 playground improvements will be installed in the Spring of 2012. The play units will be accessible and installed in community parks. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
195	7091033	Parks Operations	Ojibway Prairie Complex - RInC	1,904,504	1,905,723	1,219	1,904,504	1,874,434	30,070	31,289	T. Burston	10,000	Apr. 2012	A minor amount of restoration will be completed in the Spring of 2012. Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received but not budgeted.
196	7092007	Parks Operations	Picnic Shelters	100,000	100,000	-	100,000	5,000	95,000	95,000	M. Clement	-	Jun. 2012	This project is used to track costs related to new and existing picnic equipment and shelters. Picnic shelters are anticipated to be installed by June of 2012. No variance is projected.
197	7092021	Parks Operations	Jackson Park Renewal - ISF	1,197,995	1,199,163	1,168	1,197,995	1,211,083	(13,088)	(11,920)	M. Clement	(12,000)	May 2012	ISF Project - Complete. A small variance is projected. Project to remain open for maintenance period (deficiencies). Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received but not budgeted.
198	7092022	Parks Operations	Ganatchio Trail Reconstruction - ISF	779,780	820,205	40,425	779,780	789,976	(10,196)	30,229	M. Clement	25,000	Apr. 2012	ISF Project - A surplus is expected upon completion. Project to remain open for maintenance period (deficiencies). Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.

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199	7092023	Parks Operations	Central Riverfront Plaza - ISF	3,850,000	3,894,477	44,477	3,850,000	4,244,990	(394,990)	(350,513)	D. Sadler	(500,000)	Apr. 2012	The total project cost approved by Council for the construction of the stage was awarded to DeAngelis Construction in the amount of \$2,783,276.74. Additional items approved with the tender award in the amount of \$816,723.30 included the roof top plaza, pedestrian ramp, architectural/engineering fees, green roof material, demolition, restoration and a contingency, for a total project cost of \$3,600,000. Extras incurred during the DeAngelis contract for the stage amounted to \$428,585 and credits amounted to \$147,235 for a net additional cost of \$281,350. The total project costs including all extras amounted to \$3,881,350. Additional costs incurred outside of the original project cost amount to \$348,686 and included site restoration, removal of excess fill, site electrical, site drainage, temporary construction fencing, asphalt, concrete paving, concrete curbs and additional engineering and testing fees. Essentially poor soil that had to be removed from the site and associated work resulted in extra funds be expended beyond what was anticipated. This also resulted in an earth embankment being built and the permanent wall at that location will require funding in a future year if the plaza is to be completed as planned. While there was an over expenditure there was work that was stopped or not completed because of the concern for budget. No additional funds will be expended without the express approval of City Council. Funding source variance is attributed to an outstanding contract holdback not yet released.
200	7111024	Parks Operations	Pedestrian Bridges	50,000	50,000	-	50,000	7,711	42,289	42,289	M. Clement	-	Ongoing	This project was established to repair and maintain pedestrian bridges throughout our parks. The pedestrian bridges in Ojibway will be completed in the Spring of 2012. No variance is projected.
201	7111039	Parks Operations	Windsor/Tecumseh Gateway @ County Rd. 42	200,000	200,000	-	200,000	20,000	180,000	180,000	M. Clement	-	Ongoing	Design is underway with construction anticipated by October of 2012. No variance is projected.
202	7112006	Parks Operations	Wyandotte St. E. Streetscape Improvements	1,800,000	1,800,000	-	1,800,000	208,130	1,591,870	1,591,870	M. Clement	-	Ongoing	Medians from Strabane Ave. to George Ave. were completed in the Fall of 2011. The medians between Raymo Rd. and Thompson Blvd. are anticipated to be completed in 2012 pending coordination with Public Works and the Windsor Utilities Commission. No variance is projected.
203	7032202	Forestry	City Tree Removals	4,384,130	4,410,280	26,150	4,384,130	4,520,341	(136,211)	(110,061)	B. Roesel	-	2016	The Ash removals and replacements are finished. The Tree Reserve Account will be paid back from the funding to be received in this project in years 2014, 2015 & 2016, which will also fund the current deficit. The life-to-date position of this project will be within budget parameters. Funding source variance is attributed to approved Ward funds received but not budgeted to offset costs incurred.

Capital Variance Report

As at December 31, 2011



Mayor's Office

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204	7113001	Mayor's Office	Children's Games	300,000	300,000	-	300,000	26,250	273,750	273,750	W. Metulynsky	-	2013	This project is in the early stages and is anticipated to be on budget.

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Office of the Chief Administrative Officer

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205	7083900	CAO's Office	Service Delivery Review	758,000	758,000	-	758,000	721,540	36,460	36,460	T. Knight-Lepain	36,460	Dec. 2012	Phase One of the Service Delivery Review is completed with 15 projects identified for consideration in Phase Two. Due to savings in consulting costs from original projection, this project is in a surplus position. The project will remain open as long as the SDR Steering Committee continues to meet, however, further expenditures are not contemplated at this time.
206	7093900	CAO's Office	SDR-Foundation Placeholder	1,857,750	1,857,750	-	1,857,750	-	1,857,750	1,857,750	T. Knight-Lepain	-	Ongoing	This budget is a placeholder for all the foundation projects that still have to be approved by Council. Part of this budget has been reallocated to fund budgets for the Community Strategic Plan project, the Corporate Strategic Action Plan project and the City ABC/Governance project. Still to be funded is the Program and Serviced Based Budgeting project of \$2M, less the amount redirected to Payroll Review and the Succession Planning budget of \$132,460. These preliminary budgets were estimates of costs that are anticipated. Any variances will be communicated in future reports. Initial approved budget was for \$2.5M in 2009.
207	7093901	CAO's Office	SDR-Showcase Placeholder	1,590,280	1,590,280	-	1,590,280	-	1,590,280	1,590,280	T. Knight-Lepain	-	Ongoing	This budget is a placeholder for all showcase projects that still have to be approved by Council and funded. Part of this budget has been reallocated to fund budgets for Asset Management Governance, Waste Water Governance and a portion of the Shared Services Review project. Still to be funded is the Asset Management Service Design of \$600,000, which will be undertaken once the Asset Planning division is put in place. The preliminary budgets were estimates of costs that are anticipated. Any variances will be communicated in future reports. Initial approved budget was for \$2,290,280 in 2009.
208	7093904	CAO's Office	City/ABC Governance Review	150,000	150,000	-	150,000	105,594	44,406	44,406	S. Vlachodimos	44,406	Complete	Project was completed in early 2011 and was closed. Actual expenses were less than what was budgeted. However, the project has been re-opened per Admin. review of 2012 capital budget. Surplus funds may be used to partially fund CNS-001-12 Electronic Agendas.
209	7093907	CAO's Office	Asset Mngmt Gov'n't & Program Review	550,000	550,000	-	550,000	344,478	205,522	205,522	M. Urban	150,000	Jun. 2012	Project was delayed due to other corporate priorities. Recommendations for the Asset Management Strategy, operational and corporate structures, governing policies and a roadmap to execute the next steps are now complete. The operational and corporate structure changes will be presented in the 2012 operational budget for Council approval. If approved, the project will assist in putting in place those changes, after which, we can close this project.
210	7093909	CAO's Office	Shared Services Review Project	100,000	100,000	-	100,000	40,990	59,010	59,010	T. Knight-Lepain	-	Dec. 2012	The Shared Services Review is a Service Delivery Review project. Its goal is to identify opportunities for consolidated service delivery. The project was delayed by CR264/2010. The project charter was referred to Mr. Michael Mueller through CR65/2011 as the "Corporate Opportunities" initiative. Expenditures incurred are related to Mr. Mueller's work. On June 28, 2011, the Executive Committee of Council approved five services for initial review of shared service opportunities. The project is currently active and ongoing, with completion expected in late 2012. CR 31/2012 was approved on February 6, 2012 and another \$75,000 in funding was approved for this project which is not yet shown in the funding column.
211	7093910	CAO's Office	Water Management Gov'n't Review	50,000	50,000	-	50,000	39,414	10,586	10,586	M. Munro	-	2012	This project was set up to fund consulting costs related with the review of the 2002 KPMG report on Water and Wastewater and situational analysis of current issues and trends in water management at CCW and WUC. The Phase One report has gone to Council but discussion and a decision was deferred. It remains live and may eventually be brought forward to allow Council to consider further steps. There is additional money in the Showcase Project Placeholder for this project should further phases be approved.
212	7109901	CAO's Office	Capitol Theatre-Transition Cost	10,000	10,134	134	10,000	5,431	4,569	4,703	T. Knight-Lepain	4,569	Complete	The Capitol Theatre was transferred to the City through CR53/2011 as of February 1, 2011. The Recreation and Culture Department had been operating the facility on an interim basis while a permanent service delivery model was researched and developed. A new agreement was proposed in January 2012 with the Windsor Symphony Orchestra to operate the facility with the City continuing its ownership. This new operating model was approved by Council on February 21, 2012 per CR 38/2012. The scope of this project was limited to those interim maintenance costs incurred on a go-forward basis once the City took over possession of the facility until the new operating model was approved. This project is now closed.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
213	7111008	CAO's Office	Physician Recruitment Office	142,000	142,000	-	142,000	105,130	36,870	36,870	T. Knight-Lepain	-	Jul. 2012	In accordance with Council direction, these costs have been transferred to capital for 2011 only. In 2012 and future years, Council has approved a \$50,000 annual placeholder in the operating budget for the city's physician recruitment efforts. Project surplus is due to cost savings implemented by the Regional Physician Recruitment Office. This project will be closed once the final cost sharing reconciliations for 2011 have been completed with the County of Essex.

Capital Variance Report

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Office of the City Clerk

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
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214	7029065	Records and Elections	Records Management	1,375,000	1,236,311	(138,689)	1,375,000	997,225	377,775	239,086	C. Scarpelli	-	2015	This project has three components as outlined below: 1. Retention By-law - Records Management is currently working with Legal Department to finalize the document. 2. Corporate Records Centre - Costs for the project include staffing requirements to input files into the box management system and to transfer files to the building for storage and easy retrieval. 3. Livelink (Opentext) Management System - A department-by-department rollout of LiveLink File Management System is 75% complete. It involves the creation of searchable databases as a best practice for record keeping and allows for compliance with the Municipal Act and Municipal Freedom of Information and Protection of Privacy Act. Programming is being done by I.T. which will be charging back for this service. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years.
215	7081015	Human Resources	Health & Safety Issues	25,000	25,000	-	25,000	15,081	9,919	9,919	J. Ryckman	-	Dec. 2012	This project was created to fund health and safety issues arising from Ministry of Labour orders, new work processes or legislative changes and requirements for the Corporation. The remaining funds will be used to conduct asbestos surveys at various city sites, per regulation 839 of the Occupational Health & Safety Act. Additional capital funding of \$195,000 was requested during the 2012 Capital Budget process to complete the remaining 130 sites.
216	7091017	Human Resources	ACODA Implementation	100,000	100,000	-	100,000	27,697	72,303	72,303	G. Jones	-	Dec. 2016	Customer Service Standard - Municipalities must comply with the Customer Service Standard Regulation by January 2010 and these deadlines were met. The compliance requirements included developing, documenting and adherence to specific policies, procedures and practices on providing goods and services to persons with disabilities and providing training to all who interact with the public or third parties on the municipalities behalf. \$100,000 was allocated in 2009 toward meeting the requirements as set out under the Customer Service Standard. The Integrated Standard (includes Accessible Information and Communication, Employment and Transportation Standards) has now been enacted and as such the Corporation will be legislatively required to ensure that all requirements are met within the necessary timelines. In addition to the substantive requirements to eliminate barriers for our customers and employees with disabilities, the City of Windsor will also be required to communicate details on these Standards externally and internally, provide training on these Standards, and document required policies and procedures and plans. Municipalities must file accessible reports with the Ministry showing that legislated requirements are met for each of the Standards. Additional funding will be requested during the 2013 budget process.
217	7091019	Human Resources	Health and Safety Improvements	100,000	100,000	-	100,000	123,076	(23,076)	(23,076)	J. Ryckman	(23,150)	Aug. 2011	Project costs were underestimated. The over expenditure is due to higher than anticipated electrical costs for separate circuit and panel related work that had to be run out to the security building and could not be fed from the compound building as originally planned.

Capital Variance Report

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Office of the Chief Financial Officer

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
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218	7101006	Financial Accounting	HST Implementation	100,000	100,000	-	100,000	-	100,000	100,000	J. Mancina	75,000	2012	This project was established as a placeholder in preparation for the implementation of HST. As a significant portion of the system improvements required for HST were completed in-house it is anticipated that a positive variance in the range of \$50-75,000 will result. The City's Commodity Tax Consultants have just completed an HST tax review of the City and any planning opportunities or recommendations resulting from this review will be funded from this project.
219	7067031	Financial Planning	400 CHS - Fin. Costs re Land	1,475,000	978,978	(496,022)	1,475,000	1,580,657	(105,657)	(601,679)	V. Ferranti	(350,000)	2012	A separate project was established to track the sale of two Social Services sites, initially valued at \$875,000, to offset the costs incurred for the new 400 City Hall Square East building. Additionally, post-completion financing charges are tracked in this project. The east end site (i.e. 3905-3911 Tecumseh Rd. E.) has sold and the other (755 Louis Ave.) has a conditional offer placed subject to certain conditions being met. Currently the property is proceeding through a re-zoning process and expected to finalize sometime in 2012. Funding source variance is the result of lower than expected land sale proceeds due to current economic conditions.
220	7074195	Financial Planning	Huron Lodge - Temporary Financing Costs	-	2,000,000	2,000,000	-	2,000,722	(2,000,722)	(722)	V. Ferranti	-	2012	A separate project was established to track temporary financing costs of the new Huron Lodge facility following substantial completion. Initially this project was to be funded from the issuance of debentures. As per the Debt Reduction Levy model approved in the 2007 Capital Budget, the additional funding required for the facility including all accrued financing costs should materialize by the end of 2012.
221	7095000	Financial Planning	Capital Contingency-5 Yr. Plan	22,100,000	5,707,430	(16,392,570)	22,100,000	16,285,078	5,814,922	(10,577,648)	V. Ferranti	9,900,000	2013	As per the 2009 5-Year Capital Plan, \$22.1 m was set aside and available after 2013 as a contingency to cover costs for inflation, staffing of ISF/RInC projects, etc. Council received an ISF/RInC update report on June 28, 2011 which projected a requirement of \$12.9 million from the contingency at that time. Council has recently re-allocated this projected surplus to fund additional projects in the 2011 Capital Budget. Funding source variance is attributed to the outstanding balance of approved funding not yet transferred.
222	7095001	Financial Planning	Capital Int Charges-5 Yr. Plan	6,200,000	-	(6,200,000)	6,200,000	860,713	5,339,287	(860,713)	V. Ferranti	4,300,000	2013	As per the 2009 5-Year Capital Plan, \$6.2 m was set aside to cover temporary financing costs for approved capital projects which will not get their funding until subsequent years due to the acceleration of capital projects approved in 2009 and 2010. Funding for these accelerated projects will materialize in years 2011 and beyond when capital spending declines. Council has recently re-allocated this projected surplus to fund additional projects in the 2011 Capital Budget. Funding source variance is attributed to the outstanding balance of approved funding not yet transferred. Due to pre-payment of senior levels of government subsidies, the actual interest charges have been much lower than anticipated. Significant expenses may still materialize and are dependent on the timing of the capital expenditures. It is likely that a surplus will be achieved in this account.
223	7061040	Asset Planning	350 City Hall Site Condition	200,000	200,000	-	200,000	171,477	28,523	28,523	S. Grando	-	Ongoing	The budget for this project was established to deal with issues related to space needs and site conditions at 350 City Hall. This project is ongoing in nature.
224	7062045	Asset Planning	Energy Mgmt Plan/Bldg Renewal	50,000	50,000	-	50,000	618	49,382	49,382	S. Grando	-	Spring 2012	This project is part of the corporate wide energy management plan and refers to the purchase and implementation of the appropriate software application to manage the centralized corporate utility billing/invoice process.
225	7085008	Asset Planning	Roof Replacement	2,307,093	2,342,261	35,168	2,307,093	2,070,417	236,676	271,844	D. DeSantis	-	Ongoing	This project is progressing and remains ongoing. Funding source variance is attributed to interest earned in prior year's (pre 2004) but not budgeted and an outstanding contract holdback not yet released.
226	7085900	Asset Planning	Corporate Energy Reduction Measures	3,002,975	1,780,332	(1,222,643)	3,002,975	2,336,604	666,371	(556,272)	S. Grando	625,000	Ongoing	The construction work related to the corporate wide energy efficiency project is substantially completed. The Monitoring & Verification phase will commence in the Summer of 2012. The projected surplus of \$625,000 will be transferred to fund the Solar Photovoltaic project, as per CR233/2011. Funding source variance is attributed to future annual corporate savings not realized yet. As per CR211/2008, the payback period is approximately 5.4 years.

Appendix A - Capital Variance Report - As at December 31, 2011

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	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
227	7029066	Taxation and Financial Projects	Boundary Adjustment	6,882,807	3,882,807	(3,000,000)	6,882,807	5,173,916	1,708,891	(1,291,109)	O. Colucci	-	2013	This project was established to acquire the annexed land from the Town of Tecumseh and the County of Essex. As per the 2011 5-Year Capital Plan, this project will be fully funded by 2013. Funding source variance is attributed to the timing of approved funding which will take approximately another year to fully fund the project.
228	7061928	Taxation and Financial Projects	Cleary Transition Costs	3,766,575	2,997,168	(769,407)	3,766,575	4,166,850	(400,275)	(1,169,682)	J. Guthrie	-	2014	As per CR473/2006, this project is anticipated to be closed after all obligations of the definitive agreement have been completed with St. Clair College. The source of funding for this project is based on the previous annual net budget of the Cleary and Chrysler Theatre. The closing of Fund 167 (Cleary Development Reserve) also contributed residual funds of approximately \$349,000. This project will be funded gradually over several years; however, the bulk of the City's obligations under the sale agreement are in the first two years. Consequently, this project will be in a deficit position until such time as funding sources "catch up" with incurred costs. This is anticipated to occur in 2014. At that time, the project will be considered complete and will be closed. Funding source variance is attributed to the annual operational savings from the Cleary that have not yet been transferred.
229	7009015	Info. Technology	2000 Smart Community Initiative	2,082,219	2,221,134	138,915	2,082,219	1,909,524	172,695	311,610	H. Turnbull	-	2015	This project was setup to provide for improved delivery of City Services using the Internet and other related technologies. The budgeted funds were requested to provide for setup, maintenance, membership fees and renewal of licenses, etc., required to provide online services. The project is still ongoing. Funding source variance is attributed to internal rental recoveries and user fees received but not budgeted.
230	7012022	Info. Technology	PeopleSoft Management System	5,838,000	5,883,645	45,645	5,838,000	5,381,162	456,838	502,483	P. Evans	-	2015	Phase 1 of this project was implemented in 2003. Phase 2 (i.e. Budget System/Portal) was to begin in 2004, but was deferred. Administration implemented a new operating budget system as part of the SDR Service Based Budget project. Funding for the IT Technical Team Cross Training initiative will continue in support of the required support of the existing system. Further review will be conducted for PeopleSoft expansion with the corporate departmental proposals to the PeopleSoft Managers group and PeopleSoft Governance that will include recommendations from the Corporate Payroll Business Process Review. The scope will include recommendations for Electronic Funds Transfer solution, HRMS Time and Labour, HRMS Employee Portal Implementation, HRMS Workflow Implementation, HRMS Self Service Implementation, and Self Service Billing and Payments. Funding source variance is attributed to interest income earned in prior years (pre 2004) and miscellaneous user fees received but not budgeted.
231	7032178	Info. Technology	Corporate Telephone System	1,268,451	1,221,682	(46,769)	1,268,451	869,781	398,670	351,901	N. Synnott	-	Ongoing	A new IP phone system was implemented for Parks & Recreation in late 2011. Remaining funds will be used to upgrade remote sites that are at risk of significant failure due to age and limited support. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years.
232	7059901	Info. Technology	Security Review/Implementation	789,000	739,000	(50,000)	789,000	700,708	88,292	38,292	N. Synnott	-	Ongoing	An RFP was issued in Feb. 2012 to conduct a security penetration on the new Internet web site. A new UAG (Unified Access Gateway) server was implemented with the new Sharepoint Internet site which is the first step in allowing controlled access to internal City web infrastructure by City staff. We are working on implementing enterprise encryption on City laptops. Working on standards for corporate use of USB sticks. The security framework methodology will continue to be applied to new IT infrastructure projects with remaining funds used to address security deficiencies. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.

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233	7059903	Info. Technology	Network Infrastructure Imprvmt	2,675,715	2,486,071	(189,644)	2,675,715	2,306,952	368,763	179,119	N. Synnott	-	Ongoing	We continue to make improvements and invest in new technologies. We continue to expand our server and storage virtualization server environment. Network equipment has been upgraded and bandwidth between sites has been improved by funding fibre expansion and wireless technologies. We will continue to expand fibre and wireless to improve bandwidth to remote sites. An Exchange 2010 upgrade is planned for 2012. A poit for WIFI access to corporate resources is also planned for 2012. Funding source variance is attributed to a recovery of expenses received but not budgeted. In addition, due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years.
234	7069900	Info. Technology	Electronic Storage/Archive/Retention	440,000	440,000	-	440,000	372,953	67,047	67,047	N. Synnott	-	Ongoing	A new backup and recovery system was implemented in 2011. Remaining funds will be used to implement tiered and archive storage to improve network storage in 2012.
235	7069901	Info. Technology	Project Mgt/Acceptable Use Policy	140,000	140,000	-	140,000	94,001	45,999	45,999	M. Urban	-	Dec. 2012	Project Mgmt. - solution closely dependent on web-redesign project solution which is anticipated to be completed by the end of 2012 when this project is anticipated to be completed. Project will include OCI and Corporate projects to ensure one solution is selected for the corporation.
236	7069902	Info. Technology	Website Infrastructure Improvements	455,000	455,000	-	455,000	434,731	20,269	20,269	N. Synnott	-	2012	We have introduced new hardware and added storage to support the new Sharepoint infrastructure in 2011. We will continue to monitor and adjust the infrastructure to support the new web site in 2012.
237	7071011	Info. Technology	Application Support & Development Environment	150,000	169,767	19,767	150,000	105,612	44,388	64,155	M. Urban	-	Dec. 2012	This project has implemented some version control processes for one major system, AMANDA. With the implementation of Sharepoint additional training on source code management for this type of application is required. This will occur in 2012 - post web site launch. Funding source variance is attributed to some recovery of expenses received but not budgeted.
238	7072019	Info. Technology	Budget Module Implementation	260,000	260,000	-	260,000	218,165	41,835	41,835	M. Urban	-	Jun. 2012	This project will be completed by June 2012. The solution is currently live for the 2012 budget process. It will be closed upon completion of that process and finalization of any changes resulting from it's first year in use.
239	7073020	Info. Technology	Tangible Capital Assets (TCA)	1,750,000	1,879,536	129,536	1,750,000	808,822	941,178	1,070,714	M. Urban	18,053	Dec. 2012	The status of the TCA project is as follows: 1. PSAB 3150 - complete 2. Hansen Sustainability (upgrade to web version and database change) – scheduled Q2 2012 go live 3. Facility work order management system (Facility 360) – first phase live, phase 2 and 3 on hold for 2012 Operational budget approval. Expect to complete these phases by Dec. 2012 4. Parks work order management system – not started 5. Pollution Control work order management system – initial evaluation stage (looking at Hansen or Facility 360) 6. Asset Management Forecasting – not started (we need the Asset Planning Division in place for this which is part of the SDR AM Governance project) Based on AM Governance project some activities not yet started may become part of the Asset Planning Division corporate work plan. Funding source variance is attributed to a recovery of internal staff time that was not budgeted.
240	7074016	Info. Technology	Disaster Recovery	1,049,559	1,135,458	85,899	1,049,559	981,655	67,904	153,803	N. Synnott	-	Ongoing	This multi-year project will reduce the impact of a disaster affecting our data centre and improve the ability of I.T. to continue providing network and computing services. A new data centre was completed in the 2nd quarter of 2011. We will start to make improvements in off-site Disaster Recovery strategies in 2012. Funding source variance is attributed to an outstanding contract holdback not yet released.

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241	7074018	Info. Technology	PeopleSoft Upgrade & Direction	750,000	750,038	38	750,000	587,867	162,133	162,171	P. Evans	-	Ongoing	The upgrade of the HRMS/Payroll system (2012), FMS Productivity Report Redesign (2012 phase III.), HRMS Application of Annual Tax Updates (2012 1st qtr.), RFP FMS Banking Services, FMS Tax Refund interface, AP module re-write, FMS Maintenance Bundles, annual Fall Review (2012 4th qtr.), have been approved as the key projects to be worked on for the PeopleSoft systems' 2012 work plan as per the corporate PeopleSoft Manager's group recommendation and approval by PeopleSoft Governance group. The current version of the HRMS System has been retired by the vendor. In order to avoid increased support costs as a penalty for running on a retired version, upgrading HRMS payroll has been made top priority. Continuing forward we will concentrate on post-upgrade application of bundles and other enhancements as additional funding is approved, and then the focus will be to transition to upgrading the Financial System as the current version the corporation utilizes has come due for retirement in 2011 and, therefore, the new version will need to be implemented after the HRMS Upgrade is complete. The projects will continue as additional budget funding is approved. Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received but not budgeted.
242	7075017	Info. Technology	Internet Redesign/Imprv/Access	1,650,000	1,025,000	(625,000)	1,650,000	625,111	1,024,889	399,889	B. Price	46,867	2013	The sites have been launched with the new technology (SharePoint). The new site has the functionality from the previous site, and new features from the project charter will be added as they are developed (for example, a version of the site that looks and functions well on mobile devices). Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
243	7075021	Info. Technology	AMANDA Projects	750,000	600,000	(150,000)	750,000	182,344	567,656	417,656	P. Evans/M. Urban	-	2012	Work on the following initiatives has commenced in 2011 with estimated completion dates into 2012 and 2013 and will continue as additional funding is approved: - Development Folders, Phase 3 - Amanda Auctioneer (Licensing) - Amanda Over the Counter Fee - IT (Budget revenue) - Amanda Client upgrade (Spring) - Amanda System Assessment and conversion to Amanda 5 - Amanda RRAP Folders re-write - Amanda Risk Insurance Certificates - Addition Condo Properties revamp database - By-Law Enforcement - RFS Folder legislation updates (Phase 3) - Swimming Pool Complaint Folder (By-laws) These projects are now currently underway incrementally as per the Corporate Amanda Manager's group 2012 work plan recommended to the Amanda Governance Group that was approved. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been completed as sufficient funding is not available until future years, hence the funding source variance.
244	7101007	Info. Technology	Video Communication	150,000	150,007	7	150,000	14,737	135,263	135,270	M. Caplin	-	2015	The purpose of this project was for video display and improved access at locations that have employees without computer access and in meeting rooms where collaboration can significantly improve efficiency and service levels. Work started for this project in January 2011. Stand-Alone video displays for disseminating information to staff without computers is in place at Solid Waste, Crawford Yard, Parks Yard, Huron Lodge (2 units), and Lou Romano Water Reclamation Plant (in process). These are stand-alone systems for which area managers are responsible for the content. Additional sites will be added as required. As technology is changing so quickly it was a more prudent approach to get these stand-alone units in place first, saving the balance for after the Internet/Intranet redesign project is complete as that will provide more alternatives for getting information to staff that do not have computers as part of their work. Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received not budgeted.
245	7112007	Info. Technology	Payroll Business Process Review	418,500	418,500	-	418,500	18,976	399,524	399,524	M. Urban	-	2012	To review, measure and assess the current business processes/systems surrounding payroll/HR administration and then recommend a future state roadmap that streamlines payroll processing. Currently, a consulting group is being selected via the RFP process that will assist with the review/recommendations.

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246	7093002	Legal Services	Windsor-Essex Parkway Land Disposal	-	151,094	151,094	-	151,094	(151,094)	-	G. Wilkki	-	2012	This project is now complete except for minor recoveries from the Ministry. These costs relate to legal and related expenditures required to facilitate land sales related to the Windsor-Essex Parkway. Land sale is complete. Land sales resulted in revenues of approx. \$12 million for the City.
247	7101013	Legal Services	Legal Docketing and Billing Software	5,000	5,000	-	5,000	3,218	1,782	1,782	G. Wilkki	-	2013	The software has been purchased. The remaining funds will be used for additional licenses to be purchased for Legal and/or the Provincial Offenses Division.
248	7101019	Legal Services	Leasing Software Acquisition	15,000	15,000	-	15,000	6,741	8,259	8,259	M. Stamp/T. Sabelli	-	Early 2014	Implementation of software started in August of 2011. Capital cost is \$13,825 U.S. Annual operating costs will be \$4,560 U.S. The remaining surplus of \$8,259 will be used for software corrections and enhancements that are deemed necessary during the first year of operation.
249	7119002	Legal Services	Windsor Arena Repurposing	-	-	-	-	-	-	-	M. Nazarewich	-	TBD	At this point in time, the Legal Department is still to meet with the proponent to begin negotiations.
250	798125M	Legal Services	98 Norwich Block	48,050,000	44,579,386	(3,470,614)	48,050,000	45,606,531	2,443,469	(1,027,145)	G. Wilkki	-	Subject to expropriation settlements	Funding for this project has been approved as part of the Debt Management Policy. Four potential tenants' claims remain outstanding. The four may never come forward. The project could be closed if any future claim could be funded from the Budget Stabilization Reserve or some other source. Final variance for the project cannot be quantified until the claims are resolved. Funding source variance is attributed to interest earned from prior years (pre 2004) but not budgeted and lower than anticipated debenture funding than was budgeted. NB: Although expected to be on budget, it is difficult to project the final variance with certainty.
251	7982020	Legal Services	Brighton Beach Hardship	4,750,000	24,854,878	20,104,878	4,750,000	24,922,957	(20,172,957)	(68,079)	M. Stamp	-	2013	The land has been sold to the Federal Government as the location for the plaza for the future border crossing. Additional transactions are pending related to the sale of the land. Funding source variance is attributed to prior year's budget approvals not reflected in PeopleSoft Financials budget system.
252	7983017	Legal Services	Ontario Hydro Agreement	606,000	307,019	(298,981)	606,000	699,098	(93,098)	(392,079)	M. Stamp	-	TBD	Ontario Hydro planned to run an underground hydro service from east of Walker Rd. to its Malden Transfer Station. This was to run on an easement provided by the City along Grand Marais Drain. The easement was sold to Ontario Hydro but they have yet to construct the underground systems. The deficit is due largely in part to internal interest financing costs. An additional cost recovery of \$300,000 is anticipated from the future sale of surplus lands as well. It should be noted that the land sales will not materialize until after infrastructure work is done along Grand Marais. It is uncertain right now as to when these works are planned but the land sales are expected to cover the project deficit in the future. Funding source variance is attributed to projected land sales to offset the total costs which has not yet materialized and interest earned in prior years (pre 2004) which was not budgeted. NB: Although expected to be on budget, it is difficult to project the final variance with certainty.
253	7995537	Legal Services	99 CP Railway Cut	50,000	1,417,424	1,367,424	50,000	1,624,334	(1,574,334)	(206,910)	G. Wilkki	-	TBD	Riverfront lands forming part of the former rail access to the rail ferry docks at the foot of Caron Avenue were expropriated from Shergar in 1997, which refused to accept the City's Sec. 25 offer of \$750,000. Shergar sued the City and lost and owes costs of \$600,000 plus further interest to the City. Costs were also paid by CP Rail to the City in 2007, becoming an unbudgeted funding source for this project. Shergar has now advised that it intends to proceed with an Ontario Municipal Board hearing to determine the compensation owed to it for the land. The current deficit is a result of internal interest financing charges and on-going legal expenses. NB: Until the compensation is determined by the OMB, the final variance cannot be projected with certainty.

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
254	7011022	Planning	City Centre Community Development Planning	2,423,000	2,499,920	76,920	2,423,000	1,951,498	471,502	548,422	N. Robertson	-	2012	This project authorized (per CR457/2005) the phased preparation of the Sustainable Downtown Plan [SDP] to update the 1994 City Centre Revitalization Study, starting with a Community Improvement Plan that would offer financial incentives for residential development within the City Centre Planning District that falls outside City Centre West. In 2007 Capital Budget deliberations, the SDP work program was deferred to 2011. The March 7, 2011 Council Motion (M70-2011) expands on the previous Council CR's and directs the Planning Department to report back to Council as to the process to harmonize the two community improvement plans (City Centre West and Glengarry-Marentette) including expansion of the City Centre Planning District, and the creation of incentives geared to specific design guideline standards for the upgrade of both residential and commercial properties. This project will conduct the study in accordance with the Terms of Reference that will be presented to Council in response to M70-2011. Funding source variance is attributed to interest earned in prior years (pre 2004) which was not budgeted and monies approved and transferred from other capital projects that was not budgeted.
255	7028115	Planning	BIAs - Various Locations	751,924	751,924	-	751,924	678,178	73,746	73,746	N. Robertson	-	May 2012	This project will be closed when the last of the approved pre-2006 BIA projects [remaining only in Wyandotte Town Centre BIA parkettes] are completed in 2012 per CR108/2009 and the more recent CR406/2010, which expanded the scope of the project.
256	7033086	Planning	City Hall Square and Esplanade	420,000	426,764	6,764	420,000	309,174	110,826	117,590	N. Robertson	-	Ongoing	Current funds to be used for ongoing capital investments in City Hall Square and the Civic Esplanade to meet the vision articulated in the 1991 Civic Square study. Per CR246/2010 work recommenced in 2010 following a 3-yr. hiatus during the Casino expansion project and absence of a Planning Dept. employee executing this project who was seconded to Public Works. Initial work in 2010 involved the restoration of the planters, new site furnishings including tables, umbrellas, planters, access control bollards and trash/recycle receptacles have been administered and awarded through several RFP's. 2012 will see the planter installation. In 2007, Council deferred recommended additional capital investment to design and install vehicular/parking/landscape improvements at City Hall west entrance and south landscaping, after Tunnel Plaza expansion EA is finalized. Funding source variance is attributed to miscellaneous general revenue received but not budgeted.
257	7041913	Planning	Little River Acres CIP Implementation	813,306	813,306	-	813,306	148,380	664,926	664,926	N. Robertson	-	Ongoing	Ongoing assistance established to implement financial programs and capital improvements, as identified in Recommendation 6 of the Little River Acres CIP adopted by CR232/2005, and to implement Phases 1 through 4 of the Little River Acres Park Redevelopment Plan per CR 456/2007.
258	7044002	Planning	Sandwich Town BIA Lampstandards	400,000	400,000	-	400,000	926	399,074	399,074	N. Robertson	-	2012	BIA priority capital project identified in 2003 to replace 20-year-old decorative lighting system. Streetlights to be installed in 2012.
259	7045003	Planning	Urban Design Studies	300,000	300,000	-	300,000	112,400	187,600	187,600	N. Robertson	-	Ongoing	This project was established to provide funding for display materials, document production, consulting services and public consultation initiatives to implement Civic Image activities assigned by City Council as listed in Windsor SEEN (CR59/2004). The funds are currently being used to complete the Site Plan Review Manual project of 2010, then to fund production of Riverside Drive Vista Improvement Streetscape Guidelines per CR364/2009.
260	7049004	Planning	Community Improvement Plans	325,000	327,425	2,425	325,000	242,867	82,133	84,558	T. Hunt/ N. Robertson	-	Ongoing	This project is ongoing and funds display materials, document production, consulting services and public consultation initiatives related to the further development of Community Improvement Plans. Funding source variance is attributed to miscellaneous general revenue received but not budgeted to offset incurred costs.
261	7059002	Planning	Civic Image Features-Walker Rd.	300,000	300,000	-	300,000	24,623	275,377	275,377	N. Robertson	1,877	2012	This project was initiated in the 2005 budget to fund landscaping and signage "gateway" elements at the Walker-Provincial Rd. intersection but put on hold until sufficient funds were made available for the Walker Rd./Legacy Park to Highway 401 road reconstruction project, so both projects could proceed together. The road reconstruction project was completed in March 2011. The signage "gateway" elements have been referred to Administration to provide options that come within budget (M8-2011). Administration is examining and costing options consistent with M8-2011.

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Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
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262	7062005	Planning	Community Strategic Plan	217,114	217,114	-	217,114	124,507	92,607	92,607	T. Hunt/ M. Cooke	-	Ongoing	The Community Strategic Plan (CSP) serves as the umbrella document under which all other municipal plans are gathered and to which all other plans refer. It also serves as the document that drives municipal business in terms of priority setting and decision making at all levels. In January 2012, City Council received the first annual report on the CSP. This funding will be used to conduct research, collect data and produce future annual reports.
263	7069002	Planning	BIA Assistance Program	1,005,250	1,005,250	-	1,005,250	469,168	536,082	536,082	M. Cooke	-	Ongoing	This project funds the City's contribution in cost sharing initiatives proposed by any of the 9 BIAs. Funds will be expended according to policies adopted by Council on March 30, 2009 (CR107/2009). Council allocations made in 2007 to this project are placeholders for advance budget planning premised on the BIAs link to local economic development.
264	7069003	Planning	Brownfields Strategy/Remediation	1,113,000	1,109,003	(3,997)	1,113,000	161,177	951,823	947,826	M. Cooke	-	Ongoing	In April 2010, Council adopted a Brownfield Redevelopment Strategy and a city-wide Brownfield Redevelopment Community Improvement Plan (CIP). The Strategy documents the rationale for Brownfield redevelopment and provides details of the incentive programs and marketing strategy. The primary purpose of the CIP is to allow the municipality to provide a range of financial incentives for Brownfield redevelopment. Much of the current budget surplus is designated for future incentives to property owners/developers. The current economic downturn is likely to delay the submission of applications for incentives associated with redevelopment through to 2012. Funding source variance is attributed to budgeted grants that have not yet fully materialized.
265	7069904	Planning	City Centre West CIP	235,000	235,000	-	235,000	-	235,000	235,000	N. Robertson	-	Ongoing	This project is ongoing and funds the City's costs for activities recommended in CCW-CIP adopted by CR224/2006, such as development incentives, capital investments, studies, etc.
266	7071165	Planning	City of Windsor Official Plan	400,000	400,000	-	400,000	275,645	124,355	124,355	M. Cooke	-	2012	The existing funds identified in this Official Plan project are spoken for through outstanding invoices for contract work that will likely exhaust the complete amount allocated once the billings/invoicing and work is complete (estimated to be late 2012).
267	7071166	Planning	The Sandwich South Master Plan	135,000	135,000	-	135,000	62,774	72,226	72,226	M. Cooke	-	2012	In July 2010, City Council authorized the inclusion of a Secondary Plan for Sandwich South into the Environmental Assessment process for Lauzon Road, County Road 42 and a future east/west arterial road north of Highway 401. This account will contribute \$50,000 to the completion of the Secondary Plan in 2011, now underway. The balance will be used in 2012 to allow for implementation measures of the plan to be prepared, specifically, zoning by-law amendments and Official Plan changes related to the completion of the Airport master plan.
268	7076176	Planning	Sandwich Community Development Plan	465,000	465,000	-	465,000	96,340	368,660	368,660	N. Robertson	-	2012	This project is ongoing and funds the City's costs for activities recommended in Old Sandwich Towne CIP and Heritage Conservation District adopted by CR12/2009, such as development incentives, capital investments, design guidelines, studies, etc.
269	7085005	Planning	City Centre West Incentive Program	200,000	200,000	-	200,000	15,000	185,000	185,000	N. Robertson	-	Ongoing	This project is ongoing and funds the City's costs for activities recommended in CCW-CIP adopted by CR224/2006, such as development incentives, capital investments, studies, etc.
270	7086006	Planning	Heritage Planning	205,000	205,000	-	205,000	-	205,000	205,000	M. Cooke	-	Ongoing	In July 2010, City Council directed the City Planner to begin the study needed to designate the Walkerville Heritage Area as a "Heritage Conservation District Plan". Internal and external meetings have taken place and a public consultation session recently occurred. A Plan for the Victoria Heritage Area is currently in progress with expenditures for this project to commence in 2012.
271	7092002	Planning	Comprehensive Zoning By-law	100,000	100,000	-	100,000	7,939	92,061	92,061	D. Wilson	-	2012	The comprehensive review of Zoning By-law 8600 will commence upon completion of the next phase of the Official Plan review. A consultant will be retained and work is expected to be completed in 2012.
272	7051020	Building and Development	4th Floor Renovation/Equipment	150,000	150,000	-	150,000	113,629	36,371	36,371	L. Doyle	-	Apr. 2012	The project continues to be phased in based on the 2010 corporate realignment of By-law Compliance & Enforcement to 350 City Hall 4th floor. Additional work is needed to address air flow and cooling issues as well as the enclosure of managers' offices. Furniture replacement is also included. New file storage equipment is currently being installed.
273	7071163	Building and Development	Permit Fee Study	50,000	50,000	-	50,000	34,739	15,261	15,261	L. Doyle	-	CLOSED	The current balance in the project is remaining unspent funds from a consultant study of Building and Planning fees. All consultant work is now complete and the project has been closed as of December 31, 2011.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
274	7029030	Fire and Rescue	Emergency Preparedness Plan	75,000	75,000	-	75,000	49,510	25,490	25,490	B. Montone	-	Ongoing	Funding is in place for the ongoing maintenance and updating of the corporate emergency preparedness plan and for the Emergency Operation Centre (EOC). Temporary location for the back-up EOC has been set up at the former Police Station on Jefferson Ave.
275	7032090	Fire and Rescue	Training Facility Location	255,000	255,000	-	255,000	122,117	132,883	132,883	B. McLaughlin	-	Ongoing	The Fire Department is in the process of updating the existing fire facilities to facilitate e-learning and other distant education opportunities while exploring the possibility of a future combined Fire Station/Training Facility.
276	7074066	Fire and Rescue	Fire Truck Replacement	1,556,700	1,938,768	382,068	1,556,700	1,645,677	(88,977)	293,091	R. Zanettin	-	Complete	Funding source variance is attributed to the proceeds from the sale of an old fire truck that was not budgeted that were deposited into the project to offset incurred costs. This project is complete and can be closed.
277	7074071	Fire and Rescue	Fire Apparatus Hoist Repair/Maintenance	330,000	330,000	-	330,000	3,493	326,507	326,507	B. McLaughlin	126,507	2013	Funding of \$200,000 is in place for the replacement of dual post hoist (90,000 pounds) . The purchase will be initiated in 2012 and completed in 2013. The original funding of \$326,507 has been reduced by \$126,507 due to maintenance costs funded via the operating budget and lower than anticipated replacement costs for the hoist.
278	7101014	Fire and Rescue	2010 Fire Truck Replacement	3,297,545	80,000	(3,217,545)	3,297,545	77,087	3,220,458	2,913	R. Zanettin	-	2013	The RFP for the 2 Engines has been approved and construction of the trucks is to begin in 2013. The RFP for the 2 Aerials is currently under development and construction of the trucks is anticipated to begin in 2013. Funding source variance is attributed to the approved transfer of funds from the PYG - Leasing Reserve not yet done until the equipment is purchased.
279	7111025	Fire and Rescue	2011 Fire Truck Replacement	2,410,684	-	(2,410,684)	2,410,684	-	2,410,684	-	R. Zanettin	-	2013	The specs for the RFP for the 2 new aerial trucks is currently under development. Funding source variance is attributed to the approved transfer of funds from the PYG - Leasing Reserve not yet done until the equipment is purchased.
280	7111033	Fire and Rescue	Breathing Apparatus Cylinders/Packs	20,000	20,000	-	20,000	18,065	1,935	1,935	R. Zanettin	-	CLOSED	This project is complete and has been closed with a surplus variance of \$1,935 due to the less than anticipated cost of the fit tester.

Capital Variance Report

As at December 31, 2011



Community Development and Health

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
281	7101023	HRDC Projects	Pot in Pot Nursery - HRDC	91,594	94,494	2,900	91,594	98,282	(6,688)	(3,788)	B. Roesel/W. Letourneau	-	May 2012	The project is basically complete as of Nov. 22, 2011 which is when the contract with the Ministry of Training Colleges and Universities ends. The Ministry of Training Colleges and Universities provides funding for expenses outlined in the original proposal submitted and does not cover interest charges incurred. The variance is due to interest expenses incurred from a timing delay of expenses incurred and funds received as well as an unexpected expense related to CUPE that was not submitted in the original proposal. Claims have been submitted but re-imburement is pending approval from MTCU.
282	7042039	Huron Lodge	Huron Lodge Annual Capital Requirements	438,377	438,377	-	438,377	297,123	141,254	141,254	L. Lombardo	-	Ongoing	These funds are used, when required, to either purchase new equipment, replace existing equipment or make repairs, necessary for the ongoing and safe operation of Huron Lodge. These purchases/replacements provide a comfortable, safe and secure environment for residents, staff and visitors alike.
283	7111034	Huron Lodge	Huron Lodge Landscaping	158,032	2,000	(156,032)	158,032	1,704	156,328	296	N. Musson	-	Spring 2012	Construction has commenced and is scheduled to be completed on time and within budget. Funding is to come from the dedicated Huron Lodge Resident reserve fund. Funding source variance is attributed to approved funding not transferred yet until the project incurs its expenses.
284	7025553	Leisure & Recreation Services	Recreational Facility Improvements	836,000	861,777	25,777	836,000	698,700	137,300	163,077	J. Wilson/M. Clement/D. Thachuk	-	2012	Balance of funding is for window replacements at the John Richardson Library. A consultant has been retained for the installation of windows. Project has been deferred due to other priorities and should be completed by late 2012 or early 2013. Funding source variance is attributed to donations and miscellaneous revenue received but not budgeted.
285	7061146	Leisure & Recreation Services	Lakeview Park Marina Upgrades	200,000	200,000	-	200,000	88,394	111,606	111,606	M. Clement	-	Ongoing	Ongoing capital repairs at Lakeview Park Marina. Some work has been completed and work will continue during the off season.
286	7069034	Leisure & Recreation Services	Municipal Pool Refurbishment	3,351,747	3,352,547	800	3,351,747	2,481,662	870,085	870,885	J. Wilson/C. Smith	-	Ongoing	Ongoing repairs are being carried out at Riverside Centennial Pool, Remington Booster Pool, Central Pool, Mic Mac Pool, Lanspeary Pool, Atkinson Pool, Gino Marcus Community Centre, Windsor Water World, and Adie Knox. Funding source variance is attributed to a recovery of expenses received but not budgeted as project budget was established on net city cost basis instead of gross.
287	7069035	Leisure & Recreation Services	Recreation Facility Refurbishment	505,000	505,060	60	505,000	424,613	80,387	80,447	J. Wilson/C. Smith	-	Ongoing	Ongoing required repairs are being completed while working around programming season. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
288	7091031	Leisure & Recreation Services	McHugh Park Soccer Complex-RInC	1,184,600	1,256,315	71,715	1,184,600	1,228,531	(43,931)	27,784	M. Clement	3,000	Oct. 2012	Project construction is complete as of March 31, 2011. Final Report & Final Claim was filed on June 30, 2011. Project will remain open for a couple of months to address any possible deficiencies. Funding source variance is attributed to a recovery received from the Essex County Soccer Association for more than what was initially budgeted and an approved operating budget Ward transfer to offset incurred costs that was not budgeted as project budget was established on a net city cost basis instead of gross.
289	7111005	Leisure & Recreation Services	Family Aquatic Complex	77,622,300	2,643	(77,619,657)	77,622,300	687,158	76,935,142	(684,515)	D. Sadler	-	2013	On Dec. 15, 2011 Council approved a project budget of \$77,622,300 to build an Aquatic Facility with a \$71M pool and family water park. This project is projected to be completed by December 2013. No variance is projected for this project. Funding source variance is attributed to approved funding from the Debt Reduction Levy that has not been transferred yet until the years 2014/2015.
290	7119003	Leisure & Recreation Services	Adie Knox Repurposing	-	-	-	-	-	-	-	J. Wilson	-	2014	As per CR 302/2011, Council was presented with options to cover capital costs associated with repurposing this facility. Administration is currently developing a work plan involving use, operating costs and funding for any capital outlay that may be required.
291	7119004	Leisure & Recreation Services	Windsor WaterWorld Repurposing	-	-	-	-	-	-	-	J. Wilson	-	2014	As per CR 302/2011, Council was presented with options to cover capital costs associated with repurposing this facility. Administration is currently developing a work plan involving use, operating costs and funding for any capital outlay that may be required.

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292	7119005	Leisure & Recreation Services	College Avenue Repurposing	-	-	-	-	3,509	(3,509)	(3,509)	J. Wilson	-	2014	As per CR 302/2011, Council was presented with options to cover capital costs associated with repurposing this facility. Administration is currently developing a work plan involving use, operating costs and funding for any capital outlay that may be required.
293	7064900	Arenas & Concessions	WFCU Centre	69,588,080	71,418,046	1,829,966	69,588,080	72,371,115	(2,783,035)	(953,069)	D. Sadler	2,600,000	2012	The final variance for this project is expected to be a surplus of approx. \$2.6 million. The project construction is complete and the full \$64.9 million in City funding has been deposited into the project. The current temporary deficit balance in the project is a result of additional budgeted recoveries not yet realized, hence the funding source variance. It is anticipated that the proceeds from the sale of redundant properties (as identified as part of the initial WFCU Centre business plan) would be realized as these properties are sold. As well, some of the naming rights' revenues will still continue to be realized. A comprehensive audit was conducted by KPMG and reported to Council recently.
294	7069036	Arenas & Concessions	Municipal Arena Refurbishments	1,100,000	1,106,438	6,438	1,100,000	706,540	393,460	399,898	J. Wilson/D. Sweet	-	Ongoing	Currently continuing with required arena capital repairs. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
295	7111026	Arenas & Concessions	Adie Knox Herman Floor Replacement	1,600,000	1,723,763	123,763	1,600,000	1,655,344	(55,344)	68,419	D. Sweet	-	2012	The floor at Adie Knox has been replaced and as soon as the final invoices are settled, the project can be closed. Funding source variance is attributed to an outstanding contract holdback not yet released.
296	7075065	Cultural Services	Willistead Restoration Improvements	180,000	180,000	-	180,000	69,037	110,963	110,963	D. Thachuk	-	Ongoing	This project is funded through external sources. This project is set aside for any Restoration projects associated with Willistead Manor. This project is ongoing. No variance is projected.
297	7081011	Cultural Services	Cultural Master Plan	125,000	125,000	-	125,000	99,830	25,170	25,170	C. Masterson	25,170	Complete	Project completed and can be closed.
298	7081012	Cultural Services	Museum Feasibility/Location Study	110,000	110,000	-	110,000	28,108	81,892	81,892	C. Masterson	-	2012	As per report #15165, B11/2011 Council approved "that City Council AUTHORIZE Administration to proceed with an independent feasibility study, with the cost not to exceed \$110,000, in order to be eligible for ongoing funding from the Federal Government". The RFP has been issued and it is anticipated the study will be complete in mid 2012.
299	7081013	Cultural Services	Miscellaneous Cultural Project	15,000	15,000	-	15,000	-	15,000	15,000	C. Masterson	-	2012	Anticipated completion of the project will be the 4th quarter of 2012, as per the Municipal Cultural Master Plan (MCMP).
300	7111812	Cultural Services	War of 1812	50,000	50,000	-	50,000	-	50,000	50,000	C. Masterson	-	2013	3-year commitment by the City of Windsor in support of the War of 1812 Anniversary.

Capital Variance Report

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Agencies and Boards

Appendix A - Capital Variance Report - As at December 31, 2011

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301	7101020	Auditor General's Office	Audit Management Software	40,000	40,000	-	40,000	-	40,000	40,000	F. Lee-St. Amore	-	On Hold	Project is on-hold pending the Auditor General Office business work plan.
302	7026115	Police Services	2002 WPS Preada Management System	75,000	75,000	-	75,000	44,692	30,308	30,308	G. Dunmore	-	Ongoing	The MRE, Praeda and Crown Brief projects are now all inter-related and dependent upon one another. We have begun the final push to complete these projects by the end of 2012. The Police Service is prepared for and committed to the completion of this project, but our progress remains contingent upon the progress of our partner agency - The Crown Attorney and the Ministry of the Attorney General - and their readiness to move forward. The timeline for this project has become tied to the related projects 7031186 and 7071077.
303	7031186	Police Services	Mobile Report Entry (MRE) System	174,331	174,331	-	174,331	139,207	35,124	35,124	G. Dunmore	-	Ongoing	The MRE, Praeda and Crown Brief projects are now all inter-related and dependent upon one another. We have begun the final push to complete these projects by the end of 2012. The Police Service is prepared for and committed to the completion of this project, but our progress remains contingent upon the progress of our partner agency - The Crown Attorney and the Ministry of the Attorney General - and their readiness to move forward. The timeline for this project has become tied to the related projects 7026115 and 7071077.
304	7031188	Police Services	Electronic Backup Data Facility	50,000	50,378	378	50,000	-	50,000	50,378	D. Heimann	-	Ongoing	This project was put on hold as a result of the Corporate Opportunities Project. It has been recommended that we move forward with this in conjunction with our server replacements this year, which will require the use of these funds. Consideration was given to several projects being grouped together as part of a single, larger, multi-partnered facility that will be combined with other municipal uses such as a relocated 311/211 Call Centre, EOC, Fire Dispatch Centre, and possibly others. This project was being examined for possible development on a site at Windsor Airport. Given the importance of Data Back-up, and given the use or building of a multi-partnered facility remains outstanding, back-up equipment and software will be acquired and installed at an existing police facility. Due to resource limitations, the acquisition was delayed. Acquisition and staging was expected by the end of the 3rd quarter of 2011. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
305	7061930	Police Services	East End Police Station Relocation	2,085,058	2,099,150	14,092	2,085,058	1,758,029	327,029	341,121	B. Horrobin	-	Ongoing	This project (East End Police Station Relocation) is a key component of a larger, multi-partnered shared use facility that includes other potential municipal uses such as a contemporary Emergency Operations Centre, Emergency 911 Backup Site, Police Electronic Backup Data Facility, municipal fuel distribution site, and an expanded Police Collision Reporting Centre. The project is being targeted for development on a City owned property located at 5245 County Road 42 but could also be developed on a site at the Windsor Airport. The project is planned as a LEED certified development in two phases with the expanded Collision Reporting Centre comprising the first phase and all other uses in the second phase. A business case report has been completed, detailing project rationale, all applicable capital needs, and related costs. Passa Associates Architects remain as the lead design consultant for the project and pending Council approval, more detailed project needs and costing estimates will follow from the architect. Funding source variance is attributed to proceeds received from the disposal of land which was higher than what was originally budgeted.
306	7062009	Police Services	Police Electronic Ticketing	324,000	324,000	-	324,000	288,288	35,712	35,712	D. Heimann	-	Ongoing	This project is expected to be completed in 2012 with remaining funds committed. A pilot project commenced in November 2009, culminating in May 2010, when all Traffic Enforcement Branch personnel were trained in the use of the system and all traffic enforcement cruisers were equipped for Electronic Ticketing. This project has expanded such that all patrol vehicles will have this functionality. A PO was issued on February 15, 2011, (\$162,000) for the acquisition of 70 portable e-ticketing printers. There are concerns regarding its use for Motorcycles. Potential solutions for the Police Motorcycles are still being examined.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
307	7071076	Police Services	Emergency Notification System	78,000	78,000	-	78,000	58,041	19,959	19,959	L. Powers	-	Ongoing	This is being considered for consolidation with the Electronic Backup Data Facility Project as related equipment costs will need to be coordinated and inter-connected. CRTC ruled Bell Canada must release all 911 database information to public safety agencies and that information was made available in June 2010. The projected yearly cost for managing R911 is \$25,000. There will also be additional costs for mapping, geo-coding, training, education and promotion of R911.
308	7071077	Police Services	Electronic Crown Brief Prod. Implementation	108,000	108,000	-	108,000	38,653	69,347	69,347	G. Dunmore	-	Ongoing	The MRE, Praeda and Crown Brief projects are now all inter-related and dependent upon one another. We have begun the final push to complete these projects by the end of 2012. The Police Service is prepared for and committed to the completion of this project, but our progress remains contingent upon the progress of our partner agency - The Crown Attorney and the Ministry of the Attorney General - and their readiness to move forward. Of note is the fact that the Crown Attorney in the London jurisdiction is being forced to make the move to accept electronic output and we will likely not be far behind. The timeline for this project has become tied to the related projects 7026115 and 7031186.
309	7091014	Police Services	Police Fleet Replacement/Refurbishment	3,400,000	4,080,559	680,559	3,400,000	3,147,994	252,006	932,565	B. Hunt	-	Ongoing	Annual transfer to Police Fleet Reserve Fund #183 of \$1.2m from the operating budget for purchase of fleet vehicles as required. This is a net flow through of the annual transfer, vehicle purchases and proceeds of sales. Funding source variance is attributed to the proceeds from the sale of auctioned vehicles not budgeted as project budget was established on net city cost basis instead of gross.
310	7072900	Roseland Golf & Curling	Roseland HVAC Systems Upgrade	900,000	441,701	(458,299)	900,000	821,981	78,019	(380,280)	M. Masonovich	-	2014	New HVAC system installed and the project came in under budget. Work is now complete. Roseland's year-end surplus will be transferred to this project rather than F144 - Roseland Reserve, until HVAC system is paid in full, as per CR257/2007, hence the basis for the funding source variance.
311	7085901	Roseland Golf & Curling	Roseland Maintenance Building	700,000	-	(700,000)	700,000	627,965	72,035	(627,965)	M. Masonovich	-	2016	Project came in under budget and is now complete. Funding source variance is attributed to a recovery from Roseland's year-end surplus for the next several years (as per CR282/2008) once the new HVAC Systems Upgrade project (per above) is completely funded.
312	7111036	Roseland Golf & Curling	Roseland Bunker Rehab./Restoration	1,000,000	1,000,000	-	1,000,000	485,930	514,070	514,070	M. Masonovich	-	Spring 2012	The project is moving along well and expected to be on budget. Work is approximately 98% complete on construction. There have been border issues with arrival of the specialized bunker sand from Ohio which has delayed the last portion of the project. Should be on time with the finish date by mid-Spring.
313	7003812	Transit Windsor	Transit Windsor Fleet - Casino Bus Replacement	30,746,633	32,227,430	1,480,797	30,746,633	30,844,721	(98,088)	1,382,709	T. Houad	-	Ongoing	The purchase of 18 hybrid diesel buses was completed in July 2009, however, additional expenditures must be incurred in this project before it is expected to close. Funding source variance is attributed to interest income in prior years (pre 2004) that was not budgeted and higher than expected subsidies than what was budgeted.
314	7045018	Transit Windsor	Transit Windsor Customer Service Requirements	360,000	430,271	70,271	360,000	440,015	(80,015)	(9,744)	P. Delmore	-	Ongoing	The annual review of bus shelters and customer amenities is ongoing. Revenues and expenditures exceeded budget estimates on the project, as Transit Windsor received funding for a Threat Risk Assessment, Security and Response/Recovery Plan from Transport Canada under the Transit-Secure Contribution Program, hence the funding source variance. A transfer of expenditures to the TW Cash Sorters/Wrappers project will be completed in early 2012 to properly re-align expenditures.
315	7045080	Transit Windsor	Transit Windsor Electronic Farebox Equipment	3,050,000	1,345,000	(1,705,000)	3,050,000	1,108,845	1,941,155	236,155	T. Houad	-	Jun. 2013	Transit Windsor has been working with Fare Logistics, the vendor selected to supply and install the farebox system. The new fareboxes have been installed. Milestone payments are currently being made to Fare Logistics. Funding source variance is attributed to approved federal gas tax funds which are legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
316	7061031	Transit Windsor	Transit Windsor - Cash Sorters/Wrappers	60,000	60,000	-	60,000	45,429	14,571	14,571	T. Houad	-	May 2012	A transfer of expenditures from the TW Customer Service Requirements project will be completed in early 2012 to properly re-align expenditures. It is projected that this project will be completed by May 2012 and will be within budget estimates.
317	7071189	Transit Windsor	Transit Windsor Master Plan - Software Application	80,000	80,000	-	80,000	-	80,000	80,000	T. Houad	-	Jun. 2012	The first phase of the software is being developed to support the new farebox system.
318	7075189	Transit Windsor	Transit Windsor Master Plan - Customer Service	910,000	910,000	-	910,000	157,753	752,247	752,247	T. Houad	-	Ongoing	Customer Service improvements are scheduled as part of the TMP (Transit Master Plan) in conjunction with the new farebox system implementation. The implementation of the TMP with respect to increased bus shelters is being developed for implementation with the review of service delivery.
319	7109002	Transit Windsor	2010 Transit Windsor Fleet Replacements/Refurbishment	4,530,500	4,397,404	(133,096)	4,530,500	4,187,134	343,366	210,270	T. Houad	-	Dec. 2012	The purchase of six-40 foot transit buses was approved by the Transit Windsor Board of Directors on July 28, 2010. The contract was awarded to New Flyer Industries as per the response to proposal #65-10. Delivery of the buses is now complete. Additional expenses are still outstanding and must be charged to this project for spare parts. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
320	7111007	Transit Windsor	Transit Windsor Renovations to Staff Change Room	75,000	75,000	-	75,000	12,579	62,421	62,421	T. Houad	-	Jun. 2012	This project is approximately fifty percent complete.
321	7111029	Transit Windsor	2011 Transit Windsor Fleet Replacements/Refurbishment	3,859,554	710,500	(3,149,054)	3,859,554	3,610,169	249,385	(2,899,669)	T. Houad	-	Dec. 2012	The 2011 bus purchase was added to the contract that was awarded to New Flyer Industries as per the response to proposal #65-10 for the 2010 bus purchase. Delivery of the 2010 and 2011 bus order is now complete. Additional expenses are still outstanding and must be charged to this project for spare parts. Due to the acceleration of capital projects approved through the capital budget, funding for this project has not been made as sufficient funding is not available until future years, hence the funding source variance.
322	7051024	Windsor Airport	Airport Zoning Study	190,000	190,000	-	190,000	33,862	156,138	156,138	T. Pocock	-	Dec. 2013	Project is underway.
323	7059011	Windsor Airport	Windsor Airport Service Improvement	3,649,636	3,916,276	266,640	3,649,636	3,579,340	70,296	336,936	T. Pocock	-	2012	This project is made up of multiple projects that have been or are in the process of being completed. The surplus in the account has been approved as part of the realignment of budget dollars from 2011 capital through CR12/2012. Funding source variance is attributed to a federal grant received but not budgeted as project budget was established on a net city cost basis instead of gross.
324	7092014	Windsor Airport	Airport Operations Bldg. Rehabilitation - ISF	2,503,300	2,506,922	3,622	2,503,300	2,513,966	(10,666)	(7,044)	T. Pocock	(11,000)	Jun. 2012	Project is complete with minor deficiencies. Overall variance is attributed to additional scope due to unforeseen site conditions. Funding source variance is attributed to a recovery of expenses for temporary financing costs until such time as approved funding becomes available.
325	7101024	Windsor Airport	MRO Facility - Economic Development	22,041,945	17,863,078	(4,178,867)	22,041,945	19,325,988	2,715,957	(1,462,910)	T. Graziano	-	Jun. 2012	Project is under construction and is anticipated to be complete by May 2012, with the exception of landscaping. Remaining work is anticipated to be complete by June 2012. The overall project is expected to be complete within budget. Funding source variance is attributed to approved funding not yet transferred to the account. The balance of approved funding will be transferred when the funds become available as per the Debt Reduction Levy model approved in the 5-year capital plan.
326	7111009	Windsor Airport	2011 Windsor Airport Improvements	660,000	660,000	-	660,000	177,838	482,162	482,162	T. Pocock	-	2012	Project has been reallocated as per CR 21/2012. Work will be completed in 2012.
327	7111027	Windsor Airport	Airline Terminal Improvements	350,000	350,000	-	350,000	266,715	83,285	83,285	T. Pocock	-	2012	Project includes various smaller projects. Most projects are complete with the last one underway which is anticipated to be completed in 2012.

Appendix A - Capital Variance Report - As at December 31, 2011

Item #	DESCRIPTION			FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
328	7111035	Windsor Airport	County Rd. #42 Watermain Improvements	4,225,000	-	(4,225,000)	4,225,000	2,269,165	1,955,835	(2,269,165)	T. Graziano/T. Pocock	-	2012	Construction is complete with some deficiencies outstanding. Overall project is expected to be \$1.2M below budget due to favourable tender results. As this project is funded by WUC, they will see this favourable variance of \$1.2M. The full \$4.2M will be returned to the City once fully repaid by WUC.
				1,166,318,573	286,737,024	(266,202,701)	1,166,318,573	852,863,612	313,454,961	47,252,260		20,899,514		

Projections	No. of Projects	Projected Amount
Surplus	40	\$ 22,706,707
Deficit	11	(1,807,193)
On budget	277	-
TOTAL	328	\$ 20,899,514
Projects committed by M170-2011 and CR233/2011		
		\$ (12,325,000)
Contingency for unfinished projects		
		\$ (8,574,514)

Appendix B - ISF/RInC Project Status Update - as at December 31, 2011 (run Jan. 10/12)

ISF/RInC Project		Net Project Surplus/(Deficit) as at Dec. 31/11	Original Project Total Budget	Revised Projected Total Budget as at Nov. 30, 2011	Over/(Under) Original Budget	Anticipated Net Future Activity Expenditure/(Revenue)	Projected Final Project Surplus/(Deficit)	Projected Final Project Surplus/(Deficit) Previously Reported to Council	Comments
Retention Treatment Basin	7092013	\$ 4,772,775	\$ 60,000,000	\$ 67,890,523	\$ 7,890,523	\$ 4,372,775	\$ 400,000	\$ -	Project to remain open for maintenance period (deficiencies).
Airport Operations Building Rehab.	7092014	(6,804)	2,250,000	2,503,300	253,300	17,804	(11,000)	-	-
Airport Parallel Taxiway	7092015	-	7,000,000	7,000,000	-	(21,645)	21,645	-	Project balanced and closed. Surplus (\$21,645.30) already transferred to Pay-As-You-Go Reserve.
Walker Road Reconstruction	7092016	1,206,058	11,866,667	12,624,856	758,189	956,058	250,000	-	Project to remain open for maintenance period (deficiencies).
Tecumseh Road East Improvements	7092017	1,992,677	8,400,000	8,400,000	-	1,792,677	200,000	216,667	Project to remain open for maintenance period (deficiencies).
Walker/Wyandotte Intersection	7092018	424,693	2,498,667	4,884,570	2,385,903	274,693	150,000	-	Project to remain open for maintenance period (deficiencies).
Sandwich South Lands	7092019	426,165	30,400,000	30,400,000	-	726,165	(300,000)	97,723	Project to remain open for maintenance period (deficiencies).
City Centre Streetscape	7092020	634,099	7,214,000	7,040,225	(173,775)	84,099	550,000	547,541	Project to remain open for maintenance period (deficiencies).
Jackson Park Renewal	7092021	(7,388)	800,000	1,197,995	397,995	4,612	(12,000)	-	Project to remain open for maintenance period (deficiencies).
Ganatchio Trail Reconstruction	7092022	30,229	600,000	779,780	179,780	5,229	25,000	-	Project to remain open (June 2012) for maintenance period (deficiencies).
Central Riverfront Plaza	7092023	218,405	2,000,000	3,850,000	1,850,000	718,405	(500,000)	-	Project to remain open for maintenance period (deficiencies).
Bikeways Development	7092024	95,336	400,000	550,000	150,000	20,000	75,336	50,000	Project deficiency still being addressed. May need to get another contractor to perform the work.
McHugh Prk Soccer Complex	7091031	27,784	950,400	1,184,600	234,200	24,784	3,000	-	Project to remain open (June 2012) for maintenance period (deficiencies).
Adie Knox Pool Refurbish	7091032	-	1,000,000	1,395,122	395,122	-	33,353	-	Project balanced and closed. Surplus (\$33,353) already transferred back to Pay-As-You-Go Reserve.
Ojibway Prairie Complex	7091033	31,289	1,500,000	1,904,504	404,504	21,289	10,000	-	Project to remain open (June 2012) for maintenance period (deficiencies).
John Atkinson Gym Additn	7091034	-	1,000,000	1,198,985	198,985	-	52,921	-	Project balanced and closed. Surplus (\$52,921) already transferred back to Pay-As-You-Go Reserve.
Solar Panels-Lanspeary	7091035	-	44,418	44,463	45	-	-	-	Project balanced and closed.
Solar Panels-Mic Mac	7091036	-	18,066	18,084	18	-	-	-	Project balanced and closed.
Total		\$ 9,845,318	\$137,942,218	\$ 152,867,007	\$ 14,924,789	\$ 8,996,945	\$ 948,255	\$ 911,931	

ISF Finance Team/Dept. Recovery

\$ (244,023)	\$ -	\$ -	\$ -	\$ 198,396	\$ (442,419)	\$ (380,846)
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Capital Contingency - 5-Yr. Plan	7095000	\$ (10,333,625)	\$ 22,100,000	\$ 10,716,483	\$ (11,383,517)	\$ (20,121,891)	\$ 9,788,266	\$ 9,223,115
Capital Interest Charges - 5-yr. Plan	7095001	(860,713)	6,200,000	4,299,287	(1,900,713)	(5,160,000)	4,299,287	5,500,000
Total		\$ (11,194,338)	\$ 28,300,000	\$ 15,015,770	\$ (13,284,230)	\$ (25,281,891)	\$ 14,087,553	\$ 14,723,115

Note: Approved pre-commitments against this balance include:
 \$2,067,000 - C.S. Wind Land Assembly;
 \$900,000 - Children's Games
 leaving \$11,756,115 available ISF/RInC surplus funding (re-allocated to 350 CHS Repairs).

Note: The above summary is a preliminary forecast for the ISF/RInC projects and may be subject to change if any unforeseen events occur. Further, the projections do not take into account any injurious affection claims that may be awarded in the future.

Appendix C - Summary of Capital Projects Closed (for 2011)
As at December 31, 2011

Item #	Project ID	Department/Program	Service Area	Project Name	Project Lead	Surplus/(Deficit)	Sub-Total by Fund	Fund	Funding Source/Transfer	Project Variance Comments
Section A: Projects Balanced & Closed via Transfer to Other Projects/Chartfield										
1	7091035	Recreation & Culture	Community Development and Health	Solar Panels - Lanspeary - RinC	S. Grando	0.00		007	N/A	N/A
2	7091036	Recreation & Culture	Community Development and Health	Solar Panels - Mic Mac - RinC	S. Grando	0.00		007	N/A	N/A
3	7052085	Engineering	Office of the City Engineer	City Centre Streetscaping	W. Al-Yassiri	(131,431.81)		007	7092020 - City Centre Streetscaping - ISF	Project variance is a result of unforeseen repairs to a sinkhole and a basement encroachment improvement which was previously communicated to Council. Incurred deficit was transferred to the related ISF project (subsequent phases) as per CR245/2011, Report #15479.
4	7063046	Parks & Facility Operations	Office of the City Engineer	Security Infrastructure Improvement	D. Thachuk	2,677.40		007	7053035 - Corporate-Wide Security System	The remaining balance of \$2,677.40 was consolidated with the ongoing related capital project 7053035 - Corporate -Wide Security System.
5	7081025	Operations	Office of the City Engineer	2008 Bridge Rehabilitation	M. Winterton	(28,932.18)		007	7101004 - 2010 Bridge Rehabilitation	Project balance was funded from the 2010 Bridge Rehabilitation allotment. Program funding was globally allocated to annual projects. Costs for bridges were not segregated by annual projects but sufficient funding is available.
6	7082008	Engineering	Office of the City Engineer	Ida - Somme/Memorial Sewer Rehab.	A Dowie/W. Hicks	1,000,000.00		007	7112001 - Francois Ct-Ellrose/Wyandotte	The available balance of the project was transferred to 7112001 & 7112002 per CR166/2011, Report #15239.
7	7082008	Engineering	Office of the City Engineer	Ida - Somme/Memorial Sewer Rehab.	A Dowie/W. Hicks	187,216.50		007	7112002 - Watson Ave-Cedarview/Menard	The available balance of the project was transferred to 7112001 & 7112002 per CR166/2011, Report #15239.
8	7086009	Engineering	Office of the City Engineer	Bikeways Development	J. Leitzinger	28,937.87		007	7111031 - 2011 Bikeways Development	The surplus is as a result of better than expected tender prices, effective cost management and unused contingencies. The balance was transferred to the ongoing related 2011 project 7111031 - Bikeways Development.
9	7091008	Engineering	Office of the City Engineer	Terminal Storage - Woodlawn/Ypres/Memorial	A Dowie/W. Hicks	479,345.96		007	7112002 - Watson Ave-Cedarview/Menard	The surplus is as a result of better than expected tender prices, effective cost management and unused contingencies. Per CR166/2011, Report #15239, the surplus was used to fund the Francois/Watson projects (7112001 & 7112002).
10	7091025	Operations	Office of the City Engineer	2009 Sidewalk Rehabilitation	P. Matheson	(59,458.25)		007	7101003 - 2010 Sidewalk Rehabilitation	The project's deficit is attributed to unforeseen costs related to street lighting charged to the project ("per senior management's direction"), as well as unforeseen costs related to extra curb and gutter repairs to address sloping problems on sidewalks. The project was funded with a transfer of funds from the 2010 Sidewalk Rehab. project.
11	7091030	Parks & Facility Operations	Office of the City Engineer	Heritage Restoration Consulting	M. Smithson	(24.19)		007	7073051 - Mackenzie Hall	This project is now complete. The small variance balance of \$24.19 represents a portion of temporary financing costs that were unbudgeted.
							1,478,331.30			
						Total: Fund 007	1,478,331.30			

Appendix C - Summary of Capital Projects Closed (for 2011)
As at December 31, 2011

Item #	Project ID	Department/Program	Service Area	Project Name	Project Lead	Surplus/(Deficit)	Sub-Total by Fund	Fund	Funding Source/Transfer	Project Variance Comments
Section B: Projects Balanced & Closed via Transfer to/from Original Funding Sources										
1	7111020	Fleet Operations	Office of the City Engineer	Purchase of Additional Fleet Equipment	A. Marazita	43,089.84		128	Dev Chg - PW/Build/Equip/Fleet	Vehicle addition costs per unit were lower than originally anticipated. In addition, one unit was added using an existing returned unit saving the cost of one unit.
2	7089100	Environmental Services	Office of the City Engineer	Environmental Services Facility Maintenance Building	R. Zamojski	12,028.46	43,089.84	134	Solid Waste Control Centre	The project was completed with a surplus. Approximately \$6,000 was originally slated for a fibre optic line from the administration building to the unmanned scale house/security building which is no longer required due to wireless connections provided by IT. The remaining balance is due to unused contingency funds.
3	7101015	Fleet Operations	Office of the City Engineer	2010 Fleet Replacements	A. Marazita	1,299,405.40	12,028.46	136	Fleet Replacement	The original projection for 2010 included 4 packers that were not replaced, 5 cars that were replaced with existing units, and 1 car that has been kept in service and not replaced. The items that were not replaced make up the surplus in this project.
4	7111004	Leisure & Recreation Services	Community Development and Health	Marina Development Engineering Study	D. Sadler	0.00	1,299,405.40	139	Budget Stabilization Reserve	N/A
5	7109901	CAO's Office	Office of the CAO	Capital Theatre - Transition Costs	A. Dowie	4,702.80		139	Budget Stabilization Reserve	The project was completed with a slight surplus as a result of savings using in-house legal counsel.
6	7081904	Parks & Facility Operations	Office of the City Engineer	Fire Hall #1 HVAC Upgrade	M. Welsh	(5,310.32)		139	Budget Stabilization Reserve	The original budget was a preliminary estimate of the cost of work required to upgrade the HVAC system at Fire Hall 1. The deficit represents costs for unanticipated repairs that were not factored into the original budget.
7	7101002	Parks & Facility Operations	Office of the City Engineer	Water Play Features-Drouillard	M. Clement/T. Burston	12,284.80		139	Budget Stabilization Reserve	Project was completed under budget due to material inspection allowance and a contingency allowance that was unspent from this project, as well as savings due to changes in some of the construction materials.
8	7111038	Engineering	Office of the City Engineer	Dominion Blvd. Sidewalk	S. Colucci	(7,429.04)		139	Budget Stabilization Reserve	Additional work was done because the sidewalk went all the way to Totten St. The circumstances presented an opportunity to improve the intersection at Totten and Dominion so that pedestrians can safely cross in any direction. It involved relocating an existing catch basin and relocation of one traffic signal to a safer distance behind the curb.
9	7109003	Housing & Children's Services	Community Development and Health Services	Social Housing Capital Requirement	M. Deimling	295,450.00	4,248.24	141	Social Housing Reserve	The funds are being placed/redirected back to this dedicated reserve fund to provide for future social housing projects.
10	7071120	Engineering	Office of the City Engineer	Elsmere - Hanna/Giles	A. Godo	9,186.11	295,450.00	153	Sanitary Sewer Surcharge	Project was completed and under budget due to unused contingencies and better than expected tendered prices.
11	7082007	Engineering	Office of the City Engineer	Connaught - Prince/Chappell	T. Frickey/J. He	132,267.57		153	Sanitary Sewer Surcharge	Project was completed and under budget due to unused contingencies and better than expected tendered prices.
12	7082009	Engineering	Office of the City Engineer	Virginia-Wyandotte/St. Rose	P. Mourad/E. Valdez	160,930.73		153	Sanitary Sewer Surcharge	Project was completed and under budget due to unused contingencies and better than expected tendered prices.
12	7082016	Engineering	Office of the City Engineer	Alexis Rd. - Alice/Tecumseh E.	J. He	28,733.14		153	Sanitary Sewer Surcharge	Project was completed and under budget due to unused contingencies and better than expected tendered prices.
13	7071004	Engineering	Office of the City Engineer	Lincoln - Ypres/Memorial	S. Shyshak	(67,861.14)		153	Sanitary Sewer Surcharge	Further to the transfer of \$275,000 to project 7083005 - Parent-Lens/Ypres Storm Sewer as per CR249/2009, additional claims by the Contractor resulted in a deficit.
14	7074115	Engineering	Office of the City Engineer	Woodlawn/Ypres/Memorial Storm	F. Mikhael	624,376.85		153	Sanitary Sewer Surcharge	The project was scaled back resulting in portions of Virmy Ave. from Elsemere to Lillian not being reconstructed as per Communication to Council on Apr. 20/09, Report #14030, hence the surplus.
15	7101018	Parks & Facility Operations	Office of the City Engineer	Francois Baby House - Museum	M. Smithson	(4,013.80)	887,633.26	155	Built Heritage Fund	This project encompassed rehabilitating and restoring the windows at the Francois Baby House. This project was funded in part by the built Heritage Fund, by a contribution from Windsor Historic Sites, and partial funding from Parks Canada in the amount of 50% of all eligible expenditures. The deficit in this project relates primarily to those expenses which were deemed to be ineligible expenditures as per the funding agreement.
16	7027025	Employment & Social Services	Community Development and Health Services	Leamington Social Service Renovation	T. Piruzza	14,338.05	(4,013.80)	160	Capital Expenditure Reserve	The project was closed because renovations could not be undertaken until matters surrounding the lease of the facility are resolved.

Appendix C - Summary of Capital Projects Closed (for 2011)
As at December 31, 2011

Item #	Project ID	Department/Program	Service Area	Project Name	Project Lead	Surplus/(Deficit)	Sub-Total by Fund	Fund	Funding Source/Transfer	Project Variance Comments	
17	7061036	Asset Planning	Office of the CFO	Capital Asset Management Software	S. Grando	223.69		160	Capital Expenditure Reserve	Actual cost for the management software came in just under the budget estimate.	
18	7111033	Fire & Rescue Services	Office of the City Solicitor	Breathing Apparatus Cylinders/Packs	R. Zanettin	1,934.65	14,561.74	163	Fire Major Equipment	Project budget was a best estimate at the time the project was approved. Actual expenses came in under what was estimated.	
19	7041027	Windsor Airport	Agencies and Boards	Airport Taxiway Rehabilitation	T. Pocock	(1,784.96)	1,934.65	169	Pay As You Go - Capital Reserve	Project was completed with a slight deficit due to a greater than anticipated expenditure for an external audit required by Transport Canada.	
20	7092015	Windsor Airport	Agencies and Boards	Airport Expansion-Parallel Taxiway - ISF	T. Pocock	21,645.30		169	Pay As You Go - Capital Reserve	The project was completed with a surplus largely due to the actual granular quantity being less than the estimate within the tender.	
21	7091029	HRDC Projects	Community Development and Health	WFCU Murals - HRDC	D. Holman/ L. Higgins	(1,162.51)		169	Pay As You Go - Capital Reserve	Funding for the WFCU Murals project was provided by The Ministry of Training, Colleges & Universities (MTCU) based on a detailed list of pre-approved expenses. Unexpected expenses were incurred throughout the project that were not approved by MTCU.	
22	7091039	HRDC Projects	Community Development and Health	Red Bud Grove - HRDC	D. Holman/ L. Higgins	(7,055.09)		169	Pay As You Go - Capital Reserve	Funding for the Red Bud Grove project was provided by The Ministry of Training, Colleges & Universities (MTCU) based on a detailed list of pre-approved expenses. Unexpected expenses were incurred throughout the project that were not approved by MTCU.	
23	7091032	Leisure & Recreation Services	Community Development and Health Services	Adie Knox Pool Refurbishment - RInC	T. Burston	33,353.24		169	Pay As You Go - Capital Reserve	The surplus variance can be attributed to changes in the scope of work. Specifically, the water slide was deleted from the project as it was unworkable in the restricted floor plan. In exchange, a climbing wall was added and the therapy pool was increased in size.	
24	7091034	Leisure & Recreation Services	Community Development and Health Services	John Atkinson Gym Addition - RInC	D. Sadler	52,920.83		169	Pay As You Go - Capital Reserve	The project was completed with a surplus largely due to the actual cost coming in under the preliminary estimate.	
25	7101021	Parks & Facility Operations	Office of the City Engineer	Charles Clark Square - Perimeter Boards	D. Sadler	1,357.39		169	Pay As You Go - Capital Reserve	Total project costs totalled \$148,642.61, slightly below the original estimate of \$150,000, resulting in a slight surplus.	
26	7061029	Building and Development	Office of the City Solicitor	AMANDA Development Software	N. Robertson	39.31		169	Pay As You Go - Capital Reserve	Project was closed and on budget with such a minor variance.	
27	7071163	Building and Development	Office of the City Solicitor	Permit Fee Study	L. Doyle	15,261.09		169	Pay As You Go - Capital Reserve	The project was completed with the actual cost of the study coming in under the preliminary estimate. The remaining balance in the project is unspent funds from a consultant study of Building and Planning fees.	
28	7093903	CAO's Office	Office of the CAO	Corporate Strategic Plan	N. Robertson/ A. Dowie	3,828.57		169	Pay As You Go - Capital Reserve	The project was completed with the actual consulting cost coming in under the projected budget.	
29	7081007	Asset Planning	Office of the CFO	Corporate Roof Management Program	D. DeSantis	(124.48)		169	Pay As You Go - Capital Reserve	The project was completed with a minor deficit due to final training costs being slightly higher than anticipated.	
30	7035077	Operations	Office of the City Engineer	Traffic Signs Upgrade	J. Wolf/ A. Marazita	(2.38)		169	Pay As You Go - Capital Reserve	Project was closed and on budget with such a minor variance.	
31	7091013	Fleet Operations	Office of the City Engineer	Fuel Site Improvements	A. Marazita	(2,022.86)		169	Pay As You Go - Capital Reserve	Project budget was a best estimate at the time the project was approved. Due to inflation, unforeseen construction issues and the implementation of the HST, the project resulted in a minor variance.	
32	7092024	Engineering	Office of the City Engineer	Bikeways Development - ISF	J. Eugeni	95,336.10		169	Pay As You Go - Capital Reserve	Project was completed and under budget due to unused contingencies and better than expected tendered prices.	
33	7081023	Planning	Office of the City Solicitor	Windsor Armouries Study	N. Robertson	4,340.95	215,930.50	169	Pay As You Go - Capital Reserve	The project was completed with the actual consulting cost coming in under the projected budget.	
34	7101012	Fire & Rescue Services	Office of the City Solicitor	Crysis System	E. Bondy	584.76		170	Pay As You Go - Leasing Reserve	The budget for this project was estimated 3 years in advance so it is very difficult to accurately estimate with inflation and fluctuating equipment costs. The actual hardware costs came in cheaper than budgeted, hence the surplus.	
35	7101005	Council Services	Office of the City Clerk	2010 Elections Equipment Rental	E. Gabbanan/ C. Scarpelli	179,887.69	584.76	1762	Municipal Elections Res. Acc.	ES & S (formerly Diebold Election Systems) has presented the City with a competitive price in comparison to previous election years resulting in a surplus.	
							179,887.69				
Total: To Various Reserves							2,950,740.74				