

THE CORPORATION OF THE CITY OF WINDSOR  
Office of the City Treasurer – Finance Department



MISSION STATEMENT:

“Our City is built on relationships – between citizens and their government, businesses and public institutions, city and region – all interconnected, mutually supportive, and focused on the brightest future we can create together.”

LiveLink REPORT #: 17468	Report Date: November 20, 2014
Author’s Name: Victor Ferranti	Date to Council: January 5, 2015
Author’s Phone: 519-255-6100 ext. 1732	Classification #:
Author’s E-mail: vferranti@city.windsor.on.ca	

To: Mayor and Members of City Council

Subject: CAPITAL PROJECT VARIANCE REPORT as at September 30<sup>th</sup>, 2014

1. **RECOMMENDATION:** City Wide:  Ward(s): \_\_\_\_\_

- I. THAT Council **RECEIVE FOR INFORMATION** the 2014 Life-to-Date Capital Project Variance Report as at September 30<sup>th</sup>, 2014 from the Chief Financial Officer and City Treasurer (refer to Appendix A); and
- II. THAT Council **APPROVE** closing the City Ash Tree Removals capital project (i.e. 7032202) and that the accumulated deficit to date (approx. \$231,240) be FUNDED from the Pay-As-You-Go Capital Expenditure Reserve.
- III. THAT Council **APPROVE** funding the PFO-004-12 – Municipal Facilities Building Condition Assessments in the amount of \$300,000 from the Federal Gas Tax Revenues instead of Pay-As-You-Go Capital Expenditure Reserve Fund (as had previously been approved).

2. **EXECUTIVE SUMMARY:**

N/A

3. **BACKGROUND:**

In accordance with CR429/2010:

*THAT the final financial position of all projects completed and closed during the year will BE REPORTED to Council as part of the annual year-end financial report; and*

*Capital projects whose final financial position is a deficit greater than 10% of the net budget AND greater than \$500,000, will BE SUBJECT to a separate report to Council outlining the reasons for the deficit.*

Administration continues to report to Council semi-annually on the status of all open/active capital projects. Project leads are encouraged to report any potential significant variances as soon as they can be projected. Attached is Appendix A that lists all open/active capital projects summarized by Department/Program.

#### **4. DISCUSSION:**

The comments for each capital project listed in Appendix A are based on Department analysis and Finance review. For each project, data is provided detailing the budget vs. actual for funding sources and expenditures, the current financial position of the project (i.e. surplus/deficit) as well as the best current/updated projection of the eventual final surplus/deficit position.

As with previous capital variance reports we request the close of projects through the reallocation of funding to offset the project deficits. The City's Ash Tree Removals Project (ID 7032202) is being recommended to be closed and the deficit funded from the Pay-As-You-Go Capital Expenditure Reserve Fund. The Parks Department did their best to estimate (a very difficult proposition) the overall cost of the Emerald Ash Borer (EAB) program but in the end the actual costs were 5% above the estimated and budgeted costs. Although this variance has been communicated to Council through semi-annual capital variance reports, until recently funding to offset this deficit and close the project has not been available. Administration has identified the following situation, which will result in freeing up the necessary PAYG funding to allow the Ash Tree Removal project deficit to be funded.

On June 20<sup>th</sup>, 2014 the Association of the Municipalities of Ontario (AMO), which oversees the Federal Gas Tax funding program, distributed additional surplus funds. The City of Windsor's share of that surplus was \$354,813.95. The Federal Gas Tax program was set up initially for infrastructure capital projects, with a focus on roads and bridges. In 2014 the program was amended to allow municipalities expanded use of the funds for other significant assets and or programs for asset management practices and data collection.

With the expanded definition of eligible projects Administration was able to identify project PFO-004-12 (Municipal Facilities Building Condition Assessment) as meeting Federal Gas Tax funding requirements under the Capacity Building category. The project is within the approved 2014 capital budget and currently funded from the Pay-As-You-Go (PAYG) for \$300,000. Administration is recommending the funding source for this project be changed from PAYG to Federal Gas tax which will result in sufficient PAYG funding becoming available to be redirected to fund the Ash Tree Removal project deficit of approx. \$231,240. The remaining surplus funds in Federal Gas Tax (\$54,813.95) and PAYG (approx \$68,760) have been allocated towards recommended capital expenditures in the 2015 Capital Budget 5-year plan, which will be presented to Council for deliberation in January 2015.

#### **5. RISK ANALYSIS:**

Overall, approximately \$269.56 million in budgeted expenditures have yet to be incurred as noted on the last page of the Appendix.

It should be noted that 134 of 336 projects (40%) of the total open projects have incurred expenditures of only 25% or less of their approved budget. This means that there is still the likelihood of very significant shifts in the current variance projections as the projects proceed to completion. A contingency of approximately \$4.5 million (equal to approximately 2.0 % of the remaining budgeted expenditures and to the currently projected overall surplus) is required given the significant fluctuations that are likely due to the factors noted above. Therefore, it is not currently feasible to redeploy the projected surplus at this time. As projects are completed and closed any actual available surplus will be reported to Council at that time.

## **6. FINANCIAL MATTERS:**

As of September 30<sup>th</sup>, 2014, there are 336 open/active capital projects with total budgeted expenditures of approximately \$1.072 billion (see Appendix A).

The following table summarizes at this time how many projects are on budget, how many are trending towards coming in under budget and how many are trending to come in over budget.

<b>NUMBER OF PROJECTS</b>	<b>PROJECTED FINAL VARIANCE TREND</b>	<b>AMOUNT* Surplus/(Deficit)</b>
307	On Budget (Note that this is based on current scenarios. Unforeseen circumstances may result in significant variances.)	-
21	Surplus	\$4,979,000
5	Deficit	(\$450,000)
3	Currently Undeterminable	-
336	Total	\$4,529,000
	<b>Contingency for Unfinished Projects</b>	\$4,529,000
	<b>Currently Available Funds for Redeployment</b>	\$0

\*These amounts are reflected as at September 30<sup>th</sup>, 2104 and therefore may vary considerably from the current figures. These amounts also include projects which are funded from designated sources (i.e. Sewer Surcharge, Federal Gas Tax, etc.) and therefore the ability to divert such funds to other initiatives is rather limited. The table below summarizes the funding source impact of all projected surpluses and deficits:

<b>Funding Source</b>	<b>Projected Net Surplus/(Deficit) Impact*</b>	<b>Notes</b>
Sewer Surcharge	\$1,453,000	Non-discretionary Funding Source – only to be used toward funding sewer related projects.
Provincial Transit Gas Tax	\$185,000	Non-discretionary Funding Source – only to be used toward funding transit related projects.
Fleet Replacement Reserve	\$1,298,000	Dedicated Funding Source - normally deposited back to its funding source/reserve.
Federal Gas Tax Reserve	\$525,000	Non-discretionary Funding Source – only to be used toward funding eligible projects as per funding agreement.
Parkland Reserve	\$900,000	Discretionary Funding Source – normally deposited to further fund capital parkland initiatives.
Pay-As-You-Go Capital	\$168,000	Discretionary Funding Source – normally used to offset potential project deficits that may materialize throughout the year.
	Total: \$4,529,000	

\*It should be noted that these amounts are “projected” net surpluses from projects that are not actually complete. Based on preliminary project analysis, these amounts could potentially materially change should other unforeseen circumstances occur which may bear additional cost.

In addition, Administration has continued balancing and closing capital projects as they become complete. Traditionally, capital project surpluses are returned back to their original funding source. Capital project deficits are normally funded from offsetting capital project surpluses from their original funding source, should the funds be available or by some other means as approved by Council.

## **7. CONSULTATIONS:**

All project leads provided capital project status updates to augment the analysis performed by the Manager of Capital Budget & Corporate Reserves.

**8. CONCLUSION:**

A comprehensive report on all open/active capital projects indicates that overall the 336 projects are currently trending towards an overall net surplus position. Given the number of projects and the fact that construction of many will continue into the following year and beyond, significant fluctuation in the projections is likely. Regular reports will keep Council apprised of the projects' status.

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**Victor Ferranti**  
**Manager, Capital Budget & Corporate Reserves**

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**Onorio Colucci**  
**Chief Financial Officer/City Treasurer and Corporate Leader Finance and Technology**

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**Melissa Osborne**  
**Senior Manager Asset Planning**

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**Helga Reidel**  
**Chief Administrative Officer**

/vjf

<b>APPENDICES:</b> <b>Appendix A – Capital Variance Report – As at September 30, 2014</b>
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<b>DEPARTMENTS/OTHERS CONSULTED:</b> <b>Name:</b> <b>Phone #: 519            ext.</b>
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<b>NOTIFICATION :</b>				
<b>Name</b>	<b>Address</b>	<b>Email Address</b>	<b>Telephone</b>	<b>FAX</b>

<b>Name</b>	<b>Address</b>	<b>Email Address</b>	<b>Telephone</b>	<b>FAX</b>

City of Windsor  
Capital Variance Report



As at September 30, 2014



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Capital Variance Report

As at September 30, 2014



Office of the City Engineer



**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
1	7035011	Street Lighting	Office of the City Engineer	Various Street Light City Wide	2,825,000	2,825,000	-	2,825,000	2,477,206	347,794	347,794	T. Pocock	-	Jun. 2016	Project is ongoing from year to year for the regular installation of streetlights including: - city wide pole replacement; - replacing deteriorated underground wiring; and - streetlights at locations where there are safety concerns. Project is anticipated to be on budget.
2	7062010	Street Lighting	Office of the City Engineer	Streetlighting Data Inventory	100,000	100,000	-	100,000	56,961	43,039	43,039	T. Pocock	-	Jun. 2016	Pole condition inventory is underway as part of the LED conversion process.
3	7139005	Street Lighting	Office of the City Engineer	Citywide LED Streetlights	14,250,000	720,000	(13,530,000)	14,250,000	5,624	14,244,376	714,376	T. Pocock	-	Dec. 2015	Project charter is developed. Consultant has been retained. Enwin Utilities has been contracted as the Project Manager. As per CR241/2013, City Council approved funding the LED conversion from the annual budgeted savings in streetlight energy and maintenance. On average, it is anticipated that projected annual savings could amount to approximately \$1M in electricity and \$900K in maintenance, which would then take about 7.2 years to fully pay for this initiative. Grants from the Ontario Energy Board end in Dec. 2015 but extension of deadlines is expected. Funding source variance is attributed to annual budgeted savings in electricity and maintenance that have yet to materialize.
4	7033118	Roadways	Office of the City Engineer	East Riverside Planning District	17,262,805	18,217,379	954,574	17,262,805	19,033,178	(1,770,373)	(815,799)	J. He	-	2015	Construction is complete. Land expropriation related to the pond expansion was reported to Council in an in-camera report on June 18th and July 9th, 2012. Funding for the land expropriation is budgeted in the 2015 Capital Budget which will eliminate the current deficit. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
5	7035014	Roadways	Office of the City Engineer	Road Improvements - Walker	5,560,000	6,522,223	962,223	5,560,000	6,193,481	(633,481)	328,742	A. Godo	-	2017	Construction is complete and the maintenance period is over. As per CR368/2007 re property/easement agreement, there are pending related expenses. It is expected that these items will be finalized upon the completion of the E-W Arterial Class EA. Class EA was filed on January 20, 2014; it is expected that the Minister's decision will be received by the end of 2014. Subsequent to finalizing these items, the project will then be closed. Extent of surplus realized depends on market value at the time of closure. Funding source variance is attributed to user fees, recovery of expenses from WUC and the Corp. of the County of Essex received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
6	7035046	Roadways	Office of the City Engineer	Intersection Improvements	3,260,000	3,930,411	670,411	3,260,000	3,915,919	(655,919)	14,492	A. Godo	(5,000)	2015	Howard/Cabana intersection project is complete. One file remains outstanding involving Becker's/Mac's. The file is anticipated to be completed by the end of 2015 at which time the project can then be closed. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission, proceeds from the sale of lands at the southwest corner of Howard/Cabana, user fees and rental income that was unplanned and received but not budgeted.
7	7045034	Roadways	Office of the City Engineer	Pedestrian Safety Improvements	1,050,000	1,135,200	85,200	1,050,000	705,034	344,966	430,166	S. Colucci	-	2016	This project is ongoing and has been set up to implement the Pedestrian Network Policies identified in the City of Windsor Official Plan. Pedestrian Generator Sidewalks are constructed on local roads and school approach streets as per the Pedestrian Generator Policy approved under CR 343/2007. No pending requests exist at this time. Funding source variance is attributed to a recovery of expenses received from Windsor Utilities Commission but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
8	7062008	Roadways	Office of the City Engineer	Walker Rd. Grade Separation Ancillary Costs	4,445,000	4,811,699	366,699	4,445,000	4,788,947	(343,947)	22,752	F. Mikhael	-	Dec. 2015	Construction is complete and the maintenance period is over. Outstanding recovery of approximately \$110K is anticipated to be received by the end of 2014. One file remains outstanding involving Hydro One which is expected to be completed by 2015. Project can then be closed. Funding source variance is attributed to a recovery of expenses received from Windsor Utilities Commission but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
9	7086001	Roadways	Office of the City Engineer	Riverside Drive Vista Improvement	7,258,000	2,219,585	(5,038,415)	7,258,000	2,351,766	4,906,234	(132,181)	A. Godo	-	2018	Phase 1 - Stage 1 is complete and on maintenance. Phase 1 - Stage 2 (Solidarity Towers to Lauzon Rd.) design is complete; property/easement acquisitions are in progress; advanced utility relocations are scheduled to start in October 2014; construction scheduled for 2015/2016. This project is part of the 2013 & 2014 approved Capital Enhancement Plan. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
10	7086003	Roadways	Office of the City Engineer	Provincial/Division Corridor	11,711,842	11,983,928	272,086	11,711,842	11,606,792	105,050	377,136	J. He	-	2016	Construction is now complete. Land acquisition/expropriation is in process. Nine files remain to be resolved on this project. Files include injurious affection, property value and business loss. Two files are anticipated to be completed by the end of 2014 while others may require until early 2016 to be finalized. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred and a recovery of expenses from Windsor Utilities Commission received, but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
11	7092016	Roadways	Office of the City Engineer	Walker Road Reconstruction - ISF	12,624,856	11,508,497	(1,116,359)	12,624,856	11,199,050	1,425,806	309,447	A. Godo	-	2015	Construction is complete. Two property related files remain outstanding. Files should be complete by the end of 2015 at which time the project can then be closed. Funding source variance is attributed to recoveries from the government (ISF - 2/3rd) that will not materialize given the project came in under budget and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
12	7092017	Roadways	Office of the City Engineer	Tecumseh Road East Improvements - ISF	8,400,000	7,439,505	(960,495)	8,400,000	7,304,616	1,095,384	134,889	F. Mikhael	-	2015	Construction is complete. Two files remain outstanding. One file has both a property related matter and a business loss claim. The other has a business loss claim. Business loss and other property related matter should be complete by the end of 2015. Funding source variance is attributed to recoveries from the government (ISF - 2/3rd) that will not materialize given the project came in under budget, and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
13	7096001	Roadways	Office of the City Engineer	Howard/Southwood Lakes Intersection	150,000	150,000	-	150,000	102,047	47,953	47,953	F. Mikhael	-	2015	Funds have been set aside for design which is underway and a consultant has been assigned. Submission for ERCA's approval is planned by Dec. 2014.
14	7104001	Roadways	Office of the City Engineer	Walker Rd. Corridor Improvements	15,930,000	16,373,656	443,656	15,930,000	16,401,307	(471,307)	(27,651)	F. Mikhael	-	2019+	Phase 1 sewer outlet is complete. Phase 1 road construction is complete and on maintenance with outstanding deficiencies. Phase 3A road construction is complete and on a one year maintenance period. Phase 2A road is under construction and is anticipated to be put on a one year maintenance period in November 2014. Funding source variance is attributed to a contract holdback that has not been released, pending recoveries from the provincial government, and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
15	7111012	Roadways	Office of the City Engineer	Local Improvement Program - Road Rehabilitation	300,000	110,000	(190,000)	300,000	5,147	294,853	104,853	W. Hicks	-	2016	This is an ongoing project and is dependent upon the Local Improvement process, as well as sufficient funds being available through the Road Rehab. program. Recently completed was Roselawn Drive. Woodward Street - Seymour to Foster and Hanna Street - Benjamin to Pierre are scheduled for 2015. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred.
16	7119001	Roadways	Office of the City Engineer	Bus Bay Program	150,000	150,000	-	150,000	40,612	109,388	109,388	W. Hicks/ P. Winters	-	Dec. 2015	This is an ongoing project which funds construction of bus bays as per the list prepared and prioritized and agreed to by all four school boards. Notre Dame Bus Bay in early 2013 was the last project. A request has been received recently for a bus bay at Mt. Carmel school which will be undertaken and completed in 2015.
17	7141017	Roadways	Office of the City Engineer	Grand Marais Road Improvement	375,000	375,000	-	375,000	-	375,000	375,000	S. Colucci	-	2015	Project was approved during 2014 budget deliberations. Pre-contract survey by Field Services is anticipated to be undertaken in early 2015 with engineering design to follow.
18	7143003	Roadways	Office of the City Engineer	Ouellette Ave. Streetscape Phase 6	3,600,000	-	(3,600,000)	3,600,000	-	3,600,000	-	F. Tunks	-	TBD	Project is under discussion/development. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
19	7144007	Roadways	Office of the City Engineer	McDougall - North/South Collector	200,000	200,000	-	200,000	-	200,000	200,000	F. Mikhael	-	2017	Pre-contract survey by Field Services is anticipated by the end of 2014. Project has been accelerated as high priority for rehabilitation in order to avoid expending mill and pave funds. Engineering, design and construction to follow as funds are approved in the 5 year capital plan.
20	7149000	Roadways	Office of the City Engineer	Wyandotte - Gladstone/Devonshire	3,021,000	2,123,507	(897,493)	3,021,000	1,691,910	1,329,090	431,597	J. He	-	2016	Construction on Wyandotte is nearing completion and Devonshire is planned for 2015. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until future years when funds become available, federal grant received not budgeted as project budget was established on a net city cost basis instead of gross and an outstanding contract holdback not yet released.
21	7082018	Sewer Rehab.	Office of the City Engineer	Alley W of Chilver-Ypres/Memorial	1,056,000	1,056,000	-	1,056,000	1,065,685	(9,685)	(9,685)	S. Colucci	(50,000)	Nov. 2014	The maintenance period is over and the project is complete. Final invoices are forthcoming. The deficit is primarily due to funds transferred out of this project, per B5/2013, to fund other projects. The deficit can be mitigated by transferring other anticipated surpluses at the end of 2014.
22	7082020	Sewer Rehab.	Office of the City Engineer	CityWide Culvert Inspection /Repair	822,000	822,000	-	822,000	5,825	816,175	816,175	P. Mourad	-	2016	Field Engineering has completed the locates of all culverts on E.C. Row. Next phase is to complete CCTV inspection to establish prioritized list of repairs.
23	7082022	Sewer Rehab.	Office of the City Engineer	Alley W of Windermere-Ypres/Memorial	1,071,000	1,071,000	-	1,071,000	962,596	108,404	108,404	S. Colucci	100,000	Nov. 2014	Project is complete. There is one more invoice to process. Project can be closed at the end of November 2014. Effective project management and slightly lower costs allowed for the surplus.
24	7082024	Sewer Rehab.	Office of the City Engineer	Esdras - Wyandotte/Raymond/CNR	3,131,000	3,512,788	381,788	3,131,000	3,365,502	(234,502)	147,286	P. Winters	95,000	Dec. 2014	Construction is complete and the maintenance period is over. Final payments to contractor are in process. Effective project management and slightly lower costs allowed for the surplus. Funding source variance is attributed to a contract holdback that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
25	7092008	Sewer Rehab.	Office of the City Engineer	Gladstone-Wyandotte E./Erie E.	1,932,000	2,339,477	407,477	1,932,000	2,329,310	(397,310)	10,167	J. He	-	2015	Construction is complete. There are outstanding claims due to basement flooding. Settlements are being managed by the Risk Management department. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
26	7092009	Sewer Rehab.	Office of the City Engineer	Parent - Erie E./Wyandotte E.	250,000	250,222	222	250,000	182,923	67,077	67,299	S. Shyshak/ A. Godo	-	2015	Engineering for the entire drainage area is in progress. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.

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	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
27	7103004	Sewer Rehab.	Office of the City Engineer	Belle Isle View - Edgar/Tranby	2,210,000	2,472,076	262,076	2,210,000	2,333,857	(123,857)	138,219	T. Frickey/ F. Mikhael	-	Spring 2015	Construction is complete but some deficiencies related to restoration and surface asphalt remain outstanding. Funding source variance is attributed to a recovery of temporary financing costs charged to the project which was not budgeted, contract holdback that has not been released and recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
28	7103005	Sewer Rehab.	Office of the City Engineer	Arthur Rd. - Seminole/Milloy	2,360,000	2,740,992	380,992	2,360,000	2,402,569	(42,569)	338,423	J. He	185,000	2015	Construction is complete and on maintenance. Surface asphalt remains outstanding. Funding source variance is attributed to recovery of temporary financing charges and recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
29	7111014	Sewer Rehab.	Office of the City Engineer	Elm St. - Giles/Tecumseh	1,669,110	1,669,127	17	1,669,110	59,969	1,609,141	1,609,158	J. Liu-Vajko	-	2015	Engineering is underway. Tender to be issued by Nov. 2014 and construction is anticipated to commence in the Spring of 2015 in conjunction with project ID 7141004 - Erie St. - Wellington/Crawford (below). Funding source variance is due to a recovery of temporary financing costs charged to the project.
30	7111015	Sewer Rehab.	Office of the City Engineer	Pierre Ave. - Assumption/Wyandotte	2,472,047	2,519,192	47,145	2,472,047	2,040,886	431,161	478,306	P. Winters	275,000	Dec. 2014	Construction is complete and maintenance period will be over in November 2014. Surface asphalt work is currently in progress and will be completed by Dec. 2014. Funding source variance is attributed to an outstanding contract holdback not yet released, recovery of temporary financing charges and recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
31	7111016	Sewer Rehab.	Office of the City Engineer	Fairview Ave. - Wyandotte/St.Rose	900,000	1,028,573	128,573	900,000	818,572	81,428	210,001	P. Mourad	140,000	Dec. 2014	Construction is complete and the project will be at the end of its maintenance period in November 2014. All outstanding deficiencies are completed. Surface asphalt is complete pending invoice payment by the end of the year. Funding source variance is attributed to recovery of temporary financing charges and recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
32	7111017	Sewer Rehab.	Office of the City Engineer	Westcott Rd. - Metcalf/Alice	2,965,000	3,442,073	477,073	2,965,000	3,072,755	(107,755)	369,318	T. Frickey/ F. Mikhael	205,000	Summer 2015	Construction is complete and on maintenance. Surface asphalt is outstanding due to an unanticipated watermain break. The project surplus is a result of effective project management and tender prices coming in lower than anticipated. Funding source variance is attributed to recovery of temporary financing charges and recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
33	7111018	Sewer Rehab.	Office of the City Engineer	Aubin Rd. - Franklin/Seminole	2,565,000	2,904,754	339,754	2,565,000	2,754,918	(189,918)	149,836	S. Colucci	45,000	2015	Construction is complete and on maintenance with surface asphalt outstanding. Funding source variance is attributed to recovery of temporary financing charges and recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
34	7121015	Sewer Rehab.	Office of the City Engineer	California - Wyandotte to College	1,370,000	1,782,896	412,896	1,370,000	1,467,287	(97,287)	315,609	P. Mourad	215,000	2015	Construction is complete and project is on maintenance. Surface asphalt is scheduled to be completed in 2015. Funding source variance is attributed to recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
35	7121017	Sewer Rehab.	Office of the City Engineer	Cross/Baby St. - Chippawa/South	1,570,000	1,644,149	74,149	1,570,000	883,530	686,470	760,619	J. He	400,000	Dec. 2015	Construction is complete and the project is on maintenance. Surface asphalt is scheduled to be completed in 2015. Funding source variance is attributed to an outstanding contract holdback not yet released.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
36	7121018	Sewer Rehab.	Office of the City Engineer	Hall Ave. - Riverside/Wyandotte	2,175,000	2,345,404	170,404	2,175,000	1,929,068	245,932	416,336	S. Colucci	-	2015	Construction is complete and the project is on maintenance. Surface asphalt is scheduled to be completed in 2015. Funding source variance is attributed to a recovery of expenses received but not budgeted.
37	7121020	Sewer Rehab.	Office of the City Engineer	Cadillac-Alice/Drouillard & Hickory-Seminole/Metcalf	2,610,000	2,657,291	47,291	2,610,000	585,354	2,024,646	2,071,937	T. Frickey/ J. He	-	2015	Construction commenced in August 2014. Hickory is near completion. Cadillac is ongoing with completion anticipated by early 2015. Funding source variance is attributed to a recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
38	7121021	Sewer Rehab.	Office of the City Engineer	Norman - Adstoll to Joinville	1,944,000	1,972,544	28,544	1,944,000	402,969	1,541,031	1,569,575	M. Abaldo	-	2015	This project is nearing completion. Surface asphalt and any outstanding deficiencies will be completed in 2015. Progress certificate payments are pending. Funding source variance is attributed to a recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
39	7121022	Sewer Rehab.	Office of the City Engineer	Fairview - St. Rose to Edgar	1,850,000	1,850,001	1	1,850,000	32,123	1,817,877	1,817,878	J. He/ M. Capucci	-	2016	Engineering is underway. Tender is anticipated in November 2014 and construction to commence early in 2015. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.
40	7121023	Sewer Rehab.	Office of the City Engineer	Edward Ave. - St. Rose to Edgar	1,950,000	1,950,018	18	1,950,000	46,688	1,903,312	1,903,330	S. Colucci	-	2016	Engineering is underway. Tender is planned for December 2014 and construction is anticipated to commence early in 2015. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.
41	7122000	Sewer Rehab.	Office of the City Engineer	St. Rose - Lauzon to Fairview	2,014,130	2,193,205	179,075	2,014,130	1,964,497	49,633	228,708	P. Winters	-	2015	Construction is complete but surface asphalt, surface restoration and outstanding deficiencies will be completed in 2015. Funding source variance is due to recovery of expenses from Windsor Utilities Commission which was anticipated and not budgeted and an outstanding contract holdback not yet released.
42	7132000	Sewer Rehab.	Office of the City Engineer	Willistead Crescent - Devonshire	1,860,994	2,220,948	359,954	1,860,994	2,043,130	(182,136)	177,818	S. Colucci	75,000	2015	Construction is complete. Surface asphalt remains outstanding and anticipated to be completed in 2015. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
43	7134000	Sewer Rehab.	Office of the City Engineer	Jos St. Louis - Rose/South-Cul-de-sac	105,000	105,000	-	105,000	6,410	98,590	98,590	T. Frickey	-	2017	Engineering is underway. Construction is anticipated to commence in 2015.
44	7134001	Sewer Rehab.	Office of the City Engineer	King St. - Prince Rd./South St.	105,000	105,000	-	105,000	14,230	90,770	90,770	S. Colucci	-	2016	Engineering is underway. Construction is anticipated to commence in 2015.
45	7134002	Sewer Rehab.	Office of the City Engineer	Bruce Ave. - West Grand/Norfolk	75,000	75,000	-	75,000	10,318	64,682	64,682	M. Abaldo	-	2016	Engineering is underway. Construction is anticipated to commence in 2015.
46	7134003	Sewer Rehab.	Office of the City Engineer	Rossini Blvd. - Seminole/CNR	70,000	70,000	-	70,000	702	69,298	69,298	J. Liu-Vajko	-	2016	Engineering is underway. Construction is anticipated to commence in 2015.
47	7134004	Sewer Rehab.	Office of the City Engineer	Vimy Ave. - Elsmere/Lillian	40,000	40,000	-	40,000	183	39,817	39,817	T. Frickey	-	2017	Engineering is underway. Construction is anticipated to commence in 2016 in conjunction with work on Lens/Marentette - project ID 7144003 (below).
48	7134005	Sewer Rehab.	Office of the City Engineer	South National Trunk Sanitary Relining	40,000	40,000	-	40,000	365	39,635	39,635	J. He	-	2016	Engineering is underway. Construction is anticipated to commence in 2016.
49	7141000	Sewer Rehab.	Office of the City Engineer	California - Wyandotte to University	2,000,000	2,198,375	198,375	2,000,000	2,194,130	(194,130)	4,245	P. Mourad	-	2015	Construction is complete. Project is on maintenance until September 2015. WUC to be invoiced for watermain work and surface asphalt to be done in 2015. Funding source variance is due to unanticipated revenue received and an outstanding contract holdback not yet released.
50	7141004	Sewer Rehab.	Office of the City Engineer	Erie St. - Wellington/Crawford	1,500,000	1,500,000	-	1,500,000	2,130	1,497,870	1,497,870	J. Liu-Vajko	-	2017	Engineering is underway. Construction is anticipated to commence in 2015 in conjunction with project ID 7111014 - Elm-Giles/Tecumseh (above).

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
51	7144000	Sewer Rehab.	Office of the City Engineer	Norman Rd. - S. National/Alice St.	65,000	65,000	-	65,000	-	65,000	65,000	J. Liu-Vajko	-	2017	Engineering is underway. Construction is anticipated to commence in 2016.
52	7144001	Sewer Rehab.	Office of the City Engineer	Queen St. - Prince Rd./South St.	75,000	75,000	-	75,000	2,250	72,750	72,750	S. Colucci	-	2017	Engineering is underway. Construction is anticipated to commence in 2016.
53	7144002	Sewer Rehab.	Office of the City Engineer	S. National - Tourangeau/Francois	35,000	35,000	-	35,000	-	35,000	35,000	J. He	-	2017	Engineering is underway. Construction is anticipated to commence in 2016.
54	7144003	Sewer Rehab.	Office of the City Engineer	Lens/Marentette - Parent & Woodlawn	60,000	60,000	-	60,000	-	60,000	60,000	T. Frickey	-	2017	Engineering is underway. Construction is anticipated to commence in 2016 in conjunction with project ID 7134004 - Vimy Ave.-Elsmere/Lillian (above).
55	7144004	Sewer Rehab.	Office of the City Engineer	St. John - Menard/Clairview	75,000	75,000	-	75,000	-	75,000	75,000	P. Winters	-	2017	Engineering is underway. Construction is anticipated to commence in 2016.
56	7144006	Sewer Rehab.	Office of the City Engineer	Francois - Seminole/CN Tracks	55,000	55,000	-	55,000	-	55,000	55,000	J. He	-	2017	Engineering is underway. Construction is anticipated to commence in 2016.
57	7062004	Storm Sewer	Office of the City Engineer	Grove/Campbell/McKay Storm Sewer	5,372,000	6,043,042	671,042	5,372,000	5,982,094	(610,094)	60,948	F. Mikhael/ M. Cappucci	-	2017	This project is for the Campbell/University storm relief area to relieve basement, street and property flooding. Phase 3 of 6 (College - Randolph to Campbell) is on one year maintenance. Next phase will be initiated as per funding timelines. Funding source variance is attributed to recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
58	7062912	Storm Sewer	Office of the City Engineer	Campbell/University Storm Relief	50,000	50,000	-	50,000	12,001	37,999	37,999	F. Mikhael	-	2016	Engineering is underway for the design of storm relief sewers.
59	7069013	Storm Sewer	Office of the City Engineer	Downspout Disconnections	3,035,000	3,056,393	21,393	3,035,000	794,305	2,240,695	2,262,088	S. Colucci/ W. Hicks	-	Ongoing	Council approved the Downspout Disconnection Policy through CR50/2008. This project is used to correct problems that may arise from time to time on sewer projects accepted by the City but are no longer under the contractor's warranty. A 6% uptake is being experienced in the downspout disconnection program. Approximately 2,200 homes have been disconnected to date. The cost per home ranges from \$200 to \$400. Funding source variance is attributed to recovery of expenses from ERCA which was received but not budgeted.
60	7082003	Storm Sewer	Office of the City Engineer	Grand Marais Drain - Central/Walker	4,941,310	5,838,534	897,224	4,941,310	3,806,834	1,134,476	2,031,700	P. Mourad	-	2020+	The Grand Marais Drain improvements project is a long term project involving many phases of improvements from Dougall Avenue to Walker Road. Currently money is allocated for the engineering design for all phases up to Walker Road. Construction on one or more phases up to E.C. Row (Howard Avenue) will begin in 2015. Future phases of construction will follow in subsequent years. Funding source variance is attributed to a recovery of expenses from ERCA and Chrysler and a grant received but not budgeted as project budget was established on a net city cost basis instead of gross.
61	7086002	Storm Sewer	Office of the City Engineer	Prince/Totten Outlet Sewer	10,800,000	10,923,720	123,720	10,800,000	6,803,868	3,996,132	4,119,852	A. Godo	-	2016	Phase 9A (Tunnel section) construction is complete and under maintenance. Easement acquisitions are in progress. Phase 9B (Outlet and Pumping Station) is anticipated to be tendered in the Spring of 2015. Funding source variance is attributed to a contract holdback that has not been released.
62	7086004	Storm Sewer	Office of the City Engineer	Municipal Drains Maintenance	1,600,000	1,627,773	27,773	1,600,000	893,349	706,651	734,424	A. Godo/ P. Mourad	-	Ongoing	The approved funds are intended for maintenance of municipal drains. Construction at Little 10th Drain and 8th Concession Drain is nearly complete. McKee Creek construction is underway and drainage reports for 10th Concession Drain and Russette Drain are in progress. Funding source variance is attributed to a contract holdback that has not been released and grant received not budgeted as project budget was established on a net city cost basis instead of gross.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
63	7086005	Storm Sewer	Office of the City Engineer	Concrete Channel - Grand Marais	1,500,000	1,500,000	-	1,500,000	675,652	824,348	824,348	P. Mourad	-	2016	The current phases of concrete channel repairs are complete - cost sharing with ERCA. The Environmental Assessment for the concrete channel is complete. Additional concrete channel repairs are planned in 2016.
64	7091006	Storm Sewer	Office of the City Engineer	Wyandotte - California/Partington	5,270,000	6,108,212	838,212	5,270,000	6,254,762	(984,762)	(146,550)	P. Mourad	(180,000)	Sept. 2014	Construction is complete. This project was expanded to include streetscaping and road reconstruction from Partington to Campbell as per CR82/2012. In 2012, Council approved as per In-camera meeting, a transfer of funds to cover additional costs in other projects. The current deficit will be mitigated by a transfer of funds from projected surpluses in other projects. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
65	7091021	Storm Sewer	Office of the City Engineer	Cahill Drain Improvements	100,000	100,000	-	100,000	1,249	98,751	98,751	F. Mikhael	-	2015	Cahill Drain is a municipal drain on Cousineau Road between Howard Avenue and Highway #3. The approved funds will be used for required functional design and an environmental study in order to proceed with this project. Discussions are ongoing with ERCA.
66	7092004	Storm Sewer	Office of the City Engineer	Lennon Drain Improvements	450,000	450,000	-	450,000	77,670	372,330	372,330	J. He	-	2017	A consultant has been retained and design is underway. Scheduled to be tendered in 2016, subject to the funding application approval (ERCA).
67	7111013	Storm Sewer	Office of the City Engineer	Basement Flooding Prevention Subsidy	2,400,000	2,574,687	174,687	2,400,000	2,254,457	145,543	320,230	M. Sonego/ P. Breat	-	Ongoing	On May 3, 2011, City Council approved a Basement Flooding Protection Subsidy Program to assist homeowners. The City is offering a financial subsidy to install a sump pump and/or a back-water valve (flood protection device) to residents of the City of Windsor who are experiencing flooding. This program is ongoing. We foresee funding for years to come for this project. In 2011, 2012, 2013 and 2014 \$500,000, \$250,000, \$250,000 and \$900,000 were approved in the capital budget, respectively. As per CR196/2012, an additional \$500,000 from the Sewer Surcharge reserve was approved by Council to fund additional work. In 2012, approximately \$168,000 was received in funding from ERCA towards defraying some of the subsidies paid by the City under the program related to the disconnection of foundation drains from floor drains. As of September 30, 2014, the following statistics are noted: <ul style="list-style-type: none"> <li>- 1,097 subsidy payments totalling \$2,147,772 have been paid;</li> <li>- approximately \$134,175 has been transferred to the Building Department for Courtesy Inspections performed since the program was rolled out;</li> <li>- 460 subsidy applications have been received year-to-date</li> </ul> Funding source variance is attributed to a recovery of expenses and subsidies received from ERCA but not budgeted.
68	7131002	Storm Sewer	Office of the City Engineer	Baseline/6th Concession Drain Improvements	375,000	375,000	-	375,000	88,256	286,744	286,744	A. Godo/ P. Mourad	-	2019+	A consultant has been retained to review the condition of the 6th Concession Drain and to develop short and medium-term solutions in order to maintain service. Engineering is underway. Property/easement acquisition is in progress.
69	7141019	Storm Sewer	Office of the City Engineer	Little River Steel Retaining Walls	1,000,000	500,000	(500,000)	1,000,000	5,560	994,440	494,440	A. Godo	-	2017	This project qualifies under the Water and Erosion Control Infrastructure (WECI) Program. WECI funding application was approved for Phase 1. WECI funding application will be submitted in February 2015 for Phase 2. Project is expected to be on budget. Funding source variance is attributed to the timing the grant will be received when all criteria is met.
70	7141020	Storm Sewer	Office of the City Engineer	Robert Road Pond Decommission	495,000	495,000	-	495,000	36,997	458,003	458,003	M. Cappucci	-	2016	Engineering is underway. Permanent easements are underway. Construction is anticipated to commence in 2015.
71	7076102	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands Servicing	250,000	250,000	-	250,000	156,594	93,406	93,406	A. Godo	-	2015	The storm drainage master plan for the Sandwich South Lands is underway and expected to be completed in the Spring of 2015. The study was undertaken in conjunction with the Lauzon Parkway EA and Sandwich South Secondary Plan.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
72	7092019	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands - ISF	30,707,377	30,370,863	(336,514)	30,707,377	30,551,512	155,865	(180,649)	A. Godo	(200,000)	2015	Project is comprised of 10 contracts. The maintenance periods have ended and all are in service. The City undertook to repair the trunk sewer pipe deficiencies. Ongoing sewer repair costs, which are non-recoverable, will cause this project to be overspent by approximately \$200,000. The maintenance period on the pipe repairs will end in August 2015. There is one outstanding property file that needs to be resolved before the project can be closed. The current deficit will be mitigated by a transfer of funds from projected surpluses in other projects. Funding source variance is attributed to a recovery of expenses from the Town of Tecumseh that has exceeded initial budget estimates, recoveries from the government that will not materialize as the project came in under budget (on eligible costs) and an outstanding contract holdback not yet released.
73	7109006	Sanitary Sewer	Office of the City Engineer	Private Sewer Connections Study	60,000	60,000	-	60,000	36,498	23,502	23,502	M. Abaldo/ W. Hicks	-	Mar. 2015	Initial field work and environmental sampling has been completed. Data analysis and recommendations have been completed. As per the agreement entered into involving the federal and provincial governments, letters have been sent to Environment Canada and the Ministry of Environment. Provincial and Municipal portions of the funds remain to cover outstanding invoice payments. Project is expected to be on budget. A council report is pending summarizing the results of the study.
74	7141018	Sanitary Sewer	Office of the City Engineer	Ojibway Sanitary Sewer Rehabilitation	1,900,000	1,900,000	-	1,900,000	7,198	1,892,802	1,892,802	F. Mikhael	-	2016	Design is underway. Upon granted access to private properties (working easements), CCTV will be performed to identify the scope of the project. Construction is anticipated to begin in 2015.
75	7111010	Infrastructure & Geomatics	Office of the City Engineer	Upgrade EIS Internal Application System	92,000	92,027	27	92,000	84,138	7,862	7,889	M. Drouillard	-	Dec. 2014	The purpose of this project was to replace the old software and migrate all of the functionality into the new system. Final invoices are currently being processed and project is expected to close by December 2014. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.
76	7124000	Infrastructure & Geomatics	Office of the City Engineer	StormWater and Sanitary Master Plan	950,000	950,000	-	950,000	470,214	479,786	479,786	A. Godo	-	2017	The consultant has been retained to develop a model of the sewer systems. Phase 1 Data Collection is in year 2 of a 3 year program for sewer monitoring. Next year a consultant will be retained for phase 2. Development of the Master Plan.
77	7125001	Infrastructure & Geomatics	Office of the City Engineer	Basement Flooding Mitigation	50,000	50,000	-	50,000	24,759	25,241	25,241	M. Sonego	-	2015	As per CR128/2012 funds were approved for updating rainfall Intensity, Duration and Frequency (IDF) curves. Project is underway and will span multiple years.
78	7141048	Infrastructure & Geomatics	Office of the City Engineer	Perimeter Access Road - Government Services Canada	146,015	1,010	(145,005)	146,015	1,443	144,572	(433)	S. Shyshak	-	2015	The perimeter access road is part of a larger project. It is the result of an RFP issued by the Federal government for project management services. The City is providing those services to the Feds for the design of the perimeter access road and utility relocation in advance of the new bridge plaza. The City may be asked to provide similar services as the bridge plaza project progresses but for now this is the only project the City has taken on. Monthly claims will be submitted to recover related expenses (i.e. project management services fees). Funding source variance is attributed to the timing the grant will be received when all criteria is met.
79	7034195	Corporate Projects	Office of the City Engineer	Development of New Huron Lodge	41,200,000	41,941,947	741,947	41,200,000	42,446,999	(1,246,999)	(505,052)	J. Baker	TBD	2015	Construction is complete but the project is left open due to litigation and a number of deficiencies. The final completion date is tied to the end of the litigation. Further related costs are also dependent upon the outcome of the litigation. A number of detailed reports relative to this project have been brought to Council. Funding source variance is attributed to an outstanding contract holdback not yet released, as well as unanticipated donations, recovery of expenses and grants received but not budgeted.
80	7052089	Corporate Projects	Office of the City Engineer	Station 7 - New Fire Hall	3,908,500	4,124,500	216,000	3,908,500	3,980,973	(72,473)	143,527	F. Isabelle-Tunks	50,000	2014	The construction is complete. Minor deficiencies are anticipated to be done by the end of the year. After the demolition of the old site and sale of the land, a surplus of approximately \$260,000 was realized of which \$210,000 was transferred to project 7091015 Fire Hall Capital repairs as per Council Report #16810, CR230/2013. Funding source variance is attributed to proceeds from sale of land that has not yet materialized.



**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
81	7081019	Corporate Projects	Office of the City Engineer	Site Environment Assessment - Various	2,432,337	2,607,480	175,143	2,432,337	1,421,153	1,011,184	1,186,327	J. Renaud	-	TBD	A purchase order has been issued to partially demolish the part of the building that was destroyed due to a fire on June 24, 2014. There is on-going security costs for the site being charged to this project at this time. The site will be reassessed once the demolition is completed. Funding source variance is attributed to some rental income, federal grants and recovery of expenses received but not budgeted.
82	7092013	Corporate Projects	Office of the City Engineer	Retention Treatment Basin- RTB - ISF	67,590,523	67,977,630	387,107	67,590,523	67,797,061	(206,538)	180,569	J. Renaud	-	Apr. 2015	All main construction contracts have been completed and are on maintenance. Contract #2 is currently on maintenance with a contingency holdback balance. Funding source variance is attributed to unanticipated revenue and a recovery of expenses received but not budgeted.
83	7101026	Corporate Projects	Office of the City Engineer	Economic Development - Land Assembly	13,074,836	11,028,684	2,046,152	13,074,836	11,464,827	1,610,009	(436,143)	M. Sonego/ F. Mikhael	-	2014	Council approved an economic development opportunity in the Twin Oaks area which required the purchase of land and the extension of the nearby rail line. The land was acquired, engineering consulting design work and construction work completed and is now on a one year maintenance period. Additional construction expenses due to unanticipated field conditions such as poor soil, etc. have been funded from the contingency allowance and provisional work (including concrete railway crossings) is not anticipated to be constructed. Therefore, current deficit will be mitigated and the project is expected to stay on budget. Reports have been submitted to Council throughout the year providing updates on this project. Agreements are currently being finalized. Funding source variance is attributed to an outstanding contract holdback not yet released and approved funding not yet transferred until future years when funding becomes available.
84	7111011	Corporate Projects	Office of the City Engineer	Bridge Assessment Study	300,000	300,000	-	300,000	73,962	226,038	226,038	W. Al-Yassiri	-	Ongoing	This funding is for bridge assessments required to be conducted to identify repairs that will be undertaken by Public Works. These assessments are valid for 2 years during which the identified structures need to be taken up for maintenance/repairs. The first set of bridge assessments have been completed in 2012 for 9 structures at a cost of about \$57,000 according to the OSIM regulation. More assessments will be scheduled such that the 2 year time frame is maintained at the time that funds become available in Public Works' operating budget to complete the repairs.
85	7115001	Corporate Projects	Office of the City Engineer	New City Hall	35,550,000	16,574,612	(18,975,388)	35,550,000	235,600	35,314,400	16,339,012	F. Isabelle-Tunks/ W. Al-Yassiri	-	May 2018	RFP is complete. Concept design is approved via CR249/2014, Report 17388 and currently proceeding into detailed design which is anticipated to be finished by the Spring of 2015. Construction is anticipated to start in November 2015. Construction to be complete by March 2018 (including furniture and fit-up) and finally demolition of the old City Hall in May 2018. Funding source variance is attributed to the approved 2013/2014 enhanced capital funding which has not been transferred until future years when funds become available and/or expenses are incurred.
86	7119007	Corporate Projects	Office of the City Engineer	University of Windsor/Windsor Armouries Development	10,000,000	-	(10,000,000)	10,000,000	-	10,000,000	-	O. Colucci	-	TBD	The \$10 million placeholder previously approved by Council as a grant to the University will be paid in phases as the improvements to the Armouries building are undertaken over the next year. Funding source is attributed to the approved funds residing in the PYG reserve until such time as request for release occurs in accordance with the signed agreement.
87	7121024	Corporate Projects	Office of the City Engineer	Ottawa St. BIA Improvements	2,655,000	3,065,306	410,306	2,655,000	3,091,630	(436,630)	(26,324)	W. Bondy	-	Spring 2015	Construction is complete with the exception of surface asphalt and minor deficiencies. This project is anticipated to be complete by Spring 2015. Funds from the federal gas tax funding held in reserve are anticipated to cover balance of expenditures and project is expected to close on budget. Funding source variance is attributed to a recovery of expenses received but not budgeted and 2012 approved federal gas tax funding which is federally legislated to reside in a reserve until the expenditures are incurred.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
88	7121025	Corporate Projects	Office of the City Engineer	District Energy Chiller - Family Aquatic Centre (FAC)	1,927,400	2,007,960	80,560	1,927,400	2,097,996	(170,596)	(90,036)	D. Sadler/ J. Baker	-	Dec. 2014	This project is being administered by the City on behalf of District Energy, who will be fully funding all expenditures, therefore, no budget variance is anticipated. The chiller plant being upgraded is adjacent to the City's new Family Aquatic Centre thus it became efficient to administer the project through the City and the FAC contractor. The Chiller project is complete and now in the process of submitting an invoice to District Energy. No variance is anticipated as project is fully recoverable by District Energy. Funding source variances are due to uncertainties of the recoveries at the start of the project when budgets were established.
89	7139004	Corporate Projects	Office of the City Engineer	Firehall Strategic Realignment	9,000,000	1,940,070	(7,059,930)	9,000,000	1,985,850	7,014,150	(45,780)	J. Renaud	-	2015	Construction phase is underway. Tenders for Fire Hall No. 2 have been awarded. Anticipated occupancy will be by the end of November 2014. Fire Hall No. 5 tenders are currently on hold pending a Species at Risk assessment. The roof replacement at Fire Hall No. 4 has been completed. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred and an outstanding contract holdback not yet released.
90	7141043	Corporate Projects	Office of the City Engineer	Oakwood Community Centre - South Windsor Rec. Centre Renovation	2,300,000	450,000	(1,850,000)	2,300,000	286	2,299,714	449,714	C. Middaugh	-	Dec. 2016	Due to the recent sale of the building to the school board, it has been decided that Oakwood Community Centre will relocate to the South Windsor Arena via an addition to the existing facility. Funding for this initiative was approved through the 2013 & 2014 Capital Enhanced Plan in the amounts of \$850k and \$1m respectively. A report to Council for the business plan and approval of placeholders is on hold until an endangered species at risk assessment is addressed first. Funding source variance is attributed to the approved 2013/2014 enhanced capital funding which has not been transferred until future years when funds become available and/or expenses are incurred.
91	7141046	Corporate Projects	Office of the City Engineer	VIA Rail - Land Acquisition Riverside Drive	390,000	17,500	(372,500)	390,000	17,108	372,892	392	M. Sonego	-	2015	This project was approved to complete the works to remove the identified redundant tracks, restore the rights-of-way for the former VIA tracks crossing and to restore the balance of the lands to be conveyed, as well as to complete Montreuil Drive (Doherty Way) to Riverside Drive. Work is ongoing. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
92	7141051	Corporate Projects	Office of the City Engineer	Welcome Windsor Sign @ Park St.	15,000	-	(15,000)	15,000	9,850	5,150	(9,850)	M. Sonego	-	2014	Authorization was issued to repair and replace the broken tiles and grout a new granite cap with "Welcome to Windsor" on Park Street as per CR167/2014. Payment for this work will come from funds allocated by the Windsor-Detroit Tunnel Corporation ("WDTC") Board of Directors in their 2014 budget to beautify and maintain areas surrounding the Windsor Tunnel Plaza. Funding source variance is attributed to pending release of funds from the WDTC for the cost of the repairs.
93	7145006	Corporate Projects	Office of the City Engineer	Multi-Storey Parking on Lot 11	7,200,000	-	(7,200,000)	7,200,000	-	7,200,000	-	W. Al-Yassiri	-	2017	This is a multi-storey (+/-300 spaces) parking facility on Lot #11 for parking at an estimated cost of \$7.2 million. The construction of a new parking structure for City needs alone (approximately 300 spaces) is estimated to take 12-18 months from start to finish. Administration was authorized to pursue negotiations with possible tenant(s) for parking within City owned facilities including the possible option to expand the proposed new parking facility and that Administration report back with a business case based on the results of negotiations. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
94	7145007	Corporate Projects	Office of the City Engineer	Fire Hall #8/Emergency Operations Centre	6,520,000	25,872	(6,494,128)	6,520,000	25,000	6,495,000	872	F. Isabelle-Tunks	TBD	TBD	Project has been initiated with site selection underway. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until future years when funds become available.

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
95	7043907	Border Infrastructure Fund	Office of the City Engineer	Walker Road Rail Grade Separation	7,200,000	6,907,562	(292,438)	7,200,000	6,907,562	292,438	-	F. Isabelle-Tunks	-	2015	Fully funded by MTO. Easement on Hydro One lands in favour of the City for the relocated portion of the Grand Marais drain is still being negotiated and is expected to be completed by the end of 2015. Funding source variance is attributed to unanticipated revenues and the timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actual. Project can be closed once all recoveries are received.
96	7059001	Border Infrastructure Fund	Office of the City Engineer	Howard/CPR Grade Separation ESR	16,800,000	16,744,454	(55,546)	16,800,000	16,718,100	81,900	26,354	W. Al-Yassiri	-	Dec. 2014	Fully funded by MTO. The Howard/CPR including the pump station, as a whole, was assumed in Dec. 2013 except for the RSS walls. The general maintenance period was completed in Dec. 2011, landscape was assumed in Dec. 2013 and the RSS walls will be assumed in Dec. 2014. Once billing reconciliation with MTO is complete the project can then be closed. There is a potential adjustment to billing made to MTO. Funding source variance is attributed to unanticipated revenue and recoveries from MTO which are receivable upon meeting specific criteria.
97	7079901	Border Infrastructure Fund	Office of the City Engineer	Tunnel Plaza Improvements	3,000,000	2,754,213	(245,787)	3,000,000	2,853,942	146,058	(99,729)	W. Al-Yassiri	-	Dec. 2015	Fully funded by MTO. The project has been substantially performed by October 2014. A one year maintenance period will follow during which the city will undertake installation of trail signs to direct traffic. Funding source variance is attributed to unanticipated revenue and recoveries from MTO which were based on estimates.
98	7109005	Border Infrastructure Fund	Office of the City Engineer	LGWEM - Lauzon Parkway Environment Assessment	400,000	578,341	178,341	400,000	328,341	71,659	250,000	J. Eugeni	-	Dec. 2014	Partially funded by MTO. The Lauzon Parkway Environmental Assessment Study was finalized and filed with the Ministry of the Environment (MOE) on January 20, 2014. The City removed its Part II Order on April 10th and committed to undertaking an Addendum. Currently we are awaiting the Minister's decision regarding the remaining requests. An Addendum to the EA has been initiated by the City. This is outside the Let's Get Windsor Essex project and is fully funded by the City. Funding source variance is attributed to actual recoveries from MTO which were budgeted based on estimates.
99	7033120	Development	Office of the City Engineer	South Cameron/South Windsor	3,387,465	2,059,721	(1,327,744)	3,387,465	1,688,954	1,698,511	370,767	J. Liu-Vajko / T. Ruffolo	-	Dec. 2016	These funds are used to facilitate ongoing local improvements, primarily in the South Cameron area where there is significant fragmented ownership. Local Improvements on Rankin Avenue is currently flowing through this project. A petition is being prepared for a new local improvement project which, if approved, will flow through this project. Funding source variance is attributed to a recovery of expenses (local improvements), user fees, developer contributions received but not budgeted and unanticipated grant revenue received.
100	7035119	Development	Office of the City Engineer	New Infrastructure Development	3,518,435	4,463,487	945,052	3,518,435	3,535,887	(17,452)	927,600	M. Sonego/ F. Isabelle-Tunks	-	Ongoing	This project is used to repay developers to oversize sewers and roads so other lands can be serviced. Ongoing negotiations continue with developers. The new Southwest Detention Centre provided funds for a future road to be completed at a cost of approx. \$500,000. Funding source variance is attributed to a recovery of expenses from developers, Ontario Specific Grants received but not budgeted and unanticipated recovery of expenses and unanticipated revenues.
101	7103001	Development	Office of the City Engineer	Tecumseh Water Treatment Demolition	1,500,000	80,464	(1,419,536)	1,500,000	878,212	621,788	(797,748)	S. Shyshak/ P. Winters	-	2016	Demolition of the water treatment plant is complete. The land will now be redeveloped for residential use and sold as an extension of Mountbatten Court. A revised record of site to change land use from industrial to residential has been submitted. Completion of this project is dependent upon the actual sale of lands. Funding source variance is attributed to disposal of land proceeds that will not materialize until the property is fully serviced for residential use, a recovery of expenses received but not budgeted and a contract holdback payable that has not yet been released.
102	7014532	LRWRP	Office of the City Engineer	LRWRP Expansion/Upgrade	111,500,000	111,671,750	171,750	111,500,000	111,508,419	(8,419)	163,331	J. Baker	148,000	Dec. 2014	Construction of the last phase is now complete and deficiencies remedied. A completion report for the entire project is anticipated to go to Council in late 2014. Funding source variance is attributed to discontinued issuance of debentures and recovery of expenses received but not initially budgeted.

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
103	7091009	LRWRP	Office of the City Engineer	LRWRP - Annual Repair Costs	5,392,701	5,176,450	(216,251)	5,392,701	3,425,873	1,966,828	1,750,577	A. Bietola	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. In 2014, repair of the primary settling tanks #1 & 3, including protective coating and rehabilitation of the main inlet structure is near completion at a cost of \$400k & \$750k respectively. Unexpected additional costs have been incurred on the inlet structure. Expected completion of this work is the end of 2014. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred and an outstanding contract holdback not yet released.
104	7092006	LRWRP	Office of the City Engineer	LRWRP Grit System Improvements	6,500,000	4,000,000	(2,500,000)	6,500,000	78,748	6,421,252	3,921,252	E. Valdez	-	Oct. 2016	Stantec Consulting Inc. was awarded the RFP for the design and construction management for the Grit System Improvements and facility upgrade. Their submitted fee of \$699,840.00 was approved by CR214/2014. Project tender is anticipated to be in April 2015 with construction to begin in September 2015. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
105	7131016	LRWRP	Office of the City Engineer	Odour Control Study at LRWRP	75,000	75,000	-	75,000	9,455	65,545	65,545	P. Drca	-	Aug. 2015	Odour Logging units have been purchased and currently collecting data. Pilot testing has started with various products to determine whether recommendations from Stantec Consulting re: "Final Odour Study Report" are successful in mitigating odours. Based on testing results the recommended solution will be determined. Odour control trial #1 was completed with expenses well under what was expected. The project recently committed \$11,200 to the 2nd product trial for odour control (Bioxide). Product trials take 2-3 months to evaluate. A third trial is scheduled for the Spring of 2015 (trials will not be done in the Winter as it is difficult to evaluate odours then and odours at LRWRP are not so problematic in cold weather). Up to 3 trials are anticipated in 2015.
106	7141035	LRWRP	Office of the City Engineer	LRWRP Main Pumphouse Valves	600,000	300,000	(300,000)	600,000	-	600,000	300,000	J. Guidolin	-	Nov. 2015	Replacement of the existing suction, discharge and bypass valve associated with the raw sewage pumps in the main pump house. The valves are specialty items which require a minimum of 6-8 months lead time therefore minimal cost will be incurred in 2014. RFQ for valves to be issued by the end of Oct. 2014. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
107	7141036	LRWRP	Office of the City Engineer	LRWRP Screw Main Air Compressor	100,000	-	(100,000)	100,000	-	100,000	-	J. Guidolin	-	Dec. 2015	Rebuild and replacement of the existing primary air compressor which supplies compressed air for the entire plant to operate valves and equipment is being scheduled. RFQ for new air compressor to be issued by Sept. 2015. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
108	7141037	LRWRP	Office of the City Engineer	LRWRP BAF Valve Replacement	200,000	100,000	(100,000)	200,000	-	200,000	100,000	J. Guidolin	-	Ongoing	Rebuild and replacement of the 160+ valves in the BAF (Biological Aerated Filter) which are required to operate 16 separate cells. Useful life of the 160+ valves are in various life cycles warranting several years to complete. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
109	7141038	LRWRP	Office of the City Engineer	LRWRP BAF FCS Spare Screen	500,000	-	(500,000)	500,000	-	500,000	-	J. Guidolin	-	2016	Engineering is to begin in 2015 with construction to follow in 2016. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
110	7072161	Little River PCP	Office of the City Engineer	Little River Pollution Grit Improvements	1,150,000	1,150,000	-	1,150,000	380,441	769,559	769,559	E. Swan/C. Manzon	-	Dec. 2015	The initial construction was aimed to reduce problems with freeze-up of grit containers. With that work complete, the remaining work is to review the current grit removal systems for improved efficiencies with respect to organics removal, drying and reduced overall disposal costs. This engineering work is currently underway with construction to start in the Summer of 2015.
111	7091011	Little River PCP	Office of the City Engineer	Little River PCP Repair Costs	2,633,852	2,735,580	101,728	2,633,852	2,114,577	519,275	621,003	E. Swan/C. Manzon	-	Dec. 2014	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. In 2014, repair of primary settling tanks #1 & 3, including protective coating and rehabilitation of the main inlet structure is near completion. Funding source variance is attributed to a contract holdback that has not been released.

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112	7141030	Little River PCP	Office of the City Engineer	Plant 2 Chemical Infrastructure Additions	200,000	-	(200,000)	200,000	-	200,000	-	E. Swan/C. Manzon	-	Dec. 2015	Construction of a pipe chase from the main building to the tunnels and installation of piping from the chemical room to the blower, including the addition of chemical pumps. This work has not started yet and it is in the planning stage to determine the scope of the project. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
113	7141031	Little River PCP	Office of the City Engineer	W.A.S. Volume Reduction Facilities	300,000	-	(300,000)	300,000	-	300,000	-	E. Swan/C. Manzon	-	Dec. 2015	Acquire equipment to reduce the amount of solids from the Waste Activated Sludge. This project has been put on hold until competing priorities are addressed. The completion date has now been shifted to 2015. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
114	7141032	Little River PCP	Office of the City Engineer	Flow Meter on Sludge Feed Pump	150,000	-	(150,000)	150,000	-	150,000	-	E. Swan/C. Manzon	-	Mar. 2015	Addition of Flow Meters on each primary sludge and feed pump. This project was tendered together with project ID 7141040 - LRPCP Centrifuge Controls (see below). Sludge feed pump flow meters are to be installed by March 2015. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
115	7141033	Little River PCP	Office of the City Engineer	Permanganate Feed Upgrade & Improvement	75,000	75,000	-	75,000	-	75,000	75,000	E. Swan/C. Manzon	-	Dec. 2015	Update and possible relocation of potassium permanganate dosing system to reduce exposure to adjacent electrical equipment reducing corrosion, improved ventilation and housekeeping. This work has not started yet. It is in the planning stage to determine the scope of the project.
116	7141034	Little River PCP	Office of the City Engineer	LRPCP Aeration Tank Oxygen Centre	300,000	-	(300,000)	300,000	-	300,000	-	E. Swan/C. Manzon	-	Dec. 2015	Install modulating air flow control valves in each aeration tank for Plant 1 & 2. This project is put on hold until competing priorities are addressed. The completion date has now moved to 2015. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
117	7141039	Little River PCP	Office of the City Engineer	LRPCP Diesel #1 & 2/ Distribution Switch	2,500,000	2,000,000	(500,000)	2,500,000	-	2,500,000	2,000,000	J. Guidolin	-	Dec. 2015	Replacement of the existing Diesel Generator #1 & 2 and associated fuel systems which provides back-up to the plant. Distribution Switchgear will be replaced under the same tender. RFP for engineering design services will be issued in the 1st quarter of 2015. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
118	7141040	Little River PCP	Office of the City Engineer	LRPCP Centrifuge Controls	763,021	461,000	(302,021)	763,021	88,808	674,213	372,192	J. Guidolin	-	Mar. 2015	Replacement of the existing back drive controls and motors on 3 centrifuges that de-water sludge prior to disposal. Installation tender closed at \$749,824. Installation is expected to begin by Dec. 2014. Sludge feed pump flow meters (7141032) to be installed during this project. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred.
119	7093001	Lab Environmental	Office of the City Engineer	Heat Alert Response System (HARS)	150,000	255,000	105,000	150,000	171,177	(21,177)	83,823	K. Richters	-	Ongoing	The funds currently in this capital project will continue to be used for the Heat Alert and Response program. In 2013 an assessment was made to the MOA for additional funding of \$10,000 in 2013/2014 (Assessment of lists for adaptation activities) and \$12,000 in 2014/2015 for a phase II report on reducing the Urban Heat Island Effect. 100% of the funds are grants from Health Canada. Initiatives completed in 2014 are Heat Alert Plan, Public Education Plan and two thermally designed parks. Funding source variance is attributed to federal grant monies received over and above what was initially budgeted.
120	7121029	Lab Environmental	Office of the City Engineer	Flow Monitoring Equipment	300,000	300,000	-	300,000	215,912	84,088	84,088	C. Manzon	-	2018	Equipment has been supplied, installed and is now operational. Annual operating costs will be incurred against the funds remaining over the next 3-5 years to establish an accurate operating budget increase needed going forward.

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	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
121	7091010	Pumping Stations	Office of the City Engineer	Pumping Stations Repair Costs	4,448,541	3,205,191	(1,243,350)	4,448,541	2,389,931	2,058,610	815,260	S. Mannina	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Replacement of the backup power generator and the Motor Control Center (MCC) is complete. In 2014, Clairview Interceptor replacement has been completed. Currently, beginning work on replacement of Bridge, Dougall and Elm interceptors with expected completion by mid 2015. Some unexpected additional repairs at Ford, Buckingham & Lakeview pump station will also be incurred in 2015. Funding source variance is attributed to approved dedicated funds which are to reside in a reserve until the expenditures are incurred, a contract holdback that has not been released and miscellaneous recovery for sewage surcharge, offsetting total costs incurred, which was not budgeted.
122	7102003	Pumping Stations	Office of the City Engineer	Southwood Lakes Shore Restoration	480,000	480,000	-	480,000	30,319	449,681	449,681	J. Guidolin/ C. Manzon	-	Nov. 2015	Lake Grande at Southwood Lakes shoreline restoration has been delayed due to the lack of a property easement surrounding the lakes. Legal is looking at acquiring that easement. Project will have to be re-tendered and completion is dependent upon the time the easement is acquired. Possible completion date is expected by November 2015.
123	7141042	Pumping Stations	Office of the City Engineer	Pumping Station Fuel System Upgrade	150,000	150,000	-	150,000	-	150,000	150,000	S. Mannina	-	Dec. 2015	The consultant provided a report on recommended upgrades for 12 stations. Currently in the implementation stage. Grand Marais PS upgrade is complete (cost of \$11,810.67 - payment pending). Two more to be completed by year-end. Project is ongoing with the aim of completion by December 2015.
124	7105001	Environmental Services	Office of the City Engineer	Waste/Recycling Transition Costs	9,487,256	7,233,758	(2,253,498)	9,487,256	8,142,916	1,344,340	(909,158)	M. Sonego	-	Dec. 2016	The purpose of this project is to track the transition costs related to the contracting out of waste and recycling collection and the transition of employees impacted by this to other areas within Public Works as per CR270/2010. At this time, both costs and revenues are expected to be in line with budget. A separate, more detailed status report on the transition is annually reported to City Council based on year-end figures and will continue on an annual basis for the life of the project. Funding source variance is attributed to outstanding recoveries that have not yet been fully transferred to this project and other unanticipated miscellaneous revenues received not budgeted.
125	7111006	Environmental Services	Office of the City Engineer	Public Spaces Recycling	90,000	146,133	56,133	90,000	138,545	(48,545)	7,588	K. Richters	-	Dec. 2014	To date, three waste audits have been done in three City parks: Mic Mac, Ganatcho and Riverfront. The first audit was done in all three parks prior to installation of the recycling containers and two other audits in the same three parks following the installation of the recycling containers. The completed waste audit report was received in late 2012 indicating success in attempting to divert plastic recyclable containers from other waste going to the landfill. Annual audit reports are sent to Stewardship Ontario every September to meet the requirements of the grant application which results in approval of more funds allowing for expansion of the program. CR70/2014, Report #17055 was presented and approved by Council on March 17, 2014 on the results of the program with plans to expand to other parks or City arenas. Report further approved to add more barrels and enhance the education component. New report to council is pending which will include full costing detail of the program to date. Funding source variance is due to unanticipated revenue received but not budgeted.
126	7045005	Contracts & Field Services	Office of the City Engineer	Railway Lands Fencing	800,000	400,117	(399,883)	800,000	263,490	536,510	136,627	M. Winterton	-	Ongoing	Invoice amounts to be determined per the various Board cost sharing agreements. Work under this project is ongoing with funding of approximately \$50,000 typically approved each year. Additional work will be completed as breaches in existing fence or safety concerns are identified by Hi-Rail inspections annually. Remaining funds in this project are committed with work identified for completion by the end of 2014. Funding source variance is attributed to a recovery of expenses from Transport Canada that will not materialize and unanticipated revenue received but not budgeted.
127	7069019	Contracts & Field Services	Office of the City Engineer	Closed Circuit TV (CCTV) Program	951,408	2,090,492	1,139,084	951,408	1,512,866	(561,458)	577,626	M. Winterton	-	Ongoing	The cyclical camera inspection of the city's sewer network continues and the annual issuance of tenders is ongoing with two tenders expected to be issued in November 2014. Funding source variance is attributed to recoveries of expenses received but not budgeted and revenues from other capital projects that utilize this service that is not budgeted.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
128	7085009	Contracts & Field Services	Office of the City Engineer	At-Grade Railway Crossings	695,855	688,172	(7,683)	695,855	425,805	270,050	262,367	M. Winterton	-	Ongoing	This project is ongoing due to legislated work as it arises. There are no projects identified at this time. Funding source variance is attributed to a recovery of expenses from railway companies that will not materialize, Canada Specific Grants not budgeted and unanticipated revenues.
129	7111019	Contracts & Field Services	Office of the City Engineer	Small Sewer Repairs	2,500,000	2,501,201	1,201	2,500,000	468,536	2,031,464	2,032,665	M. Winterton	-	Ongoing	As a result of the City's asset management program, numerous small deficiencies have been identified in the sewer system. These small repairs, if left untouched, will manifest into sinkholes and large repairs. Tenders are issued annually to address small sewer repairs. Work is ongoing on Ellrose and the issuance of a tender for work on Eastlawn is expected to be issued in Nov./Dec. 2014. If sufficient funds remain, a tender for work on Mount Royal will also be issued in late 2014. Ongoing work will mirror CCTV and Road Rehab. programs to achieve efficiencies and cost savings. Funding source variance is attributed to a recovery of temporary financing costs charged to the project which was not budgeted.
130	7131000	Contracts & Field Services	Office of the City Engineer	Smoke & Dye Testing	200,000	200,000	-	200,000	31,277	168,723	168,723	M. Winterton	-	Ongoing	Phase I of the study is complete. Phase II remains ongoing with the issuance of two tenders, one of which has been completed. Three additional tenders are expected to be issued in 2015.
131	7111003	Road Rehabilitation	Office of the City Engineer	2011 Bridge Rehabilitation	1,071,551	1,183,695	112,144	1,071,551	906,626	164,925	277,069	M. Winterton	85,000	2015	A portion of the remaining funds will be used to fund design consulting work for several structures. In addition, the remaining holdback is expected to be released in November 2014 as all deficiencies have now been corrected as required. Funding source variance is attributed to recoveries of expenses received but not budgeted, as well as the outstanding holdback payable that will be paid out in November 2014.
132	7111021	Road Rehabilitation	Office of the City Engineer	2011 E.C. Row Rehabilitation	713,254	603,410	(109,844)	713,254	505,865	207,389	97,545	M. Winterton	140,000	2015	A portion of the remaining funds will be used to fund design consulting related to the E.C. Row/Walker bridge and the E.C. Row/CNR bridge which is expected to be completed in 2015. Funding source variance is attributed to a recovery of temporary financing costs charged to the project and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
133	7131110	Road Rehabilitation	Office of the City Engineer	2013 City Wide Road Rehabilitation	4,265,811	4,434,740	168,929	4,265,811	3,960,795	305,016	473,945	M. Winterton	-	Spring 2015	Final tender to complete as much priority as possible per CR177/2014 (report #17244) has now been issued with work expected to be completed in the Spring of 2015. Any surplus funds in this project will be transferred to the 2014 Road Rehab (7141025) project per CR177/2014. Funding source variance is attributed to receipt of recoveries of expenses not budgeted for and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
134	7132003	Road Rehabilitation	Office of the City Engineer	2013 Tecumseh Rd. & Wyandotte St.	7,568,526	1,903,929	(5,664,597)	7,568,526	3,679,380	3,889,146	(1,775,451)	M. Winterton	-	Spring 2015	Work on Wyandotte was completed in Oct. 2014 and work on Tecumseh is ongoing with expected completion in the Spring of 2015. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available, the timing other revenue will be received when all criteria is met (claims submitted) and an outstanding contract holdback not yet released.
135	7132004	Road Rehabilitation	Office of the City Engineer	2013 Ward 4 Road Rehabilitation	1,030,000	97,600	(932,400)	1,030,000	99,852	930,148	(2,252)	M. Winterton	-	Spring 2015	Work is ongoing with expected completion in the Spring of 2015. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
136	7132005	Road Rehabilitation	Office of the City Engineer	2013 Ward 5 Road Rehabilitation	1,030,000	123,850	(906,150)	1,030,000	678,839	351,161	(554,989)	M. Winterton	-	Spring 2015	Work is ongoing with expected completion in Spring 2015. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
137	7132006	Road Rehabilitation	Office of the City Engineer	2013 Ward 6 Road Rehabilitation	1,030,000	16,012	(1,013,988)	1,030,000	193,069	836,931	(177,057)	M. Winterton	-	Spring 2015	Work is ongoing with expected completion in the Spring of 2015. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
138	7132007	Road Rehabilitation	Office of the City Engineer	2013 Ward 7 Road Rehabilitation	1,030,000	22,318	(1,007,682)	1,030,000	1,080,134	(50,134)	(1,057,816)	M. Winterton	-	Spring 2015	Work is now complete with final payments and reconciliation pending. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.
139	7132008	Road Rehabilitation	Office of the City Engineer	2013 Ward 8 Road Rehabilitation	1,030,000	61,097	(968,903)	1,030,000	694,379	335,621	(633,282)	M. Winterton	-	Spring 2015	Work is ongoing with expected completion in the Spring of 2015. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.
140	7132009	Road Rehabilitation	Office of the City Engineer	2013 Ward 9 Road Rehabilitation	1,030,000	10,511	(1,019,489)	1,030,000	965,885	64,115	(955,374)	M. Winterton	-	Dec. 2014	Work is now complete with final payments and reconciliation pending. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.
141	7132010	Road Rehabilitation	Office of the City Engineer	2013 Ward 10 Road Rehabilitation	1,625,019	115,152	(1,509,867)	1,625,019	1,155,334	469,685	(1,040,182)	M. Winterton	-	Spring 2015	Work is ongoing with expected completion in the Spring of 2015. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.
142	7132011	Road Rehabilitation	Office of the City Engineer	2013 Ward 1 Road Rehabilitation	1,714,236	113,473	(1,600,763)	1,714,236	1,141,212	573,024	(1,027,739)	M. Winterton	-	Spring 2015	Work is ongoing with expected completion in the Spring of 2015. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.
143	7132012	Road Rehabilitation	Office of the City Engineer	2013 Ward 2 Road Rehabilitation	1,070,000	90,862	(979,138)	1,070,000	682,110	387,890	(591,248)	M. Winterton	-	Spring 2015	Work is ongoing with expected completion in the Spring of 2015. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.
144	7132013	Road Rehabilitation	Office of the City Engineer	2013 Ward 3 Road Rehabilitation	1,030,000	198,878	(831,122)	1,030,000	1,176,108	(146,108)	(977,230)	M. Winterton	-	Spring 2015	Work is ongoing with expected completion in the Spring of 2015. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.
145	7141025	Road Rehabilitation	Office of the City Engineer	2014 City Wide Road Rehabilitation	7,137,000	191,084	(6,945,916)	7,137,000	208,616	6,928,384	(17,532)	M. Winterton	-	Fall 2015	Two tenders have been awarded to date in 2014, with additional tenders expected to be issued in Nov./Dec. 2014. Work will continue until the Fall of 2015. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred and a recovery of expenses received but not budgeted.
146	7141026	Road Rehabilitation	Office of the City Engineer	2014 E.C. Row Rehabilitation	2,528,407	20,000	(2,508,407)	2,528,407	19,203	2,509,204	797	M. Winterton	-	Fall 2015	2014 E.C. Row Rehabilitation funds will be used for the E.C. Row/Walker bridge and the E.C. Row/CNR bridge rehabilitations. Work on these structures have been deferred to 2015 due to traffic issues on E.C. Row resulting from the Conrail (CASO) bridge work completed in 2014 under Project ID 7141027. The project is in the planning phase and tenders are expected to be issued in late November 2014 with work to start in 2015. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been transferred until the expenditures are incurred.
147	7141027	Road Rehabilitation	Office of the City Engineer	Conrail Bridge Rehabilitation (CASO)	2,340,772	1,787,750	(553,022)	2,340,772	958,629	1,382,143	829,121	M. Winterton	300,000	Fall 2015	This project has been granted an MIII (Municipal Infrastructure Investment Initiative) grant of \$2m. Project is now substantially complete and is expected to be completed in the Fall of 2015. Funding source variance is attributed to grant funds not fully received until final claim is submitted, approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred, and an outstanding contract holdback not yet released.



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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
148	7141047	Road Rehabilitation	Office of the City Engineer	2014 Bridge Rehabilitation	1,190,000	343,961	(846,039)	1,190,000	343,633	846,367	328	M. Winterton	-	2015	Funds in this project will be used to rehabilitate three structures on Little River, Turner, and Sutherland. Work on Little River is now complete. The tender for Turner is expected to be issued in Feb. 2015 and the tender for Sutherland is expected to be issued in Jan. 2015 with work on both structures to continue to late 2015. Tender issuance and work has been delayed due to coordination requirements with utility companies regarding necessary utility relocations and limitations on timeframes of work completion set by ERCA (related to Fisheries Act requirements). Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred and an outstanding contract holdback not yet released.
149	7142003	Road Rehabilitation	Office of the City Engineer	Seminole - George/Pillette	1,562,000	-	(1,562,000)	1,562,000	-	1,562,000	-	M. Winterton	-	Spring 2015	This project is currently under construction with surface asphalt to be done in the Spring of 2015. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
150	7142004	Road Rehabilitation	Office of the City Engineer	Tecumseh E - ForestGlade/Robinet	1,200,000	-	(1,200,000)	1,200,000	-	1,200,000	-	M. Winterton	-	Summer 2015	This work will be tendered in the Winter of 2014 and construction scheduled for Spring 2015 in conjunction with WUC watermain work. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
151	7142005	Road Rehabilitation	Office of the City Engineer	Wyandotte St E - Cadillac/George	1,500,000	-	(1,500,000)	1,500,000	-	1,500,000	-	M. Winterton	-	Summer 2015	This work will be tendered in the Winter of 2014 and construction scheduled for Spring 2015 in conjunction with WUC watermain work. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
152	7143001	Road Rehabilitation	Office of the City Engineer	Pillette - Seminole/Tecumseh	1,300,000	-	(1,300,000)	1,300,000	-	1,300,000	-	M. Winterton	-	Summer 2015	Work will be tendered in November of 2014 for commencement of work in the Spring of 2015. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
153	7143002	Road Rehabilitation	Office of the City Engineer	Tecumseh Rd. E. - Pillette/Walker	972,000	-	(972,000)	972,000	-	972,000	-	M. Winterton	-	Summer 2015	Work will be tendered in Jan.-Feb. of 2015 for commencement of work in the Spring of 2015. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
154	7145004	Road Rehabilitation	Office of the City Engineer	2014 Road Rehabilitation Enhanced Plan	4,517,000	-	(4,517,000)	4,517,000	-	4,517,000	-	M. Winterton	-	Summer 2015	The first of several tenders has been issued with work to begin in the Spring of 2015. Funding source variance is attributed to the approved 2018 DRL plan funding which has not been transferred until expenses are incurred.
155	7111023	PW Maintenance	Office of the City Engineer	Minor Road Rehabilitation	1,800,000	1,486,592	(313,408)	1,800,000	1,486,273	313,727	319	P. Matheson	-	Ongoing	This is an ongoing project addressing minor road rehabilitation deficiencies as they arise. Administration is continuing with the development of an ongoing maintenance program for 2014 and beyond to prioritize work to be done. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred and a recovery of expenses received but not budgeted.
156	7121000	PW Maintenance	Office of the City Engineer	Minor Alley Maintenance	300,000	300,000	-	300,000	250,259	49,741	49,741	P. Matheson	-	Dec. 2014	This is an ongoing project addressing minor alley deficiencies as they arise. The balance of funds in this project will be used for outstanding service requests. This project will be closed once remaining funds have been spent as there are currently no additional funds allotted to this program until 2016 in the 5-year capital plan.
157	7131115	PW Maintenance	Office of the City Engineer	2013 Sidewalk Rehabilitation	1,202,044	1,269,962	67,918	1,202,044	1,011,319	190,725	258,643	P. Matheson	-	Dec. 2014	The 2013 contract work is now complete. Holdback release, final payments and final reconciliations are pending, and once completed this project can be closed. Funding source variance is attributed to a contract holdback that has not been released and approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred.

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
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158	7141028	PW Maintenance	Office of the City Engineer	2014 Sidewalk Rehabilitation	1,400,000	374,128	(1,025,872)	1,400,000	276,192	1,123,808	97,936	P. Matheson	-	Dec. 2015	A tender for the construction of concrete sidewalks and curbs & gutters was issued in Sept. 2014. Work is ongoing with expected completion in late 2015. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred and the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
159	7003326	Traffic Transportation Planning	Office of the City Engineer	Traffic Signal System Upgrade	2,890,000	2,653,737	(236,263)	2,890,000	2,683,837	206,163	(30,100)	J. Wolf	-	Ongoing	Expansion and upgrade of the communications system is being undertaken as this is required for operation of the new controller and firmware. The 2013 tender is now 90% complete. Phase I of the ATMS system enhancements is now complete. Planning work is now in progress for the next phase of ATMS enhancements/upgrades. A tender is expected to be issued in the Summer of 2015 with work beginning in late 2015. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
160	7045076	Traffic Transportation Planning	Office of the City Engineer	New Signals/Signal System Improvement	2,202,687	2,531,245	328,558	2,202,687	2,482,538	(279,851)	48,707	J. Wolf	-	Ongoing	This project is typically used to refurbish and rebuild signalized intersections across the City. Since 2007, these funds have been used to convert traffic signals in the City to LED technology. All signalized intersections have now been upgraded. This project will now be used for signal infrastructure reconstruction. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, unanticipated revenues, and a recovery of expenses received but not budgeted (e.g. development related signals are recovered from the developer).
161	7069022	Traffic Transportation Planning	Office of the City Engineer	Traffic Calming Initiatives	200,000	200,000	-	200,000	84,324	115,676	115,676	J. Eugeni	-	Ongoing	Traffic calming projects are ongoing. A consultant has been retained to review/recommend changes to the existing traffic calming policy. The revised policy is expected to be presented to Council in the Spring of 2015. There is a queue of outstanding traffic calming requests pending the new policy.
162	7086010	Traffic Transportation Planning	Office of the City Engineer	Environmental Study Reports	1,693,576	1,507,807	(185,769)	1,693,576	874,637	818,939	633,170	J. Leitzinger/ J. Eugeni	-	Ongoing	Finalization of the Banwell EA report is in progress with expected completion in the Fall of 2015. A consultant has been retained for the 6th Concession and North Talbot EA and the Central Box EA. Budget is allowed to accumulate year over year to have sufficient funding available to initiate these studies. \$300,000 additional funding for the Central Box EA was approved in the 2013 Enhanced Capital Budget. The Addendum for the Lauzon Parkway EA is in progress. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available as well as work auth recoveries received but not budgeted.
163	7109004	Traffic Transportation Planning	Office of the City Engineer	LED Signal Replacement	250,000	250,000	-	250,000	-	250,000	250,000	J. Wolf	-	Ongoing	This project was established for the replacement of LED traffic signals as they reach the end of their useful life. These units are guaranteed by manufacturer warranty for five years, although the units' actual working life may extend beyond this time period. Full conversion of LED signal heads was completed in early 2014. Replacement of LED's that have reached the end of their useful life cycle has commenced.

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164	7111031	Traffic Transportation Planning	Office of the City Engineer	Bikeways Development	8,109,220	1,180,681	(6,928,539)	8,109,220	1,068,987	7,040,233	111,694	J. Leitzinger/ J. Eugeni	-	Ongoing	Implementation of the Bicycle Use Master Plan (BUMP) remains ongoing. Infrastructure construction varies to maximize benefits of coordination with construction undertaken by other departments. Funding will be required to construct Community Connections to the Herb Grey Parkway 20km multi-use trail system in 2015. The Enhanced Capital Budgets for 2013 and 2014 resulted in an additional \$6.8M to complete the Windsor LOOP which was approved via Report #17088, CR89/2014. These works will be initiated with the Cabana Road Active Transportation Facilities in 2015 per CR209/2014. Funding source variance is attributed to an Ontario Specific Grant received and recovery of temporary financing costs charged to the project but not budgeted, as well as approved 2011 capital budget funding not yet transferred. Project funding is federally legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax). Funding source variance is also attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available as well as the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
165	7121010	Traffic Transportation Planning	Office of the City Engineer	Parking Enforcement - Handheld Replacement	151,200	151,200	-	151,200	120,435	30,765	30,765	J. Wolf	-	Dec. 2014	Equipment has been received and has been in use for 1+ years. All handhelds were returned for warranty repair. Four additional units have been ordered. The process is expected to be completed by the Winter of 2014.
166	7131114	Traffic Transportation Planning	Office of the City Engineer	Parking Garage Improvements	467,865	467,865	-	467,865	249,001	218,864	218,864	J. Wolf	-	Ongoing	The 2014 tender is substantially completed with holdback release and final payments pending. An additional emergency repair is being undertaken in the Pellissier Street garage and is expected to be completed in Dec. 2014. The balance of funds remaining will be used for bi-annual condition assessments as required.
167	7131116	Traffic Transportation Planning	Office of the City Engineer	Downtown Traffic Impact Study	100,000	100,000	-	100,000	510	99,490	99,490	J. Eugeni	-	Dec. 2015	The call for proposals for the Downtown Traffic Study is complete. The project is anticipated to take 1 year to complete and will begin in Nov. 2014.
168	7132014	Traffic Transportation Planning	Office of the City Engineer	Video Detection Traffic Program	2,000,000	-	(2,000,000)	2,000,000	51,109	1,948,891	(51,109)	J. Wolf	-	Dec. 2016	CR176/14 approved a contract for equipment which was executed in Oct. 2014. As stipulated in the contract, the first third (33%) of the equipment has been ordered with delivery expected in late Dec. 2014. The balance of the equipment will be ordered and delivered in 2015 with work to implement continuing through 2016. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
169	7135001	Traffic Transportation Planning	Office of the City Engineer	Parking Equipment Replacement	198,000	198,000	-	198,000	170,112	27,888	27,888	J. Wolf	-	Ongoing	2014 initiatives are underway or complete. Some of the initiatives include upgrading of pay stations to pin pad technology, upgrading of pay and display machines to accommodate credit card payments and cameras in parking garages.
170	7144008	Traffic Transportation Planning	Office of the City Engineer	University Ave. 8-80 Cities	5,000,000	-	(5,000,000)	5,000,000	990,372	4,009,628	(990,372)	J. Eugeni	-	Ongoing	EA study will begin in 2015. The balance of funding will be used to implement the EA preferred alternative. Funding source variance is attributed to the approved 2018 DRL plan funding which has not been transferred until expenses are incurred.
171	7121009	Fleet Operations	Office of the City Engineer	2012 Fleet Replacements	1,750,000	1,750,000	-	1,750,000	908,622	841,378	841,378	A. Marazita	812,000	Dec. 2014	The replacement for unit 1085 (Garbage Packer) is now in service (unit 1084) and the replacement for unit 1326 (Dump Truck with a hiab crane) is expected to be received (unit 1327) and put in service by the end of November 2014. Project is expected to come in under budget and will be finalized and closed once all equipment is in service and the release of encumbrances has been completed.
172	7131112	Fleet Operations	Office of the City Engineer	2013 Fleet Replacements	1,240,000	1,240,000	-	1,240,000	618,854	621,146	621,146	A. Marazita	196,000	Dec. 2014	The replacement for unit 1320 (Sewer Vector) is now in service (1321). We are currently putting unit 0632 in service with capitalization costs pending. Unit 782, 782(P) & 782(S) are expected to be in service by the end of November 2014, currently just waiting on 782(S) salter. The project is expected to come in under budget and will be finalized and closed once all equipment is put in service and the release of encumbrances has been completed.
173	7141002	Fleet Operations	Office of the City Engineer	2014 Fleet Replacements	780,000	780,000	-	780,000	531,891	248,109	248,109	A. Marazita	290,000	Dec. 2014	All units are now in service with the exception of an emergency replacement of unit 991(P) expected to be in service by the end of Nov. 2014. The project is expected to come in under budget and will be finalized and closed once all equipment is put in service and the release of encumbrances has been completed.

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
174	7994523	Fleet Operations	Office of the City Engineer	99 Fleet Management	334,705	351,190	16,485	334,705	364,448	(29,743)	(13,258)	A. Marazita	-	Dec. 2014	All work is now complete. Final payments and required corrections will be made and this project will be reconciled and closed by year-end 2014. Funding source variance is attributed to investment income earned in prior years (pre 2004) and additional unanticipated revenues received but not budgeted.
175	7032202	Forestry & Horticulture	Office of the City Engineer	City Tree Removals	4,434,130	4,460,280	26,150	4,434,130	4,691,520	(257,390)	(231,240)	B. Roesel	-	2016	The Ash removals and replacements are finished. The Tree Reserve Account will be paid back from the funding approved in principle in the Capital Budget in years 2015 & 2016. Administration is recommending funding and closing this project from the PYG reserve in order to eliminate any further temporary financing costs being charged to the project. Funding was made available through the substituting and reallocation of available federal tax monies for the Building Condition Assessment project (PFO-004-12) within the 2014 Capital Budget. Funding source variance is attributed to approved Ward funds received but not budgeted to offset costs incurred.
176	7131021	Forestry & Horticulture	Office of the City Engineer	2013 Tree Maintenance Backlog	806,501	332,206	(474,295)	806,501	65,091	741,410	267,115	B. Roesel	-	2017	Funds are being used to reduce the tree maintenance backlog and provide some preventative maintenance. There is a 12-18 month backlog of 311 calls that have not yet been remedied. Per CR80/2014, Report #17085, proactive work via Tender #38-14 in Forest Glade area has been issued which will reduce future 311 calls. Funding source variance is attributed to a contract holdback that has not been released and the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
177	7143000	Forestry & Horticulture	Office of the City Engineer	Tree Replacement - Jefferson Ave. Berm	130,000	130,000	-	130,000	-	130,000	130,000	B. Roesel	-	2019	Removal and replacement of all (approx. 700) trees including re-building of the berm is being planned. The scope of this project is still being explored to facilitate efficient and long term maintenance. Phase one of the project is anticipated to begin in 2015.
178	7041913	Parks Operations	Office of the City Engineer	Little River Acres CIP Implementation	813,306	813,306	-	813,306	499,640	313,666	313,666	M. Clement	-	2015	This project was intentionally delayed until such time that enough money had accumulated to implement the capital improvements, as identified in Recommendation 6 of the Little River Acres Community Improvement Plan (CIP) adopted by CR232/2005 and to implement Phases 1 through 4 of the Little River Acres Park Redevelopment Plan as per CR 456/2007. The redevelopment of Little River Acres Park began in 2012 and is co-ordinated by the Parks Department to undergo construction in the 2014 season. Additional play equipment is being installed as a result of public consultation and is anticipated to be completed in late 2014 or early Spring of 2015.
179	7129002	Parks Operations	Office of the City Engineer	Regional Parks	1,958,871	1,961,080	2,209	1,958,871	983,527	975,344	977,553	M. Clement	-	2016	Drainage work is complete at the Ford Test Track fields. Work is continuing on picnic shelters and a new playground will be installed in the Spring of 2015. Renovations to the Coventry Gardens building is also complete. Jackson Park entry gates are underway and anticipated to be done by June 2015. No variance is expected at this time. Funding source variance is attributed to a contract holdback that has not been released.
180	7129003	Parks Operations	Office of the City Engineer	Neighbourhood Parks	964,668	1,016,188	51,520	964,668	871,329	93,339	144,859	M. Clement	-	Ongoing	Kiwanis Park accessible play area is nearing completion date of Dec. 2014. No variance is expected at this time. Funding source variance is attributed to a recovery of expenses received but not budgeted.
181	7129004	Parks Operations	Office of the City Engineer	New Parks	382,137	387,137	5,000	382,137	374,489	7,648	12,648	M. Clement	-	Ongoing	Work at Wildwood Park is complete. Miscellaneous works/deficiencies remain pending but anticipate these works to be completed by Dec. 2014. Funding source variance is attributed to development fees received that were not budgeted.
182	7129005	Parks Operations	Office of the City Engineer	Structures	286,789	286,789	-	286,789	120,059	166,730	166,730	M. Clement	-	Ongoing	Work is underway for an additional bridge at Ojibway and a picnic shelter at Mic Mac. But due to the harsh and long winter it had to be delayed and is anticipated to be completed by Dec. 2014. Work on the Memorial Park picnic shelters are underway. No variance is expected at this time.

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
183	7129006	Parks Operations	Office of the City Engineer	City Beautification and Gateways- Maintenance/Refurbishment	2,704,455	2,184,455	(520,000)	2,704,455	1,735,803	968,652	448,652	M. Clement	-	2016	The medians on Wyandotte St. E. between Glidden Ave. and St. Rose Ave. are complete. Work on the next phase of median improvements on Wyandotte St. E. - St. Rose/St. Paul are to commence Nov. 2014 and Wyandotte St. E. - George/Pillette is in the planning stage and construction is yet to be determined. No variance is projected. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
184	7129007	Parks Operations	Office of the City Engineer	Parking Lots	78,889	78,889	-	78,889	54,616	24,273	24,273	M. Clement	-	2015	Funding is earmarked as a priority to expand the existing John Atkinson Memorial Centre parking lot. Kiwanis Park parking lot is underway and to be completed by Nov. 2014, funds are to come from committed Ward 6 fund per Report #17428 going to Council November 17, 2014. No variance is expected on this project.
185	7129009	Parks Operations	Office of the City Engineer	Equipment Removal	416,468	416,468	-	416,468	30,799	385,669	385,669	M. Clement	-	2015	A system-wide audit is complete to set priorities for removals. Council report with audit recommendations will be brought to Council by Jan. 2015. No variance is expected.
186	7129011	Parks Operations	Office of the City Engineer	Community Parks	3,755,057	1,755,057	(2,000,000)	3,755,057	1,115,196	2,639,861	639,861	M. Clement	-	2015	Captain Wilson Park splash pad is complete. Currently underway is Remington Park accessible playground installation which will be completed by June 2015. Drouillard Park sports courts was delayed but now scheduled to be renovated in 2015. No variance is expected. Funding source variance is attributed to the approved 2018 DRL plan funding which has not been transferred until expenses are incurred.
187	7129013	Parks Operations	Office of the City Engineer	Parks Master Plan	166,542	166,542	-	166,542	29,983	136,559	136,559	M. Clement	-	2015	The Parks master plan is ongoing and still in the public consultation phase collecting public input for the compilation of a final report. The project is anticipated to be complete with a report to Council in 2015. No variance is expected.
188	7129015	Parks Operations	Office of the City Engineer	Partnerships	75,000	75,000	-	75,000	27,041	47,959	47,959	M. Clement	-	Jan. 2015	These funds are to be used to match community partnerships. Currently, Walkerville BIA jubilee is underway and will be completed by Jan. 2015. No variance is expected.
189	7132015	Parks Operations	Office of the City Engineer	Riverfront Trail - CRIP Plan	150,000	-	(150,000)	150,000	105,383	44,617	(105,383)	M. Sonogo	-	2015	Public consultation is complete regarding an update to the 2000 CRIP document. A report with series of recommendations went to Council approved by CR198-204/2014 Report #17278. Further Council report M346-2014, Item 11, Report #17339 approved using \$25,000 of remaining funds for Dieppe Park - Great Canadian Flag project. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
190	7141050	Parks Operations	Office of the City Engineer	Drouillard/Wyandotte Underpass	1,000,000	1,000,000	-	1,000,000	61,049	938,951	938,951	M. Clement	-	2015	Improvements to the Drouillard Rd- Wyandotte St East underpass, per R#16892, CR151/2014. Pre-engineering costs are underway (approx.\$90,000).
191	7142008	Parks Operations	Office of the City Engineer	Bert Weeks Capital Restoration	238,000	-	(238,000)	238,000	-	238,000	-	B. Roesel/D. Tootil	-	2015	The restoration of the Bert Weeks Garden and Fountain is in the planning stages. Plant material has been ordered for installation in the Spring of 2015. The project is anticipated to be completed by the Summer of 2015. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
192	7001225	Facility Operations	Office of the City Engineer	Designated Substance Remediation	352,274	355,902	3,628	352,274	272,156	80,118	83,746	T. Graziano	-	Ongoing	This program will fund the expense incurred when either hazardous or designated substances, as defined in Ontario Regulation 490/90 of the OH&S Act, are encountered either through maintenance or construction activities and required to be properly managed in municipal buildings. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.
193	7031134	Facility Operations	Office of the City Engineer	Water Back Flow Prevention Development	421,607	422,136	529	421,607	105,623	315,984	316,513	T. Graziano	-	Ongoing	This is an ongoing project with various backflow prevention devices needing replacement and continuous upgrade due to Health and Safety requirements. Phase 1, consisting of 20-30 buildings is complete. Phase 2 of the work is in the planning stage and the tender is expected to get issued by Dec. 2014. Additional budget requirements for the future will be brought forward as needed. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
194	7053035	Facility Operations	Office of the City Engineer	Corporate Wide Security System	515,288	515,325	37	515,288	390,819	124,469	124,506	D. Thachuk	-	Ongoing	Corporate wide security includes items such as: card access equipment, security systems, cameras, monitors, digital video recording devices, customer service counters, electric strikes with door release buttons, mag locks, door hardware and exterior lighting. This program would fund the necessary modifications, expansions and upgrades to existing systems as well as installing new infrastructure, as required, where none has previously existed. Existing surplus is committed towards installing CCTV and card access equipment at both Parks' McDougall offices which is 90% complete. Next locations include Fire Hall #1 for CCTV and card access. Lanspeary Park and Huron Lodge parking lot for CCTV to begin and be completed by June 2015. Funding source variance is attributed to a recovery of expenses received but not budgeted and recovery of expenses for temporary financing costs that was charged to the project.
195	7073051	Facility Operations	Office of the City Engineer	Mackenzie Hall	1,062,000	1,127,000	65,000	1,062,000	934,901	127,099	192,099	D. Thachuk	-	Dec. 2015	This capital project is used to track capital costs related to Mackenzie Hall. Work underway at Mackenzie Hall includes installing hand rails inclusive of concrete foundation replacement, exterior woodwork and window restoration and renovations to the 2nd floor public washrooms. All work is currently in different stages of completion anticipated to be completed by Dec. 2015. In addition for 2015, HVAC air balancing and testing work will be performed. No variance is projected at this time. Funding source variance is attributed to a recovery of expenses and donations received to offset incurred costs which were not budgeted.
196	7085008	Facility Operations	Office of the City Engineer	Roof Replacement	3,034,580	3,040,237	5,657	3,034,580	2,396,016	638,564	644,221	D. DeSantis	-	Dec. 2014	Funds are intended for capital repairs to existing roofs. This capital project is ongoing. Transit roof is the major focus at this time as per CR163/2014 and is underway with completion expected by Dec. 2014. No variance is projected. Funding source variance is attributed to miscellaneous revenues and recovery of expenses received but not budgeted.
197	7086007	Facility Operations	Office of the City Engineer	Health & Safety	1,392,456	1,392,456	-	1,392,456	911,046	481,410	481,410	T. Graziano	-	Ongoing	This project is ongoing. Costs to this project are health and safety related and usually initiated by an outstanding order or health and safety recommendation. Currently being addressed are trip hazards and lighting/safety issues at Huron Lodge and trip hazards at Firehalls' sidewalks/pathways. Variances are difficult to manage due to the nature of the expenditure. No variance is projected at this time.
198	7086008	Facility Operations	Office of the City Engineer	Accessibility - ODA Requirements	1,198,792	1,198,792	-	1,198,792	545,306	653,486	653,486	G. Jones	-	Ongoing	This project was established to pay for costs related to AODA requirements to improve the built environment to meet revised Provincial and FADS standards anticipated to be released in 2014. It is anticipated that costs will increase upon release of this report due to new standards. Works at Forest Glade Arena and the Family Aquatics Complex are complete. Patterson Park is now complete. Access to these funds is restricted to projects identified and approved by the Windsor Accessibility Advisory Committee.
199	7091015	Facility Operations	Office of the City Engineer	Fire Hall Capital Repairs	565,004	566,504	1,500	565,004	199,724	365,280	366,780	T. Graziano	-	Dec. 2014	This project was established for ongoing capital repairs at the various Firehalls across the corporation. Costs related to minor repairs at 1. Firehall fuel sites (storage tanks updated/removed) 2. Fire Prevention and 3. Installation of privacy walls in dormitory areas at Firehalls will be charged to this project in 2014. An approved transfer of \$210,000 has been made to this project to offset those costs. No variance is being projected. Funding source variance is attributed to a minor recovery of expense that was received but not budgeted.
200	7101016	Facility Operations	Office of the City Engineer	Concrete Approaches/Sidewalks	40,000	40,000	-	40,000	-	40,000	40,000	P. Desimone	-	Mar. 2015	This project was established for ongoing capital repairs to sidewalks (deteriorated - cracked/spalled) and approaches to City facilities. Currently, the concrete approach at Kew Dr. Fire Station and Fire Apparatus is underway and expected to be completed by Nov. 2014. No variance is projected. Remainder of funding (approx.\$10k) will be used by the Spring of 2015 on miscellaneous items at the rear of the Fire Station building on Kew Dr.
201	7101025	Facility Operations	Office of the City Engineer	The Bistro - Lease Renegotiation	343,993	344,611	618	343,993	190,670	153,323	153,941	T. Graziano	138,000	Dec. 2014	City's obligations for metering and signage as it relates to the business operations is now complete, leaving HVAC system replacement as the last obligation to fulfill. This requires an additional \$15k from the project which is anticipated to be completed by Dec. 2014. Funding source variance is attributed to a recovery of expenses received but not budgeted.

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
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202	7109900	Facility Operations	Office of the City Engineer	Riverside Arena - Disposition	3,933,500	12,000	(3,921,500)	3,933,500	423,949	3,509,551	(411,949)	M. Stamp	-	2015	Additional capital costs will be incurred for the demolition of the former Concord School and the provision of services for the proposed residential building lots. Staff in the Real Estate Division, Recreation and Parks & Facilities will work on a business case for Council's review and approval in 2015/2016. The business case will address the status of the existing pool, relocation of 3 Riverside Minor Baseball diamonds and a cost effective redevelopment plan for the full site. All or most of the funding for the demolition of Concord School and the servicing of the residential building lots should come from the sale of the vacant commercial site (to be rezoned) fronting Wyandotte Street. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized and unanticipated revenue received.
203	7109902	Facility Operations	Office of the City Engineer	Edward St. Centre - Demolition	798,000	141,706	(656,294)	798,000	519,247	278,753	(377,541)	M. Stamp	-	Mar. 2015	Approval to offer lots for sale was approved by Council at its meeting of April 7, 2014. While all or most of the lots were expected to sell before the end of 2014 this has not occurred. Despite an asking price reduction there have still been no lot sales. Real Estate staff will bring a report to Council in early 2015 recommending the remaining lots on Edward Street be listed on MLS at prices to be determined at that time. Following the sale of the lots the project is expected to be in a surplus of approximately \$500,000 before funds are to be transferred to the WFCU project (7064900) as part of the business plan as approved by Council. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized and unanticipated revenue received but not budgeted.
204	7109903	Facility Operations	Office of the City Engineer	Adstoll Arena - Demolition	703,000	450,000	(253,000)	703,000	8,831	694,169	441,169	M. Stamp	-	Dec. 2014	Adstoll arena has been sold. Surplus in the project will be transferred to the WFCU project (7064900) as part of the business plan as approved by M267-2011 Report #15533. Project will then be closed once transfer is made. Funding source variance is attributed to the proceeds from sale of the site not materializing.
205	7119005	Facility Operations	Office of the City Engineer	College Avenue Repurposing	500,000	7,000	(493,000)	500,000	50,181	449,819	(43,181)	M. Stamp	-	2016	At its meeting of March 18, 2013, Council approved the lease of 3325 College Avenue to Windsor Essex Community Health Centre (WECHC). The City has a requirement to complete \$500,000 in leasehold improvements to the building. WECHC's leasehold costs are estimated at just under \$2.0M. WECHC has applied to receive LHIN and Ministry of Health approval for the funding of the necessary leasehold improvements to turn this former community centre into a medical clinic. The City has no obligation to spend its money until LHIN and MoH approvals for funding are received. There is a delay in approval so the City has extended its lease offer to WECHC until Oct. 2016. The City's carrying costs of this facility due to the delay are being mostly covered from WECHC. Once LHIN and MoH approvals are received construction retrofit of the community centre will commence. The medical clinic is scheduled to open in 2016/2017. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
206	7119006	Facility Operations	Office of the City Engineer	Art Gallery Acquisition	3,332,554	-	(3,332,554)	3,332,554	2,995,018	337,536	(2,995,018)	T. Graziano	-	2016	Purchase of the Art Gallery is complete. Minimal expenses remain, such as signage and moveable walls which have been tendered and will be installed by Feb. 2015. The security system upgrade including the CCTV surveillance card access systems is complete but currently addressing deficiencies. No variance is projected. Funding source variance is attributed to approved Debt Reduction Plan funding not available until 2016.
207	7125002	Facility Operations	Office of the City Engineer	Willistead Improvements - M264/2012	779,257	329,257	(450,000)	779,257	122,543	656,714	206,714	T. Graziano	-	2017	Per M264-2012, Report #15604, Council approved \$150,000/year over 10 years funded from the 2016 and 2017 Debt Reduction Plan. Funds are to repair Willistead Manor House, Willistead Manor Coach House, Willistead Manor Gate House and Willistead Site/Grounds. In 2014, works completed include roofs, eavestroughs, pathways, improvements to the Coach House and Manor House. In 2015, further work to the pathways and leak repairs will be done. Major restorations (i.e. windows) will be done when additional funds are received in years 2016 & 2017. Funding source variance is attributed to \$150,000 for three years not available to be transferred until 2016.

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208	7129000	Facility Operations	Office of the City Engineer	Capitol Theatre Capital Improvements	2,075,438	2,075,438	-	2,075,438	1,232,862	842,576	842,576	D. Thachuk	-	Sept. 2015	This project is funding multiple capital improvement projects at the Capitol Theatre. Some of the work done to date is renovations to the Symphony office, backstage dressing rooms and stage extension. Items that are still in progress are the below stage improvements and stage storage improvements. Work on the lift system for the Pentastar stage cannot be started until after the WSO performance season finishes in June 2015. It is therefore estimated that this project will be completed in September 2015. Upon the completion of all the building improvements, any surplus remaining will be transferred into a newly created Capitol Theatre Maintenance/Development Reserve Fund (F193) which will be used for future maintenance and development works at the Capitol Theatre, as per CR38/2012, dated February 21, 2012.
209	7141001	Facility Operations	Office of the City Engineer	WITT Ergonomic Office Redesign	250,000	250,000	-	250,000	18,786	231,214	231,214	D. Thachuk	-	Dec. 2014	Engineering and re-design of the building is complete. Construction is underway and includes moving walls, building counter, adding cubicle work area, electrical and IT services.
210	7141005	Facility Operations	Office of the City Engineer	Intercom System at 400 City Hall	60,000	60,000	-	60,000	-	60,000	60,000	T. Graziano	-	Jun. 2015	No work done to date due to work load issues. Expected start date is 2015.
211	7141006	Facility Operations	Office of the City Engineer	Arenas Engineering Structural Report	26,000	26,000	-	26,000	-	26,000	26,000	Y. Mantha	-	Dec. 2014	The OHL requires a report every 5 years on engineering structural standards for the arenas. The report is due in 2014.
212	7141007	Facility Operations	Office of the City Engineer	Facility Operations Business Process Improvement	275,000	275,000	-	275,000	-	275,000	275,000	T. Graziano	-	Dec. 2015	Provide comprehensive review of the complicated financial environment, administrative resources, procedures, project management practices and asset management processes to create an efficient, effective and consistent system for managing the corporation's portfolio. Project still to be assigned and resourced.
213	7141021	Facility Operations	Office of the City Engineer	Municipal Facilities Building Condition Assessment	300,000	300,000	-	300,000	-	300,000	300,000	T. Graziano/G. Taba	-	Dec. 2015	Project has been assigned to Asset Planning as lead with consultation and direction from Facilities. Expect an RFP to be released in December 2014.
214	7141029	Facility Operations	Office of the City Engineer	Operations Facility Improvements	500,000	300,000	(200,000)	500,000	145,610	354,390	154,390	P. De Simone	-	Dec. 2014	Planning stage for the new Field Engineering building is complete and construction is underway. Funding source variance is due to the proceeds from the sale of the old building not yet realized.
215	7141044	Facility Operations	Office of the City Engineer	350 CHS District Energy Hook Up - 2011	363,000	-	(363,000)	363,000	-	363,000	-	T. Graziano	-	Mar. 2015	A meeting was held in October 2014 with District Energy to discuss invoice payment. A partial agreement was reached to pay a portion of the \$363,000 accrual immediately. The balance will depend on the new contract negotiated for the new 350 City Hall construction. Funding for this project is being brought forward through the 2015 Recommended Capital Budget, hence the funding source variance.
216	7141049	Facility Operations	Office of the City Engineer	WFCU - Community Investments	600,000	-	(600,000)	600,000	-	600,000	-	T. Graziano	-	2015	Tenders for lighting, audio and a scrolling sign have been issued, awarded and contracts signed. Work will commence this Fall. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
217	7141052	Facility Operations	Office of the City Engineer	Willistead Gatehouse Renovations	55,000	-	(55,000)	55,000	-	55,000	-	D. Thachuk	-	Dec. 2015	This project is for interior renovations of Willistead Gatehouse which include flooring, painting, electrical, voice data, etc. Funding source variance is attributed to an operating budget transfer that has not occurred yet as per In-camera report M318-2014 that went before Council on August 5, 2014. The transfer was actually done on October 31, 2014.
218	7142000	Facility Operations	Office of the City Engineer	Corporate Heating & Cooling Replacement Program	100,000	100,000	-	100,000	39,044	60,956	60,956	T. Graziano	-	Nov. 2014	This project will provide preventative maintenance on all City heating and cooling units to prevent system failures and extend their useful life. 350 City Hall boiler system repair is currently underway and expected to be completed by Nov. 2014.
219	7142001	Facility Operations	Office of the City Engineer	Corporate Boiler Replacement Program	55,500	55,500	-	55,500	-	55,500	55,500	T. Graziano	-	Ongoing	This project is to replace aging boilers as they approach the end of their useful life before they fail. New boilers offer operating efficiencies since repairing old ones does not prove cost effective. Project still to be assigned and resourced.



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	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
220	7011022	Planning	Office of the City Engineer	City Centre Community Developmental Planning	2,439,996	2,499,920	59,924	2,439,996	1,960,178	479,818	539,742	N. Robertson	-	2016	This project is earmarked for the preparation and implementation of a comprehensive master plan for the City Centre Planning District (i.e. downtown Windsor). The project has been delayed primarily due to staff gapping. The money will be used for an upcoming downtown study and subsequent implementation of the study (for which there is Council direction to prepare). This includes incorporating the existing City Centre West and Glengarry/Marentette CIP areas into the project. Since the new staff person started on June 1, 2014 with this as their primary responsibility, the Terms of Reference have been prepared and will be presented to the new City Council early in 2015. At a later date when the work is completed, any surplus balance could then be reviewed. A projected variance is difficult to quantify given the significant amount of work toward anticipated new development and incentive costs yet to occur. Funding source variance is attributed to discontinued issuance of debentures and interest earned in prior years (pre 2004) which was not budgeted.
221	7045003	Planning	Office of the City Engineer	Urban Design Studies	430,000	430,000	-	430,000	164,074	265,926	265,926	N. Robertson	-	2015	The funds are currently allocated to complete the Site Plan Review Manual project and the preparation of the Riverside Drive Vista Improvement Streetscape Guidelines per CR364/2009, both of which will be completed by the end of Q1 2015. The project will also include updating Chapter 8: Urban Design of the City's Official Plan to align it with the current Planning Act and municipal best practices. Since a number of the recommendations focused on greater customer education and proactively managing expectations, this project will play a significant role in the implementation of the 'One-Stop Shopping' Development Approvals review, including the preparation of informational and promotional material that will provide a clearer understanding of the municipal requirements and the planning approval process in general. Furthermore, the City's updated Official Plan and the Site Plan Review Manual establish the framework for the completion of more detailed design guidelines and studies that will assist in the review and streamlining of the planning and site plan review process. The need for design guidelines (i.e. a measuring stick for evaluating the design of development proposals) has been identified by customers (i.e. developers and agents), the public and Councillors on numerous occasions. Work on these additional studies will commence in Q2 of 2015 once the Site Plan Review Manual is finalized. The completion of the Site Plan Manual was delayed pending the outcome of the 'One-Stop Shopping' Development Approvals review that was recently completed.
222	7062005	Planning	Office of the City Engineer	Community Strategic Plan	217,114	217,114	-	217,114	152,266	64,848	64,848	T. Hunt/ M. Cooke	-	Ongoing	The Community Strategic Plan (CSP) serves as the umbrella document under which all other municipal plans are gathered and to which all other plans refer. It also serves as the document that drives municipal business in terms of priority setting and decision making at all levels. In January 2012, City Council received the first annual report card on the CSP. This funding will be used to conduct research, collect data and produce future annual report cards as a performance monitoring metric. In addition, this account is used to conduct public consultation as part of preparing regular updates to the CSP.
223	7069002	Planning	Office of the City Engineer	BIA Assistance Program	1,180,250	1,180,250	-	1,180,250	885,153	295,097	295,097	M. Cooke	-	Ongoing	This project funds the City's contribution in cost sharing initiatives proposed by any of the 9 BIAs. The BIA's are responsible for developing proposals that improve local economic development in consultation with the Planning Department. Approximately \$140,000 of the current balance is currently committed to Riverside BIA for a project approved by Council in 2013. Other funds remaining would be taken up with other requests from other BIAs. The Wyandotte Town Centre BIA and Olde Walkerville BIA, both have pending proposals and are seeking matching assistance.
224	7069003	Planning	Office of the City Engineer	Brownfields Strategy/Remediation	1,363,000	1,359,003	(3,997)	1,363,000	164,133	1,198,867	1,194,870	M. Cooke	-	Ongoing	In April 2010, Council adopted a Brownfield Redevelopment Strategy and a city-wide Brownfield Redevelopment Community Improvement Plan (CIP). The Strategy documents the rationale for Brownfield redevelopment and provides details of the incentive programs and marketing strategy. The primary purpose of the CIP is to allow the municipality to provide a range of financial incentives for Brownfield redevelopment. Much of the current budget surplus is designated for future incentives to property owners/developers. Three projects to date since 2012 have been approved. Preconsultation has taken place for 2 additional potential applications. One large scale incentive (i.e. Wickes site currently being purchased from City) could potentially exhaust the surplus balance. Funding source variance is a result of the grant which has not been received in full as originally planned.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
225	7071165	Planning	Office of the City Engineer	City of Windsor Official Plan	400,000	400,000	-	400,000	281,138	118,862	118,862	M. Cooke	-	2015	The existing funds for the Official Plan are committed. Outstanding invoices for contract work will likely exhaust the remaining balance. The finalization of the two remaining amendments has been delayed as a result of the Provincial Policy Statement (released in March 2014). The new PPS resulted in the Province requesting additional comments and changes to the amendments to ensure adherence to the new PPS. The revised amendments are now proposed to be brought to the newly elected City Council for consideration in early 2015. Some of the funding must be retained in this account to address the cost associated with any appeals made to the OMB.
226	7071166	Planning	Office of the City Engineer	The Sandwich South Secondary Plan	135,000	135,000	-	135,000	89,861	45,139	45,139	M. Cooke	-	2015	In July 2010, City Council authorized the inclusion of a Secondary Plan for Sandwich South into the Environmental Assessment process for Lauzon Road, County Road #42 and a future east/west arterial road north of Highway 401. PEDSC has directed deferral of the Secondary Plan until the Lauzon EA is complete (expected late 2014/early 2015). The remaining funds will be needed for public notices and open house meetings as part of the public consultation process. Furthermore, funding will be used to implement the policies of the Secondary Plan through zoning by-law amendments and changes to the Official Plan.
227	7076176	Planning	Office of the City Engineer	Sandwich Community Development Plan	896,142	896,142	-	896,142	213,400	682,742	682,742	N. Robertson	-	Ongoing	This project was delayed due to OMB and Court appeals that concluded in the Fall of 2012. The end of the appeals resulted in approval of the Sandwich Towne Community Improvement Plan (CIP) and Heritage Conservation District Plan (HCD). This project provides funding for ongoing activities including financial incentive programs and other capital investments, design guidelines and studies as recommended in the plans. There has been three incentive packages approved by Council (2014) and numerous inquiries about the financial incentive programs. There are also additional BIA requested streetscaping elements that will be paid from this account to complete the Sandwich St. Streetscaping project. The revitalization of this area, particularly the Indian Rd. houses located in the heritage district, may be significantly encouraged through the offer of financial incentives for such properties.
228	7085005	Planning	Office of the City Engineer	City Centre West Incentive Program	200,000	200,000	-	200,000	15,000	185,000	185,000	N. Robertson	-	Ongoing	The purpose of this project is to fund the municipal portion of expenses and provide a provision for financial incentives as directed under the City Centre West Development Feasibility Study Incentive Program and the City Centre West Commercial Façade Improvement Program Study - as authorized in CR224/2006. It is anticipated that demand for these programs will increase as the economy improves and with the completion of the Family Aquatic Centre.
229	7086006	Planning	Office of the City Engineer	Heritage Planning	385,000	385,000	-	385,000	92,502	292,498	292,498	M. Cooke	-	2015	In July 2010, CR289/2010 directed the City Planner to study the significant heritage features of the Walkerville Heritage Area. Preliminary work is completed and public consultation began in August 2013 (with a public survey). Public consultation will help in the preparation of a plan for the area that will provide policy and guidelines to ensure that heritage features located within the public right-of-way are protected and enhanced. If there is public acceptance, work will continue in the way of further consultation and ultimately end with some formulated recommendations. Funds are required to support consultant fees (RFP process) for future Heritage Conservation District studies and implementation similar to Sandwich.
230	7092002	Planning	Office of the City Engineer	Comprehensive Zoning By-law	175,000	175,000	-	175,000	81,736	93,264	93,264	D. Wilson	-	2015	The comprehensive review of Zoning By-law 8600 is in process and contingent upon completion of the next phase of the Official Plan review. A consultant will be retained for this project and work is expected to be completed in 2015. This project will also provide funding to implement recommendations coming from the current Property Development Approval "One-Stop" Business Process Review Project in 2014.
231	7131008	Planning	Office of the City Engineer	Community Energy Sustainability Model	70,000	70,000	-	70,000	4,412	65,588	65,588	M. Cooke	-	2015	This project will implement the Healthy Community mandate of the Environmental Master Plan and Official Plan. The Planning Department staff will develop guidelines and/or programs to encourage residents to follow best practices in energy efficiency, sustainability and active transportation (i.e alternatives to auto use). Staff will lead the development of appropriate models including public outreach, consultation or education programs. Funds are required to implement changes emanating from the Environmental Master Plan, either in the way of Official Plan amendments, communication strategies or programming.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
232	7141014	Planning	Office of the City Engineer	Heritage Preservation Study/Incentives	50,000	50,000	-	50,000	-	50,000	50,000	M. Cooke	-	2016	The Planning Department staff will lead the preparation of a study that reviews the best practices/opportunities/implications and recommend how the City can best assist owners to preserve and maintain properties on the heritage register.
233	7145002	Planning	Office of the City Engineer	Alley Closing Subsidy Program	790,000	3,000	(787,000)	790,000	1,165	788,835	1,835	D. Wilson	-	2016	Planning staff have been hired on August 11, 2014 (1 Planner II and 1 Legal Documents Clerk). A total of 116 alley closure applications have been received to date. Sixteen petitions have been circulated to proceed with the process to close alleys, 6 applications were disqualified. 6 reports have been prepared or sent to PEDSC for October, November or December 2014. No surveys have been ordered as the applications have not as yet been considered by Council. Funding source variance is attributed to the user fees received but not budgeted and DRL plan funding which has not been transferred until expenses are incurred.

Capital Variance Report  
As at September 30, 2014



Mayor's Office

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
234	7121026	Mayor's Office	Mayor's Office	Events - Bid Preparations	365,293	150,293	(215,000)	365,293	132,326	232,967	17,967	N. Coleman	-	Ongoing	This project funding will be used towards new opportunities that will be brought back before City Council on a go-forward basis as they arise. Funding source variance is attributed to the approved 2013 enhanced capital plan funding not available until future years from the Debt Reduction Plan.

Capital Variance Report

As at September 30, 2014



Office of the Chief Administrative Officer

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
235	7141053	Office of the CAO	Office of the CAO	General Economic Development Placeholder	35,000	-	(35,000)	35,000	-	35,000	-	H. Reidel	-	2015	The Economic Development placeholder was established to allow for flexibility in supporting minor investment opportunities as they arise. Jobs and Economic Diversification has been a priority for City Council during its current term. This funding as may be needed, along with BSR is designated to cover any costs incurred as a result of the city's proposal to provide a site for the new hospital. The full cost of the proposal submission is not yet known and will be dependent upon the city being selected to proceed in this process. Some costs have since been incurred for a bid submission in the 4th quarter of 2014. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
236	7142007	Office of the CAO	Office of the CAO	Pan Am Games Torch Relay	15,000	-	(15,000)	15,000	-	15,000	-	J. Wilson	-	2015	In 2014, approval was required and granted by Council and a contract has been signed, committing the City of Windsor to this event, although the event itself and expenditures will take place in 2015. A grant application has been made and so it is possible that this allocation or some of this allocation will not be required, however this will not be known until at least until the 1st quarter of 2015. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
237	7005542	Legal Services	Office of the CAO	Springarden ANSI Expropriation	6,325,000	12,827,575	6,502,575	6,325,000	12,200,190	(5,875,190)	627,385	M. Stamp	-	2016	The Supreme Court of Canada has upheld the City appeal of the OMB decision and the matter of value will go back to the OMB with specific parameters on how the land value should be looked at. Timing on the return to OMB has not been determined. Until the next OMB decision on value is available, the final cost of this project cannot be determined. The amount of additional monies owing (if any) will be dependent on the OMB decision unless that decision is appealed to a higher court. Funding source variance is attributed to government grants received and interest income earned in prior years (pre 2004) but not budgeted.
238	7093002	Legal Services	Office of the CAO	Windsor-Essex Parkway Land Disposal	-	420,148	420,148	-	420,148	(420,148)	-	S. Askin-Hager	-	2015	The costs of this project are fully recoverable from the MTO. These costs relate to legal and related expenditures required to facilitate expropriation by the MTO of land related to the Windsor-Essex Parkway. The expropriation process will take another year to complete. Land sales resulted in revenues of approx. \$12 million for the City. Funding source variance is attributed to revenues received from MTO to offset costs incurred which was not budgeted because of the degree of uncertainty involving the land values and timing the grant will be received which is when all criteria is met.
239	7101013	Legal Services	Office of the CAO	Legal Docketing and Billing Software	5,000	5,000	-	5,000	3,152	1,848	1,848	S. Askin-Hager / S. Arsenault	-	Dec. 2014	The software has been purchased. The remaining funds will be used to purchase additional licenses for the Provincial Offences Division due to some restructuring within the division in 2014.
240	7101019	Legal Services	Office of the CAO	Leasing Software Acquisition	15,000	15,000	-	15,000	11,367	3,633	3,633	M. Stamp/ T. Sabelli	-	Dec. 2014	Implementation of the software started in August of 2011. The remaining surplus will be used for software corrections, enhancements and associated training that are deemed necessary during the first years of operation. The department is currently working with the software vendor on an action plan to address outstanding system issues.
241	7139001	Legal Services	Office of the CAO	Long Park Disposition	-	-	-	-	-	-	-	M. Stamp	900,000	2018	The WECDSB received Ministry approval for the transaction in September 2014 and the sale of the portion of Long Park closed in October 2014. The city acquisition of the former St. Bernard's school site is anticipated in 2016 after which time the land will ultimately be developed into residential lots and sold.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)				
242	7995537	Legal Services	Office of the CAO	99 CP Railway Cut	263,730	1,631,154	1,367,424	263,730	1,739,743	(1,476,013)	(108,589)	S. Askin-Hager	TBD	2016	Riverfront lands forming part of the former rail access to the rail ferry docks at the foot of Caron Avenue were expropriated from Shergar in 1997. Shergar did not accept the City's joint offer of \$750,000 to it and to its mortgagee CP, made under section 25 of the Expropriations Act, and no money has yet been paid. The eventual amount determined to be owing continues to accrue interest from the date of the expropriation. Shergar also sued the City in respect of the expropriation, lost, and owes the City costs in the amount of \$600,000 plus interest. Some costs were also paid by CP Rail to the City in 2007, becoming an unbudgeted funding source for this project. Shergar and CP Rail have now filed claims with the OMB which will determine the financial impact to the City with certainty. The City is currently engaged in negotiations to attempt to resolve the CP portion of the claim. Funding source variance is attributed to revenue received but not budgeted as project budget was not established based on the outcome of any litigation matters.
243	7029030	Fire and Rescue	Office of the CAO	Emergency Preparedness Plan	75,000	75,000	-	75,000	49,510	25,490	25,490	B. Montone	-	2015	Funding is in place for the ongoing maintenance and updating of the corporate emergency preparedness plan and for the Emergency Operation Centre (EOC), including exercises, public awareness activities and WebEOC costs.
244	7032090	Fire and Rescue	Office of the CAO	Training Facility Location	255,000	269,244	14,244	255,000	138,602	116,398	130,642	B. McLaughlin /S. Laforet	-	2015	The Fire Department is in the process of updating the existing fire facilities and is seeking other partnerships for improvements to fire and rescue training. A Training Feasibility study was conducted and circulated to the City and County Fire Chiefs in September. Council approval of the recommendations in principle will be sought in the coming months.
245	7074071	Fire and Rescue	Office of the CAO	Fire Apparatus Hoist Repair/Maintenance	310,250	310,250	-	310,250	15,098	295,152	295,152	B. McLaughlin	-	Dec. 2014	Windsor Fire & Rescue Services Apparatus Division is currently operating with an aged hoist that has limited adjustment for large wheelbase vehicles. RFP 19-14 was issued to replace the Large Fleet Three Post Hoist System. Among other related factors, the cost of the project has increased over previous projections due to the additional costs of the removal and disposal of contaminated soil. CR87/2014 approved additional funding in April 2014. The contract was awarded and a PO issued in October 2014. Installation is anticipated by the end of 2014.
246	7101014	Fire and Rescue	Office of the CAO	2010 Fire Truck Replacement	3,297,545	3,297,556	11	3,297,545	3,108,462	189,083	189,094	S. Laforet	-	2014	The two rear mount pumper/rescue trucks (#4003 & 4004 replacements) as well as the 2 aerial trucks (#4000 & 4016 replacements) have been delivered and fit-up construction has completed. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.
247	7111025	Fire and Rescue	Office of the CAO	2011 Fire Truck Replacement	2,410,684	2,410,684	-	2,410,684	2,092,694	317,990	317,990	S. Laforet	-	2015	The 2 aerial trucks (#4002 & 4015 replacements) have been received and construction is complete. The specifications for the Hazmat vehicle (#4019 replacement) are being re-worked and an RFP will be issued soon after.
248	7121011	Fire and Rescue	Office of the CAO	2012 Fire Truck Replacement	2,010,316	311,316	(1,699,000)	2,010,316	310,436	1,699,880	880	S. Laforet	-	2015	As a result of redeployment, specifications for the Rescue truck (#4011) were reworked. An RFP for both the Rescue and the ESU (#4013) are expected to be completed and issued in 2014. Delivery is expected in 2015. The command post vehicle (#4018) has been purchased jointly with WPS and is currently being upfit. Completion of these modifications is anticipated by the end of 2014. Funding source variance is attributed to the approved funds from reserves not transferred until the equipment purchase is invoiced.
249	7121012	Fire and Rescue	Office of the CAO	Breathing Apparatus Cylinders/Packs	600,000	600,000	-	600,000	-	600,000	600,000	S. Laforet	-	2015	As a result of a National Fire Protection Association (NFPA) standard change, specifications have changed and equipment manufacturers have worked towards compliance to the new standard. Currently two major manufacturers have received certification to the standard, and it is anticipated that a third manufacturer will receive certification by the end of 2014. The bidding process will be conducted at that time. Expected delivery is anticipated in 2015.
250	7121013	Fire and Rescue	Office of the CAO	Heavy Hydraulics Replacement	225,000	225,000	-	225,000	-	225,000	225,000	S. Laforet	-	2015	An RFP has been issued and equipment evaluations were conducted in mid-October. It is anticipated that the RFP will be awarded in late 2014 and equipment delivery will occur in early 2015.



Capital Variance Report

As at September 30, 2014



Office of the City Clerk

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
251	7145000	Windsor Public Library	Office of the City Clerk	Materials Acquisition - Development Charge Request	100,000	100,000	-	100,000	-	100,000	100,000	N. Peel	-	Dec. 2014	Planned increased spending on electronic resources allows greater access to those in new developments distant from existing buildings (\$73,000), which includes an increase in spending for downloads of books, audio e-books, magazines, common legal forms and newspapers (including the Windsor Star); Increased spending on adult, juvenile and young adult items for Outreach to off-site locations and increased demand for popular titles (\$27,000). These purchases are currently on target with an average of 50% expended/invoiced. There will be some marketing done to inform those in the new development areas of these increased resources for their daily use and by our Community Engagement team to assist in aiding the public in how to utilize these resources effectively and to provide hands-on training where needed. WPL wishes to remain relevant in particular with respect to Wards 1, 7 and 9 - the wards which have experienced significant residential growth. We believe we can accomplish this through utilizing the Dev. Chgs. and by having the Community Engagement team go out into these areas to share and teach our residents how to better access our collections via electronic downloads which are available 24/7. An invoice from the WPL has recently been received for approx. \$63k. Payment is expected to be processed by the end of November 2014.
252	7029065	Records and Elections	Office of the City Clerk	Records Management	1,425,000	1,436,311	11,311	1,425,000	1,189,715	235,285	246,596	C. Scarpelli	-	Dec. 2016	This project has three components as outlined below: 1. Retention By-law - The records retention by-law 21-2013 was approved by City Council on February 4, 2013. Ongoing corporate-wide training of departments to communicate the retention by-law is ongoing with the last Department, Social Services anticipated to be completed by January 2015. 2. Corporate Records Centre - Costs for the project include staffing requirements to input files into the box management system and to transfer files to the building for storage and easy retrieval. 3. LiveLink (Opentext) Management System - A department-by-department rollout of LiveLink File Management System is 85% complete. It involves the creation of searchable databases as a best practice for record keeping and allows for compliance with the Municipal Act and Municipal Freedom of Information and Protection of Privacy Act. Funding source variance is attributed to a recovery of expenses received but not budgeted.
253	7121005	Records and Elections	Office of the City Clerk	Electronic Agendas	244,406	244,406	-	244,406	731	243,675	243,675	A. Armstrong/ S. Vlachidimos	-	Dec. 2015	The goal of this project is to implement an electronic agenda management solution that will replace our existing manual process for Council/Standing Committee agendas, minutes and its supporting documentation. This will ultimately reduce the use of paper by reducing the manual distribution of weekly council-related items while at the same time improving the business process. At a minimum, the solution will streamline and automate workflows for quicker approvals of reports and accessibility to supporting documents, streamline the agenda process corporately but mainly in the Office of the City Clerk and allow for the quick sharing and editing of reports during the approval/signing process. A project team has been formed consisting of a Steering Committee, a Functional team and a Technical team. The RFP process has been completed and a vendor has been selected. Currently the timelines are being developed with the team and vendor for the implementation of the electronic agenda management solution in accordance with the Project Charter. An Information Technology team will provide services and support to satisfy the technical and business requirements of the project.
254	7081015	Human Resources	Office of the City Clerk	Health & Safety Issues	70,000	70,000	-	70,000	41,877	28,123	28,123	J. Ryckman	-	Ongoing	This project was created to fund health and safety issues arising from Ministry of Labour orders, new work processes or legislative changes and requirements for the Corporation and budgeted annually. Approved and remaining funding will be used to continue to conduct asbestos and designated substance surveys at the 130 identified workplace city sites, per regulation 839 of the Occupational Health & Safety Act. In 2014. Every effort will be made to complete asbestos and designated substance surveys where no assessment currently exists.

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	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
255	7091017	Human Resources	Office of the City Clerk	AODA Implementation	184,000	184,000	-	184,000	69,106	114,894	114,894	G. Jones	-	Dec. 2021	Municipalities must comply with the Customer Service Standard Regulation by January 2010 and these deadlines were met. The compliance requirements included developing, documenting and adherence to specific policies, procedures and practices on providing goods and services to persons with disabilities and providing training to all who interact with the public or third parties on the municipalities behalf. The Integrated Standard (includes Accessible Information and Communication, Employment, Transportation and Design of Public Spaces Standards) has now been enacted and as such the Corporation will be legislatively required to ensure that all requirements are met within the necessary timelines. In addition to the substantive requirements to eliminate barriers for our customers and employees with disabilities, the City of Windsor will also be required to communicate details on these standards externally and internally, provide training on these standards and document required policies and procedures and plans. Municipalities must file accessible reports with the Ministry showing that legislated requirements are met for each of the standards.
256	7125000	Human Resources	Office of the City Clerk	Online Learning Programs	60,000	60,000	-	60,000	10,704	49,296	49,296	V. Mihalo	-	Dec. 2017	This capital project will create online learning programs for courses currently offered by Human Resources Health and Safety Advisors over the next 5 years. The Gas Diesel course has been converted to an online format and is anticipated to be rolled out by the end of 2014 or early 2015. The redevelopment of the Corporate Employee Orientation program (CESO) mandatory course consisting of 6 modules will be the next course to be converted to an online format. Other courses to be created include Commercial Motor Vehicle Inspection, Noise Training, Traffic Control Roadway Operations and Corporate Equipment Safety Program. Further online training will include Corporate Learning and Development workshops facilitated by Human Resources staff for Management courses.

Capital Variance Report

As at September 30, 2014



Office of the Chief Financial Officer

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
257	7074195	Financial Planning	Office of the CFO	Huron Lodge - Temporary Financing Costs	3,600,000	3,600,000	-	3,600,000	2,007,878	1,592,122	1,592,122	V. Ferranti	-	2015	A separate project was established to track temporary financing costs of the new Huron Lodge facility following substantial completion. Initially this project was to be funded from the issuance of debentures. As per the Debt Reduction Plan model approved in the 2007 Capital Budget, the additional funding required for the facility including all accrued financing costs was funded in 2013.
258	7142002	Financial Planning	Office of the CFO	Development Charges Study and By-Law Update	40,000	40,000	-	40,000	15	39,985	39,985	T. Ardovini	-	2015	A consultant was engaged in July of 2014. The DC Background Study update commenced with a kickoff meeting in August 2014 and will be completed in the Spring of 2015. The new DC by-law will be effective June 1, 2015. The project is expected to be on budget.
259	7143005	Financial Planning	Office of the CFO	FINA Swim Championship 2016	3,000,000	2,000	(2,998,000)	3,000,000	32,917	2,967,083	(30,917)	T. Ardovini	-	2017	The FINA Swimming Championships (25m) event will be held in December 2016. An Executive Director has been hired and expenditures have started to flow as procurements are made. Majority of the expenditures are expected to be incurred in 2016. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when the funding become available.
260	7145003	Financial Planning	Office of the CFO	FINA Diving World Series	1,300,000	232,500	(1,067,500)	1,300,000	232,403	1,067,597	97	T. Ardovini	-	2017	The FINA Diving World Series Events will occur over 4 years starting in 2014 and ending in 2017. The balance of the budget will be expended equally over the next 3 years. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
261	7085900	Corporate Asset Planning	Office of the CFO	Corporate Energy Reduction Measures	3,002,975	2,880,491	(122,484)	3,002,975	2,787,970	215,005	92,521	S. Grando	-	Dec. 2016	The major construction work related to the corporate wide energy efficiency project is substantially completed, however, a number of smaller energy efficiency projects are being targeted over the next two years. Funding source variance is attributed to future annual corporate savings not realized yet. As per CR211/2008, the payback period is approximately 5.4 years. Remaining funding source variances are due to uncertainties of the recoveries at the start of the project when budgets were established.
262	7131004	Corporate Asset Planning	Office of the CFO	LRWRP Turbo Air Blowers	750,000	405,200	(344,800)	750,000	522,000	228,000	(116,800)	S. Grando	-	Fall 2015	The detailed engineering study has been completed and Council formally approved the installation of the Turbo Air Blowers. The project is anticipated to be completed by late 2015. Funding source variance is attributed to the timing in the recovery of claims.
263	7131005	Corporate Asset Planning	Office of the CFO	LRWRP Back Up Generator Upgrade	270,000	270,000	-	270,000	-	270,000	270,000	S. Grando	-	2016	The RFP for Engineering Design Services is expected to be issued in the Spring of 2015 with completion by the Fall of 2015. Installation Tender to be issued in 2016.
264	7131117	Corporate Asset Planning	Office of the CFO	Asset Management - Service Design	1,226,774	1,226,774	-	1,226,774	16,718	1,210,056	1,210,056	M. Osborne	-	2017	Funding is to execute several projects the first of which commenced in the Summer of 2014. Sidewalk inventory in TCA has been transitioned to individual segments rather than pooled assets, without impacting PSAB3150 reporting. Level of Service and Risk project has commenced and is scheduled for completion in Q3 2015. Facility square footage is well underway and work to actually go to each site to capture the data is set to begin December 2014, with expected completion in Q1 2016. Life cycle costing is in the early planning stages and expected to be completed in 2016. Fleet integration to TCA is underway and targeting Q1 2015 completion. Hansen integration to TCA will commence in Q2 2015 with expected completion for Q1 2015. Integration of LOS, Risk, asset data and capital planning and forecasting will commence in Q3 2015.
265	7141022	Corporate Asset Planning	Office of the CFO	Electronic Compressor Controller - A/C Systems	52,000	26,000	(26,000)	52,000	29,950	22,050	(3,950)	S. Grando	-	Nov. 2014	Project is to be completed by Nov. 2014. Funding source variance is attributed to the timing in the recovery of claims.
266	7141023	Corporate Asset Planning	Office of the CFO	Power Factor Correction	100,000	100,000	-	100,000	-	100,000	100,000	S. Grando	-	Aug. 2015	Consulting analysis indicates that the cost does not warrant implementation at this time. Alternative implementation methodologies are being reviewed.
267	7141024	Corporate Asset Planning	Office of the CFO	LRPCP Energy Efficiency Upgrade	400,000	400,000	-	400,000	-	400,000	400,000	S. Grando	-	Nov. 2015	A report is going to Council for approval of a business case in June 2015 with an anticipated completion date by November 2015.
268	7145001	Corporate Asset Planning	Office of the CFO	Solar Photovoltaic Roof	1,379,289	43,603	(1,335,686)	1,379,289	703,766	675,523	(660,163)	S. Grando	-	Feb. 2015	Construction is anticipated to be completed by Dec. 2014 with an operational date of no later than February 2015. Funding source variance is attributed to future annual corporate savings not realized and an outstanding contract holdback not released.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
269	7145005	Corporate Asset Planning	Office of the CFO	2014 Enhanced Interim Financing Fund	2,000,000	-	(2,000,000)	2,000,000	-	2,000,000	-	V. Ferranti	-	2018	This project was designed to fund any temporary financing costs for those enhanced capital projects approved by Council which could not be absorbed within the allotted budget. It is uncertain at this time whether any projected surplus can be accurately forecasted. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
270	7061928	Taxation and Financial Projects	Office of the CFO	Cleary Transition Costs	3,766,575	4,253,850	487,275	3,766,575	4,313,264	(546,689)	(59,414)	J. Guthrie	-	2015	As per CR473/2006, this project will be closed once all obligations of the definitive agreement have been completed with St. Clair College. The source of funding for this project is based on the previous annual net budget of the Cleary and Chrysler Theatre. The closing of Fund 167 (Cleary Development Reserve) also contributed residual funds of approximately \$349,000. This project was funded gradually over several years; however, the bulk of the City's obligations under the sale agreement were in the first two years. Consequently, this project has been in a deficit position until the funding sources "catch up" with incurred costs. This is anticipated to occur in 2015. The \$719,000 in annual savings resulting from the transfer of the Cleary International Centre to St Clair College was maintained in the base budget and used annually as a transfer to the capital fund to finance the capital costs associated with the project. The 2010 operating budget realized savings of \$300,000 by reducing the base budget to \$419,000. The remaining savings of \$350,000 are being recommended to be realized in the 2015 budget. This leaves a budget of \$69,000 in the Corporate Finance account to fund ongoing WSIB costs associated with this initiative. One-time costs, to a maximum of \$100,000, are being recommended to fund and close the capital project in 2015. Funding source variance is attributed to the annual operational savings from the Cleary not transferred in full yet and one time funding that was not budgeted.
271	7141045	Taxation and Financial Projects	Office of the CFO	2014 Ontario Summer Games	2,100,000	1,019,628	(1,080,372)	2,100,000	841,047	1,258,953	178,581	J. Guthrie	-	2015	This project is in the start-up phase with most expenditures estimated to be incurred from June through to August 2014. The 2015 estimated completion date is due to deferred funding and final reports/audit that must be completed prior to the close of this project. As per CR205/2014, \$107,000 from this project is being committed for 7142008 - Bert Weeks Memorial Garden. Further, per M347-2014, \$800,000 is being committed for the purchase of a parcel of property. Actual transfer of funds have not yet been made as of this date. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until actual expenses are incurred, donations received but not budgeted and timing in the recovery of expenses.
272	7009015	Info. Technology	Office of the CFO	2000 Smart Community Initiatives	2,082,219	2,221,134	138,915	2,082,219	1,978,382	103,837	242,752	H. Turnbull	-	2018	This project was setup to provide for improved delivery of City Services using the Internet and other related technologies. The budgeted funds were requested to provide for setup, maintenance, membership fees and renewal of licenses, etc. required to provide online services. The project is still ongoing. There are also ongoing commitments from this budget in 2014 for our Connecting Windsor Essex Fees as well as the annual fees for our Online Services. Funding source variance is attributed to interest income earned in prior years (pre 2004), internal rental recoveries and user fees received but not budgeted.

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
273	7012022	Info. Technology	Office of the CFO	PeopleSoft Management System	5,838,000	5,883,645	45,645	5,838,000	5,422,144	415,856	461,501	P. Evans	-	Ongoing	The purpose of this project is to sustain and/or enhance the PeopleSoft Enterprise Systems (FCM & HCM). The HR/Payroll Process Review project has identified two enhancement projects that are being funded from this source. The first project is the Financial Chartfield Redesign which has a critical dependency to the HR/Payroll Process Review recommendation for the City to implement a Workforce Management System. The aim of this project is to redesign the Financial Chartfield Structure in the FCM application to streamline and improve financial reporting capabilities to allow for real-time reporting with minimal manual intervention. The estimated cost for this project is \$197,500 with an estimated completion date of January 2016. The second identified enhancement is to procure software to integrate PeopleSoft HCM with Microsoft SharePoint to allow for the effect deployment of Employee/Manager Self-Service functionality. The initial estimate for this software is \$57,000 with an estimated completion date of January 2016. Further costs will be identified as part of the HR/Payroll Process Review to configure the integration tool and the self-service functionality. Additional projects currently under review are HRMS Workflow, Employee Portal Implementation, E-Recruit, Self-Service Billing and Payments and other projects that may be identified from the HR/Payroll Process Review. It is recommended that project funds be held in this project to be allocated to Enterprise Resource Planning Sustainability or any other system enhancements that may be required from the HR/Payroll Process Review. Funding source variance is attributed to interest income earned in prior years (pre 2004) and miscellaneous user fees received but not budgeted.
274	7032178	Info. Technology	Office of the CFO	Corporate Telephone System	1,368,451	1,434,394	65,943	1,368,451	1,115,595	252,856	318,799	N. Synnott	-	Ongoing	This project is designed to keep telecommunications infrastructure up to standards. A number of older systems will be replaced and new technologies will be implemented including new Unified Communication features. In 2014, Social Services will be migrated to a new system to accommodate legislated French language auto attendants. This will also replace a failing call statistics system and allow for new features such as call recording and video conferencing. Also in 2014 we will be replacing the system at Solid Waste. It is also expected the rest of City Hall and the 400 building will be migrated to a new platform before completion of a new City Hall. With the size and number of systems to be upgraded and evolving technologies, this project is expected to be ongoing. Funding source variance is attributed to a recovery of expenses received but not budgeted.
275	7059901	Info. Technology	Office of the CFO	Security Review/Implementation	1,064,000	1,064,000	-	1,064,000	949,234	114,766	114,766	N. Synnott	-	Ongoing	This project is designed to implement security processes that protect City Information and Information Technology assets. Numerous new projects and technology deployments require security assessments (Security Information and Event Management, data encryption, digital certificates, mobile device management solutions and online authentication and identity management). Information Technology security is an ongoing process that requires constant vigilance, therefore this project is ongoing.
276	7059903	Info. Technology	Office of the CFO	Network Infrastructure Improvement	3,677,628	3,292,625	(385,003)	3,677,628	2,998,644	678,984	293,981	N. Synnott	-	Ongoing	This project is designed to implement new technologies that will deliver expected levels of technological service. Fibre deployments are expensive and it takes a number of years to accumulate a pool of funds. Fibre build is coordinated with Public Works fibre deployments to reduce overall costs. A number of sites are expected to be added this coming year. Wi-Fi deployments for mobile access, camera and VoIP projects will require new network switching infrastructure. Increased server and storage infrastructure is required to accommodate growth and VDI (Virtual desktops for mobility options). The nature of evolving technology requires this to be an ongoing project. Funding source variance is attributed to a recovery of expenses received but not budgeted and the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
277	7069900	Info. Technology	Office of the CFO	Electronic Storage/Archive/Retention	740,000	740,000	-	740,000	474,508	265,492	265,492	N. Synnott	-	Ongoing	This project is designed to implement new technologies that secure and improve the delivery of growing volumes of data. Backup and archiving technologies are expensive and a number of years are required to accumulate a pool of funds to replace older technologies. Unstructured file archiving technology has been deployed to extend the life of the backup system. New email archiving integrated with the new Exchange 2010 system is also scheduled. The nature of evolving technology and the replacement of the current backup and recovery system, when it reaches end of life, requires this to be an ongoing project.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
278	7074016	Info. Technology	Office of the CFO	Disaster Recovery	1,274,559	1,367,005	92,446	1,274,559	1,074,569	199,990	292,436	N. Synnott	-	Ongoing	This project is designed to: reduce the probability of system outages, provide a reliable alternate location to house a copy of corporate electronic data, recover essential systems in the event that the corporate data centre becomes unusable. We will investigate potential cloud options for systems or services that may be good candidates for this technology. Funding source variance is attributed to a contract holdback on phase one (Data Centre construction) that has not been released. Phase one is expected to close in 2014.
279	7074018	Info. Technology	Office of the CFO	Enterprise Resource Planning (ERP) Sustainability	1,015,000	1,015,038	38	1,015,000	854,665	160,335	160,373	P. Evans	-	Ongoing	The focus of this project is to utilize funds to support necessary enhancements to Enterprise Resource Planning (ERP) systems. Such items include System Support, Projects or Business process initiatives approved by the various Governance Groups that create corporate technical workplans annually. Currently the focus in 2015 is completing on-boarding process to Rimini Street including Tax Update support. Further focus is reviewing and upgrading the systems Financial Infrastructure (FMS) & People Tools application, and Voucher Bulk Upload for Social Services in support of AP Bank Reconciliation. Continuing forward, concentration on post-upgrade application of bundles and other enhancements as additional funding is approved. Further focus will be to transition to the implementation of quarterly Tax Updates for HR and Payroll using Rimini Street packages rather than Oracle. The project will remain ongoing to enable support and as subsequent workplans are approved with the continuation of additional budget funding being approved. Funding source variance is attributed to a recovery of expenses received but not budgeted.
280	7075017	Info. Technology	Office of the CFO	Internet Redesign/Improvement/Accessibility	1,650,000	1,650,220	220	1,650,000	824,570	825,430	825,650	M. Caplin	-	2018	The City's internet and Dashboard intranet sites have been launched with new technology, SharePoint. Additional functionality has been developed and includes mobile friendly internet and intranet sites and web access (remote access) to Dashboard intranet. Subsequent to the original launch, the SharePoint platform was used by the Windsor Police Services for their website, and the aquatic centre website and then a mobile website was created. A portion of the remaining funds will also be used to address additional functionality that was not directly related to the "website" portion of the project, but related to leveraging the functionality of the new technology. Upcoming additional functionality will include: team sites, workflows, online form submissions and business intelligence reporting on key performance indicators. As well, funds will be required for licenses and third-party tools/services that integrate within our platform (SharePoint) that allow for implementation of these enhancements. Funding source variance is attributed to a recovery of expenses received but not budgeted.
281	7075021	Info. Technology	Office of the CFO	AMANDA Projects	900,000	900,000	-	900,000	660,336	239,664	239,664	P. Evans	-	Ongoing	This project is currently funding the major client upgrade for the Amanda systems utilized by the City. This undertaking is underway incrementally as per the Corporate Amanda annual workplan that was approved by the Amanda Governance Group. Continued support is required for major software & infrastructure upgrades as well as enhancements on an ongoing basis, as approved by Amanda Governance process annually. Current support & project volumes with limited staffing resources is requiring appropriate prioritization & extended timelines in order to service the required goals.
282	7101007	Info. Technology	Office of the CFO	Video Communication	150,000	150,007	7	150,000	33,548	116,452	116,459	E. Larking	-	2018	The purpose of this project was for video display and improved access to locations that have employees without computer access and in meeting rooms where collaboration can significantly improve efficiency and service levels. Stand-Alone video displays for disseminating information to staff without computers is in place at Solid Waste, Crawford Yard, Parks Yard, Huron Lodge (2 units), Lou Romano Water Reclamation Plant and all Fire Stations. These are stand-alone systems for which area managers are responsible for the content. Additional sites are to be added as required. As technology changes quickly it was a more prudent approach to get these stand-alone units in place first, saving the balance for more efficient and possibly centralized systems as this type of technology becomes optimized and costs are reduced. To further increase our opportunity to introduce video communications within the corporation, funds will be put towards the delivery of fibre to sites where running video across the network is currently not feasible. The introduction of fibre will improve network access in those locations and will be initiated in 2015. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.



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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
283	7112007	Info. Technology	Office of the CFO	Payroll Business Process Review	6,168,352	669,302	(5,499,050)	6,168,352	460,397	5,707,955	208,905	J. Higgins	-	2017	<p>The purpose of this project is to review, measure and assess the current business processes/systems surrounding payroll/HR administration, then to recommend and implement enhancements. The project is divided into three phases:</p> <p>(1) Assess the current business process.                      (2) Plan for future enhancements.                      (3) Implement recommended enhancements.</p> <p>Phase 1 – Assessment, was completed in July 2013. Council approved moving to Phase 2 – Pre-Implementation which began in November 2013. CR168/2013, approved \$540,112 for the Pre-Implementation phase of the project which is anticipated to be completed in 2015. The balance of the funding has been approved in principle for Phase 3 – Implementation which is anticipated to begin in 2015 with approval to be obtained by City Council based on recommendations from Phase 2.</p> <p>Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and recovery of internal salaries which has not been budgeted as revenue.</p>

Capital Variance Report

As at September 30, 2014



Community Development and Health

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
284	7042039	Huron Lodge	Community Development and Health	Huron Lodge Annual Capital Requirements	538,377	538,377	-	538,377	456,361	82,016	82,016	M. Bateman	-	2015	These funds are used when required to either purchase new equipment, replace existing equipment or make repairs necessary for the ongoing and safe operation of Huron Lodge. These purchases/replacements provide a comfortable, safe and secure environment for residents, staff and visitors alike. Over the next year several items will be required in the following areas: nursing equipment, diagnostic medical equipment, resident/staff/visitor safeguards, environmental equipment and furnishings. It is expected that this project will be completed by the end of 2015 with no variance.
285	7135002	Huron Lodge	Community Development and Health	Huron Lodge - Wireless Bedside Care	240,000	160,000	(80,000)	240,000	-	240,000	160,000	S. Rogers	-	2016	This project is to install wireless technology throughout the home and implement wireless equipment that will facilitate the entry of health care data. IT has overseen the install of wiring on the 2nd floor for a trial in determining the number of access points required per floor as this will assist in determining the total cost of wiring notwithstanding any ongoing costs. The trial will just be underway once point-of-care software is installed and tablets selected. It is anticipated that funding received from Medical Pharmacies Group will cover the costs of all equipment for the project cost. The project is expected to be completed in 2016. Funding source variance is due to the 3rd of 3 payments from Medical Pharmacies Group (CR#16180, M528-2012, No.125) pending and will be received at the end of 2014.
286	7025553	Recreation Facilities	Community Development and Health	Recreational Facility Improvements	994,470	861,777	(132,693)	994,470	698,700	295,770	163,077	J. Wilson/ M. Clement	-	2015	CR175/2014, Report #17170 approved the operation continuation of Adie Knox. Balance of funding is for window replacements, heat pumps, painting, flooring and other required capital improvements. Funding source variance is attributed to donations and miscellaneous revenue received but not budgeted, also approved in principle funding which has not been transferred until future years when funds become available.
287	7061146	Recreation Facilities	Community Development and Health	Lakeview Park Marina Upgrades	566,600	266,600	(300,000)	566,600	228,261	338,339	38,339	D. Jaworski	-	Spring 2015	This project is for ongoing capital repairs done in phases at Lakeview Park Marina. As per CR108/2013, Council approved replacement of fuel tanks and installation of controlled access gates along the docks which are currently underway. Reconfiguration of the docks is done but electrical work remains to be installed. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
288	7064900	Recreation Facilities	Community Development and Health	WFCU Centre	69,596,966	72,121,397	2,524,431	69,596,966	74,243,631	(4,646,665)	(2,122,234)	A. Daher	-	2018	The final variance for this project was expected to be a surplus of approximately \$1.8 million. However on August 25, 2014, Council approved to transfer this surplus to partially fund the new East End Pool (7142009) at the WFCU Centre via CR#255/2014. Funding source variances are due to uncertainties of the recoveries at the start of the project when budgets were established. The current temporary deficit balance in the project is a result of additional budgeted recoveries not yet realized. It is anticipated that the net proceeds from the sale of redundant properties (identified as part of the initial WFCU Centre business plan) will be on budget as all of the properties have or will be sold within the year. As well, the naming rights' revenues continue to be realized in this project. Therefore, once all recoveries have been received and the project has been balanced (estimated in 2018), the project will be closed with a zero variance/balance.
289	7069034	Recreation Facilities	Community Development and Health	Municipal Pool Refurbishment	3,676,747	3,677,547	800	3,676,747	2,669,954	1,006,793	1,007,593	J. Wilson/ C. Smith	-	Ongoing	Ongoing emergency repairs are continually being carried out at Riverside Centennial Pool, Remington Booster Pool, Central Pool, Mic Mac Pool, Lanspeary Pool, Atkinson Pool and Gino Marcus Community Centre especially during the time pools are opened in the early Summer. Some of the planned works are painting, tileworks and replacing pumps and filters. Family change rooms at Gino and Liz Marcus Community Centre is to commence in 2015 and an RFP is in development for the replacement of fitness equipment. Funding source variance is attributed to a recovery of expenses received but not budgeted and interest income earned in prior years (pre 2004).

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Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
290	7069035	Recreation Facilities	Community Development and Health	Recreation Facility Refurbishment	887,000	951,274	64,274	887,000	490,212	396,788	461,062	J. Wilson/ C. Smith	-	2015	Ongoing emergency repairs are being completed while working around the programming season. Current repairs include siding at Optimist Community Centre, tiling at Forest Glade and a patio extension at Malden Park Visitors Centre. Planned works include security cameras, floor tiling, stage folding doors and an outdoor security system at the Atkinson centre and acoustics in the gym at the Forest Glade centre. Currently waiting for facilities to finalize drawings for all work to commence. There has been a slight delay in getting work completed/started due to conflicts with higher priority projects. Funding source variance is attributed to a recovery of expenses received but not budgeted.
291	7069036	Recreation Facilities	Community Development and Health	Municipal Arena Refurbishments	1,230,000	1,236,438	6,438	1,230,000	1,192,562	37,438	43,876	R Mensour	-	Ongoing	Currently underway is the "Structural Adequacy of Arenas" report as required by Section 54(1)(m) of the Occupational Health and Safety Act. This report is required every 3 years. Results of the report will determine the work needed to meet the standards. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
292	7111005	Recreation Facilities	Community Development and Health	Family Aquatic Complex	77,781,391	49,670,886	(28,110,505)	77,781,391	76,578,326	1,203,065	(26,907,440)	D. Seguin	-	Mar. 2015	Project is complete and the facility is now open. Upgrades/adjustments are also complete (eg. non-slip flooring, the raft conveyor and extra seating). The project is foreseen to come in on budget including financing charges when final approved funding is available in 2015. Funding source variance is attributed to approved funding from the Debt Reduction Plan that has not been transferred yet until the year 2015. Outstanding contract holdback will be released by Dec. 2014.
293	7133000	Recreation Facilities	Community Development and Health	CARHA World Hockey Championship	750,000	125,000	(625,000)	750,000	251,113	498,887	(126,113)	J. Wilson	-	2016	An agreement has been signed and payments to the organization will total \$750,000. So far two payments have been made for a total of \$250,000. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
294	7142009	Recreation Facilities	Community Development and Health	WFCU East Side Pool	6,500,000	2,300,000	(4,200,000)	6,500,000	-	6,500,000	2,300,000	J. Wilson/R. Mensour	-	2016	Funding for this project was recently approved by Council via CR225/2014, Report #17309. This project is required to be complete by Spring 2016 in preparation for the 2016 FINA World Swimming Championship. Funding source variance is due to the timing of solar farm lease revenues which will be realized in later years.
295	7075065	Cultural Affairs	Community Development and Health	Willistead Restoration Improvement	255,000	255,000	-	255,000	69,742	185,258	185,258	C. Masterson	-	2017	This project is set aside for any restoration projects associated with Willistead Manor funded through the Friends of Willistead. This project is ongoing which include museum display cases, ceiling tile replacement and furnishings. No variance is projected.
296	7129008	Cultural Affairs	Community Development and Health	Odette Estate Bequest	500,000	400,000	(100,000)	500,000	110,803	389,197	289,197	C. Masterson	-	2018	This project is for Sculpture Garden advertising, promotion and tourism costs at a 50% share with the Odette family. Spending has commenced on this project which include advertising, retaining a part-time contract position, signage and programming supplies. Council has committed to this project for 5 years and there is no projected variance. Funding source variance is attributed to anticipated contributions from the the Odette's (\$50,000/year) that have not been fully received.
297	7139006	Cultural Affairs	Community Development and Health	New Museum Development	6,180,642	1,794,096	(4,386,546)	6,180,642	602,737	5,577,905	1,191,359	C. Middaugh	-	Oct. 2015	The proposed funding for the new museum has been set and the design and tender phases are complete. Upgrades to the existing security system at the Art Gallery of Windsor building is complete. Construction began in October 2014. Funding source variance is attributed to approved outstanding funding that has not been transferred into the project until expenses are incurred and the timing the grant will be received when all criteria is met. An outstanding contract holdback is not yet released.

Capital Variance Report

As at September 30, 2014



Transportation Services

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
298	7045018	Transit Windsor	Transportation Services	TW Customer Service Requirements	440,000	518,882	78,882	440,000	468,703	(28,703)	50,179	P. Delmore	-	Ongoing	A review of bus shelters and customer amenities is done on an ongoing basis. This project receives annual funding of \$20,000 from Transit Windsor's Development Charges reserve. Eleven bus shelters have been installed to date with six funded from ward funds and one funded by Jameison Laboratories. Installation of bus shelters were delayed in 2014, as Transit Windsor had to wait for the Bus Shelters Advertising RFP process to be completed. Transit Windsor is currently in the process of completing a sole source document for the Purchasing Division in the amount of approximately \$30,000 for a shelter order. Inter departmental charges from Public Works for the concrete pads and from Traffic Engineering for the signs are also being processed. Project funds are also utilized for the maintenance of these bus shelters. Funding source variance is attributed to Canada & Ontario Specific Grants and recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
299	7045080	Transit Windsor	Transportation Services	TW Electronic Farebox Equipment	3,050,000	1,826,600	(1,223,400)	3,050,000	2,006,527	1,043,473	(179,927)	T. Houad	-	Mar. 2015	Transit Windsor has been working with Fare Logistics (now Trapeze), the vendor selected to supply and install the farebox system. The new fareboxes have been installed. This project will be completed in phases. Transit Windsor has completed the first two phases and are now in the third phase involving implementation of Smart Media technology. Out of the \$1.2 million of available funding for this project, \$1.1 million is committed for outstanding milestone payments and warranty payments and \$125,000 is committed for outstanding change order payments. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred.
300	7071189	Transit Windsor	Transportation Services	TW Master Plan - Software Application	80,000	80,000	-	80,000	80,000	-	-	T. Houad	-	Mar. 2015	The first phase of the software to support the new farebox system has been developed and the funds have been committed for this phase. The estimated completion date for this project coincides with the estimated completion date of the Electronic Farebox Equipment Project.
301	7075189	Transit Windsor	Transportation Services	Implementation of Transit Windsor Master Plan	965,000	965,000	-	965,000	907,000	58,000	58,000	T. Houad	-	Ongoing	Customer Service improvements are scheduled as part of the TMP (Transit Master Plan). This project includes funding for improvements to bus shelters, implementation of two sided bus stop signs (which includes altering the bus stop signs to meet the requirements under the AODA) and inclusion of amenities to meet customer needs at the two Transit facilities. This project also runs in conjunction with the new farebox system implementation. To date, \$409,500 has been committed to this project for the new farebox system. Renovations are currently underway at the Windsor International Transit Terminal (WITT), and approximately \$10,000 will be charged to this project for a queuing system in the customer service area. This queuing system will address AODA requirements by visually making known that the next service representative is available and also verbally announcing it for those with sight disabilities. The implementation of the TMP with respect to increased bus shelters is being developed for implementation with the review of service requirements.
302	7109002	Transit Windsor	Transportation Services	2010 TW Fleet Replacement/Refurbishment	4,530,500	4,536,577	6,077	4,530,500	4,281,583	248,917	254,994	T. Houad	185,000	Dec. 2014	The purchase of six-40 foot transit buses was approved by the Transit Windsor Board of Directors on July 28, 2010. The contract was awarded to New Flyer Industries as per the response to proposal #65-10. Delivery of the buses is complete. Approximately \$70,000 in additional expenses (spare parts) are still outstanding and must be charged to this project. Once these charges are complete an estimated \$185,000 will be returned to the Provincial Gas Tax Reserve Fund. Funding source variance is attributed to a recovery of expenses received but not budgeted.
303	7121003	Transit Windsor	Transportation Services	2012 TW Fleet Replacement/Refurbishing	3,860,500	2,336,500	(1,524,000)	3,860,500	2,401,561	1,458,939	(65,061)	T. Houad	-	2015	Funding for this project includes a provision to purchase new buses which will allow Transit Windsor to continue with its replacement program for its vehicles. This also funds the Transit Windsor support vehicles which have become increasingly more expensive to maintain due to the age of the fleet. Four new buses were purchased from this project. The electric bus initiative continues to progress. Earmarked for this pilot project is \$1.5 million dollars which includes the buses, parts and any infrastructure requirements. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred. The deficit is a result of a purchase order commitment which remains outstanding and not actually paid.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
304	7121004	Transit Windsor	Transportation Services	Kronos Software Upgrade	45,000	45,000	-	45,000	-	45,000	45,000	T. Houad	-	Mar. 2015	Transit Windsor recently converted its current payroll system to the City's PeopleSoft HRMS system. Funds in this project are being earmarked for possible integration costs to the City's new payroll system. TW has reached out to IT for assistance as this is a software/hardware upgrade and Transit Windsor's current system has been giving them trouble and has come close to becoming non-operational. More priority is being given to this project for software/hardware upgrade and suggest this project will be completed by the 1st quarter of 2015. The Project Manager of the HR/Payroll Business Process Review is aware of the Kronos upgrade and its Transit business continuity and has no concerns.
305	7131022	Transit Windsor	Transportation Services	TW Fleet Maintenance	400,000	-	(400,000)	400,000	405,426	(5,426)	(405,426)	T. Houad	(15,000)	2016	Fleet maintenance and repairs are complete as planned. Expenditures were tracked in Operating for the Fleet Maintenance Repairs. The funding transfer from Capital to Operating has been made putting the project in a deficit position. This project was approved as part of the 2013 Enhanced Capital Plan which will be funded in 2016, hence the funding variance. The projected final deficit is a result of financing charges accruing until such time as the approved funding becomes available.
306	7131024	Transit Windsor	Transportation Services	TW Fleet Procurement - TW93/2013	151,090	151,090	-	151,090	133,993	17,097	17,097	T. Houad	-	Dec. 2014	Proceeds from the sale of TCA (i.e. buses) have been earmarked for fleet acquisition and repairs as per TW93-2013. Expenditures incurred to date in this project were for fleet improvements to enhance Transit Windsor's overall fleet and meet on-road service requirements. The balance of the funds in this project will be used to get the vehicles ready for service and will be spent by 2014 year end.
307	7139007	Transit Windsor	Transportation Services	TW ITS/Smart Bus Project	72,103	-	(72,103)	72,103	-	72,103	-	T. Houad	-	Feb. 2015	As approved by CR M129-2014, the ITS Smart Bus Project was awarded to the consultant under RFP 92-13. An agreement has been developed and is currently being reviewed by the consultant for this project. We expect the balance in this account to be fully spent by the end of 2014 or early 2015. Funding source variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
308	7141015	Transit Windsor	Transportation Services	2014 TW Fleet Replacement/Refurbishment	3,510,500	3,510,500	-	3,510,500	2,821,957	688,543	688,543	T. Houad	-	Dec. 2014	The budgeted funds for this project includes a provision to purchase new buses and \$500K for refurbishment costs. Transit Windsor acquired six new clean diesel buses from New Flyer Industries with delivery expected in late November 2014. The Transit Windsor Board also approved \$95,000 at its Board meeting April 8, 2014, for spare parts for this bus order. Support vehicles will also be purchased from this project. The \$500K transfer to operating to fund refurbishment costs will be done by the end of November, 2014. Transit Windsor will be working with the Asset Planning area to undertake an extensive review of the fleet which is anticipated to include full life-cycle costing of our buses and a scheduled fleet replacement program.
309	7141016	Transit Windsor	Transportation Services	2014 TW Fleet Structural Repairs	300,000	300,000	-	300,000	-	300,000	300,000	T. Houad	-	Ongoing	Transit Windsor currently has 29 hybrid vehicles and 18 of them are currently out of warranty. The approved funding will be used to replace major components such as hybrid batteries and DPIM's which is essentially the brains or CPU of hybrid buses. The life cycle of these two major components range between 6 to 8 years. A plan is currently being developed to determine the best time in the vehicles life cycle to schedule these extensive repairs. The funds are still required for these expenditures. In addition, approximately \$50,000 - \$60,000 in structural repairs to older buses will be charged to this project by 2014 year end.
310	7142006	Transit Windsor	Transportation Services	TW Service Improvement - 2013 Enhanced Plan	300,000	-	(300,000)	300,000	-	300,000	-	T. Houad	-	Dec. 2014	On June 30, 2014, City Council approved CR 136/2014, a consolidated reporting, governance and operational structure and service delivery model, encompassing the services currently provided by Transit Windsor and include the legal entities of Your Quick Gateway (Windsor) Inc. ("YQG" Windsor Airport) and the Windsor Detroit Tunnel Corporation ("WDTC"). The 2013 Enhanced Service Improvements were part of this service delivery model and were implemented in September 2014. The transfer of funds to the operating fund will be processed by year end as the actuals of the new service enhancements are incurred. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
311	7051024	Windsor Airport	Transportation Services	Airport Zoning Study	190,000	190,000	-	190,000	59,122	130,878	130,878	T. Pocock	-	Dec. 2016	A recommendation report on zoning will be presented to Council by December 2014. Upon approval, project will continue in accordance with the recommendation. Project will continue into 2016.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
312	7059011	Windsor Airport	Transportation Services	Windsor Airport Service Improvement	3,649,636	3,972,883	323,247	3,649,636	3,967,034	(317,398)	5,849	T. Pocock	-	Dec. 2014	This project is made up of multiple projects. It is expected this project will be completed in 2014. The new Fire Truck for the airport has been purchased and delivered with costs to be fully recoverable from the Ministry of Transportation. The Ministry will be billed by Dec. 2014. Funding source variance is attributed to a federal grant received and recovery of expenses not budgeted as project budget was established on a net city cost basis instead of gross.
313	7101024	Windsor Airport	Transportation Services	MRO Facility - Economic Development	22,041,945	22,084,424	42,479	22,041,945	21,459,051	582,894	625,373	T. Graziano	-	2015	Construction of the building is complete. The balance of the project funds have been committed to items that were not anticipated but are functional needs as per report #16022 (CR205/2012). The project will be completed within budget. The noted funds in the project will be applied towards 'tenant fit up' costs. Currently, we are in the process of executing a contract with the tenant to proceed with the security work within the next few weeks. Security work quoted is estimated at \$135K per CAO2837 report. Other work for the tenant fit up will include pavement costs and other miscellaneous projects required by the tenant to utilize the building. The tenant will acquire the quotes in order to complete the finished space per their needs. Estimated completion date of this phase is late Summer/Fall of 2015. Funding source variance is attributed to a recovery of expenses received but not budgeted.
314	7111009	Windsor Airport	Transportation Services	Windsor Airport Improvements	4,480,000	1,980,000	(2,500,000)	4,480,000	1,236,321	3,243,679	743,679	T. Pocock/S. Shyshak	-	2015	This project is made up of multiple projects. Drainage improvements are currently in progress. Council Report #17413 will be going before Council on November 17, 2014 seeking approval to include electrical, fleet and/or facility rehabilitation work. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until expenses are incurred.
315	7111027	Windsor Airport	Transportation Services	Airline Terminal Improvements	1,102,935	927,205	(175,730)	1,102,935	845,758	257,177	81,447	T. Pocock	-	Dec. 2014	This project is nearing completion. It aims to address leasehold improvements, improved queuing capacity, accessibility and thoroughfare of the airport concourse. Funding source variance is attributed to the timing the grant will be received when all criteria is met and to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available. An outstanding contract holdback is not yet released.
316	7131023	Windsor Airport	Transportation Services	W.I.A. - Heating System Replacement	500,000	35,952	(464,048)	500,000	373,363	126,637	(337,411)	T. Pocock	-	Dec. 2014	The heating system (boilers and pumps) in the terminal building at the Windsor International Airport are replaced. Waiting for final invoicing then project will be closed. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.
317	7139003	Windsor Airport	Transportation Services	Multi-Modal Cargo Development Airport	16,819,911	1,567,311	(15,252,600)	16,819,911	1,585,316	15,234,595	(18,005)	J Baker/ S.Shyshak	-	Mar. 2016	Project engineering and design stage is complete and currently under construction. This project is being partially funded by FedDev at 83.85% through quarterly claims. Funding source variance is attributed to the timing in the recovery of claims and from approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.



Capital Variance Report

As at September 30, 2014



Agencies and Boards

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
318	7031188	Windsor Police Services	Agencies and Boards	Electronic Backup Data Facility	50,000	50,378	378	50,000	35,134	14,866	15,244	D. Heimann	-	Dec. 2014	This project is near completion. Remaining equipment and software are in the process of being ordered. Some delays occurred due to specification changes. Once the invoice is paid, the project can then be closed. No variance is expected. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.
319	7061930	Windsor Police Services	Agencies and Boards	East End Police Station Relocation	2,335,058	2,259,150	(75,908)	2,335,058	1,790,833	544,225	468,317	B. Horrobin	-	Jun. 2015	This project has commenced with Phase I in June 2013 - the transfer and mobilization of the Police Reporting Centre operation on City owned property located at 5245 County Road #42. Delays were experienced as part of the RFP process however, we are now at the final selection phase. Design work is in progress, awaiting permits, with construction to follow by late Fall and occupancy expected by mid 2015. Funding source variance is attributed to proceeds received from the disposal of land and equipment which was not budgeted. Also, approved 2013 enhanced capital budget funding has not been transferred until future years when funds become available.
320	7071076	Windsor Police Services	Agencies and Boards	Emergency Notification System	258,000	78,000	(180,000)	258,000	109,299	148,701	(31,299)	L. Powers	-	Jun. 2015	The CVDS upgrade was completed in 2013. The remaining funds are for upgrades to the 911 network for IP based virtual private network. The estimated completion date is the Spring to mid 2015 due to infrastructure delays. The current network will be decommissioned in 2015. Funding source variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
321	7091014	Windsor Police Services	Agencies and Boards	Police Fleet Replacement/Refurbishment	7,136,000	8,475,928	1,339,928	7,136,000	9,264,264	(2,128,264)	(788,336)	B. Horrobin	-	Ongoing	Project is set up for purchase of fleet vehicles as required. This is a net flow through of the annual transfer, vehicle purchases and proceeds of sales. Some large purchases during the year include command bus retrofit, explosive vehicle, utility vehicle, etc. Funding source variance is attributed to the proceeds from the sale of auctioned vehicles not budgeted as project budget was established on a net city cost basis instead of gross.
322	7131014	Windsor Police Services	Agencies and Boards	Police External Communications	55,000	23,800	(31,200)	55,000	23,303	31,697	497	C. Bissonette	-	Dec. 2014	Requisitions have been issued for the community satisfaction survey first phase. Remaining costs to include analysis of results and reports to assist with identifying community partners and strengthening community satisfaction. This is tied to the issuance of our new 3-year business plan as required by the PSA. Funding variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
323	7131017	Windsor Police Services	Agencies and Boards	Police Data Retention Server Upgrade	75,000	75,000	-	75,000	-	75,000	75,000	D. Heimann	-	Mar. 2015	This project is underway in conjunction with other Windsor Police Service strategic initiatives (project 7132001 below). Although, the scope of the project has not changed, the specifications must be realigned to support these strategic initiatives. Project completion is expected by the end of the 1st quarter of 2015.
324	7131018	Windsor Police Services	Agencies and Boards	Police Early Intervention	55,000	55,000	-	55,000	40,990	14,010	14,010	M. Langlois	-	Jun. 2015	A suitable software product has been purchased. Equipment, training and licensing costs are complete. The available balance is to be spent on further enhancements to the system (i.e. customization, interfaces, training, etc.).
325	7131019	Windsor Police Services	Agencies and Boards	Police GPS - Automated Vehicle Location (AVL)	310,000	310,000	-	310,000	94,943	215,057	215,057	B. Dodd	-	Spring 2015	As per WPS Board direction, wireless telecommunications contracts were executed with Telus on Dec. 5, 2013. Network infrastructure changes were completed in April 2014 which was immediately followed by the first field deployment of GPS enabled vehicle modems and handheld smartphone devices. Some delays due to infrastructure upgrades, however, more widespread rollout of modems and smartphones as well as installation of GPS monitoring software for integration with Police CAD systems and smartphone applications will continue through April-May of 2015.
326	7131020	Windsor Police Services	Agencies and Boards	Police Citizen Centre Approach	100,000	100,000	-	100,000	90,846	9,154	9,154	J. Bachmeier	-	Dec. 2014	Renovations to police headquarters lobby and customer service areas is essentially complete. New AMANDA cashiering workstations have been installed. Minor furniture expenditures yet to be made and final invoicing has to be paid before the project can be closed.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
327	7132001	Windsor Police Services	Agencies and Boards	Police Communications Closet	100,000	-	(100,000)	100,000	-	100,000	-	D. Heimann	-	Sept. 2015	This project is underway in conjunction with other Windsor Police Service strategic initiatives (project 7131017 above). Although, the scope of the project has not changed, the specifications must be realigned to support these strategic initiatives. Project completion is expected by the end of the 3rd quarter of 2015. Funding source variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
328	7132002	Windsor Police Services	Agencies and Boards	Police Business Intelligence	500,000	20,100	(479,900)	500,000	30,540	469,460	(10,440)	R. Derus	-	Ongoing	This project is currently in the initial stages of research and preparation of software/hardware specifications, available vendors, site visits, etc. for issuance of an RFP. It is tied into the completion of other current projects and infrastructure. Funding source variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
329	7141008	Windsor Police Services	Agencies and Boards	Firearm Pistol Replacement	265,000	265,000	-	265,000	209,321	55,679	55,679	T. Crowley	-	Spring 2015	Most equipment has been ordered however delivery can take months due to manufacturer supply. Currently underway is accessory modification with each new replacement and officer training before they can use the new firearm.
330	7141009	Windsor Police Services	Agencies and Boards	E911 Workstation Replacement	200,000	200,000	-	200,000	205,885	(5,885)	(5,885)	L. Powers	-	Dec. 2014	We were able to utilize an existing RFP/successful vendor for the workstations from another police service. The installation is scheduled for the Fall of 2014 and should be complete by the end of the year. Current deficit will be offset by the operating budget for this year.
331	7141010	Windsor Police Services	Agencies and Boards	Body Armour Replacement	250,000	250,000	-	250,000	-	250,000	250,000	B. Horrobin	-	Ongoing	Body Armour replacement will be phased in as warranty periods expire on existing equipment. Training is required as each new vest is replaced. It is expected to be ongoing.
332	7141011	Windsor Police Services	Agencies and Boards	Emergency Service Unit Replacement	225,000	225,000	-	225,000	181,906	43,094	43,094	D. Cassidy	-	Dec. 2014	Equipment is in the process of being ordered. Due to the specialized nature of the equipment, manufacturing and delivery can take many months for completion.
333	7141012	Windsor Police Services	Agencies and Boards	Explosive Robot Replacement	60,000	60,000	-	60,000	40,953	19,047	19,047	D. Cassidy	-	Mar. 2015	The robot has been ordered and received. The remaining funds are to be spent on training and ancillary equipment for the robot which is expected to be spent by year end or early 2015 depending on vendor order and delivery.
334	7141013	Windsor Police Services	Agencies and Boards	Tasers	200,000	200,000	-	200,000	24,010	175,990	175,990	T. Crowley	-	Ongoing	The deployment of tasers will be phased-in and requires training and accessories before they can be put in use. The full deployment will most likely span over a couple of years due to anticipated government changes in approved devices and related accessories.

**Appendix A: Capital Variance Report - As at September 30, 2014**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION  Project Lead Comments along with Finance Review
	Project ID	Project Type/ Division	Department	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
335	7072900	Roseland Golf & Curling Club	Agencies and Boards	Roseland HVAC Systems Upgrade	900,000	791,709	(108,291)	900,000	831,836	68,164	(40,127)	M. Masonovich	-	Dec. 2014	New HVAC system has been installed and the project came in under budget. Work is now complete. Roseland's net operating year-end surplus is transferred to this project rather than to its reserve until the HVAC system is paid in full, as per CR257/2007, hence the basis for the funding source variance. It is anticipated that this project deficit will be cleared by the end of 2014.
336	7085901	Roseland Golf & Curling Club	Agencies and Boards	Roseland Maintenance Building	700,000	-	(700,000)	700,000	667,945	32,055	(667,945)	M. Masonovich	-	2021	Construction of the Roseland maintenance building has been completed. Funding source variance is attributed to a recovery from Roseland's year-end surplus for the next several years (as per CR282/2008) once the new HVAC Systems Upgrade project (per above) is completely funded, which is expected by the end of 2014. A transfer from the year-end surplus is expected to begin this year with annual transfers thereafter until such time as the deficit is eliminated.
					1,071,573,464	861,114,756	(206,366,405)	1,071,573,464	802,017,896	269,555,568	59,096,860		4,529,000		

Projections	No. of Projects	Projected Amount
Surplus	21	\$ 4,979,000
Deficit	5	(450,000)
On budget	307	-
TBD	3	-
<b>TOTAL</b>	<b>336</b>	<b>\$ 4,529,000</b>
Contingency for Unfinished Projects		<u>\$ 4,529,000</u>
Currently Available Funds For Redeployment		<u>\$ -</u>