

THE CORPORATION OF THE CITY OF WINDSOR
Office of the City Treasurer – Finance Department



MISSION STATEMENT:

“Our City is built on relationships – between citizens and their government, businesses and public institutions, city and region – all interconnected, mutually supportive, and focused on the brightest future we can create together.”

LiveLink REPORT #: 16871	Report Date: November 20, 2013
Author’s Name: Victor Ferranti	Date to Council: December 16, 2013
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Author’s E-mail: vferranti@city.windsor.on.ca	

To: Mayor and Members of City Council

Subject: CAPITAL PROJECT VARIANCE REPORT as at September 30, 2013

1. RECOMMENDATION: City Wide: X Ward(s): _____

THAT Council **RECEIVE FOR INFORMATION** the 2013 Life-to-Date Capital Project Variance Report as at September 30, 2013 from the Chief Financial Officer and City Treasurer (refer to Appendix A).

EXECUTIVE SUMMARY:

N/A

2. BACKGROUND:

In accordance with CR429/2010:

THAT the final financial position of all projects completed and closed during the year will BE REPORTED to Council as part of the annual year-end financial report; and

Capital projects whose final financial position is a deficit greater than 10% of the net budget AND greater than \$500,000, will BE SUBJECT to a separate report to Council outlining the reasons for the deficit.

Administration continues to report to Council semi-annually on the status of all open/active capital projects. Project leads are encouraged to report any potential significant variances as soon as they can be projected. Attached is Appendix A that lists all open/active capital projects summarized by Service Area/Department/Program.

3. DISCUSSION:

The comments for each capital project listed in Appendix A are based on Service Area/Department analysis and Finance review. For each project, data is provided detailing the budget vs. actual for funding sources and expenditures, the current financial position of the project (i.e. surplus/deficit) as well as the best current/updated projection of the eventual final surplus/deficit position

4. RISK ANALYSIS:

Overall, approximately \$196.3 million in budgeted expenditures have yet to be incurred as noted on the last page of the Appendix. However, two specific projects (i.e. Item #88 – Walker Road Rail Grade Separation and Item #89 – Howard/CPR Grade Separation ESR) are included in this amount. The expenditure and funding variances related to these two projects will not materialize as the Ministry of Transportation has assumed full responsibility for both of these projects. The City is only responsible for the minor remaining costs which will be fully reimbursed by MTO. Hence, a more accurate reflection in budgeted expenditures that have yet to be incurred is approximately \$125.3 million as compared to the noted \$196.3 million.

It should be noted that 96 of 297 projects (32%) of the total open projects have incurred expenditures of only 25% or less of their approved budget. This means that there is still the likelihood of **very significant** shifts in the current variance projections as the projects proceed to completion. A contingency of approximately \$2.9 million (equal to approximately only 1.5% of the remaining budgeted expenditures) is required given the significant fluctuations that are likely due to the factors noted above.

5. FINANCIAL MATTERS:

As of September 30, 2013, there are 297 open/active capital projects with total budgeted expenditures of approximately \$1.03 **billion** (see Appendix A).

The following table summarizes at this time how many projects are on budget, how many are trending towards coming in under budget and how many are trending to come in over budget.

NUMBER OF PROJECTS	PROJECTED FINAL VARIANCE TREND	AMOUNT*
271	On Budget (Note that this is based on current scenarios. Unforeseen circumstances may result in significant variances.)	-
17	Surplus	\$4,982,894
96	Deficit	\$2,080,000
3	To Be Determined	-
297	Total	\$2,902,894
	Contingency for Unfinished Projects	\$2,902,894
	Currently Available Funds for Redeployment	\$0

*These amounts are reflected as at September 30th, 2013 and therefore can vary considerably from the current figures. These amounts also include projects which are funded from designated sources (i.e. Sewer Surcharge, Fuel Tax, etc.) and therefore the ability to divert such funds to other initiatives is limited.

In addition, Administration has continued balancing and closing capital projects as they become complete. Traditionally, capital project surpluses are returned back to their original funding source. Capital project deficits are normally funded from offsetting capital project surpluses from their original funding source, should the funds be available, or by some other means as approved by Council. These projects have been clearly tagged as being COMPLETE in the estimated Completion Date column within the Appendix.

6. CONSULTATIONS:

All project leads provided capital project status updates to augment the analysis performed by the Manager of Capital Budget & Corporate Reserves.

7. CONCLUSION:

A comprehensive report on all open/active capital projects indicates that overall the 297 projects are currently trending towards an overall net surplus position. Given the number of projects and the fact that construction of many will continue into the following year and beyond, significant fluctuation in the projections is likely. Regular reports will keep Council apprised of the projects' status.

Victor Ferranti
Manager, Capital Budget & Corporate Reserves

Onorio Colucci
Chief Financial Officer/City Treasurer and Corporate Leader Finance and Technology

Helga Reidel
Chief Administrative Officer

vjf

APPENDICES:

Appendix A – Capital Variance Report – As at September 30, 2013

DEPARTMENTS/OTHERS CONSULTED:

Name:

Phone #: 519

ext.

NOTIFICATION :				
Name	Address	Email Address	Telephone	FAX

City of Windsor
Capital Variance Report



As at September 30, 2013



Table of Contents

	<u>Page</u>	<u>Item No.</u>		<u>Page</u>	<u>Item No.</u>
Office of the City Engineer			Office of the City Clerk		
Street Lighting	1	1 - 3	Records and Elections	18	194 - 195
Roadways	1, 2	4 - 17	Human Resources	18	196 - 198
Sewer Rehabilitation	2, 3, 4	18 - 57	Office of the Chief Financial Officer		
Storm Sewer	4, 5, 6	58 - 70	Financial Planning	19	199
Sanitary Sewer	6	71 - 73	Corporate Asset Planning	19	200 - 205
Infrastructure Planning	6	74 - 79	Taxation and Financial Projects	19, 20	206 - 208
Corporate Projects	6, 7	80 - 87	Information Technology	20, 21, 22	209 - 220
Border Infrastructure Fund	7	88 - 91	Office of the City Solicitor		
Development	7, 8	92 - 94	Legal Services	23	221 - 226
Geomatics	8	95 - 96	Planning	23, 24, 25	227 - 241
Field Services	8	97	Building and Development	25	242
Road Rehabilitation	8, 9, 10	98 - 121	Fire and Rescue	25, 26	243 - 252
PW Maintenance	10	122 - 126	Community Development and Health		
PW Operations	10	127	Huron Lodge	27	253 - 254
Traffic Operations	10, 11	128 - 135	Leisure & Recreation Services	27	255 - 259
Fleet Operations	11	136 - 139	Arenas & Concessions	27	260 - 261
Lou Romano Water Reclamation Plant	11, 12	140 - 143	Cultural Services	28	262 - 265
Little River Pollution Control Plant	12	144 - 146	Agencies and Boards		
Lab Environmental	12	147 - 150	Police Services	29, 30	266 - 279
Environmental Services	12	151 - 152	Roseland Golf & Curling Club	30	280 - 281
Pumping Stations	12, 13	153 - 154	Transit Windsor	30, 31	282 - 292
Parks and Facility Operations	13, 14, 15	155 - 175	Windsor Airport	31	293 - 297
Parks Operations	15	176 - 188			
Forestry	15, 16	189 - 191			
Mayor's Office					
Mayor's Office	17	192 - 193			

Capital Variance Report

As at September 30, 2013



Office of the City Engineer

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
1	7035011	Street Lighting	Office of the City Engineer	Various Streetlight City Wide	2,825,000	2,825,000	-	2,825,000	2,028,068	796,932	796,932	T. Pockock	-	Ongoing	Project is ongoing from year to year for the regular installation of streetlights including: - city-wide pole replacement; - replacing deteriorated underground wiring; and - streetlights at locations where there are safety concerns.
2	7062010	Street Lighting	Office of the City Engineer	Streetlighting Data Inventory	100,000	100,000	-	100,000	54,890	45,110	45,110	T. Pockock	-	Ongoing	Pole condition inventory to be undertaken in 2013/2014.
3	7093003	Street Lighting	Office of the City Engineer	Streetlighting Relamping	1,450,000	1,450,000	-	1,450,000	730,000	720,000	720,000	T. Pockock	-	Ongoing	Relamping occurs on an annual 5-year cyclical basis. This project serves to accumulate funds annually until the next relamping cycle. Project is on hold pending a review of conversion to LED lights.
4	7033118	Roadways	Office of the City Engineer	East Riverside Planning District	17,262,805	18,217,379	954,574	17,262,805	18,971,098	(1,708,293)	(753,719)	J. He	-	2015	Construction is complete. Land expropriation related to the pond expansion was reported to Council in an in-camera report on June 18th and July 9th, 2012. Funding for the land expropriation is budgeted for in the 2015 Capital Budget which will eliminate the current deficit. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
5	7035014	Roadways	Office of the City Engineer	Road Improvements - Walker	5,560,000	6,522,223	962,223	5,560,000	6,193,441	(633,441)	328,782	A. Godo	-	2013	Construction is complete and the maintenance period is over. As per CR368/2007, property/easement agreement, there are pending related expenses. It is expected that these items will be finalized upon the completion of the E-W Arterial Class EA which is currently underway. Subsequent to finalizing these items, the project will then be closed. Funding source variance is attributed to a recovery of expenses from WUC and the Corp. of the County of Essex received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
6	7035046	Roadways	Office of the City Engineer	Intersection Improvements	3,260,000	3,930,411	670,411	3,260,000	3,915,919	(655,919)	14,492	A. Godo	-	2013	Howard/Cabana intersection project is complete. Outstanding claims related to property are yet to be finalized (approx. \$15,000). Funding source variance is attributed to a recovery of expenses received and proceeds from the sale of lands at the southwest corner of Howard/Cabana that was unplanned and received but not budgeted.
7	7045034	Roadways	Office of the City Engineer	Pedestrian Safety Improvement	1,050,000	1,135,200	85,200	1,050,000	689,197	360,803	446,003	S. Colucci/S. Shyshak	-	Ongoing	Funds approved in this program are used to construct pedestrian facilities identified through the Pedestrian Generator Policy. Funding source variance is attributed to a recovery of expenses received but not budgeted.
8	7062008	Roadways	Office of the City Engineer	Walker Road Grade Separation Ancillary Costs	4,445,000	4,811,699	366,699	4,445,000	4,807,297	(362,297)	4,402	F. Mikhael	(15,000)	2013	Construction is complete and the maintenance period is over however there are outstanding claims and property negotiations/acquisitions. The projected deficit is due to these outstanding claim and property negotiations. Subsequent to finalizing these items, the project will then be closed. Funding source variance is attributed to a recovery of expenses received from Windsor Utilities Commission but not budgeted as project budget was established on a net city cost basis instead of gross.
9	7086001	Roadways	Office of the City Engineer	Riverside Drive Vista Improvements	1,958,000	2,165,685	207,685	1,958,000	2,133,391	(175,391)	32,294	A. Godo	-	2015	Phase 1 - Stage 1 is complete and on maintenance. Phase 1 - Stage 2 is currently under design with construction scheduled for 2014/2015. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
10	7086003	Roadways	Office of the City Engineer	Provincial/Division Corridor	11,711,842	12,176,313	464,471	11,711,842	11,150,011	561,831	1,026,302	J. He	-	2013	Project is currently under construction. Land acquisition/expropriation is in process. Several claims are still to be resolved on this project. Funding source variance is attributed to a contract holdback that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
11	7092016	Roadways	Office of the City Engineer	Walker Rd. Reconstruction - ISF	12,624,856	11,508,497	(1,116,359)	12,624,856	11,198,549	1,426,307	309,948	A. Godo	-	2013	Construction is complete. Outstanding claims related to property are yet to be finalized. Funding source variance is attributed to recoveries from the government that will not materialize given the project came in under budget.
12	7092017	Roadways	Office of the City Engineer	Tecumseh Rd. E Improvements - ISF	8,400,000	7,439,505	(960,495)	8,400,000	7,295,455	1,104,545	144,050	F. Mikhael	-	2013	Construction is complete. Outstanding claims related to property and business are yet to be finalized. Funding source variance is attributed to recoveries from the government (ISF - 2/3rd) that will not materialize given the project came in under budget.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life To Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
13	7096001	Roadways	Office of the City Engineer	Howard/Southwood Lakes Intersection	150,000	150,000	-	150,000	99,866	50,134	50,134	F. Mikhael	-	2014	Design is underway.
14	7102001	Roadways	Office of the City Engineer	Lloyd George Blvd. - Rose/Grand	3,085,000	3,061,938	(23,062)	3,085,000	2,895,704	189,296	166,234	P. Mourad	-	2013	Construction is complete except for outstanding deficiencies. Currently under maintenance and surface asphalt is yet to be completed. Funding source variance is attributed to recoveries received from WUC less than what was initially budgeted. In addition, assessments for the Local Improvement works have not yet been sent out as the works are not finalized.
15	7104001	Roadways	Office of the City Engineer	Walker Rd. Corridor Improvements	15,000,000	10,274,652	(4,725,348)	15,000,000	12,223,164	2,776,836	(1,948,512)	F. Mikhael	-	2016+	Phase 1 sewer outlet is complete and on maintenance. Phase 1 road construction is complete and on maintenance with outstanding deficiencies. Phas 3A road construction is currently underway. Funding source variance is attributed to a contract holdback that has not been released and pending recoveries from the provincial government.
16	7111012	Roadways	Office of the City Engineer	Local Improvement Program - Road Rehabilitation	300,000	110,000	(190,000)	300,000	2,894	297,106	107,106	W. Hicks	-	2014	This project is dependent upon the Local Improvement process as well as sufficient funds being available through the Road Rehab. program. Funding source variance is attributed to approved 2011 capital budget funding not yet transferred. Project funding is federally legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
17	7119001	Roadways	Office of the City Engineer	Bus Bay Program	150,000	150,000	-	150,000	40,338	109,662	109,662	W. Hicks/P. Winters	-	Ongoing	Bus bays will be funded based on a prioritized list, prepared and agreed to by all four school boards.
18	7071121	Sewer Rehab.	Office of the City Engineer	Elm - College/Giles W.	1,744,000	2,326,541	582,541	1,744,000	2,319,029	(575,029)	7,512	J. Liu-Vajko	30,000	2013	Construction is complete. The final billing to WUC is currently being processed. The project will be completed by the end of 2013. The projected surplus is due to better than expected tender prices and effective project management. Funding source variance is attributed to a contract holdback that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
19	7082013	Sewer Rehab.	Office of the City Engineer	Sunset Ave. - University/Riverside	1,660,000	1,660,000	-	1,660,000	1,630,254	29,746	29,746	P. Mourad	-	2013	The construction is complete however there is a deficiency holdback for some outstanding sewer work that needs to be repaired.
20	7082017	Sewer Rehab.	Office of the City Engineer	Alley West of Kildare-Ypres/Memorial	1,000,000	1,000,000	-	1,000,000	1,072,455	(72,455)	(72,455)	J. He	(80,000)	2014	Construction is complete and the project is currently on maintenance. Final sewer inspection is scheduled in 2013/2014 - winter. The projected deficit of approximately \$80,000 is due to an extended scope of work to the storm sewer lateral replacements and unexpected connection variations.
21	7082018	Sewer Rehab.	Office of the City Engineer	Alley West of Chilver-Ypres/Memorial	1,056,000	1,056,000	-	1,056,000	1,038,398	17,602	17,602	S. Colucci	-	2013	Construction is complete and project is on maintenance. Surface asphalt is currently outstanding.
22	7082019	Sewer Rehab.	Office of the City Engineer	Norman Rd. - Joinville/S. Haig	1,030,000	1,219,035	189,035	1,030,000	1,211,199	(181,199)	7,836	S. Shyshak/F. Mikhael	-	2013	The construction is complete but the project is currently under maintenance. Final payment to the contractor remains outstanding pending Legal review. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
23	7082020	Sewer Rehab.	Office of the City Engineer	CityWide Culvert Inspection/Repair	822,000	822,000	-	822,000	5,368	816,632	816,632	P. Mourad	-	Ongoing	Field Engineering has completed the locates of all culverts on E.C. Row. Next phase is to complete CCTV inspection.
24	7082022	Sewer Rehab.	Office of the City Engineer	Alley West of Windermere-Ypres/Memorial	1,071,000	1,071,000	-	1,071,000	941,162	129,838	129,838	S. Colucci	-	2013	Alley restoration and deficiencies are outstanding.
25	7082023	Sewer Rehab.	Office of the City Engineer	Princess Avenue - Joinville/Grand	1,591,500	1,591,500	-	1,591,500	1,782,642	(191,142)	(191,142)	J. Liu-Vajko	35,000	Dec. 2013	Construction is complete. The final billing to WUC has recently been processed. Project will be complete by the end of 2013.
26	7082024	Sewer Rehab.	Office of the City Engineer	Esdras - Wyandotte/ Raymond/CNR	3,131,000	3,512,788	381,788	3,131,000	3,364,314	(233,314)	148,474	S. Shyshak/P. Winters	-	2013	Construction is complete and project is currently on maintenance. Outstanding construction claims are currently under negotiation. Funding source variance is attributed to a contract holdback that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
27	7082025	Sewer Rehab.	Office of the City Engineer	Dawson Rd. - Wyandotte E./CNR	1,559,000	1,827,007	268,007	1,559,000	1,891,099	(332,099)	(64,092)	T.Frickey/J. He	(175,000)	2013	Construction is complete. A final deficit is projected because of additional concrete and restoration work that is required after an anticipated surplus was redirected to project #7035110 (Coventry Gardens) per B10/2011. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission as well as a miscellaneous recovery of expenses received but not budgeted as the project budget was established on a net city cost basis instead of gross. In addition, there is a contract holdback that has not been released.
28	7082026	Sewer Rehab.	Office of the City Engineer	Westminster Blvd. - Joinville/Inns Place	1,400,000	1,400,090	90	1,400,000	1,393,542	6,458	6,548	J. Liu-Vajko	-	2014	Construction is complete and on maintenance. Surface asphalt, restoration and deficiencies remain outstanding. Funding source variance is attributed to a miscellaneous recovery of expense received but not budgeted.
29	7092008	Sewer Rehab.	Office of the City Engineer	Gladstone-Wyandotte E./Erie E.	1,932,000	2,306,526	374,526	1,932,000	2,182,182	(250,182)	124,344	J. He	120,000	2013	Construction is complete. Deficiencies remain outstanding. Funding source variance is attributed to a contract holdback that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
30	7092009	Sewer Rehab.	Office of the City Engineer	Parent - Erie E./Wyandotte E.	250,000	250,222	222	250,000	182,923	67,077	67,299	S. Shyshak/A. Godo	-	2014	Engineering is ongoing for the entire drainage area. As per Council Report #15195 and B12/2011, \$120,000 was transferred to project 7109001 - Erie St. La Bella Strada for sewer work at the intersection of Parent and Erie. Funding source variance is due to a recovery of financing costs charged to the project.
31	7092011	Sewer Rehab.	Office of the City Engineer	Tourangeau-Seminole/Ontario/ Milloy	4,460,000	5,299,740	839,740	4,460,000	5,153,210	(693,210)	146,530	J. Liu-Vajko / P. Winters	-	2013	The north phase is complete. The south phase is currently under maintenance with surface asphalt outstanding. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
32	7103004	Sewer Rehab.	Office of the City Engineer	Belle Isle View - Edgar/Tranby	2,210,000	2,469,396	259,396	2,210,000	1,286,230	923,770	1,183,166	T. Frickey/F. Mikhael	1,000,000	2013	Construction is complete with outstanding deficiencies. Restoration and surface asphalt remains outstanding. The projected surplus is as a result of effective project management and tender prices coming in far lower than anticipated. Note that any projected surplus that may materialize will be offset with any projected project deficits and any net surplus will be redirected to fund future capital budgets. Funding source variance is attributed to recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
33	7103005	Sewer Rehab.	Office of the City Engineer	Arthur Rd. - Seminole/Milloy	2,360,000	2,500,707	140,707	2,360,000	1,565,910	804,090	944,797	J. He	-	2014	Project is currently under construction. Funding source variance is attributed to a contract holdback that has not been released and a miscellaneous recovery of expenses received but not budgeted.
34	7103006	Sewer Rehab.	Office of the City Engineer	Fairview - Wyandotte/Riverdale	1,040,000	1,051,276	11,276	1,040,000	951,465	88,535	99,811	S. Colucci	-	2013	Project is on maintenance with outstanding deficiencies. Surface asphalt remains outstanding. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
35	7103007	Sewer Rehab.	Office of the City Engineer	Queen St. - Prince/South	50,000	50,000	-	50,000	2,250	47,750	47,750	A. Godo	-	2016	Engineering is underway. Construction is anticipated in 2016.
36	7111014	Sewer Rehab.	Office of the City Engineer	Elm St. - Giles/Tecumseh	1,669,110	1,669,127	17	1,669,110	8,468	1,660,642	1,660,659	J. Liu-Vajko	-	2014	Engineering is underway. Construction is anticipated to commence in 2014. Funding source variance is due to a recovery of financing costs charged to the project.
37	7111015	Sewer Rehab.	Office of the City Engineer	Pierre Avenue - Assumption/Wyandotte	2,472,047	2,493,189	21,142	2,472,047	271,483	2,200,564	2,221,706	P. Winters	-	2014	Project is under construction. Funding source variance attributed to a contract holdback that has not been released and a recovery of financing costs charged to the project.
38	7111016	Sewer Rehab.	Office of the City Engineer	Fairview Avenue - Wyandotte/St. Rose	900,000	913,029	13,029	900,000	279,221	620,779	633,808	P. Mourad	-	2014	Project is currently under construction. Funding source variance is attributed to a contract holdback that has not been released and a recovery of financing costs charged to the project.
39	7111017	Sewer Rehab.	Office of the City Engineer	Westcott Rd. - Metcalf/Alice	2,965,000	3,113,239	148,239	2,965,000	1,619,715	1,345,285	1,493,524	T. Frickey/F. Mikhael	-	2014	Project is currently under construction. Funding source variance is attributed to a contract holdback that has not been released and a recovery of financing costs charged to the project.
40	7111018	Sewer Rehab.	Office of the City Engineer	Aubin Rd. - Franklin/Seminole	2,565,000	2,658,503	93,503	2,565,000	1,007,021	1,557,979	1,651,482	S. Colucci	-	2014	Project is currently under construction. Funding source variance is attributed to a contract holdback that has not been released and a recovery of financing costs charged to the project.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
41	7112001	Sewer Rehab.	Office of the City Engineer	Francois Court - Elrose/Wyandotte	1,000,000	1,182,012	182,012	1,000,000	938,617	61,383	243,395	T. Frickey/P. Mourad	170,000	2013	Construction is complete with outstanding deficiencies and surface asphalt. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
42	7112002	Sewer Rehab.	Office of the City Engineer	Watson Avenue - Cedarview/Menard	1,000,000	1,120,268	120,268	1,000,000	1,100,122	(100,122)	20,146	S. Colucci	-	2013	Construction is complete. Surface asphalt and minor restoration remains outstanding. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
43	7121015	Sewer Rehab.	Office of the City Engineer	Califomia - Wyandotte to College	1,370,000	1,494,813	124,813	1,370,000	1,337,231	32,769	157,582	P. Mourad	-	2014	Project is currently under construction. Funding source variance is attributed to a contract holdback that has not been released.
44	7121017	Sewer Rehab.	Office of the City Engineer	Cross/Baby St. - Chippawa/South	70,000	70,000	-	70,000	6,565	63,435	63,435	J. He	-	2015	Engineering is underway. Construction is anticipated to commence in 2014.
45	7121018	Sewer Rehab.	Office of the City Engineer	Hall Avenue - Riverside/Wyandotte	75,000	75,000	-	75,000	23,322	51,678	51,678	S. Shyshak	-	2015	Engineering is underway. Construction is anticipated to commence in 2014.
46	7121020	Sewer Rehab.	Office of the City Engineer	Cadillac-Alice/Drouillard & Hickory-Seminole/Metcalf	110,000	110,000	-	110,000	13,430	96,570	96,570	T. Frickey/J. He	-	2015	Engineering is underway. Construction is anticipated to commence in 2014.
47	7121021	Sewer Rehab.	Office of the City Engineer	Norman - Adstoll to Joinville	70,000	70,000	-	70,000	42,125	27,875	27,875	P. Winters/S. Shyshak	-	2015	Engineering is underway. Construction is anticipated to commence in 2014.
48	7121022	Sewer Rehab.	Office of the City Engineer	Fairview - St. Rose to Edgar	70,000	70,001	1	70,000	11,205	58,795	58,796	J. He	-	2016	Engineering is underway. Construction is anticipated to commence in 2015. Funding source variance is due to a recovery of financing costs charged to the project.
49	7121023	Sewer Rehab.	Office of the City Engineer	Edward Avenue - St. Rose to Edgar	75,000	75,018	18	75,000	14,586	60,414	60,432	S. Colucci	-	2016	Engineering is underway. Construction is anticipated to commence in 2015. Funding source variance is due to a recovery of financing costs charged to the project.
50	7122000	Sewer Rehab.	Office of the City Engineer	St. Rose - Lauzon to Fairview	1,500,000	1,500,000	-	1,500,000	76,037	1,423,963	1,423,963	P. Winters	-	2015	Engineering is complete. Construction is anticipated to commence in 2014.
51	7132000	Sewer Rehab.	Office of the City Engineer	Willstead Crescent-Devonshire	1,860,994	1,860,994	-	1,860,994	29,941	1,831,053	1,831,053	S. Colucci	-	2014	Engineering is complete. Construction is to commence in 2013.
52	7134000	Sewer Rehab.	Office of the City Engineer	Jos St. Louis-Rose/SouthCul-de-sac	70,000	70,000	-	70,000	-	70,000	70,000	T. Frickey	-	2016	Construction is anticipated to commence in 2015.
53	7134001	Sewer Rehab.	Office of the City Engineer	King St. - Prince Rd./South St.	105,000	105,000	-	105,000	14,194	90,806	90,806	S. Colucci	-	2016	Construction is anticipated to commence in 2015.
54	7134002	Sewer Rehab.	Office of the City Engineer	Bruce Ave. - West Grand/Norfolk	75,000	75,000	-	75,000	-	75,000	75,000	P. Winters	-	2016	Construction is anticipated in 2015.
55	7134003	Sewer Rehab.	Office of the City Engineer	Rossini Blvd. - Seminole/CNR	70,000	70,000	-	70,000	-	70,000	70,000	J. Liu-Vajko	-	2016	Construction is anticipated to commence in 2015.
56	7134004	Sewer Rehab.	Office of the City Engineer	Vimy Ave. - Elsmere/Lillian	40,000	40,000	-	40,000	-	40,000	40,000	T. Frickey	-	2016	Construction is anticipated to commence in 2015.
57	7134005	Sewer Rehab.	Office of the City Engineer	South National Trunk Sanitary Relining	40,000	40,000	-	40,000	-	40,000	40,000	S. Colucci	-	2016	Construction is anticipated to commence in 2015.
58	7062004	Storm Sewer	Office of the City Engineer	Grovel/Campbell/ McKay Storm Sewer	5,372,000	6,043,042	671,042	5,372,000	4,406,352	965,648	1,636,690	F. Mikhael	-	2017	Construction is complete for the most recent phase and is currently under maintenance. Funding for the next phase has been approved under the 2010 and 2011 Capital Budgets. Construction for this phase is anticipated for 2014. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
59	7062912	Storm Sewer	Office of the City Engineer	Campbell/University Storm Relief	50,000	50,000	-	50,000	12,001	37,999	37,999	F. Mikhael	-	2014	Engineering is underway.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
60	7069013	Storm Sewer	Office of the City Engineer	Downspout Disconnections	2,635,000	2,656,393	21,393	2,635,000	627,750	2,007,250	2,028,643	S. Colucci / W. Hicks	-	Ongoing	Council approved the Downspout Disconnection Policy through CR50/2008. This project is used to correct problems that may arise from time to time on sewer projects accepted by the City and are no longer under the contractor's warranty. Funding source variance is attributed to an unplanned recovery of expenses from ERCA which was received but not budgeted.
61	7082003	Storm Sewer	Office of the City Engineer	Grand Marais Drain - Central/Walker	2,941,310	3,797,359	856,049	2,941,310	3,197,361	(256,051)	599,998	P. Mourad	-	2014	CR45/2013 approved the use of the remaining funds in the amount of \$600,000 for the Grand Marais Drain Improvements from Dougall Avenue to South Cameron Boulevard to permit the Essex Region Conservation Authority (ERCA) to proceed. Work has been tendered and construction is to commence this Fall 2013. Funding source variance is attributed to a recovery of unplanned expenses from ERCA and Chrysler received but not budgeted.
62	7086002	Storm Sewer	Office of the City Engineer	Prince/Totten Outlet Sewer	10,800,000	10,922,957	122,957	10,800,000	6,651,069	4,148,931	4,271,888	A. Godo	-	2015	Phase 9A construction is complete and under maintenance. Phase 9B is anticipated to be tendered in the Winter of 2014. Funding source variance is attributed to a contract holdback that has not been released.
63	7086004	Storm Sewer	Office of the City Engineer	Municipal Drains Maintenance	1,400,000	1,405,322	5,322	1,400,000	475,052	924,948	930,270	A. Godo/P. Mourad	-	Ongoing	The consultant for Little Tenth Municipal Drain has submitted a draft report. 8th Concession Drainage report is currently out for tender. McKee Creek repairs are anticipated in 2013. Funding source variance is attributed to an Ontario Specific Grant received but not budgeted.
64	7086005	Storm Sewer	Office of the City Engineer	Concrete Channel - Grand Marais	1,500,000	1,500,000	-	1,500,000	675,469	824,531	824,531	P. Mourad	-	2014	The current phases of concrete channel repairs are complete - cost sharing with ERCA. The Environmental Assessment for the concrete channel is complete. Projected remaining funds will be allocated to future phases of the Grand Marais Drain subject to Council approval.
65	7091006	Storm Sewer	Office of the City Engineer	Wyandotte - California/Partington	4,660,000	5,885,040	1,225,040	4,660,000	6,065,269	(1,405,269)	(180,229)	P. Mourad	(640,000)	2014	Construction is complete and on maintenance. This project has been expanded to include streetscaping and road reconstruction from Partington to Campbell as per CR22/2012. The project is expected to be over budget due to transfers to fund other projects (\$938,611). These transfers were based on very preliminary gathered estimates which were below the actual tendered results. Funding source variance is attributed to a contract holdback that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
66	7091021	Storm Sewer	Office of the City Engineer	Cahill Drain Improvements	100,000	100,000	-	100,000	1,249	98,751	98,751	F. Mikhael	-	2014	Project is at the stage of retaining a consultant. Scheduled to be tendered sometime in 2014, subject to the funding application approval (ERCA).
67	7092004	Storm Sewer	Office of the City Engineer	Lennon Drain Improvements	450,000	450,000	-	450,000	55,197	394,803	394,803	J. He	-	2014	Project is at the stage of retaining a consultant. Scheduled to be tendered sometime in 2014, subject to the funding application approval (ERCA).
68	7094001	Storm Sewer	Office of the City Engineer	Sunset - University to Wyandotte	2,030,700	2,121,285	90,585	2,030,700	2,030,569	131	90,716	P. Mourad	-	2013	Phase 3 (Engineering) is being charged to this project, per CAO approval #2033, to hire a consultant to carry out the engineering design for Sunset - Wyandotte to College. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
69	7111013	Storm Sewer	Office of the City Engineer	Basement Flooding Prevention Subsidy	1,500,000	1,674,687	174,687	1,500,000	1,621,924	(121,924)	52,763	M. Sonego/P. Breaud	-	Ongoing	On May 3, 2011, to assist homeowners, Windsor City Council approved a Basement Flooding Protection Subsidy Program. The City is offering a financial subsidy to install a sump pump and/or a back-water valve (flood protection device) to residents of the City of Windsor who are experiencing flooding. This program is ongoing. We foresee funding for years to come for this project. In 2011, 2012 and 2013, \$500,000, \$250,000 and \$250,000 were approved in the capital budget, respectively. As per CR195/2012, an additional \$500,000 from the Sewer Surcharge reserve was approved by Council to fund additional work. In 2012, approximately \$168,000 was received in funding from ERCA towards defraying some of the subsidies paid by the City under the program related to the disconnection of foundation drains from floor drains. As of August 22, 2013, the following statistics are noted: <ul style="list-style-type: none"> • 802 subsidy payments totalling \$1,507,134 have been paid; • approximately \$90,000 has been transferred to the Building Department for Courtesy Inspections performed since the program was rolled out; • the program currently has a surplus but it is projected to fall into a deficit given the outstanding claims that have been submitted; • 307 subsidy applications have been received year-to-date, of which 91 were received in July. Funding source variance is attributed to a recovery of financing costs charged to the project and subsidies received from ERCA but not budgeted.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
70	7131002	Storm Sewer	Office of the City Engineer	Baseline/6th Concession Drain Improvement	375,000	375,000	-	375,000	8,712	366,288	366,288	A. Godo/P. Mourad	-	2014	A consultant has been retained to review the condition of the 6th Concession Drain and to develop short and medium-term solutions in order to maintain service.
71	7076102	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands Servicing	250,000	250,000	-	250,000	155,409	94,591	94,591	A. Godo	-	2013	The storm drainage master plan for the Sandwich South Lands is underway in conjunction with the Lauzon Parkway EA and Sandwich South Secondary Plan. Works are expected to be completed by the end of 2013, however, dependent upon the outcome of the Lauzon Parkway EA.
72	7092019	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands - ISF	30,407,377	30,583,866	176,489	30,407,377	30,233,616	173,761	350,250	A. Godo	-	2013	Project is comprised of 10 contracts. Four phases are under maintenance. There are currently outstanding deficiencies. Funding source variance is attributed to a contract holdback that has not been released, a recovery of expenses from the Town of Tecumseh that has exceeded initial budget estimates, and recoveries from the government that will not materialize as the project came in under budget (on eligible costs).
73	7109006	Sanitary Sewer	Office of the City Engineer	Private Sewer Connections Study	60,000	60,000	-	60,000	24,552	35,448	35,448	P. Winters/W. Hicks	-	2014	Initial field work and environmental sampling has been completed. Data analysis and recommendations have been completed. As per the agreement entered into involving the federal and provincial government, letters have been sent to Environment Canada and the Ministry of Environment to confirm whether any residual grant monies need to be returned back to the province and the feds.
74	7069022	Infrastructure Planning	Office of the City Engineer	Traffic Calming Initiatives	125,000	125,000	-	125,000	81,607	43,393	43,393	J. Eugeni	-	Ongoing	Traffic calming projects are ongoing. A consultant has been retained to review/recommend changes to the existing traffic calming policy. There is a queue of outstanding traffic calming requests pending the new policy.
75	7086010	Infrastructure Planning	Office of the City Engineer	Environmental Study Reports	1,593,576	1,382,776	(210,800)	1,593,576	576,168	1,017,408	806,608	J. Leitzinger/ J. Eugeni	-	Ongoing	Finalizing the Banwell EA Report to publish the Notice of Final Completion o/s final payment upon receipt of deliverable. A consultant has been retained for the 6th Concession and North Talbot EA and the Tecumseh Road West EA is expected in 2014. Budget is allowed to accumulate to have sufficient funding available to initiate these studies. \$300,000 additional funding for the Central Box EA has been approved in the 2013 Enhanced Capital Budget and an RFP is anticipated in 2013. Funding source variance is attributed to Work Authorization recoveries received but not budgeted and approved funding not yet transferred because funding is not available until future years.
76	7111031	Infrastructure Planning	Office of the City Engineer	Bikeways Development	1,309,220	1,180,703	(128,517)	1,309,220	1,017,495	291,725	163,208	J. Leitzinger/J. Eugeni	-	Ongoing	Implementation of the Bicycle Use Master Plan remains ongoing. Infrastructure construction varies to maximize benefits of coordination with construction undertaken by other departments. Funding will be required to construct Community Connections to the Herb Grey Parkway 20km multi-use trail system in 2014. Funding source variance is attributed to an Ontario Specific Grant received but not budgeted, as well as approved 2011 capital budget funding not yet transferred. Project funding is federally legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
77	7124000	Infrastructure Planning	Office of the City Engineer	StormWater & Sanitary Master Plan	450,000	450,000	-	450,000	100,681	349,319	349,319	A. Godo	-	2017	Consultant has been retained for sewer monitoring program and modelling.
78	7125001	Infrastructure Planning	Office of the City Engineer	Basement Flooding Mitigation	50,000	50,000	-	50,000	1,230	48,770	48,770	M. Sonego	-	2015	Project is underway with various components (i.e. flow monitoring equipment and updating of IDF curves). It will span multiple years.
79	7131116	Infrastructure Planning	Office of the City Engineer	Downtown Traffic Impact Study	100,000	100,000	-	100,000	107	99,893	99,893	J. Eugeni	-	Dec. 2014	The call for proposals for the Downtown Traffic Study is planned by the end of 2013. The project is anticipated to take 1 year to complete.
80	7034195	Corporate Projects	Office of the City Engineer	Development of New Huron Lodge	41,200,000	44,221,354	3,021,354	41,200,000	42,303,730	(1,103,730)	1,917,624	T. Graziano	-	2014	Construction is complete but the project is left open due to litigation and a number of deficiencies. The final completion date is tied to the end of the litigation. A number of detailed reports relative to this project have been brought to Council. Funding source variance is attributed to an outstanding contract holdback not yet released, donations and a recovery of expenses received but not budgeted.
81	7052089	Corporate Projects	Office of the City Engineer	Station 7 - New Fire Hall	3,908,500	3,914,904	6,404	3,908,500	3,743,470	165,030	171,434	T. Graziano	TBD	2013	The construction is complete. There are minor deficiencies outstanding which are anticipated to be done by September. Until the demolition of the old site and eventual sale of the land is finalized, a projected surplus remains uncertain. A final report on this project is being prepared to go before Council before the end of the year. Funding source variance is attributed to an outstanding contract holdback not yet released.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
82	7081019	Corporate Projects	Office of the City Engineer	Site Environmental Assessment - Various	1,427,337	1,548,580	121,243	1,427,337	1,127,742	299,595	420,838	J. Renaud	(1,005,000)	Summer 2014	This project is for ongoing environmental assessments of various properties. Currently the former Wickes Manufacturing Site is the main project. An RFP for the disposition/interest is underway. A Phase III Environmental Study is complete. Ongoing security costs for the site are being charged to this project. Demolition work is being planned and to commence in early 2014. As part of the 2014 Capital Budget requests, Council approved additional funds to cover the project shortfall due to remediation of the site. Funding source variance is attributed to some rental income, federal grants and recovery of expenses received but not budgeted.
83	7092013	Corporate Projects	Office of the City Engineer	Retention Treatment Basin-RTB - ISF	67,590,523	68,301,534	711,011	67,590,523	67,171,722	418,801	1,129,812	J. Renaud	250,000	2013	All main construction contracts have been completed and are on maintenance. The contractors are proceeding with outstanding deficiencies which account for the balance of surplus and maintenance holdbacks for the various projects. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses received but not budgeted.
84	7101026	Corporate Projects	Office of the City Engineer	Economic Development - Land Assembly	10,800,000	10,862,737	62,737	10,800,000	9,581,521	1,218,479	1,281,216	M. Sonego/F. Mikhael	-	2014	Council approved an economic development opportunity in the Twin Oaks area which required the purchase of land and the extension of the nearby rail line. The land has been acquired, engineering consulting work is in progress and the contractor has been awarded the construction contract for the building of the rail line. NB: Although expected to be on budget, it is difficult to project the final variance with any certainty. Funding source variance is attributed to an outstanding contract holdback not yet released.
85	7111011	Corporate Projects	Office of the City Engineer	Bridge Assessment Study	300,000	300,000	-	300,000	72,459	227,541	227,541	W. Al-Yassin	-	Ongoing	The first set of bridge assessments have been completed. The balance of the account will fund further assessments as capital funds become available in Public Works' operational budget to complete repairs.
86	7121024	Corporate Projects	Office of the City Engineer	Ottawa St. BIA Improvements	2,440,000	1,953,792	(486,208)	2,440,000	2,014,539	425,461	(60,747)	W. Bondy	-	2014	Project has been awarded and construction is underway. Project is anticipated to be complete by year end with final asphalt surfacing scheduled for 2014. Funding source variance is attributed to an outstanding contract holdback not yet released, a miscellaneous recovery of expenses received but not budgeted and 2012 approved federal gas tax funding which is federally legislated to remain in a dedicated reserve until such time as the funds are required.
87	7121028	Corporate Projects	Office of the City Engineer	Grace Hospital Remediation	7,000,000	7,246,057	246,057	7,000,000	6,478,567	521,433	767,490	W. Bondy	-	Nov. 2013	Project is expected to be completed by early November 2013 and may be over budget due to ineligible costs not covered under the provincial grant agreement. Funding source variance is attributed to an outstanding contract holdback not yet released.
88	7043907	Border Infrastructure Fund	Office of the City Engineer	Walker Rd. Rail Grade Separation	50,029,000	6,907,562	(43,121,438)	50,029,000	6,907,562	43,121,438	-	F. Isabelle-Tunks	-	Dec. 2013	Fully funded by MTO. Easement on Hydro One lands in favour of the City for the relocated portion of the Grand Marais drain still needs to be negotiated. Funding source variance is attributed to the timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actual. Project can be closed once all recoveries are received.
89	7059001	Border Infrastructure Fund	Office of the City Engineer	Howard/CPR Grade Separation ESR	44,582,000	16,702,034	(27,879,966)	44,582,000	16,706,127	27,875,873	(4,093)	W. Al-Yassin	-	Dec. 2014	Fully funded by MTO. The Howard/CPR including the pump station was substantially accepted in Dec. 2011 with a one year general maintenance period except for the landscape (2 years) and RSS wall (3 years). As a whole, the project was assumed in Dec. 2012 except for the landscape items and RSS walls. The landscape will be assumed in Dec. 2013, and the RSS walls will be assumed in Dec. 2014. Funding source variance is attributed to higher than expected budget estimates from senior levels of government.
90	7079901	Border Infrastructure Fund	Office of the City Engineer	Tunnel Plaza Improvements	150,000	2,490,012	2,340,012	150,000	2,575,088	(2,425,088)	(85,076)	W. Al-Yassin	-	Dec. 2015	Fully funded by MTO. Project has been awarded and construction is underway. Funding source variance is attributed to recoveries from MTO. Budgeted amounts are based on estimates with recoveries based on actual. The funding variance also includes a contract holdback that has not been released.
91	7109005	Border Infrastructure Fund	Office of the City Engineer	LOWEM-Lauzon Parkway Environmental Assessment	400,000	512,257	112,257	400,000	269,429	130,571	242,828	J. Eugeni	-	Dec. 2013	Fully funded by MTO. Environmental assessment process is nearing completion. Funding source variance is attributed to actual recoveries from MTO versus budgeted amounts which were based on estimates and a contract holdback not yet released.
92	7033120	Development	Office of the City Engineer	South Cameron/South Windsor	3,387,465	2,059,721	(1,327,744)	3,387,465	1,322,924	2,064,541	736,797	J. Liu-Vajko/S. Shyshak	-	2014	These funds are used to facilitate ongoing local improvements, primarily in the South Cameron area, where there is significant fragmented ownership. The project is currently in a surplus as the works have not yet proceeded due to ongoing coordination with developers. Funding source variance is attributed to a recovery of expenses (local improvements) that have not fully materialized to date as well as developer contributions received but not budgeted.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
93	7035119	Development	Office of the City Engineer	New Infrastructure Development	3,418,435	3,750,960	332,525	3,418,435	2,995,809	422,626	755,151	M. Sonego/F. Isabelle-Tunks	-	Ongoing	This project is used to repay developers to oversize sewers and roads so other lands can be serviced. Ongoing negotiations continue with developers. The new Southwest Detention Centre provided funds for a future road to be completed at a cost of approx. \$500,000. Funding source variance is attributed to a recovery of expenses from developers received but not budgeted.
94	7103001	Development	Office of the City Engineer	Tecumseh Water Treatment Demolition	1,500,000	126,727	(1,373,273)	1,500,000	804,219	695,781	(677,492)	J. Baker	-	2014	Project is underway with de-commissioning and demolition expected to be completed by the end of 2013 with redevelopment of the site in 2014. Funding source variance is attributed to disposal of land proceeds that will not materialize until the property is fully serviced for residential use, a recovery of expenses received but not budgeted and a contract holdback payable that has not yet been released.
95	7081018	Geomatics	Office of the City Engineer	Autodesk Topobase Implementation	90,000	90,000	-	90,000	84,299	5,701	5,701	M. Drouillard	-	2013	Project is well underway and expected to be complete by the end of 2013.
96	7111010	Geomatics	Office of the City Engineer	Upgrade EIS Internal Application System	92,000	92,027	27	92,000	75,276	16,724	16,751	M. Drouillard	-	2013	Project is well underway and expected to be complete by the end of 2013. Funding source variance is due to a recovery of financing costs charged to the project.
97	7131000	Field Services	Office of the City Engineer	Smoke & Dye Testing	200,000	200,000	-	200,000	984	199,016	199,016	M. Sonego	-	2014	This is a new program for which a tender is being prepared and equipment options are being reviewed. Due to the "investigation" stage of this project, the majority of the funds will not be expended until the Spring of 2014.
98	7045005	Road Rehabilitation	Office of the City Engineer	Railway Lands Fencing	700,000	350,117	(349,883)	700,000	185,985	514,015	164,132	M. Winterton	-	2014	Invoice amounts to be determined per the various Board cost sharing agreements. Work under this project is ongoing with funding of approximately \$50,000 typically approved each year. Additional work will be completed as breaches in existing fence or safety concerns are identified by Hi-Rail inspections annually. Removal of rail spur line adjacent to Hiram Walker on the riverfront will require fence removal and site remediation to extend riverfront park. Funding source variance is attributed to a recovery of expenses from Transport Canada that have not yet materialized.
99	7069019	Road Rehabilitation	Office of the City Engineer	Closed Circuit TV (CCTV) Program	851,408	1,744,562	893,154	851,408	1,114,596	(263,188)	629,966	M. Winterton	-	Spring 2014	The cyclical camera inspection of the city's sewer network continues and the issuance of the 2013 tender is in progress. Two more tenders will be issued in 2013. Funding source variance is attributed to recoveries from other capital projects that utilize this service that is not budgeted.
100	7085009	Road Rehabilitation	Office of the City Engineer	At-Grade Railway Crossings	339,855	326,999	(12,856)	339,855	285,997	53,858	41,002	M. Winterton	-	2014	Project tasks have been identified on Pillette Rd. Awaiting response from railway companies for work to begin. Funding source variance is attributed to a recovery of expenses from railway companies that have not yet materialized as well as funds received from Canada Specific Grants but not budgeted.
101	7101001	Road Rehabilitation	Office of the City Engineer	2010 City Wide Road Rehabilitation	16,270,000	20,186,017	3,916,017	16,270,000	19,364,243	(3,094,243)	821,774	M. Winterton	-	2014	Remaining funds will be spent on mill and pave work on E.C. Row. Tender has been issued with work expected to begin in Oct. 2013. Funding source variance is attributed to surplus funds transferred from 7091002 - 2009 City Wide Road Rehabilitation project and a recovery of expenses from WUC received but not budgeted as project budget was established on net city cost basis instead of gross. This practise has now been discontinued.
102	7101011	Road Rehabilitation	Office of the City Engineer	2010 E.C. Row Rehabilitation	1,000,000	891,284	(108,716)	1,000,000	890,330	109,670	954	M. Winterton	113,000	Spring 2014	Administration will be recommending that the remaining funds are transferred to the 2011 E.C. Row Project to be used to fund design consulting currently contracted related to the E.C. Row/CASO bridge, the E.C. Row/Walker bridge and the E.C. Row/CNR bridge which is expected to be complete by late 2013/early 2014. The total cost for the design consulting work is being charged to the 2011 E.C. Row project. After the transfer of surplus funds is made, this project can then be closed. Funding source variance is attributed to recovery of financing costs charged to the project and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
103	7111001	Road Rehabilitation	Office of the City Engineer	2011 City Wide Road Rehabilitation	8,217,000	10,333,049	2,116,049	8,217,000	10,332,234	(2,115,234)	815	M. Winterton	109,000	Spring 2014	A portion of the remaining funds will be spent on mill and pave work on E.C. Row, expected to begin in Oct. 2013. Administration will be recommending that the balance of funds remaining in this project be transferred to the 2012 Road Rehab. project 7121001 once all holdback is released and outstanding commitments have been accounted for. This project can then be closed. Funding source variance is attributed to recoveries of expenses received but not budgeted and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
104	7111002	Road Rehabilitation	Office of the City Engineer	College Ave. Bridge Replacement	1,500,000	1,503,091	3,091	1,500,000	1,443,730	56,270	59,361	M. Winterton	-	Spring 2014	This project is now complete pending finalization of all payments related to the final inspection and other outstanding invoices. Funding source variance is attributed to a recovery of expense that was not budgeted for.
105	7111003	Road Rehabilitation	Office of the City Engineer	2011 Bridge Rehabilitation	800,000	1,183,695	383,695	800,000	831,211	(31,211)	352,484	M. Winterton	-	Summer 2014	Remaining funds will be used to fund design consulting work. Consulting work is expected to begin in late Fall of 2013 and be completed by Summer 2014. Funding source variance is attributed to recoveries of expenses and transfer from revenue funds received but not budgeted as well as a holdback balance that has not yet been released.
106	7111019	Road Rehabilitation	Office of the City Engineer	Small Sewer Repairs	1,500,000	1,501,667	1,667	1,500,000	168,641	1,331,359	1,333,026	M. Winterton	-	Ongoing	As a result of the City's asset management program, numerous small deficiencies have been identified in the sewer system. These small repairs, if left untouched, will manifest into sinkholes and large repairs. Tenders are issued annually to address small sewer repairs. Funding source variance is attributed to a recovery of financing costs charged to the project.
107	7111021	Road Rehabilitation	Office of the City Engineer	2011 E.C. Row Rehabilitation	600,000	439,156	(160,844)	600,000	458,992	141,008	(19,836)	M. Winterton	-	Spring 2014	Remaining funds will be used to fund design consulting related to the E.C. Row/CASO bridge, the E.C. Row/Walker bridge, and the E.C. Row/CNR bridge which is expected to be completed in late 2013 / early 2014. Administration is recommending that surplus funds from the 2010 E.C. Row Project be transferred to this project to pay for the design consulting work currently contracted and for additional work required on E.C. Row. Funding source variance is attributed to a recovery of financing costs charged to the project and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
108	7121001	Road Rehabilitation	Office of the City Engineer	2012 City Wide Road Rehabilitation	1,179,300	1,309,618	130,318	1,179,300	1,467,389	(288,089)	(157,771)	M. Winterton	(165,000)	2013	Work is ongoing and is expected to be completed in late 2013. Administration will be recommending that surplus funds from the 2011 and 2013 Road Rehab. projects be transferred to this project to offset the projected deficit. The transfers can occur once all commitments have been accounted for and a final reconciliation is completed. Funding source variance attributed to the receipt of miscellaneous recoveries of expenses not budgeted for.
109	7131110	Road Rehabilitation	Office of the City Engineer	2013 City Wide Road Rehabilitation	4,000,000	2,438,311	(1,561,689)	4,000,000	2,438,011	1,561,989	300	M. Winterton	-	Winter 2013	Work is ongoing and is expected to be completed in the Winter of 2013. Funding source variance is attributed to receipt of recoveries of expenses not budgeted for, an outstanding contract holdback not yet released and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
110	7131111	Road Rehabilitation	Office of the City Engineer	Field Survey Equipment	29,000	29,000	-	29,000	25,465	3,535	3,535	M. Winterton	3,535	CLOSED	Project has been closed.
111	7132003	Road Rehabilitation	Office of the City Engineer	2013 Tecumseh Rd & Wyandotte St.	4,400,000	490,678	(3,909,322)	4,400,000	490,465	3,909,535	213	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years and a contract holdback that has not been released.
112	7132004	Road Rehabilitation	Office of the City Engineer	2013 Ward 4 Road Rehabilitation	1,030,000	97,600	(932,400)	1,030,000	97,500	932,500	100	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
113	7132005	Road Rehabilitation	Office of the City Engineer	2013 Ward 5 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	-	1,030,000	-	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
114	7132006	Road Rehabilitation	Office of the City Engineer	2013 Ward 6 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	-	1,030,000	-	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
115	7132007	Road Rehabilitation	Office of the City Engineer	2013 Ward 7 Road Rehabilitation	1,030,000	1,300	(1,028,700)	1,030,000	1,257	1,028,743	43	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
116	7132008	Road Rehabilitation	Office of the City Engineer	2013 Ward 8 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	-	1,030,000	-	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
117	7132009	Road Rehabilitation	Office of the City Engineer	2013 Ward 9 Road Rehabilitation	1,030,000	1,150	(1,028,850)	1,030,000	1,141	1,028,859	9	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
118	7132010	Road Rehabilitation	Office of the City Engineer	2013 Ward 10 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	-	1,030,000	-	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
119	7132011	Road Rehabilitation	Office of the City Engineer	2013 Ward 1 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	-	1,030,000	-	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
120	7132012	Road Rehabilitation	Office of the City Engineer	2013 Ward 2 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	-	1,030,000	-	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
121	7132013	Road Rehabilitation	Office of the City Engineer	2013 Ward 3 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	-	1,030,000	-	M. Winterton	-	Winter 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
122	7111022	PW Maintenance	Office of the City Engineer	2011 Sidewalk Rehabilitation	1,250,000	1,303,110	53,110	1,250,000	1,001,132	248,868	301,978	P. Matheson	-	Dec. 2013	A report to Council is being presented in September approving the award for tender for a number of locations. Funding source variance is attributed to a recovery of expenses received but not budgeted.
123	7111023	PW Maintenance	Office of the City Engineer	Minor Road Rehabilitation	1,250,000	462,892	(787,108)	1,250,000	462,489	787,511	403	P. Matheson	-	Ongoing	This is an ongoing project addressing minor road rehabilitation deficiencies as they arise. Administration is continuing with the development of an ongoing maintenance program for 2013 and beyond to prioritize work to be done. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
124	7121000	PW Maintenance	Office of the City Engineer	Minor Alley Maintenance	200,000	200,000	-	200,000	145,625	54,375	54,375	P. Matheson	-	Winter 2013	This is an ongoing project addressing minor alley deficiencies as they arise. The balance of funds in this project will be used for outstanding service requests.
125	7121007	PW Maintenance	Office of the City Engineer	2012 Sidewalk Rehabilitation	1,974,636	1,519,781	(454,855)	1,974,636	1,519,208	455,428	573	P. Matheson	-	Dec. 2013	A report to Council is being presented in September approving the award for tender for a number of locations. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
126	7131115	PW Maintenance	Office of the City Engineer	2013 Sidewalk Rehabilitation	283,000	1,300	(281,700)	283,000	1,250	281,750	50	P. Matheson	-	Summer 2014	A tender will be awarded in September of 2013 to address outstanding sidewalk deficiencies. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
127	7033139	PW Operations	Office of the City Engineer	Operations' Facilities Improvements	835,326	835,326	-	835,326	828,469	6,857	6,857	D. DiGirolamo	-	Dec. 2013	This project is for ongoing improvements to various Operations' facilities including buildings, structures, yards and fuel sites. A storage facility was tendered and completed during 2012. The remaining funds are being used to make fuel site improvements (eg. legislated repairs, pump and above-ground tank replacements, implementation of fuel dispensing controls at an unautomated fuel site, etc).
128	7003326	Traffic Operations	Office of the City Engineer	Traffic Signal System Upgrade	2,890,000	2,512,048	(377,952)	2,890,000	2,597,931	292,069	(85,883)	J. Wolf	-	Ongoing	Typically, an annual budget of approximately \$200,000 is approved by Council each year. \$100,000 was approved in 2013 for the ongoing funding of this type of work. Expansion and upgrade of the communications system is being undertaken as this is required for operation of the new controller and firmware. The 2011/12 tender for this work is currently approximately 93% complete. The 2013 tender has been awarded this past summer and the contract is pending execution. ATMS system enhancements are also being implemented. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
129	7045076	Traffic Operations	Office of the City Engineer	New Signals/Signal System Improvements	2,102,687	2,335,245	232,558	2,102,687	2,332,249	(229,562)	2,996	J. Wolf	-	Ongoing	This project is typically used to refurbish and rebuild signalized intersections across the City. Since 2007, these funds have been used to convert traffic signals in the City to LED technology. About 90% of all signalized intersections have now been upgraded, with completion of the conversion scheduled for the Summer of 2013. Thereafter, this project will again be used for signal infrastructure reconstruction. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred and a recovery of expenses received but not budgeted (i.e. development related signals are recovered from the developer and are not budgeted for).

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
130	7109004	Traffic Operations	Office of the City Engineer	LED Signal Replacement	200,000	200,000	-	200,000	-	200,000	200,000	J. Wolf	-	Ongoing	This project is used for the replacement of LED traffic signals as they reach the end of their useful lives. These units are guaranteed by manufacturer warranty for five years, although the units' actual working life may extend beyond this time period. Replacement will begin after full conversion to LED traffic signals has occurred. We expect the replacement to begin in the Fall of 2013.
131	7121002	Traffic Operations	Office of the City Engineer	Parking Garage Improvements	256,950	269,612	12,662	256,950	189,057	67,893	80,555	J. Wolf	-	Fall 2013	All works are complete and the project can be closed following release of holdback and final project reconciliation. As per CAO-2401, the project is expected to have a surplus of approx. \$50,000 and these funds will be transferred to 7131114 - 2013 Parking Garage Improvement. Funding source variance is attributed to a contract holdback that has not yet been released.
132	7121010	Traffic Operations	Office of the City Engineer	Parking Enforcement - Handheld Replacement	151,200	151,200	-	151,200	109,795	41,405	41,405	J. Wolf	-	2014	Equipment has been received and is in use. Additional software integration is required before full commissioning is completed. The process is expected to be completed by early 2014.
133	7131114	Traffic Operations	Office of the City Engineer	2013 Parking Garage Improvement	200,000	207,113	7,113	200,000	71,819	128,181	135,294	J. Wolf	-	Winter 2013	Three tenders have been awarded and depending on the weather conditions, the work is anticipated to be completed by Winter 2013. Funding source variance is attributed to a contract holdback that has not yet been released.
134	7132014	Traffic Operations	Office of the City Engineer	Video Detection Traffic Program	2,000,000	-	(2,000,000)	2,000,000	-	2,000,000	-	J. Wolf	-	May 2016	The specifications for the procurement tender for video detection cameras are being finalized. We are anticipating a 2013 tender call followed by award of tender by City Council in late 2013 or January 2014. Delivery of video detection camera systems will likely begin in mid April of 2014 and then be staggered through the balance of 2014. Installation will begin in early May 2014 and likely continue for 2 years. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
135	7135001	Traffic Operations	Office of the City Engineer	Parking Equipment Replacement	106,000	106,000	-	106,000	103,164	2,836	2,836	J. Wolf	-	Winter 2013	RFO's and PO's are in process.
136	7121009	Fleet Operations	Office of the City Engineer	2012 Fleet Replacement	1,750,000	1,750,000	-	1,750,000	725,320	1,024,680	1,024,680	A. Marazita	-	2013	Tenders have been issued for Units 1085 (Garbage Packer) and 1326 (Dump Truck with a hiab crane). Project is expected to be on budget and to be finalized approximately 4 months after Council approval. The approval process could delay the closure of the project by year end.
137	7131112	Fleet Operations	Office of the City Engineer	2013 Fleet Replacements	1,240,000	1,240,000	-	1,240,000	530,571	709,429	709,429	A. Marazita	-	2014	Tenders have been issued for Units 761/762 (Utility Trucks) and 1320 (Sewer Vactor). Project is expected to be on budget and to be finalized approximately 4 months after Council approval. The approval process may delay the closure of the project by year-end.
138	7131113	Fleet Operations	Office of the City Engineer	2013 Fleet Equipment Additions	25,000	25,000	-	25,000	18,919	6,081	6,081	A. Marazita	6,081	CLOSED	Mini Van for the Fire Department has been ordered and paid. Project has been closed.
139	7994523	Fleet Operations	Office of the City Engineer	99 Fleet Management	334,705	351,190	16,485	334,705	333,231	1,474	17,959	A. Marazita	-	2013	This project is for the implementation of the corporate system. Bar code equipment and other hardware are scheduled for purchase in 2013 pending an upgrade of the fleet management system, after which, this project will be closed. Funding source variance is attributed to miscellaneous general revenue received over and above what was estimated and interest income earned in prior years (pre 2004) but not budgeted.
140	7014532	LRWRP	Office of the City Engineer	LRWRP Expansion/Upgrade	111,500,000	108,101,384	(3,398,616)	111,500,000	111,257,249	242,751	(3,155,865)	J. Baker	300,000	Dec. 2013	Construction of the last phase is now complete with some deficiencies. A completion report for the entire project is anticipated to go to Council in late 2013. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, there is an outstanding claim from the Town of La Salle which has not yet been finalized.
141	7091009	LRWRP	Office of the City Engineer	LRWRP - Annual Repair Costs	4,350,000	4,360,810	10,810	4,350,000	2,976,803	1,373,197	1,384,007	A. Bietola	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Funding source variance is attributed to the amount that has been transferred from the dedicated reserve to the project to cover higher than anticipated incurred expenditures as approved by Council.
142	7092006	LRWRP	Office of the City Engineer	LRWRP Grit System Improvement	4,000,000	4,000,000	-	4,000,000	148,990	3,851,010	3,851,010	E. Valdez	-	Sept. 2015	Stantec Consulting delivered a final report with the "Opinion of Probable Cost". The original total estimated cost doubled due to the regulatory requirement to upgrade the facility to meet current fire and electrical codes. Additional funding was requested during the 2013 Capital Budget process to address the regulatory upgrade. We are currently in the process of defining the scope for an RFP to hire a Consultant to produce a Construction Tender package.

Appendix A: Capital Variance Report - As at September 30, 2013

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	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
143	7131016	LRWRP	Office of the City Engineer	Odour Control Study at LRWRP	75,000	75,000	-	75,000	7,157	67,843	67,843	P. Drca	-	Dec. 2014	Currently contacting suppliers for various products to implement recommendations from Stantec Consulting "Final Odour Study Report". Options are being evaluated and then proceed with testing to determine whether recommendations are successful in mitigating odours. One supplier has been selected and a costing proposal is in the works.
144	7051017	LRPCP	Office of the City Engineer	Little River PCP Final Clarifier	1,250,000	1,250,000	-	1,250,000	1,235,882	14,118	14,118	C. Manzoni	10,000	Oct. 2013	The maintenance period has been completed and the project is almost complete pending final payment for manuals/as-builts documentation as well as the consultant billing.
145	7072161	LRPCP	Office of the City Engineer	Little River Pollution Grit Improvements	1,150,000	1,150,000	-	1,150,000	380,441	769,559	769,559	C. Manzoni	-	Sept. 2014	The initial construction was aimed to reduce problems with freeze-up of grit containers. With that work complete, the remaining work is to review the current grit removal systems for improved efficiencies with respect to organics removal, drying and reduced overall disposal costs. An accurate budget variance cannot be determined at this time until the review of the current grit system is complete and the work tendered.
146	7091011	LRPCP	Office of the City Engineer	Little River PCP - Annual Repair Costs	4,421,000	4,499,852	78,852	4,421,000	2,558,464	1,862,536	1,941,388	C. Manzoni	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Funding source variance is attributed to the amount that has been transferred from the dedicated reserve to the project to cover higher than anticipated incurred expenditures as approved by Council.
147	7093001	Lab Environmental	Office of the City Engineer	Heat Alert Response System (HARS)	150,000	235,000	85,000	150,000	162,462	(12,462)	72,538	K. Richters	-	Ongoing	The funds currently in this capital project will continue to be used for the Heat Alert and Response program. In January 2013, the City of Windsor signed an amended MOA with Health Canada which will provide additional funding (\$10,000 in 2013/2014) for a feasibility report on reducing heat at City parks and public spaces. The campaign is continuing in 2013 with additional work underway to develop a proactive urban heat island strategy with the additional funding from Health Canada that was received in the Fall of 2013 (\$30,000). 100% of the funds are grants from Health Canada. Funding source variance is attributed to federal grant monies received over and above what was initially budgeted.
148	7121029	Lab Environmental	Office of the City Engineer	Flow Monitoring Equipment	300,000	300,000	-	300,000	81,064	218,936	218,936	C. Manzoni	-	2015	Initial equipment has been supplied and installed. Subsequent equipment is to be purchased following evaluation.
149	7122001	Lab Environmental	Office of the City Engineer	RTB Optimization Study	195,000	137,500	(57,500)	195,000	149,193	45,807	(11,693)	P. Drca	-	May 2014	As per the study funding agreement with Environment Canada and CR281/2012, the deliverables were submitted and the optimization study is in progress (50%). Funding source variance is attributed to outstanding recoveries that have not yet been quantified with the federal government and transferred to the project.
150	7131009	Lab Environmental	Office of the City Engineer	Combined Sewer Overflow Reporting	80,000	80,000	-	80,000	-	80,000	80,000	P. Drca	-	Feb. 2014	Consultant proposal has been received and the project has commenced and is anticipated to be on budget.
151	7105001	Environmental Services	Office of the City Engineer	Waste/Recycling Transition Costs	9,487,256	6,327,233	(3,160,023)	9,487,256	6,951,875	2,535,381	(624,642)	M. Sonego	-	Dec. 2016	The purpose of this project is to track the transition costs of moving employees from wasterecycling collection to other areas within Public Works as per CR270/2010. Although all costs are currently in line with the budget for the project, an accurate budget variance cannot be estimated at this time. A separate status report on the transition costs is reported to City Council based on year-end figures and will continue on an annual basis for the life of the project. Funding source variance is attributed to outstanding recoveries that have not yet been fully transferred to the project.
152	7111006	Environmental Services	Office of the City Engineer	Public Spaces Recycling	90,000	146,133	56,133	90,000	119,013	(29,013)	27,120	K. Richters	-	Dec. 2014	To date, three waste audits have been done in three City parks. The first audit was done in all three parks prior to installation of the recycling containers and two other audits in the same three parks following the installation of the recycling containers. The completed waste audit report was received in late 2012, indicating success in attempting to divert plastic recyclable containers from other waste going to the landfill. The audit report is being sent to Stewardship Ontario to finalize the requirements of the grant application. We are expecting to receive more funds as a result of meeting the requirements of the grant application. A report will be sent to Council on the results of the pilot program and plans on expanding the program to other parks or City arenas. 100% of the funds are grants from Stewardship Ontario. Funding source variance is attributed to a recovery of expenses received but not budgeted.
153	7091010	Pumping Stations	Office of the City Engineer	Pumping Stations - Annual Repair Costs	2,335,000	2,335,417	417	2,335,000	1,466,354	868,646	869,063	S. Mannina	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Funding source variance is attributed to a miscellaneous recovery for sewage surcharge offsetting total costs incurred which was not originally budgeted.

Appendix A: Capital Variance Report - As at September 30, 2013

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	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
154	7102003	Pumping Stations	Office of the City Engineer	Southwood Lakes Shore Restoration	180,000	180,000	-	180,000	23,796	156,204	156,204	J. Guidolin/ C. Manzoni	-	Dec. 2014	Lake Grande at Southwood Lakes shoreline restoration has been delayed due to the lack of a property easement surrounding the lakes. Legal/Property is looking at acquiring that easement. Project will have to be re-tendered and completion is dependent upon the time the easement is acquired. Possible completion is expected by the end of 2014.
155	7001225	Parks and Facility Operations	Office of the City Engineer	Designated Substance Remediation	352,274	355,902	3,628	352,274	272,156	80,118	83,746	T. Graziano	-	Ongoing	This program will fund the expense occurred when either Hazardous or Designated Substances, as defined in Ontario Regulation 490/90 of the OH&S Act, are encountered, either through maintenance or construction activities and required to be properly managed in municipal buildings. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.
156	7031134	Parks and Facility Operations	Office of the City Engineer	Water Back Flow Prevention Devices	321,607	322,136	529	321,607	105,623	215,984	216,513	M. Smithson	-	Ongoing	This is an ongoing project with various backflow prevention devices needing replacement and continuous upgrade due to Health and Safety requirements. This project is expected to continue for several years. No variance is expected. The work is expected to get tendered to ensure the City is compliant with regulatory bylaws. Additional budget requirements for the future will be brought forward as needed. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.
157	7053035	Parks and Facility Operations	Office of the City Engineer	Corporate-Wide Security System	406,111	423,509	17,398	406,111	349,160	56,951	74,349	D. Thachuk	-	Ongoing	Corporate Wide Security includes items such as: card access equipment, security systems, cameras, monitors, digital video recording devices, customer service counters, electric strikes with door release buttons, mag locks, door hardware and exterior lighting. This program would fund the necessary modifications, expansions and upgrades to existing systems as well as installing new infrastructure, as required, where none has previously existed. Existing surplus is committed towards installing CCTV and card access equipment at both Parks' McDougall offices. Funding source variance is attributed to funds received but not budgeted for recovery of expenses and an outstanding contract holdback not yet released.
158	7073051	Parks and Facility Operations	Office of the City Engineer	Mackenzie Hall	925,000	990,000	65,000	925,000	861,363	63,637	128,637	D. Thachuk	-	Dec. 2014	This capital project is used to track capital costs related to Mackenzie Hall. Work pending at Mackenzie Hall includes installing hand rails inclusive of concrete foundation replacement, some minor exterior woodwork restoration and renovations to the 2nd floor public washrooms. No variance is projected at this time. Funding source variance is attributed to a recovery of expenses and donations received to offset incurred costs which were not budgeted.
159	7085008	Parks and Facility Operations	Office of the City Engineer	Roof Replacement	2,679,260	2,684,917	5,657	2,679,260	2,297,447	381,813	387,470	D. DeSants	-	Ongoing	Funds are intended for capital repairs to existing roofs. This capital project is ongoing. No variance is projected. Funding source variance is attributed to miscellaneous revenues and recovery of expenses received but not budgeted.
160	7086007	Parks and Facility Operations	Office of the City Engineer	Health & Safety	1,242,456	1,242,456	-	1,242,456	874,748	367,708	367,708	T. Graziano	-	2014	This project is ongoing. Costs to this project are health and safety related and usually initiated by an outstanding order or health and safety recommendation. Trip hazards and lighting/safety issues at Huron Lodge are currently being addressed. Variances are difficult to manage due to the nature of the expenditure. No variance is projected at this time.
161	7086008	Parks and Facility Operations	Office of the City Engineer	Accessibility - ODA Requirements	1,098,792	1,098,792	-	1,098,792	451,215	647,577	647,577	G. Jones	-	Ongoing	This project was established to pay for costs related to AODA requirements to improve the built environment to meet revised Provincial and FADS standards anticipated to be released in 2014. Works at Forest Glade Arena, Family Aquatics Complex and Patterson Park are currently underway. Access to these funds is restricted to only projects identified and approved by the Windsor Accessibility Advisory Committee.
162	7091015	Parks and Facility Operations	Office of the City Engineer	Fire Hall Capital Repairs	355,004	356,504	1,500	355,004	176,994	178,010	179,510	M. Smithson	-	2014	This project was established for ongoing capital repairs at the various firehalls across the corporation. Costs related to minor repairs at Fire Prevention and Fire Hall #1 will be charged to this project in 2014. No variance is being projected. Funding source variance is attributed to a minor recovery of expense that was received but not budgeted.
163	7101016	Parks and Facility Operations	Office of the City Engineer	Concrete Approaches/Sidewalks	40,000	40,000	-	40,000	-	40,000	40,000	M. Smithson	-	2013	This project was established for ongoing capital repairs to sidewalks and approaches to City facilities. In 2013, the funds in this project will be used for concrete work at Kew Dr. Fire Station and Fire Apparatus. No variance is projected.
164	7101017	Parks and Facility Operations	Office of the City Engineer	2010 City Hall Campus Renovations	436,810	436,810	-	436,810	435,781	1,029	1,029	M. Smithson	3,278	CLOSED	Additional funding was approved in 2012 to complete the final phase of this project which included the renovations to the Finance Department. This work is complete and final reconciliation was completed. Project has now been closed.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
165	7101025	Parks and Facility Operations	Office of the City Engineer	The Bistro - Lease Re-negotiation	343,993	344,611	618	343,993	172,170	171,823	172,441	T. Sabelli	100,000	2013	This project is to remain open to meet the City's obligations for metering and signage as it relates to the business operations. Funding source variance is attributed to a recovery of expenses for temporary financing costs that was charged to the project.
166	7109900	Parks and Facility Operations	Office of the City Engineer	Riverside Arena - Disposition	3,933,500	12,000	(3,921,500)	3,933,500	420,695	3,512,805	(408,695)	J. Miceli/M. Stamp	-	Ongoing	This capital project will be fully funded from the eventual sale of the site. All capital related work has been completed. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
167	7109902	Parks and Facility Operations	Office of the City Engineer	Edward St. Centre - Demolition	798,000	-	(798,000)	798,000	54,029	743,971	(54,029)	M. Stamp/W. Al-Yassini	-	TBD	This capital project will be fully funded from the eventual sale of the site. Tenders have closed and demolition is expected to begin. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
168	7109903	Parks and Facility Operations	Office of the City Engineer	Adstoll Arena - Demolition	703,000	-	(703,000)	703,000	8,683	694,317	(8,683)	J. Miceli/M. Stamp	-	TBD	This capital project will be fully funded from the eventual sale of the site. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
169	7115001	Parks and Facility Operations	Office of the City Engineer	350 CHS Appraisals/Reports	150,000	16,724,612	16,574,612	150,000	111,210	38,790	16,613,402	F. Isabelle-Tunks	-	TBD	As per CR140/2012, the funding in this project will be used to obtain appraisals, building condition reports and other reports, inspections or testing which is necessary to assist in the financial analysis of constructing a new City Hall building. A placeholder budget has recently been approved by Council and the transfer of approved surplus ISF/RInC funds along with other identified project surpluses has partially been made creating the funding source variance. Note that this project has another \$18m set aside as a placeholder as part of the 2013 enhanced capital plan. In total, there is approx. \$34.75m (\$4.75m project surplus reallocation already approved by Council, \$12m ISF/RInC surplus and \$18m enhanced capital plan placeholder) set aside for the new City Hall facility. Although placeholder funding has been approved, no dollars beyond \$150,000 will be expended prior to formal approval by City Council on the project.
170	7119005	Parks and Facility Operations	Office of the City Engineer	College Avenue Repurposing	500,000	7,000	(493,000)	500,000	6,343	493,657	657	M. Stamp	-	Sep. 2014	At its meeting of March 18, 2013, Council approved the lease of 3325 College Avenue to Windsor Essex Community Health Centre (WECHC). The City has a requirement to complete \$500,000 in leasehold improvements to the building. WECHC's leasehold costs are estimated at just under \$2.0M. WECHC has until March 20, 2014 to receive LHIN and Ministry of Health approval for the funding of the necessary leasehold improvements to turn this former community centre into a medical clinic. The City has no obligation to spend its money until LHIN and MoH approvals are received. Once LHIN and MoH approvals are received, the medical clinic is scheduled to open September 1, 2014. Funding source variance is attributed to outstanding approved funding not yet transferred to the project which will occur in future years when the funds become available.
171	7119006	Parks and Facility Operations	Office of the City Engineer	Art Gallery Acquisition	3,332,554	-	(3,332,554)	3,332,554	2,577,998	754,556	(2,577,998)	T. Graziano	-	2016	As part of the purchase of the Art Gallery, the security system, including the CCTV surveillance card access systems, will be upgraded/updated; Signage will be installed to represent the new conditions; and moveable walls will be installed for the Art Gallery to accommodate the move from the first floor. The capital project is ongoing. No variance is projected. Funding source variance is attributed to approved Debt Reduction Plan funding not available until 2016.
172	7119007	Parks and Facility Operations	Office of the City Engineer	U of W/Windsor Armouries Development	10,000,000	1	(9,999,999)	10,000,000	1	9,999,999	-	O. Colucci	-	TBD	This project reflects Council's commitment of \$10 million to the University of Windsor for the Armouries Development downtown initiative. Administration has reported back to Council outlining the expected timing and triggering milestones relative to the individual payments which in total will amount to the \$10 million previously approved by Council as part of the capital budget. A further report to Council is being prepared amending the milestones for payment release.
173	7121025	Parks and Facility Operations	Office of the City Engineer	District Energy Chiller - Family Aquatics Complex	1,927,400	1,052,191	(875,209)	1,927,400	1,541,931	385,469	(489,740)	D. Sadler/J. Baker	-	Dec. 2013	This project is being administered by the City on behalf of District Energy, who will be fully funding all expenditures, therefore, no budget variance is anticipated. The chiller plant being upgraded is adjacent to the City's new Family Aquatic Centre thus it became efficient to administer the project through the City and the FAC contractor. The Chiller project is complete and a bill is being put together to be submitted to District Energy. Funding source variance is attributed to a contract holdback that has not yet been released.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance: Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
174	7125002	Parks and Facility Operations	Office of the City Engineer	Willistead Improvements - M264/2012	577,207	277,757	(299,450)	577,207	11,024	566,183	266,733	J. Wilson	-	2025	Per M264-2012 Council approved \$150,000/year over 10 years funded from the 2016 and 2017 Debt Reduction Plan. Funds are to repair Willistead Manor House, Willistead Manor Coach House, Willistead Manor Gate House and Willistead Site/Grounds. Funding source variance is attributed to \$150,000 for two years not available to be transferred until 2016.
175	7129000	Parks and Facility Operations	Office of the City Engineer	Capitol Theatre Capital Improvements	2,075,438	2,093,514	18,076	2,075,438	1,124,633	950,805	968,881	D. Thachuk	-	Dec. 2014	This project is funding multiple capital improvement projects at the Capitol Theatre. Currently there are no variances being projected. Upon the completion of all the building improvements, any surplus remaining will be transferred into a newly created Capitol Theatre Maintenance/Development Reserve Fund (F193) which will be used for future maintenance and development works at the Capitol Theatre, as per CR38/2012, dated February 21, 2012. Funding source variance is attributed to an outstanding contract holdback not yet released.
176	7129002	Parks Operations	Office of the City Engineer	Regional Parks	1,448,871	1,448,872	1	1,448,871	323,816	1,125,055	1,125,056	M. Clement	-	2014	Partial funds will be used at Ford Test Track for picnic shelters and drainage. These works are anticipated to be complete by November 2013. Other works identified are for renovations to the Coventry Gardens building. Work on the building is anticipated to start in September of 2013. No variance is expected at this time.
177	7129003	Parks Operations	Office of the City Engineer	Neighbourhood Parks	664,668	664,668	-	664,668	536,060	128,608	128,608	M. Clement	-	2014	Funds are currently earmarked for playground equipment, pathways and a new multi-purpose sports court at Meadowbrook Park. No variance is expected at this time.
178	7129004	Parks Operations	Office of the City Engineer	New Parks	382,137	382,137	-	382,137	362,747	19,390	19,390	M. Clement	-	2013	Funds are earmarked to complete final works at Wildwood Park. No variance is anticipated at this time.
179	7129005	Parks Operations	Office of the City Engineer	Structures	236,789	236,789	-	236,789	29,826	206,963	206,963	M. Clement	-	2013	An additional bridge at Ojibway and a picnic shelter at Mic Mac is anticipated to be completed in the Fall of 2013. No variance is expected at this time.
180	7129006	Parks Operations	Office of the City Engineer	City Beautification & Gateways - Maintenance/ Refurbishment	2,080,455	2,080,455	-	2,080,455	447,305	1,633,150	1,633,150	M. Clement	-	2015	The medians on Wyandotte St. E. between Glidden Ave. and St. Rose Ave. are anticipated to be completed in October 2013. Remaining funds will be used for Drouillard Road underpass and the next phase of median improvements on Wyandotte St. E. (St. Rose to St. Paul and George to Pilette). No variance is projected.
181	7129007	Parks Operations	Office of the City Engineer	Parking Lots	78,889	78,889	-	78,889	7,981	70,908	70,908	M. Clement	-	2013	Funding will be used to expand the existing John Atkinson Memorial Centre parking lot in the Fall of 2013. No variance is expected on this project.
182	7129009	Parks Operations	Office of the City Engineer	Equipment Removal	254,000	254,000	-	254,000	(13,948)	267,948	267,948	M. Clement	-	Ongoing	A system-wide audit will be conducted in the Fall of 2013 to set priorities for removals. An RFP for the audit has been prepared and is anticipated to be completed in November 2013. No variance is expected.
183	7129011	Parks Operations	Office of the City Engineer	Community Parks	1,003,775	1,007,633	3,858	1,003,775	764,577	239,198	243,056	M. Clement	-	2013	Drouillard Park sports courts are scheduled to be renovated in the Fall of 2013. Captain Wilson Splash pad is expected to be completed by October 2013. No variance is expected. Funding source variance is attributed to a contract holdback that has not yet been released.
184	7129012	Parks Operations	Office of the City Engineer	Trails	25,358	25,358	-	25,358	17,267	8,091	8,091	M. Clement	-	2013	Residual funding will be utilized for minor improvements at Shawnee Park.
185	7129013	Parks Operations	Office of the City Engineer	Parks Master Plan	166,542	166,542	-	166,542	8,357	158,185	158,185	M. Clement	-	2015	Parks Masterplan is ongoing. The funds from the 2013 Capital budget will be utilized to collect public input and compile a final report. The project is anticipated to be completed in 2015. No variance is expected.
186	7129014	Parks Operations	Office of the City Engineer	Parkland Acquisitions	-	-	-	-	8,666	(8,666)	(8,666)	M. Clement	-	Ongoing	The existing deficit will be funded from the sale of surplus parkland in 2014.
187	7129015	Parks Operations	Office of the City Engineer	Partnerships	50,000	50,000	-	50,000	27,041	22,959	22,959	M. Clement	-	2014	These funds are to be used to match community partnerships in 2013/2014. No variance is expected.
188	7132015	Parks Operations	Office of the City Engineer	Riverfront Trail - CRIP Plan	1,400,000	-	(1,400,000)	1,400,000	-	1,400,000	-	M. Sonego	-	Ongoing	Public consultation is ongoing regarding an update to the 2000 CRIP document. Funding source variance is attributed to the approved 2013 enhanced capital plan funding not available until future years from the Debt Reduction Plan.
189	7032202	Forestry	Office of the City Engineer	City Tree Removals	4,384,130	4,410,280	26,150	4,384,130	4,660,474	(276,344)	(250,194)	B. Roesel	-	2016	The Ash removals and replacements are finished. The Tree Reserve Account will be paid back from the funding to be received in this project in years 2014, 2015 & 2016. Any additional funding that is required will be addressed during the 2015 capital budget process. Funding source variance is attributed to approved Ward funds received but not budgeted to offset costs incurred.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
190	7129001	Forestry	Office of the City Engineer	Area Trim Contract	161,250	189,250	28,000	161,250	3,999	157,251	185,251	B. Roesel	-	2014	Minimal work has begun and a tender is anticipated to get awarded by September. Project is anticipated to come within budget. Funding source variance is attributed to approved Ward funds received but not budgeted to offset costs incurred.
191	7131021	Forestry	Office of the City Engineer	2013 Tree Maintenance Backlog	500,000	11,600	(488,400)	500,000	11,537	488,463	63	B. Roesel	-	2014	Funds are being used to reduce tree maintenance backlog and provide some preventative maintenance. Project is anticipated to be on budget and completed in 2014. Funding source variance is attributed to the approved 2013 enhanced capital plan funding not available until future years from the Debt Reduction Plan.

Capital Variance Report
As at September 30, 2013



Mayor's Office

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
192	7121026	Mayor's Office	Mayor's Office	Events - Bid Preparations	315,000	100,000	(215,000)	315,000	3,095	311,905	96,905	N. Coleman	-	Ongoing	This project funding will be used towards new opportunities that will be brought back before City Council on a go-forward basis as they arise. Funding source variance is attributed to the approved 2013 enhanced capital plan funding not available until future years from the Debt Reduction Plan.
193	7121027	Mayor's Office	Mayor's Office	FINA World Swimming Championship	200,000	200,825	825	200,000	146,091	53,909	54,734	N. Coleman	-	2016	This project is in the early stages and is anticipated to be on budget. Funding source variance is attributed to recoveries of temporary financing costs charged to the project.

Capital Variance Report
As at September 30, 2013



Office of the City Clerk

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
194	7029065	Records and Elections	Office of the City Clerk	Records Management	1,375,000	1,386,311	11,311	1,375,000	1,089,691	285,309	296,620	C. Scarpelli	-	Dec. 2016	This project has three components as outlined below: 1. Retention By-law - The records retention by-law 21-2013 was approved by City Council on February 4, 2013. Ongoing corporate-wide training of departments to communicate the retention by-law is currently underway with a completion date targeted for late 2013. 2. Corporate Records Centre - Costs for the project include staffing requirements to input files into the box management system and to transfer files to the building for storage and easy retrieval. 3. Livelink (Opentext) Management System - A department-by-department rollout of LiveLink File Management System is 85% complete. It involves the creation of searchable databases as a best practice for record keeping and allows for compliance with the Municipal Act and Municipal Freedom of Information and Protection of Privacy Act. Funding source variance is attributed to a recovery of expenses received but not budgeted.
195	7121005	Records and Elections	Office of the City Clerk	Electronic Agendas	144,406	144,406	-	144,406	-	144,406	144,406	C. Scarpelli	-	Dec. 2014	The goal of this project is to implement an electronic agenda management solution that will replace our existing manual process for Council/Standing Committee agendas, minutes and its supporting documentation. This will ultimately reduce the use of paper by reducing the manual distribution of weekly council-related items while at the same time improving the business process. At a minimum, the solution will streamline and automate workflows for quicker approvals of reports and accessibility to supporting documents, streamline the agenda process corporately but mainly in the Office of the City Clerk, and allow for the quick sharing and editing of reports during the approval/signing process. A Steering Committee along with a functional team will guide the project through the Request for Proposal phase according to the Project Charter. An Information Technology team will provide services and support to satisfy the technical and business requirements of the project.
196	7081015	Human Resources	Office of the City Clerk	Health & Safety Issues	60,000	60,000	-	60,000	22,713	37,287	37,287	J. Ryckman	-	Ongoing	This project was created to fund health and safety issues arising from Ministry of Labour orders, new work processes or legislative changes and requirements for the Corporation and budgeted annually. Approved and remaining funding will be used to conduct asbestos surveys at the 130 city sites, per regulation 839 of the Occupational Health & Safety Act. In 2013, asbestos surveys will be conducted in the Crawford Yard and South Windsor Arena buildings. Also, designated specialized areas will be addressed.
197	7091017	Human Resources	Office of the City Clerk	AODA Implementation	132,000	132,000	-	132,000	60,461	71,539	71,539	G. Jones	-	Dec. 2021	Customer Service Standard - Municipalities must comply with the Customer Service Standard Regulation by January 2010 and these deadlines were met. The compliance requirements included developing, documenting and adherence to specific policies, procedures and practices on providing goods and services to persons with disabilities and providing training to all who interact with the public or third parties on the municipalities behalf. The Integrated Standard (includes Accessible Information and Communication, Employment, Transportation and Design of Public Spaces Standards) has now been enacted and as such the Corporation will be legislatively required to ensure that all requirements are met within the necessary timelines. In addition to the substantive requirements to eliminate barriers for our customers and employees with disabilities, the City of Windsor will also be required to communicate details on these standards externally and internally, provide training on these standards and document required policies and procedures and plans. Municipalities must file accessible reports with the Ministry showing that legislated requirements are met for each of the standards. Additional funding has been requested to come from the 2014 capital budget process to meet compliance.
198	7125000	Human Resources	Office of the City Clerk	Online Learning Program	40,000	40,000	-	40,000	-	40,000	40,000	V. Mihaló	-	Dec. 2016	This capital project will create online learning programs for courses currently offered by Human Resources Health and Safety Advisors over the next 5 years. They include the Fuelling/Refuelling, Commercial Motor Vehicle Inspection, Noise Training, Traffic Control roadway operations and Corporate Equipment Safety Program. Further online training will include Corporate Learning and Development workshops facilitated by Human Resources staff for Management courses. To date, a number of challenges with the current provider along with the delivery of the training to staff was not compatible with our current systems. We are in the process of researching and evaluating a list of providers to meet our needs.

Capital Variance Report
As at September 30, 2013



Office of the Chief Financial Officer

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
199	7074195	Financial Planning	Office of the CFO	Huron Lodge - Temporary Financing Costs	3,600,000	3,600,000	-	3,600,000	2,000,746	1,599,254	1,599,254	V. Ferranti	-	2013	A separate project was established to track temporary financing costs of the new Huron Lodge facility following substantial completion. Initially this project was to be funded from the issuance of debentures. As per the Debt Reduction Plan model approved in the 2007 Capital Budget, the additional funding required for the facility including all accrued financing costs was funded in 2013.
200	7073020	Corporate Asset Planning	Office of the CFO	Tangible Capital Assets (TCA)	1,750,000	1,879,536	129,536	1,750,000	1,024,215	725,785	855,321	M. Osborne	-	2015	The status of the TCA project is as follows: 1. PSAB 3150 – complete 2. Hansen Sustainability (upgrade to web version and database change) – complete 3. Facility work order management system (Facility 360) – Phases 1, 2 and 3 live and monitoring. 4. Parks work order management system – not started - waiting on Asset Planning Division; 5. Pollution Control work order management system – Determined they will upgrade Antereo at this point, will revisit in 2014 timing and need for change based on review of current asset data for AMP's to see what changes are required and what solution would be best. 6. Asset Management Forecasting – Selected an initial financial forecasting tool to address immediate need in 2013 for Mill grant. Will be looking at a more robust solution in 3 years once policies and procedures are defined and assets without CMMS solutions are in place (namely parks and potentially a change for water reclamation) Based on AM Governance project some activities not yet started may become part of the Asset Planning Division corporate work plan. Funding source variance is attributed to a recovery of internal staff time that was not budgeted. With the Asset Planning division put in place Q1 2013 efforts are starting up to launch many of these projects in 2013 and some into 2014 and 2015.
201	7085900	Corporate Asset Planning	Office of the CFO	Corporate Energy Reduction Measures	3,002,975	2,570,613	(432,362)	3,002,975	2,458,660	544,315	111,953	S. Grando	-	Ongoing	The construction work related to the corporate wide energy efficiency project is substantially completed. The Monitoring & Verification phase has commenced and will be completed in September 2013. Funding source variance is attributed to future annual corporate savings not realized yet. As per CR211/2008, the payback period is approximately 5.4 years.
202	7093907	Corporate Asset Planning	Office of the CFO	Asset Management Governance & Program Review	550,000	550,000	-	550,000	390,893	159,107	159,107	M. Osborne	100,000	June 2014	The initial phase of this project has been approved by the SDR steering committee to close. The creation of the Council-approved Asset Planning division was completed in January 2013. Corporate Asset Planning will be using the remaining funds towards finalizing the first corporate asset management plans which are also a requirement under the Mill grant for December 31, 2013.
203	7131004	Corporate Asset Planning	Office of the CFO	LRWRP Turbo Air Blowers	750,000	405,200	(344,800)	750,000	-	750,000	405,200	S. Grando	-	Feb. 2014	The detailed engineering study has been completed and Council formally approved the installation of the Turbo Air Blowers. The project is anticipated to be completed by early 2014. Funding source variance is attributed to expected recovery of expenses that have not yet materialized.
204	7131005	Corporate Asset Planning	Office of the CFO	LRWRP Back Up Generator Upgrade	270,000	270,000	-	270,000	-	270,000	270,000	S. Grando	-	July 2014	This project is expected to start in November/December of 2013.
205	7131117	Corporate Asset Planning	Office of the CFO	Asset Management - Service Design	600,000	600,000	-	600,000	-	600,000	600,000	M. Osborne	-	2017	Funding in this project is being reserved for the execution of the following projects but not limited to (i.e. life cycle costing, capital investment business case, level of service, integration of operational data to corporate data repository and enhancement of asset level detail) to create a corporate Asset Management structure and procedures for closer alignment of asset needs to capital budget forecasting.
206	7029066	Taxation and Financial Projects	Office of the CFO	Boundary Adjustment	6,882,807	3,882,807	(3,000,000)	6,882,807	5,229,430	1,653,377	(1,346,623)	O. Colucci	-	2014	This project was established to acquire the annexed land from the Town of Tecumseh and the County of Essex. As per the 2013 5-Year Capital Plan, this project will be fully funded by 2014. Funding source variance is attributed to the timing of approved funding which will take approximately another year to fully fund the project.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
207	7061928	Taxation and Financial Projects	Office of the CFO	Clery Transition Costs	3,766,575	3,834,956	68,381	3,766,575	4,261,010	(494,435)	(426,054)	J. Guthrie	-	2016	As per CR473/2006, this project is anticipated to be closed after all obligations of the definitive agreement have been completed with St. Clair College. The source of funding for this project is based on the previous annual net budget of the Clery and Chrysler Theatre. The closing of Fund 167 (Clery Development Reserve) also contributed residual funds of approximately \$349,000. This project will be funded gradually over several years; however, the bulk of the City's obligations under the sale agreement are in the first two years. Consequently, this project will be in a deficit position until such time as funding sources "catch up" with incurred costs. This is anticipated to occur in 2016. At that time, the project will be considered complete and will be closed. Funding source variance is attributed to the annual operational savings from the Clery that have not yet been transferred.
208	7113001	Taxation and Financial Projects	Office of the CFO	International Children's Games	2,500,000	2,049,330	(450,670)	2,500,000	1,559,198	940,802	490,132	J. Guthrie	-	2013	The games were scheduled in August 2013 and remains on budget. To date, all expenditures have yet to flow through the project. Funding source variance is attributed to estimated sponsorship monies received to date below what was anticipated/required.
209	7009015	Info. Technology	Office of the CFO	2000 Smart Community Initiative	2,082,219	2,221,134	138,915	2,082,219	1,909,524	172,695	311,610	H. Turnbull	-	2018	This project was setup to provide for improved delivery of City Services using the Internet and other related technologies. The budgeted funds were requested to provide for setup, maintenance, membership fees and renewal of licenses, etc., required to provide online services. The project is still ongoing. Funding source variance is attributed to interest income earned in prior years (pre 2004), internal rental recoveries and user fees received but not budgeted.
210	7012022	Info. Technology	Office of the CFO	PeopleSoft Management System	5,838,000	5,883,645	45,645	5,838,000	5,422,144	415,856	461,501	P. Evans	-	2015	Phase 1 of this project was implemented in 2003. Phase 2 (i.e. Budget System/Portal) was to begin in 2004, and was completed using Quistica instead. Administration implemented a new operating budget system as part of the SDR Service Based Budget project. Funding for the IT Technical Team Cross Training initiative will continue in support of the required support of the existing system. Further review will be conducted for PeopleSoft expansion with the corporate departmental proposals to the PeopleSoft Managers group and PeopleSoft Governance that will include recommendations from the Corporate HR/Payroll Business Process Review. Electronic Funds Transfer project has kicked off, HRMS Time and Labour and HRMS Employee Portal Implementations, HRMS Workflow Implementation, HRMS Self Service Implementation and Self Service Billing and Payments are under review. Funding source variance is attributed to interest income earned in prior years (pre 2004) and miscellaneous user fees received but not budgeted.
211	7032178	Info. Technology	Office of the CFO	Corporate Telephone System	1,368,451	1,421,682	53,231	1,368,451	927,551	440,900	494,131	N. Synnott	-	Ongoing	This is an ongoing project designed to keep telecommunications infrastructure up to standards. Retirements and personnel changes have caused delays in getting new systems implemented. A number of older systems will be replaced and new technologies will be implemented, including new Unified Communication features, VoIP upgrade to the 311 call centre, and legislated French language auto attendants for Social Services. Mobile device integration, call recording, video conferencing are also features that will be reviewed. With the size and number of systems to be upgraded and evolving technologies this project is expected to be ongoing. Funding source variance is attributed to a recovery of expenses received but not budgeted.
212	7059901	Info. Technology	Office of the CFO	Security Review/ Implementation	889,000	889,000	-	889,000	875,769	13,231	13,231	N. Synnott	-	Ongoing	This is an ongoing project designed to implement security processes to protect City Information and Information Technology assets. Numerous new projects and technology deployments require security assessments, such as laptop encryption, introduction of Wi-Fi and mobile devices require using digital certificates, mobile device management solutions, and online identity management. Information Technology security is an ongoing process that requires constant vigilance. This project is ongoing.
213	7059903	Info. Technology	Office of the CFO	Network Infrastructure Improvement	3,060,715	3,071,071	10,356	3,060,715	2,601,541	459,174	469,530	N. Synnott	-	Ongoing	This is an ongoing project designed to implement the new technologies required to deliver expected levels of technology. Fibre deployments are expensive and it takes a number of years to build up a pool of funds. We coordinate the fibre build with Public Works fibre deployments to reduce the overall costs. We expect a number of sites to be added this coming year. Wi-fi deployments required for mobile access, camera and VoIP projects will require new network switching infrastructure. Increased server and storage infrastructure is required to accommodate growth and VDI (Virtual desktops for mobility options). The data centre core is due for replacement this year. The nature of evolving technology requires this to be an ongoing project. Funding source variance is attributed to a recovery of expenses received but not budgeted.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
214	706900	Info. Technology	Office of the CFO	Electronic Storage/Archive/Retention	590,000	590,000	-	590,000	446,487	143,513	143,513	N. Synnott	-	Ongoing	This is an ongoing project designed to implement new technologies required to secure and improve the delivery of the growing volumes of data. There hasn't been a delay in this project. Backup and archiving technologies are expensive and it takes a number of years to build up a pool of funds required to expend and then eventually replace older technologies. Unstructured file archiving technology is being deployed to extend the life of the backup system. New email archiving integrated with the new Exchange 2010 system is also scheduled. The nature of evolving technology and the replacement of the current backup and recovery system when it reaches end of life requires this to be an ongoing project.
215	7074016	Info. Technology	Office of the CFO	Disaster Recovery	1,274,559	1,367,005	92,446	1,274,559	1,072,873	201,686	294,132	N. Synnott	-	2015	This project will provide a reliable location to house a copy of corporate electronic data with the ability to recover essential systems in the event that the corporate data centre becomes unusable. Funding variance is attributed to a contract holdback that has not been released.
216	7074018	Info. Technology	Office of the CFO	PeopleSoft Upgrade & Direction	890,000	890,038	38	890,000	729,011	160,989	161,027	P. Evans	-	2015	The upgrade of the system Financial Infrastructure (FMS) & People Tools application (2013), FMS Productivity Report Redesign (2012 phase III), HRMS Application of Annual Tax Updates (2013 1st, 2nd, 3rd, 4th qtr.), GL Posting Review, EFT Implementation, Fleet Focus, Integration to Financials, Accidental Death benefit and Parking benefit updates, AP module re-write, and FMS Maintenance Bundles, have been approved as the key projects to be worked on for the PeopleSoft systems' 2013 work plan as per the corporate PeopleSoft Manager's group recommendation and approval by PeopleSoft Governance group. Support for the current version of the FMS System is coming to an end. In order to avoid increased support costs as a penalty for running on an unsupported version, upgrading FMS Infrastructure/People Tool and analysis of third party maintenance support for 2014 has been made top priority. Continuing forward, we will concentrate on post-upgrade application of bundles and other enhancements as additional funding is approved, and then the focus will be to transition to either upgrading the Financial System Software or pursue appropriate Third Party Maintenance for the existing version. The projects will continue as additional budget funding is approved. Funding source variance is attributed to a recovery of expenses received but not budgeted.
217	7075017	Info. Technology	Office of the CFO	Internet Redesign/Improvement/Access	1,650,000	1,650,220	220	1,650,000	791,194	858,806	859,026	A Caro	-	2018	The sites have been launched with the new technology (SharePoint). The new site has the functionality from the previous site. In addition, the site now includes a new mobile-friendly site for the city's website. Testing of the Dashboard (intranet) from home and mobile-friendly version of Dashboard is in progress and will be launched shortly. Upcoming work includes workflows and online forms. A portion of the remaining funds will also be used to address items gathered in the Requirements phase that were not directly related to the "website" portion of the project. These items include workflows, online forms submissions and business intelligence reporting on key performance indicators. The remaining funds will be spent on required licenses and third-party tools and services that integrate with our platform (SharePoint) to allow for implementation of the above items. Funding source variance is attributed to a recovery of expenses received but not budgeted.
218	7075021	Info. Technology	Office of the CFO	AMANDA Projects	900,000	900,000	-	900,000	467,057	432,943	432,943	P. Evans	-	2017	Work on the following initiatives commenced in 2011 with estimated completion dates into 2013 and 2014 and will continue as additional funding is approved: <ul style="list-style-type: none"> - Development Folders, Phase 4 - Online Tax Inquiry Phase II Security and E-commerce Services - Amanda Over the Counter Fee - IT (Budget revenue - phase I of II complete) - Amanda Upgrade to ver. 6 Phase I of III / Amanda OREN Phase II - Amanda Risk Insurance Certificates - RFS/CSR EAI Interface clean up - By-Law Enforcement - Re-inspection Fees - By-Law Enforcement - Fences - By Law Enforcement - File and Zoning By-Law Amendments - PW Utility Cuts - scheduled for end of 2013 go live - Building - Courtesy Inspections fees, - Building - Assignments to Inspectors(wards) - Building - Violation VI Folders Fees - Fire Inspection - Updating Fire Code These projects are now currently underway incrementally as per the Corporate Amanda 2013 work plan that was approved. Funding is available for these projects & plans to allocate funds are being prepared in order to support required major software & infrastructure upgrade estimated to span the next 3 years. Current support & project volumes with limited staffing resources is requiring appropriate prioritization & extended timelines in order to service the required goals.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
219	7101007	Info. Technology	Office of the CFO	Video Communication	150,000	150,007		150,000	31,851	118,149	118,156	E. Larking	-	2015	The purpose of this project was for video display and improved access at locations that have employees without computer access and in meeting rooms where collaboration can significantly improve efficiency and service levels. Stand-Alone video displays for disseminating information to staff without computers is in place at Solid Waste, Crawford Yard, Parks Yard, Huron Lodge (2 units), Lou Romano Water Reclamation Plant and all Fire Stations. These are stand-alone systems for which area managers are responsible for the content. Additional sites will be added as required. As technology is changing so quickly it was a more prudent approach to get these stand-alone units in place first, saving the balance for more efficient and possibly centralized systems as this type of technology becomes optimized and costs are reduced. Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received not budgeted.
220	7112007	Info. Technology	Office of the CFO	Payroll Business Process Review	6,168,352	668,352	(5,500,000)	6,168,352	207,704	5,960,648	460,648	M. Caplin	-	2013	To review, measure and assess the current business processes/systems surrounding payroll/HR administration and then recommend a future state roadmap that streamlines payroll processing. Phase 1 of the Payroll Process Review was completed in July 2013. In August 2013, City Council approved moving to Phase 2, the Pre-Implementation Phase, through CR168/2013. The recruitment for an internal Program Manager to lead the remaining phases of the Payroll Process Review has just been completed. The Pre-Implementation Phase will begin in November 2013. Funding source variance is attributed to 2013 approved capital budget funding that has not been transferred until the funds become available in future years.

Capital Variance Report

As at September 30, 2013



Office of the City Solicitor

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
221	7005542	Legal Services	Office of City Solicitor	Springarden ANSI Expropriation	6,325,000	12,827,575	6,502,575	6,325,000	12,139,031	(5,814,031)	688,544	M. Stamp	-	2016	The Divisional Court has upheld our appeal of the OMB decision and the matter of value will go back to the OMB with specific parameters on how the land value should be looked at. Timing on the return to OMB has not been determined. Until the next OMB decision on value is available, the final cost of this project cannot be determined. The amount of additional monies owing (if any) will be dependent on the court decision unless that decision is appealed to a higher court. Funding source variance is attributed to government grants received and interest income earned in prior years (pre 2004) but not budgeted.
222	7093002	Legal Services	Office of City Solicitor	Windsor-Essex Parkway Land Disposal	-	368,982	368,982	-	382,580	(382,580)	(13,598)	G. Wilkki	-	2015	The costs of this project are fully recoverable from the MTO. These costs relate to legal and related expenditures required to facilitate expropriation by the MTO of land related to the Windsor-Essex Parkway. The expropriation process will take another year to complete. Land sales resulted in revenues of approx. \$12 million for the City. Life-to-date variance is due to costs incurred but not yet recovered from the MTO. Funding source variance is attributed to revenues received from MTO to offset costs incurred which was not budgeted.
223	7101013	Legal Services	Office of City Solicitor	Legal Docketing and Billing Software	5,000	5,000	-	5,000	3,152	1,848	1,848	G. Wilkki	-	Early 2014	The software has been purchased. The remaining funds will be used for additional licenses to be purchased for Legal and/or the Provincial Offenses Division.
224	7101019	Legal Services	Office of City Solicitor	Leasing Software Acquisition	15,000	15,000	-	15,000	9,130	5,870	5,870	M. Stamp/T. Sabelli	-	2014	Implementation of software started in August of 2011. The remaining surplus will be used for software corrections and enhancements that are deemed necessary during the first years of operation.
225	798125M	Legal Services	Office of City Solicitor	98 Norwich Block	48,050,000	44,579,386	(3,470,614)	48,050,000	45,659,751	2,390,249	(1,080,365)	G. Wilkki	TBD	Subject to expropriation settlements	Funding for this project has been approved in principle as part of the 2014 Capital Budget. Final variance for the project cannot be quantified until all claims are resolved. Although expected to be on budget, it is difficult to project the final variance with certainty. Funding source variance is attributed to interest earned from prior years (pre 2004) but not budgeted and lower than anticipated debenture funding than was budgeted.
226	7995537	Legal Services	Office of City Solicitor	99 CP Railway Cut	50,000	1,631,154	1,581,154	50,000	1,651,518	(1,601,518)	(20,364)	G. Wilkki	TBD	2016	Riverfront lands forming part of the former rail access to the rail ferry docks at the foot of Caron Avenue were expropriated from Shergar in 1997, which refused to accept the City's Sec. 25 offer of \$750,000. Shergar sued the City and lost and now owes costs of \$600,000 plus further interest to the City. Costs were also paid by CP Rail to the City in 2007, becoming an unbudgeted funding source for this project. Shergar and CP Rail have now filed claims with the OMB which will determine the financial impact to the City with certainty. Funding source variance is attributed to revenue received but not budgeted as project budget was not established based on the outcome of any litigation matters.
227	7011022	Planning	Office of City Solicitor	City Centre Community Development Planning	2,423,000	2,499,920	76,920	2,423,000	1,957,826	465,174	542,094	N. Robertson	348,000	2014	This project has been delayed to allow for some important decisions (and announcements) on some key initiatives in the downtown core, namely the construction of the Family Aquatic Centre and the post-secondary campus development. The project should remain open and will be used to develop a comprehensive downtown study. The work is to commence in Q4 of 2013 to implement Council's March 7, 2011 motion (M70-2011) that expands on the previous Council CR's and directs the Planning Department to report back to Council as to the process to harmonize the two community improvement plans (City Centre West and Glengarry-Marentette) including expansion of the City Centre Planning District, and the creation of incentives geared to specific design guideline standards for the upgrade of both residential and commercial properties. This project will conduct the study in accordance with the Terms of Reference that will be presented to Council in response to M70-2011. Additionally, the project will review the current regulatory regime in the city centre, including examining the feasibility of a Development Permit System pilot project, with the aim of updating the regulatory rules and streamlining the development approval process. Funding source variance is attributed to interest earned in prior years (pre 2004) which was not budgeted and monies approved and transferred from other capital projects that was not budgeted.
228	7041913	Planning	Office of City Solicitor	Little River Acres CIP Implementation	813,306	813,306	-	813,306	395,368	417,938	417,938	N. Robertson	-	2015	This project was intentionally delayed until such time that enough money had accumulated to implement the capital improvements, as identified in Recommendation 6 of the Little River Acres Community Improvement Plan (CIP) adopted by CR232/2005, and to implement Phases 1 through 4 of the Little River Acres Park Redevelopment Plan per CR 456/2007. The redevelopment of Little River Acres Park began in 2012 and is now being co-ordinated by the Parks Department. The redevelopment of the park is expected to continue into the 2014 construction season.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance: Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
229	7045003	Planning	Office of City Solicitor	Urban Design Studies	300,000	300,000	-	300,000	112,450	187,550	187,550	N. Robertson	-	2015	The funds are currently allocated to be used to complete the Site Plan Review Manual project and the production of Riverside Drive Vista Improvement Streetscape Guidelines per CR364/2009, both of which will be completed by the end of Q2 of 2013. The City's updated Official Plan and the Site Plan Review Manual establish the framework for the completion of more detailed design guidelines and studies that will assist in the review and streamlining of the planning and site plan review process. The need for design guidelines (i.e. a measuring stick for evaluating the design of development proposals) has been identified by customers (i.e. developers and agents), the public and Councilors on numerous occasions. Work on these additional studies will commence in Q2 of 2014 once the Site Plan Review Manual is finalized. The completion of the Site Plan Manual is pending the outcome of the 'One Stop Shopping' Development Approvals review currently underway. Administration has recommended transferring \$50,000 from this project over to fund Heritage Preservation Study/Incentives (PLN-010-07) in the 2014 recommended Capital Budget.
230	7059002	Planning	Office of City Solicitor	Civic Image Features - Walker Rd.	300,000	300,000	-	300,000	36,867	263,133	263,133	N. Robertson	-	Feb. 2014	This project was initiated in the 2005 budget to fund landscaping and signage "gateway" elements at the Walker-Provincial Rd. intersection but put on hold until sufficient funds were made available for the Walker Rd./Legacy Park to Highway 401 road reconstruction project, so both projects could proceed together. The road reconstruction project was completed in March 2011. The signage "gateway" elements have been referred to Administration to provide options that come within budget (M8-2011). Administration is examining and costing options consistent with M8-2011. A report was presented to Council with options for spending the money (consistent with M8-2011) with Council deciding to fund the gateway signs up to \$38,500 (CR142/2013). Administration has recommended transferring \$240,000 from this project over to fund Facility Operations Business Process Improvements (PFO-004-14) in the 2014 recommended Capital Budget.
231	7062005	Planning	Office of City Solicitor	Community Strategic Plan	217,114	217,114	-	217,114	151,809	65,305	65,305	T. Hunt/ M. Cooke	-	Ongoing	The Community Strategic Plan (CSP) serves as the umbrella document under which all other municipal plans are gathered and to which all other plans refer. It also serves as the document that drives municipal business in terms of priority setting and decision making at all levels. In January 2012, City Council received the first annual report on the CSP. This funding will be used to conduct research, collect data and produce future annual reports as well as a longer term 3 - 5 year report.
232	7069002	Planning	Office of City Solicitor	BIA Assistance Program	1,080,250	1,080,250	-	1,080,250	806,562	273,688	273,688	M. Cooke	-	Ongoing	This project funds the City's contribution in cost sharing initiatives proposed by any of the 9 BIAs. Funds will be expended according to policies adopted by Council on March 30, 2009 (CR107/2009). Council allocations made in 2007 to this project are placeholders for advance budget planning premised on the BIA's link to local economic development. Two BIA's are actively meeting with representatives of the Planning Department to develop BIA proposals that involve access to funding through this program. Most remaining funds have been committed to Riverside BIA. Other funds remaining would be taken up with other requests from other BIAs. Next in line are the Wyandotte Town Centre BIA and old Walkerville BIA, both who have proposed projects and are seeking matching assistance if monies remain.
233	7069003	Planning	Office of City Solicitor	Brownfields Strategy /Remediation	1,363,000	1,359,003	(3,997)	1,363,000	162,539	1,200,461	1,196,464	M. Cooke	-	Ongoing	In April 2010, Council adopted a Brownfield Redevelopment Strategy and a city-wide Brownfield Redevelopment Community Improvement Plan (CIP). The Strategy documents the rationale for Brownfield redevelopment and provides details of the incentive programs and marketing strategy. The primary purpose of the CIP is to allow the municipality to provide a range of financial incentives for Brownfield redevelopment. Much of the current budget surplus is designated for future incentives to property owners/developers. One approval was processed in 2012. Applications are continuing to be reviewed and one large scale incentive (i.e. Wickes site) could potentially exhaust the surplus balance. Administration is recommending transferring \$500,000 from this project over to fund the Retail Development Corporation new project that was initiated by CR80/2013 that provided for the preparation of a Business Case Study to support the incorporation of Municipal Services Corporation known as the Retail Development Corporation. This project will provide start-up and operating funding for the Retail Dev. Corp. for the first two years of its operation. Funding source variance is due to anticipated recovery of expenses not yet received.
234	7071165	Planning	Office of City Solicitor	City of Windsor Official Plan	400,000	400,000	-	400,000	280,919	119,081	119,081	M. Cooke	-	2014	The existing funds identified in this Official Plan project are spoken for through outstanding invoices for contract work that will likely exhaust the complete amount allocated once the billings/invoicing and work is complete (will be in 2014 subject to Ministry approval and any OMB appeals).

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
235	7071166	Planning	Office of City Solicitor	Sandwich South Secondary Plans	135,000	135,000	-	135,000	89,861	45,139	45,139	M. Cooke	-	2014	In July 2010, City Council authorized the inclusion of a Secondary Plan for Sandwich South into the Environmental Assessment process for Lauzon Road, County Road 42 and a future east/west arterial road north of Highway 401. The balance will be used in 2013/2014 to allow for implementation measures of the plan to be prepared, specifically, zoning by-law amendments and Official Plan changes.
236	7076176	Planning	Office of City Solicitor	Sandwich Community Development Plan	896,142	896,142	-	896,142	212,970	683,172	683,172	N. Robertson	-	Ongoing	This project was delayed while the appeal to the OMB and Courts was being dealt with. The conclusion of the legal proceedings in the Fall of 2012 resulted in the Sandwich Towne CIP and Heritage Conservation District Plan being finalized and approved. The project should remain open and is for ongoing activities recommended in Old Sandwich Towne Community Improvement Plan (CIP) and Heritage Conservation District (HCD) adopted by CR12/2009, including as financial incentive programs and other capital investments, design guidelines, studies recommended in the CIP and HCD. There have been numerous inquiries about the financial incentive programs and it is anticipated that applications will begin coming in starting in Q4 of 2013 and Q1-2 of 2014.
237	7085005	Planning	Office of City Solicitor	City Centre West Incentive Program	200,000	200,000	-	200,000	15,000	185,000	185,000	N. Robertson	-	Ongoing	Spending of money in this budget is dependent on the market reacting to (and applying for) the financial incentive programs for development occurring in the City Centre West CIP project area. The delay in spending has been a result of the market waiting for the outcome/decision of the majority of the City owned property (now the site of the Family Aquatic Centre). The budget is to cover the municipal portion of costs incurred (and provision for incentives) in the City Centre West Development Feasibility Study Incentive Program and the City Centre West Commercial Façade Improvement Program Study as authorized in CR224/2006. It is anticipated that demand for these Council approved financial incentive programs will increase as the economy improves and with the construction of the Family Aquatic Centre prompting surrounding property owners to redevelop/invest in their properties.
238	7086006	Planning	Office of City Solicitor	Heritage Planning	290,000	290,000	-	290,000	92,502	197,498	197,498	M. Cooke	-	2015	In July 2010, CR 289/2013 directed the City Planner to begin a study to determine the significant heritage features of the Walkerville Heritage Area. Preliminary work has been completed and public consultation has begun in August 2013. The outcome of the public consultation will help in the preparation of a plan for the area that will provide policy and guidelines to ensure that heritage features located within the public right-of-way are protected and enhanced. If there is public acceptance, work will continue in 2014 with the second phase of work which will look at the protection of heritage features on private property. Funds are required to support consultant fees (RFP process) for future Heritage Conservation District studies and implementation similar to Sandwich.
239	7092002	Planning	Office of City Solicitor	Comprehensive Zoning By-law	100,000	100,000	-	100,000	71,930	28,070	28,070	D. Wilson	-	2014	The comprehensive review of Zoning By-law 8600 is in process upon completion of the next phase of the Official Plan review. A consultant will be retained for this project and work is expected to be completed in 2014.
240	7121014	Planning	Office of City Solicitor	Development Permit System	75,000	75,000	-	75,000	-	75,000	75,000	D. Wilson	-	2016	This project's objective is to streamline the processing of applications in the Development Division. Benefits will include improvements in efficiency and enhanced customer service. This project was to match funding in the event the Province (MMAH) was to select Windsor as a candidate for the DPS pilot project. We have since learned that the program is not an imminent mandate of the MMAH - However, the monies are being requested to remain in a re-branded project description that will implement recommendations coming from the current Property Development Approval "One Stop" Business Process Review Project in 2014.
241	7131008	Planning	Office of City Solicitor	Community Energy Sustainability Model	70,000	70,000	-	70,000	1,912	68,088	68,088	M. Cooke	-	2014	This project will implement the Healthy Community mandate of the Environmental Master Plan and Official Plan. Planning Department staff will draft guidelines and an incentive program to encourage developers, businesses and residents to follow best practices in energy efficiency and sustainability. City Planning staff will lead the construction of the model along with the development of a public outreach and education program. Funds are required to implement changes emanating for the Environmental master plan, either in the way of Official Plan amendments and some communication strategies. Funds are essentially spoken for with upcoming Official Plan work in 2014.
242	7051020	Building	Office of City Solicitor	4th Floor Renovation/ Equipment	150,000	150,000	-	150,000	143,225	6,775	6,775	L. Doyle	-	Jun. 2014	The project continues to be phased in based on the 2010 corporate realignment of By-law Enforcement to 350 City Hall, 4th floor. This project is expected to be on budget.
243	7029030	Fire and Rescue	Office of City Solicitor	Emergency Preparedness Plan	75,000	75,000	-	75,000	49,510	25,490	25,490	B. Montone	-	2014	Funding is in place for the ongoing maintenance and updating of the corporate emergency preparedness plan and for the Emergency Operation Centre (EOC), including exercises, public awareness activities and WebEOC costs.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
244	7032090	Fire and Rescue	Office of City Solicitor	Training Facility Location	255,000	255,000	-	255,000	122,117	132,883	132,883	B. McLaughlin/S. Laforet	-	2015	The Fire Department is in the process of updating the existing fire facilities and is seeking other partnerships for fire training.
245	7074071	Fire and Rescue	Office of City Solicitor	Fire Apparatus Hoist Repair/Maintenance	203,500	203,500	-	203,500	4,587	198,913	198,913	B. McLaughlin	-	2014	Funding is in place for the replacement of the dual post hoist. The original funding has been reduced by \$125,500 (from \$330,000) due to lower than anticipated replacement costs for the hoist and maintenance costs funded via the operating budget. RFP was circulated with unsuccessful bids primarily due to possible soil contamination. The process is expected to resume with another RFP with an anticipated completion date by mid 2014.
246	7101014	Fire and Rescue	Office of City Solicitor	2010 Fire Truck Replacement	3,297,545	3,297,556	11	3,297,545	3,003,181	294,364	294,375	R. Zanettin	-	2014	The two rear mount pumper/rescue trucks (#4003 & 4004 replacements) were delivered in March 2013. A PO has been issued for the 2 aerial trucks (#4000 & 4016 replacements) and construction has started. Estimated delivery date is expected by year-end. Current expense variance is due to unspent funds for equipment for the trucks, which will be ordered throughout 2013 into early 2014. Funding source variance is attributed to recoveries of financing costs initially charged to the project prior to the transfer of approved funding from reserves.
247	7111025	Fire and Rescue	Office of City Solicitor	2011 Fire Truck Replacement	2,410,684	2,410,684	-	2,410,684	2,024,734	385,950	385,950	R. Zanettin	-	2014	A PO has been issued for the 2 aerial trucks (#4002 & 4015 replacements) and construction has started. Estimated delivery date is expected by year-end. The specifications for the commercial stake truck (#4019 replacement) are complete and an RFP will be issued in the 3rd quarter.
248	7121011	Fire and Rescue	Office of City Solicitor	2012 Fire Truck Replacement	2,010,316	316	(2,010,000)	2,010,316	263	2,010,053	53	S. Laforet	-	2014	Currently in the process of developing specifications for the trucks. RFP is expected to be completed by the end of 2013. Delivery is expected in 2014. Funding source variance is attributed to the approved transfer of funds from reserves not yet done until the equipment is purchased.
249	7121012	Fire and Rescue	Office of City Solicitor	Breathing Apparatus Cylinders/Packs	600,000	600,000	-	600,000	-	600,000	600,000	S. Laforet	-	2014	Currently, Fire is compiling data and working with Purchasing. As a result of a National Fire Protection Association (NFPA) standard change, specifications have changed and a report to Council is being considered. Expected delivery is anticipated for 2014.
250	7121013	Fire and Rescue	Office of City Solicitor	Heavy Hydraulics Replacement	110,000	110,000	-	110,000	-	110,000	110,000	S. Laforet	-	2014	An equipment evaluation process is being developed with Purchasing to develop an RFP.
251	7131006	Fire and Rescue	Office of City Solicitor	2013 Crisis System Upgrade	40,000	40,000	-	40,000	-	40,000	40,000	E. Bondy	-	2013	System upgrade is expected to be completed in 2013.
252	7131007	Fire and Rescue	Office of City Solicitor	2013 Fire Truck Replacement	75,000	57,561	(17,439)	75,000	40,131	34,869	17,430	R. Zanettin	-	2013	The vehicle was purchased (#1804 replacement) and submitted for partial Joint Emergency Preparedness Program (JEPP) reimbursement and equipment fit-up. Additional upfit costs are anticipated. Funding source variance is due to anticipated recovery of expenses not yet received.

Capital Variance Report
As at September 30, 2013



Community Development and Health

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
253	7042039	Huron Lodge	Community Development and Health	Huron Lodge Annual Capital Requirements	538,377	538,377	-	538,377	316,359	222,018	222,018	M. Bateman	-	2015	These funds are used when required to either purchase new equipment, replace existing equipment or make repairs necessary for the ongoing and safe operation of Huron Lodge. These purchases/replacements provide a comfortable, safe and secure environment for residents, staff and visitors alike. Proposed works include purchasing/replacing nursing equipment, diagnostic medical equipment, resident/staff/visitor safeguards, environmental equipment and furnishings.
254	7135002	Huron Lodge	Community Development and Health	Huron Lodge Wireless Bedside Care	240,000	80,000	(160,000)	240,000	-	240,000	80,000	S. Rogers	-	2016	This project is to install wireless technology throughout the home and implement wireless equipment that will facilitate the entry of health care data. Information Technology resources have been requested but a project start and end date and estimated project cost have not been defined. Depending on Information Technology's resources, it is anticipated that the project may commence in 2014 and end in 2016. It is anticipated that Medical Pharmacies Group will fund the majority of the project cost. City funds may be requested to supplement the funding provided by Medical Pharmacies Group. Once an estimate is completed, projected funding requirements, if any, will be reported. Funding source variance is attributed to the remaining balance of annual life enhancement fund from Medical Pharmacies Group still outstanding, as per Council Report #16180, M528-2012, No.125.
255	7025553	Leisure & Recreation Services	Community Development and Health	Recreational Facility Improvements	836,000	861,777	25,777	836,000	698,700	137,300	163,077	J. Wilson/M. Clement/D. Thachuk	-	2013/2014	Balance of funding is for window replacements at the John Richardson Library. A consultant has been retained for the installation of windows. The project has been deferred due to other priorities and should be completed by late 2013 or early 2014 when a report to Council on the repurposing of Adie Knox is presented. Funding source variance is attributed to donations and miscellaneous revenue received but not budgeted.
256	7061146	Leisure & Recreation Services	Community Development and Health	Lakeview Park Marina Upgrades	566,600	266,600	(300,000)	566,600	100,835	465,765	165,765	M. Clement	-	2014	This project is for ongoing capital repairs done in phases at Lakeview Park Marina. As per CR108/2013, Council approved replacement of fuel tanks, installation of controlled access gates along the docks and reconfiguration of the docks. Funding source variance is attributed to the approved placeholder amount per CR108/2013 that has not been transferred until future years when funding becomes available.
257	7069034	Leisure & Recreation Services	Community Development and Health	Municipal Pool Refurbishments	3,351,747	3,352,547	800	3,351,747	2,612,626	739,121	739,921	J. Wilson/C. Smith	-	Ongoing	Ongoing emergency repairs are continually being carried out at Riverside Centennial Pool, Remington Booster Pool, Central Pool, Mic Mac Pool, Lanspeary Pool, Atkinson Pool and Gino Marcus Community Centre. Funding source variance is attributed to a recovery of expenses received but not budgeted and interest income earned in prior years (pre 2004).
258	7069035	Leisure & Recreation Services	Community Development and Health	Recreation Facility Refurbishments	605,000	669,274	64,274	605,000	461,784	143,216	207,490	J. Wilson/C. Smith	-	2015	Ongoing emergency repairs are being completed while working around programming season. Such repairs include siding at Optimist Community Centre, tiling at Forest Glade and upgrades at Malden Park Visitors Centre. Funding source variance is attributed to a recovery of expenses received but not budgeted.
259	7111005	Leisure & Recreation Services	Community Development and Health	Family Aquatic Complex	77,622,300	20,891,613	(56,730,687)	77,622,300	65,242,911	12,379,389	(44,351,298)	D. Sadler/J. Baker	-	Dec. 2013	On Dec. 15, 2011 Council approved a project budget of \$77,622,300 to build an Aquatic Facility with a 71 metre pool and family water park. This project is anticipated to be completed by December 2013. No variance is foreseen for this project. Funding source variance is attributed to approved funding from the Debt Reduction Plan that has not been transferred yet until the years 2014/2015 and an outstanding contract holdback not yet released.
260	7064900	Arenas & Concessions	Community Development and Health	WFCU Centre	69,588,080	71,960,100	2,372,020	69,588,080	72,383,680	(2,795,600)	(423,580)	J. Wilson	2,285,000	2018	The final variance for this project is expected to be a surplus of approx. \$2.3 million. The project construction is complete and the full \$64.9 million in City funding along with the \$4m provincial grant has been deposited into the project. The current temporary deficit balance in the project is a result of additional budgeted recoveries not yet realized, hence the funding source variance. It is anticipated that the net proceeds from the sale of redundant properties (as identified as part of the initial WFCU Centre business plan) would be realized as these properties are sold. As well, some of the naming rights' revenues will still continue to be realized. A comprehensive audit was conducted by KPMG and reported to Council.
261	7069036	Arenas & Concessions	Community Development and Health	Municipal Arena Refurbishments	1,190,000	1,186,438	(3,562)	1,190,000	998,181	191,819	188,257	J. Wilson/D. Sweet	-	Ongoing	Currently continuing with required structural and mechanical arena capital repairs at Forest Glade Arena, South Windsor Recreation Centre and Adie Knox. Funding source variance is attributed to donations to come from Lowes/Hockey Canada that have not been received to date and interest earned in prior years (pre 2004) but not budgeted.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
262	7075065	Cultural Services	Community Development and Health	Willistead Restoration Improvements	230,000	230,000	-	230,000	69,742	160,258	160,258	D. Thachuk	-	Ongoing	This project is set aside for any restoration projects associated with Willistead Manor funded through the Friends of Willistead. This project is ongoing which include museum display cases, ceiling tile replacement and furnishings. No variance is projected.
263	7081012	Cultural Services	Community Development and Health	Museum Feasibility/Location Study	110,000	110,000	-	110,000	100,815	9,185	9,185	C. Masterson	-	2013	There is no anticipated variance for the Museum Feasibility capital project. Current surplus funds will be required for additional meetings with consultants. The project is expected to be completed by late 2013 or early 2014 when a report to Council is expected.
264	7081013	Cultural Services	Community Development and Health	Miscellaneous Cultural Project	15,000	15,000	-	15,000	11,713	3,287	3,287	C. Masterson	-	2013	Anticipated completion of the project will be the 4th quarter of 2013, as per the Municipal Cultural Master Plan (MCMP). The project is anticipated to be on budget.
265	7129008	Cultural Services	Community Development and Health	Odette Estate Bequest	500,000	350,000	(150,000)	500,000	1,388	498,612	348,612	C. Masterson	-	2018	Spending has commenced on this project which include advertising, retaining a part-time contract position, signage and programming supplies. Council has committed to this project for 5 years and there is no projected variance Funding source variance is attributed to anticipated contributions from the the Odette's (\$50,000/year) that have not been fully received.

Capital Variance Report

As at September 30, 2013



Agencies and Boards

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
266	7031186	Police Services	Agencies and Boards	Mobile Report Entry (MRE) System	174,331	174,331	-	174,331	171,351	2,980	2,980	G. Dunmore	-	Fall 2013	Project is on track for completion in 2013 with some daily issues with implementation due to involvement with external partners and availability for consultation remaining outstanding.
267	7031188	Police Services	Agencies and Boards	Electronic Backup Data Facility	50,000	50,378	378	50,000	35,134	14,866	15,244	D. Heimann	-	Oct. 2013	This project is almost complete. Equipment and software were ordered under a recent purchase order and once the invoice is paid the project can then be closed. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.
268	7061930	Police Services	Agencies and Boards	East End Police Station Relocation	2,335,058	2,259,150	(75,908)	2,335,058	1,758,029	577,029	501,121	B. Horrobin	-	Jan. 2014	This project has commenced with Phase I as of June 2013 - the transfer and mobilization of the Police Reporting Centre operation on City owned property located at 5245 County Road 42. Design work is in progress with construction to follow by early Fall and occupancy expected by the end/beginning of the new year. The project is moving forward based on the most recent capital budget approval that has recently been finalized (reported to Council May 6th). Funding source variance is attributed to proceeds received from the disposal of land which was higher than what was originally budgeted offset by approved 2013 enhanced capital budget funding which has not been fully funded until future years.
269	7062009	Police Services	Agencies and Boards	Police Electronic Ticketing	324,000	324,000	-	324,000	324,579	(579)	(579)	D. Heimann	-	Oct. 2013	This project is almost complete. A purchase order has been issued for 6 Panasonic mobile devices that will be used in conjunction with e-ticketing, training and ongoing support. Once invoice is paid, the project can then be closed.
270	7071076	Police Services	Agencies and Boards	Emergency Notification System	258,000	78,000	(180,000)	258,000	108,001	149,999	(30,001)	L. Powers	-	Fall 2014	The purchase order for the upgrade of the CVDS voicelogger for the Emergency 911 has been issued and invoice payment is pending. Remaining funds are for upgrades to the 911 network for IP based virtual private network. Research for appropriate solution will commence in the Fall with an estimated completion date in 2014 and decommissioning the current network in 2015. Funding variance is attributed to approved 2013 capital funding which has not been transferred to the project until the funds become available in future years.
271	7071077	Police Services	Agencies and Boards	Electronic Crown Brief Production Implementation	108,000	108,000	-	108,000	108,000	-	-	G. Dunmore	-	CLOSED	This project has been closed.
272	7091014	Police Services	Agencies and Boards	Police Fleet Replacement/ Refurbishment	5,868,000	6,866,757	998,757	5,868,000	6,415,976	(547,976)	450,781	B. Horrobin	-	Ongoing	Annual transfer to Police Fleet Reserve Fund #183 of \$1,268m from the operating budget for purchase of fleet vehicles as required. This is a net flow through of the annual transfer, vehicle purchases and proceeds of sales. Funding source variance is attributed to the proceeds from the sale of auctioned vehicles not budgeted as project budget was established on net city cost basis instead of gross.
273	7131014	Police Services	Agencies and Boards	Police External Communications	55,000	17,800	(37,200)	55,000	23,206	31,794	(5,406)	C. Bissonette	-	Dec. 2013	Requisitions have been issued for the community satisfaction survey first phase. Remaining costs to include analysis of results and reports to assist with identifying community partners and strengthening community satisfaction. Funding source variance is attributed to the balance of 2013 approved enhanced capital funding that has not been fully transferred to the project until the funds become available in future years.
274	7131017	Police Services	Agencies and Boards	Police Data Retention Server Upgrade	75,000	75,000	-	75,000	-	75,000	75,000	D. Heimann	-	Jul. 2014	Solutions are currently being reviewed. Once the appropriate solution is identified, hardware, software, and services will be requisitioned. It is expected this project will carry into next year and be completed at the end of the second quarter of 2014.
275	7131018	Police Services	Agencies and Boards	Police Early Interventions	55,000	55,000	-	55,000	-	55,000	55,000	M. Langlois	-	Jan. 2014	A suitable software product has just been identified. A requisition will be issued shortly for software and associated services. It is expected that the majority of this project will be completed by the end of 2013.
276	7131019	Police Services	Agencies and Boards	Police GPS-AVL	310,000	310,000	-	310,000	-	310,000	310,000	B. Dodd	-	Fall 2014	A report for GPS/AVL project was presented to WPSB and approved at its September meeting. Project completion is tied to network upgrades which are just now proceeding and must first be in place. Negotiations are also proceeding with service providers.
277	7131020	Police Services	Agencies and Boards	Police Citizen Centre Approach	100,000	100,000	-	100,000	8,517	91,483	91,483	J. Bachmeier	-	Jan. 2014	Currently reviewing the draft design and layout for renovations to police headquarters lobby and customer service areas. Experienced some delays in the RFP process which have set WPSB back a few months. New AMANDA cashing workstations will be incorporated into the front counter redesign and just awaiting training, setup and finalization of vendor contracts.
278	7132001	Police Services	Agencies and Boards	Police Communications Closet	100,000	-	(100,000)	100,000	-	100,000	-	D. Heimann	-	Jul. 2014	Equipment needs are currently being assessed for compatibility with current organizational strategic plans. It is expected that the equipment will be ordered sometime in early 2014 with a completion date by the second quarter of 2014.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)				
279	7132002	Police Services	Agencies and Boards	Police Business Intelligence	500,000	20,100	(479,900)	500,000	20,026	479,974	74	W. Donnelly	-	Jul. 2014	This project is currently in the initial stages of research and preparation of software/hardware specifications, available vendors, site visits, etc. for issuance of request for proposals. Funding source variance is attributed to the balance of 2013 approved enhanced capital funding that has not been fully transferred to the project until the funds become available in future years.
280	7072900	Roseland Golf & Curling	Agencies and Boards	Roseland HVAC Systems Upgrade	900,000	781,451	(118,549)	900,000	831,051	68,949	(49,600)	M. Masonovich	-	2013	New HVAC system has been installed and the project came in under budget. Work is now complete. Roseland's year-end surplus will be transferred to this project rather than to its reserve until HVAC system is paid in full, as per CR257/2007, hence the basis for the funding source variance. It is expected that this project deficit will be cleared by the end of 2013.
281	7085901	Roseland Golf & Curling	Agencies and Boards	Roseland Maintenance Building	700,000	-	(700,000)	700,000	655,724	44,276	(655,724)	M. Masonovich	-	2017	Project came in under budget and is now complete. Funding source variance is attributed to a recovery from Roseland's year-end surplus for the next several years (as per CR282/2008) once the new HVAC Systems Upgrade project (per above) is completely funded, which is expected by the end of 2013. A transfer from the year-end surplus is expected this year with annual transfers thereafter until such time as the deficit is eliminated.
282	7045018	Transit Windsor	Agencies and Boards	Transit Windsor Customer Service Requirements	420,000	490,271	70,271	420,000	427,201	(7,201)	63,070	P. Delmore	-	Dec. 2013	The annual review of bus shelters and customer amenities is ongoing. A contract has been awarded to Daytech for the acquisition and installation of eight (8) bus shelters. The cement pads have all been installed and the shelters are ready for installation. Estimated completion date is expected by year-end. Funding source variance is attributed to Canada Specific Grants received but not budgeted.
283	7045080	Transit Windsor	Agencies and Boards	Transit Windsor Electronic Farebox Equipment	3,050,000	1,592,100	(1,457,900)	3,050,000	1,592,088	1,457,912	12	T. Houad	-	Jun. 2014	Transit Windsor has been working with Fare Logistics, the vendor selected to supply and install the farebox system. The new fareboxes have been installed. This project was anticipated to be completed in phases. Transit Windsor has completed the first two phases and are now in the third phase involving implementation of Smart Media technology. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
284	7071189	Transit Windsor	Agencies and Boards	Transit Windsor Master Plan - Software Application	80,000	80,000	-	80,000	-	80,000	80,000	T. Houad	-	Jun. 2014	The first phase of the software to support the new farebox system has been developed and the funds have been committed for this phase. The estimated completion date for this project coincides with the estimated completion date of the Electronic Farebox Equipment Project.
285	7075189	Transit Windsor	Agencies and Boards	Transit Windsor Master Plan - Customer Service	915,000	915,000	-	915,000	445,000	470,000	470,000	T. Houad	-	Ongoing	Customer Service improvements are scheduled as part of the TMP (Transit Master Plan) in conjunction with the new farebox system implementation. The implementation of the TMP with respect to increased bus shelters is being developed for implementation with the review of service requirements.
286	7109002	Transit Windsor	Agencies and Boards	2010 Transit Windsor Fleet Replacement/ Refurbishment	4,530,500	4,536,577	6,077	4,530,500	4,273,554	256,946	263,023	T. Houad	-	Dec. 2013	The purchase of six-40 foot transit buses was approved by the Transit Windsor Board of Directors on July 28, 2010. The contract was awarded to New Flyer Industries as per the response to proposal #65-10. Delivery of the buses is now complete. Additional expenses are still outstanding and must be charged to this project for spare parts. A requisition has been issued for the order of spare parts and charges will materialize by year-end. Funding source variance is attributed to recovery of expenses received but not budgeted.
287	7111029	Transit Windsor	Agencies and Boards	2011 Transit Windsor Fleet Replacement/ Refurbishment	3,859,554	3,852,886	(6,668)	3,859,554	3,852,849	6,705	37	T. Houad	-	Dec. 2013	The 2011 bus purchase was added to the contract that was awarded to New Flyer Industries as per the response to proposal #65-10 for the 2010 bus purchase. Delivery of the 2010 and 2011 bus orders are now complete. Additional expenses are still outstanding and must be charged to this project for spare parts. A requisition has been issued for the order of spare parts and charges will materialize by year-end. Funding source variance is attributed to approved provincial gas tax funds which are legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred as well as recovery of expenses received but not budgeted.

Appendix A: Capital Variance Report - As at September 30, 2013

Item #	DESCRIPTION				FUNDING			EXPENSES			Life To Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION	
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)					
288	7121003	Transit Windsor	Agencies and Boards	2012 TW Fleet Replacement/ Refurbishment	3,860,500	578,500	(3,282,000)	3,860,500	2,368,715	1,491,785	(1,790,215)	T. Houad	-	2014	Funding for this project includes a provision to purchase new buses which will allow Transit Windsor to continue with its replacement program for its vehicles. This also funds the Transit Windsor support vehicles which have become increasingly more expensive to maintain due to the age of the fleet. A purchase order has been issued for four new buses. The electric bus initiative continues to progress. Certification of the pilot buses (i.e. obtaining CM/VSS) is still pending. Earmarked for the pilot project is \$1.5 million dollars which included the buses, parts and any infrastructure requirements. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.	
289	7121004	Transit Windsor	Agencies and Boards	Kronos Software Upgrade	45,000	45,000	-	45,000	-	45,000	45,000	T. Houad	-	Mar. 2014	Transit Windsor is currently looking at changing the payroll provider from ADP to an interface with the city's PeopleSoft HRMS system. Timelines are being developed with anticipation to implement by the first quarter of 2014.	
290	7131003	Transit Windsor	Agencies and Boards	2013 TW Fleet Replacement/ Refurbishment	350,000	228,000	(122,000)	350,000	227,471	122,529	529	T. Houad	-	Dec. 2013	Expenditures will be incurred in this project as refurbishment charges are incurred. Batteries and other components/modules for the hybrid buses have been earmarked for replacement. This project is anticipated to be complete by 2013 year end. Funding source variance is attributed to approved provincial gas tax funds which are legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.	
291	7131022	Transit Windsor	Agencies and Boards	TW Fleet Maintenance	400,000	-	(400,000)	400,000	-	400,000	-	T. Houad	-	Dec. 2013	Expenditures are currently being tracked in Operating for the Fleet Maintenance Repairs. Request for funding transfer from Capital to Operating will be made by year end. The project is anticipated to be completed by the end of 2013.	
292	7135000	Transit Windsor	Agencies and Boards	TW Fleet Structural Repairs	150,000	150,000	-	150,000	-	150,000	150,000	T. Houad	-	Dec. 2013	Expenditures will be incurred in this project as repair charges are incurred. This project is anticipated to be complete by 2013 year end.	
293	7051024	Windsor Airport	Agencies and Boards	Airport Zoning Study	190,000	190,000	-	190,000	33,872	156,128	156,128	T. Pocock	-	Dec. 2014	Project is underway and anticipated to be on budget.	
294	7059011	Windsor Airport	Agencies and Boards	Windsor Airport Service Improvements	3,649,636	3,916,276	266,640	3,649,636	4,482,791	(833,155)	(566,515)	T. Pocock	-	2013	This project is made up of multiple projects. It is expected this project will be completed in 2013. Funding source variance is attributed to a federal grant received but not budgeted as project budget was established on a net city cost basis instead of gross.	
295	7101024	Windsor Airport	Agencies and Boards	MRO Facility - Economic Development	22,041,945	22,084,424	42,479	22,041,945	21,459,051	582,894	625,373	T. Graziano	-	2014	Construction is complete. The balance of the project funds have been committed to items that were not anticipated but are functional needs as per CR205/2012. The project will be completed within budget. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.	
296	7111009	Windsor Airport	Agencies and Boards	Windsor Airport Improvements	1,580,000	1,580,000	-	1,580,000	715,837	864,163	864,163	T. Pocock	-	2015	This project is made up of multiple projects. It is expected this project will be completed in 2015.	
297	7111027	Windsor Airport	Agencies and Boards	Airline Terminal Improvements	350,000	350,000	-	350,000	264,835	85,165	85,165	T. Pocock	-	Mar. 2014	This project is underway. It is expected this project will be completed in 2014.	
					1,031,792,734	876,797,150	(154,995,584)	1,031,792,734	835,527,497	196,265,237	41,269,653				2,902,894	

Projections	No. of Projects	Projected Amount
Surplus	17	\$ 4,982,894
Deficit	6	(2,080,000)
On budget	271	-
TBD	3	-
TOTAL	297	\$ 2,902,894
Contingency for Unfinished Projects		\$ 2,902,894
Currently Available Funds For Redeployment		\$ -