

THE CORPORATION OF THE CITY OF WINDSOR
Office of the City Treasurer – Finance Department



MISSION STATEMENT:

“Our City is built on relationships – between citizens and their government, businesses and public institutions, city and region – all interconnected, mutually supportive, and focused on the brightest future we can create together.”

LiveLink REPORT #: 17223	Report Date: May 9, 2014
Author’s Name: Victor Ferranti	Date to Council: June 9, 2014
Author’s Phone: 519-255-6100 ext. 1732	Classification #:
Author’s E-mail: vferranti@city.windsor.on.ca	

To: Mayor and Members of City Council

Subject: CAPITAL PROJECT VARIANCE REPORT as at March 31st, 2014

1. RECOMMENDATION: City Wide: Ward(s): _____

- I. THAT Council **RECEIVE FOR INFORMATION** the 2014 Life-to-Date Capital Project Variance Report as at March 31st, 2014 from the Chief Financial Officer and City Treasurer (refer to Appendix A); and
- II. THAT Council **APPROVE** all Administrative recommended transfers as identified and shaded in grey in the project comments section within Appendix A.

EXECUTIVE SUMMARY:

N/A

2. BACKGROUND:

In accordance with CR429/2010:

*THAT the final financial position of all projects completed and closed during the year will BE REPORTED to Council as part of the annual year-end financial report; and
Capital projects whose final financial position is a deficit greater than 10% of the net budget AND greater than \$500,000, will BE SUBJECT to a separate report to Council outlining the reasons for the deficit.*

Administration continues to report to Council semi-annually on the status of all open/active capital projects. Project leads are encouraged to report any potential significant variances as

soon as they can be projected. Attached is Appendix A that lists all open/active capital projects summarized by Service Area/Department/Program.

3. DISCUSSION:

The comments for each capital project listed in Appendix A are based on Service Area/Department analysis and Finance review. For each project, data is provided detailing the budget vs. actual for funding sources and expenditures, the current financial position of the project (i.e. surplus/deficit) as well as the best current/updated projection of the eventual final surplus/deficit position.

4. RISK ANALYSIS:

Overall, approximately \$236.34 million in budgeted expenditures have yet to be incurred as noted on the last page of the Appendix.

It should be noted that 135 of 330 projects (41%) of the total open projects have incurred expenditures of only 25% or less of their approved budget. This means that there is still the likelihood of **very significant** shifts in the current variance projections as the projects proceed to completion. A contingency of approximately \$3.07 million (equal to approximately 1.0 % of the remaining budgeted expenditures) is required given the significant fluctuations that are likely due to the factors noted above.

5. FINANCIAL MATTERS:

As of March 31st, 2014, there are 330 open/active capital projects with total budgeted expenditures of approximately \$1.003 **billion** (see Appendix A).

The following table summarizes at this time how many projects are on budget, how many are trending towards coming in under budget and how many are trending to come in over budget.

NUMBER OF PROJECTS	PROJECTED FINAL VARIANCE TREND	AMOUNT* Surplus/(Deficit)
298	On Budget (Note that this is based on current scenarios. Unforeseen circumstances may result in significant variances.)	-
18	Surplus	\$5,885,901
12	Deficit	(\$2,817,986)
2	To Be Determined	-
330	Total	\$3,067,915
	Contingency for Unfinished Projects	\$3,067,915
	Currently Available Funds for Redeployment	\$0

*These amounts are reflected as at March 31st, 2104 and therefore will vary considerably from the current figures. These amounts also include projects which are funded from designated

sources (i.e. Sewer Surcharge, Fuel Tax, etc.) and therefore the ability to divert such funds to other initiatives is rather limited. The table below summarizes the funding source impact of all projected surpluses and deficits:

Funding Source	Projected Net Surplus/(Deficit) Impact*	Notes
Sewer Surcharge	\$393,714	Non-discretionary Funding Source – only to be used toward funding sewer related projects.
Provincial Transit Gas Tax	\$185,000	Non-discretionary Funding Source – only to be used toward funding transit related projects.
Fleet Replacement Reserve	\$1,301,400	Dedicated Funding Source - normally deposited back to its funding source/reserve.
Little River Pollution Control Reserve	\$10,000	Dedicated Funding Source - normally deposited back to its funding source/reserve.
Pay-As-You-Go Capital	\$1,177,801	Discretionary Funding Source – normally used to offset potential project deficits that may materialize throughout the year.
	Total: \$3,067,915	

*It should be noted that these amounts are “projected” net surpluses from projects that are not actually complete. Based on preliminary project analysis, these amounts could potentially change should other unforeseen circumstances occur which may bear additional cost.

In addition, Administration has continued balancing and closing capital projects as they become complete. Traditionally, capital project surpluses are returned back to their original funding source. Capital project deficits are normally funded from offsetting capital project surpluses from their original funding source, should the funds be available or by some other means as approved by Council.

6. CONSULTATIONS:

All project leads provided capital project status updates to augment the analysis performed by the Manager of Capital Budget & Corporate Reserves.

7. CONCLUSION:

A comprehensive report on all open/active capital projects indicates that overall the 330 projects are currently trending towards an overall net surplus position. Given the number of projects and the fact that construction of many will continue into the following year and beyond, significant fluctuation in the projections is likely. Regular reports will keep Council apprised of the projects' status.

Victor Ferranti
Manager, Capital Budget & Corporate Reserves

Onorio Colucci
Chief Financial Officer/City Treasurer and Corporate Leader Finance and Technology

Helga Reidel
Chief Administrative Officer

/vjf

APPENDICES:
Appendix A – Capital Variance Report – As at March 31st, 2014

DEPARTMENTS/OTHERS CONSULTED:
Name:
Phone #: 519 ext.

NOTIFICATION :				
Name	Address	Email Address	Telephone	FAX

City of Windsor
Capital Variance Report



As at March 31, 2014



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Capital Variance Report

As at March 31, 2014



Office of the City Engineer

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
1	7035011	Street Lighting	Office of the City Engineer	Various Streetlights City Wide	2,825,000	2,825,000	-	2,825,000	2,000,678	75,900	824,322	824,322	T. Pocock	-	Ongoing	Project is ongoing from year to year for the regular installation of streetlights including: - city wide pole replacement; - replacing deteriorated underground wiring; and - streetlights at locations where there are safety concerns. Majority of the funds are expected to be depleted by the end of this year.
2	7062010	Street Lighting	Office of the City Engineer	Streetlighting Data Inventory	100,000	100,000	-	100,000	55,394	-	44,606	44,606	T. Pocock	-	Ongoing	Pole condition inventory is to be undertaken as part of the LED conversion process.
3	7139005	Street Lighting	Office of the City Engineer	Citywide LED Streetlights	14,970,000	720,000	(14,250,000)	14,970,000	2,504	-	14,967,496	717,496	T. Pocock	-	2015	Project charter is developed. RFP for the Consultant will be issued by June 2014. As per CR241/2013, City Council approved funding the LED conversion from the annual budgeted savings in streetlight energy and maintenance. On average, it's anticipated that projected annual savings could amount to approximately \$1m in electricity and \$900k in maintenance which would then take about 7.2 years to fully pay for this initiative. Funding source variance is attributed to annual budgeted savings in electricity and maintenance that have yet to materialize.
4	7033118	Roadways	Office of the City Engineer	East Riverside Planning District	17,262,805	18,217,379	954,574	17,262,805	19,018,422	-	(1,755,617)	(801,043)	J. He	-	2015	Construction is complete. Land expropriation related to the pond expansion was reported to Council in an in-camera report on June 18th and July 9th, 2012. Funding for the land expropriation is budgeted for in the 2015 Capital Budget which will eliminate the current deficit. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
5	7035014	Roadways	Office of the City Engineer	Road Improvements Walker	5,560,000	6,522,223	962,223	5,560,000	6,193,481	-	(633,481)	328,742	A. Godo	-	2018	Construction is complete and the maintenance period is over. As per CR368/2007 re property/easement agreement, there are pending related expenses. It is expected that these items will be finalized upon the completion of the E-W Arterial Class EA which is currently underway. Subsequent to finalizing these items, the project will then be closed. Extent of surplus realized depends on market value at the time of closure. Funding source variance is attributed to a recovery of expenses from WUC and the Corp. of the County of Essex received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
6	7035046	Roadways	Office of the City Engineer	Intersection Improvements	3,260,000	3,930,411	670,411	3,260,000	3,915,919	-	(655,919)	14,492	A. Godo	(5,000)	2014	Howard/Cabana intersection project is complete. One file remains outstanding involving Becker's/Mac's. The file will be completed by the end of 2014. Project can then be closed. Amount to finalize is expected to be between \$15,000 and \$20,000. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission and proceeds from the sale of lands at the southwest corner of Howard/Cabana that was unplanned and received but not budgeted.
7	7045034	Roadways	Office of the City Engineer	Pedestrian Safety Improvement	1,050,000	1,135,200	85,200	1,050,000	704,919	-	345,081	430,281	S. Colucci	-	Ongoing	Funds approved in this program are used to construct pedestrian facilities identified through the Pedestrian Generator Policy. Funding source variance is attributed to a recovery of expenses received but not budgeted.
8	7062008	Roadways	Office of the City Engineer	Walker Road Grade Separation Ancillary Costs	4,445,000	4,811,699	366,699	4,445,000	4,788,947	-	(343,947)	22,752	F. Mikhael	(75,000)	2014	Construction is complete and the maintenance period is over. One file remains outstanding involving Hydro One. The file will be completed by the end of 2014. Project can then be closed. Amount to finalize should be less than \$100,000. Funding source variance is attributed to a recovery of expenses received from Windsor Utilities Commission but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
9	7086001	Roadways	Office of the City Engineer	Riverside Drive Vista Improvements	1,958,000	2,175,685	217,685	1,958,000	2,183,665	8,417	(225,665)	(7,980)	A. Godo	-	2016	Phase 1 - Stage 1 is complete and on maintenance. Phase 1 - Stage 2 is currently under design with construction scheduled for 2014/2015. This project is part of the 2013 & 2014 approved Capital Enhancement Plan in the amount of \$5.3m. Funding source variance is attributed to 2009 approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, as well as a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
19	7149000	Roadways	Office of the City Engineer	Wyandotte - Gladstone/Devonshire	1,835,000	785,000	(1,050,000)	1,835,000	7,157	-	1,827,843	777,843	J. He	(1,186,000)	2016	Design is underway and approximately 90% complete. Tender to go out by May 2014. Construction on Wyandotte is planned in 2014 and on Devonshire in 2015. A report is anticipated to go before Council on June 9th seeking additional funding to cover the increased cost of the latest tender award. Administration is recommending funding the anticipated deficit from two existing project surpluses (i.e. 7111017 for \$200,000 and 7144008 for \$986,000). Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until future years when funds become available.
20	7082013	Sewer Rehab.	Office of the City Engineer	Sunset Ave. - University/Riverside	1,660,000	1,660,000	-	1,660,000	1,630,718	-	29,282	29,282	P. Mourad	-	Sept. 2014	The construction is complete. Negotiating the price on deficiency has not yet been reached.
21	7082017	Sewer Rehab.	Office of the City Engineer	Alley West of Kildare-Ypres/Memorial	1,000,000	1,000,000	-	1,000,000	1,073,154	-	(73,154)	(73,154)	J. He	(80,000)	2014	Construction is complete and the project is currently on maintenance. Final sewer inspection is scheduled in the Summer of 2014. The projected deficit of approximately \$80,000 is due to an extended scope of work to the storm sewer lateral replacements and unexpected connection variations.
22	7082018	Sewer Rehab.	Office of the City Engineer	Alley West of Chilver-Ypres/Memorial	1,056,000	1,056,000	-	1,056,000	1,063,938	-	(7,938)	(7,938)	S. Colucci	(50,000)	Aug. 2014	The maintenance period is over and the project is complete. However, there is some restoration work that needs to be done. The work has been tendered and is expected to be complete by the Summer of 2014. The deficit is primarily due to funds transferred out of this project, per CR B5/2013, to fund other projects.
23	7082020	Sewer Rehab.	Office of the City Engineer	CityWide Culvert Inspection/Repair	822,000	822,000	-	822,000	5,551	-	816,449	816,449	P. Mourad	-	Ongoing	Field Engineering has completed the locates of all culverts on E.C. Row. Next phase is to complete CCTV inspection to establish prioritized list of repairs.
24	7082022	Sewer Rehab.	Office of the City Engineer	Alley West of Windermere-Ypres/Memorial	1,071,000	1,071,000	-	1,071,000	945,941	-	125,059	125,059	S. Colucci	100,000	Jun. 2014	Alley restoration and deficiencies remain outstanding.
25	7082024	Sewer Rehab.	Office of the City Engineer	Esdras - Wyandotte/Raymond/CNR	3,131,000	3,512,788	381,788	3,131,000	3,364,314	-	(233,314)	148,474	P. Winters	-	2014	Construction is complete and project is currently on maintenance. Outstanding construction claims are currently under negotiation. Funding source variance is attributed to a contract holdback that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
26	7082025	Sewer Rehab.	Office of the City Engineer	Dawson Rd. - Wyandotte E./CNR	1,559,000	1,829,139	270,139	1,559,000	2,001,331	-	(442,331)	(172,192)	T.Frickey/ J. He	(175,000)	Spring 2014	Construction is complete. A final deficit is projected because of additional concrete and restoration work that is required after an anticipated surplus was redirected to project #7035110 (Coventry Gardens) per B10/2011. The outstanding holdback is anticipated to be released upon final assessment of the landscape work in the Spring of 2014, after which the project may be closed. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission as well as a miscellaneous recovery of expenses received but not budgeted as the project budget was established on a net city cost basis instead of gross. In addition, there is a contract holdback that has not been released.
27	7082026	Sewer Rehab.	Office of the City Engineer	Westminster Blvd. - Joinville/Iris Place	1,400,000	1,556,953	156,953	1,400,000	1,458,912	-	(58,912)	98,041	J. Liu-Vajko	46,000	2014	Construction is complete and on maintenance. There is an outstanding claim by the contractor waiting to be resolved shortly before project is closed. Funding source variance is attributed to a miscellaneous recovery of expense received but not budgeted.
28	7092008	Sewer Rehab.	Office of the City Engineer	Gladstone-Wyandotte E./Erie E.	1,932,000	2,339,477	407,477	1,932,000	2,327,447	-	(395,447)	12,030	J. He	-	2014	Construction is complete. There are outstanding claims due to basement flooding. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
29	7092009	Sewer Rehab.	Office of the City Engineer	Parent - Erie E./Wyandotte E.	250,000	250,222	222	250,000	182,923	-	67,077	67,299	S. Shyshak/ A. Godo	-	2015	Engineering is ongoing for the entire drainage area. As per Council Report #15195 and B12/2011, \$120,000 was transferred to project 7109001 - Erie St. La Bella Strada for sewer work at the intersection of Parent and Erie. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.
30	7103004	Sewer Rehab.	Office of the City Engineer	Belle Isle View - Edgar/Tranby	2,210,000	2,472,076	262,076	2,210,000	1,353,707	-	856,293	1,118,369	T. Frickey/ F. Mikhael	700,000	Spring 2014	Construction is complete with outstanding deficiencies. Restoration and surface asphalt remains outstanding. The projected surplus is as a result of effective project management and tender prices coming in far lower than anticipated. Note that any projected surplus that may materialize will be offset with any projected project deficits and any net surplus will be redirected to fund future capital budgets. Council Report #17114, dated April 7, 2014, will be presented to Council to request the transfer of \$300,000 to 7141000 - California - Wyandotte to University sewer rehabilitation project to fund the shortfall required to complete the project. Funding source variance is attributed to a recovery of temporary financing costs charged to the project which was not budgeted, contract holdback that has not been released and recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
31	7103005	Sewer Rehab.	Office of the City Engineer	Arthur Rd. - Seminole/Milloy	2,360,000	2,740,992	380,992	2,360,000	2,375,511	-	(15,511)	365,481	J. He	-	2014	Construction is complete and on maintenance with outstanding deficiencies. Surface asphalt remains outstanding. Funding source variance is attributed to a recovery of temporary financing costs charged to the project which was not budgeted, and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
32	7103007	Sewer Rehab.	Office of the City Engineer	Queen St. - Prince/South	50,000	50,000	-	50,000	2,250	-	47,750	47,750	S. Colucci	-	2016	Engineering is underway. Construction is anticipated in 2016.
33	7111014	Sewer Rehab.	Office of the City Engineer	Elm St. - Giles/Tecumseh	1,669,110	1,669,127	17	1,669,110	46,873	-	1,622,237	1,622,254	J. Liu-Vajko	-	2014	Engineering is underway. Tender to be issued by May 2014 and construction is anticipated to commence in July of 2014. Funding source variance is due to a recovery of temporary financing costs charged to the project.
34	7111015	Sewer Rehab.	Office of the City Engineer	Pierre Avenue - Assumption/ Wyandotte	2,472,047	2,517,129	45,082	2,472,047	2,012,368	-	459,679	504,761	P. Winters	-	2014	Construction is complete with outstanding surface asphalt, surface restoration and deficiencies. Funding source variance is attributed to a recovery of temporary financing costs charged to the project and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross received but not budgeted. This practise has now been discontinued.
35	7111016	Sewer Rehab.	Office of the City Engineer	Fairview Avenue - Wyandotte/St. Rose	900,000	1,028,573	128,573	900,000	812,118	-	87,882	216,455	P. Mourad	-	2014	Construction is complete and project is under maintenance with some outstanding deficiencies. Funding source variance is attributed to recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued. Also, a recovery of temporary financing costs charged to the project and not budgeted.
36	7111017	Sewer Rehab.	Office of the City Engineer	Westcott Rd. - Metcalf/Alice	2,965,000	3,442,073	477,073	2,965,000	2,409,695	-	555,305	1,032,378	T. Frickey/ F. Mikhael	332,714	2014	Construction is complete and on maintenance. Surface asphalt is outstanding as well as one claim. The project surplus is as a result of effective project management and tender prices coming in far lower than anticipated. Two reports are going before Council on June 9th recommending transferring funding in the amount of \$200,000 to project 7149000 and \$450,000 to project 7104001 to offset anticipated project deficits. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)				
37	7111018	Sewer Rehab.	Office of the City Engineer	Aubin Rd. - Franklin/Seminole	2,565,000	3,111,067	546,067	2,565,000	2,226,303	-	338,697	884,764	S. Colucci	300,000	2014	Construction is complete with outstanding surface asphalt, surface restoration and deficiencies. A report is going before Council on June 9th recommending transferring funding in the amount of \$150,000 to project 7104001 to offset an anticipated project deficit. Funding source variance is attributed to a contract holdback that has not been released, recovery of temporary financing charges and recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
38	7121015	Sewer Rehab.	Office of the City Engineer	California - Wyandotte to Colledge	1,370,000	1,782,896	412,896	1,370,000	1,456,424	-	(86,424)	326,472	P. Mourad	-	2014	Construction is complete and project is under maintenance with some outstanding deficiencies. Funding source variance is attributed to recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
39	7121017	Sewer Rehab.	Office of the City Engineer	Cross/Baby St. - Chippawa/South	1,570,000	1,570,000	-	1,570,000	35,535	-	1,534,465	1,534,465	J. He	-	2015	Engineering is complete, tender awarded, construction to comence in May 2014.
40	7121018	Sewer Rehab.	Office of the City Engineer	Hall Avenue - Riverside/Wyandotte	2,175,000	2,175,000	-	2,175,000	138,948	-	2,036,052	2,036,052	S. Colucci	-	2015	Engineering is complete, tender awarded, construction to comence in May 2014.
41	7121020	Sewer Rehab.	Office of the City Engineer	Cadillac-Alice/Drouillard & Hickory-Seminole/Metcalfe	2,610,000	2,610,000	-	2,610,000	38,612	-	2,571,388	2,571,388	T. Frickey/ J. He	-	2015	Engineering is underway, not tendered, construction is anticipated to commence late in 2014.
42	7121021	Sewer Rehab.	Office of the City Engineer	Norman - Adstoll to Joinville	1,770,000	1,770,000	-	1,770,000	76,113	-	1,693,887	1,693,887	P. Winters	-	2015	Engineering is complete, tender to be awarded by May 2014, construction is anticipated to commence in June 2014.
43	7121022	Sewer Rehab.	Office of the City Engineer	Fairview - St. Rose to Edgar	1,850,000	1,850,001	1	1,850,000	23,088	-	1,826,912	1,826,913	J. He	-	2016	Engineering is underway, not tendered, construction is anticipated to commence early in 2015.
44	7121023	Sewer Rehab.	Office of the City Engineer	Edward Avenue - St. Rose to Edgar	1,950,000	1,950,018	18	1,950,000	23,485	-	1,926,515	1,926,533	S. Colucci	-	2016	Engineering is underway, not tendered, construction is anticipated to commence early in 2015. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.
45	7122000	Sewer Rehab.	Office of the City Engineer	St. Rose - Lauzon to Fairview	2,014,130	2,014,130	-	2,014,130	103,745	-	1,910,385	1,910,385	P. Winters	-	2015	Engineering is complete, tender awarded, construction started.
46	7132000	Sewer Rehab.	Office of the City Engineer	Willistead Crescent-Devonshire	1,860,994	2,397,923	536,929	1,860,994	1,894,086	-	(33,092)	503,837	S. Colucci	-	2014	Construction is complete with outstanding surface asphalt, surface restoration and deficiencies. Funding source variance is attributed to a contract holdback that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
47	7134000	Sewer Rehab.	Office of the City Engineer	Jos St. Louis-Rose/South Cul-de-sac	70,000	70,000	-	70,000	183	-	69,817	69,817	T. Frickey	-	2016	Engineering is underway, construction is anticipated to commence in 2015.
48	7134001	Sewer Rehab.	Office of the City Engineer	King St. - Prince Rd./South St.	105,000	105,000	-	105,000	14,230	-	90,770	90,770	S. Colucci	-	2016	Engineering is underway, construction is anticipated to commence in 2015.
49	7134002	Sewer Rehab.	Office of the City Engineer	Bruce Ave. - West Grand/Norfolk	75,000	75,000	-	75,000	7,219	-	67,781	67,781	P. Winters	-	2016	Engineering is underway, construction is anticipated to commence in 2015.
50	7134003	Sewer Rehab.	Office of the City Engineer	Rossini Blvd. - Seminole/CNR	70,000	70,000	-	70,000	183	-	69,817	69,817	J. Liu-Vajko	-	2016	Engineering is underway, construction is anticipated to commence in 2015.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
51	7134004	Sewer Rehab.	Office of the City Engineer	Vimy Ave. - Elsmere/Lillian	40,000	40,000	-	40,000	183	-	39,817	39,817	T. Frickey	-	2016	Engineering is underway, construction is anticipated to commence in 2015.
52	7134005	Sewer Rehab.	Office of the City Engineer	South National Trunk Sanitary Relining	40,000	40,000	-	40,000	183	-	39,817	39,817	S. Colucci	-	2016	Engineering is underway, construction is anticipated to commence in 2015.
53	7141000	Sewer Rehab.	Office of the City Engineer	California - Wyandotte to University	1,700,000	1,700,000	-	1,700,000	81,945	-	1,618,055	1,618,055	P. Mourad	-	2017	Administration has prepared a report to Council (Report #17114) requesting the approval to sign a contract with D'Amore Construction and to also transfer surplus funds of \$300,000 from Project 7103004 (Belle Isle View - Edgar/Tranby) to Project 7141000 (California - Wyandotte/University) to fund the shortfall due to the RFP coming in over budget. Construction is anticipated to commence in May 2016.
54	7141004	Sewer Rehab.	Office of the City Engineer	Erie St-Wellington/Crawford	1,500,000	1,500,000	-	1,500,000	-	-	1,500,000	1,500,000	J. Liu-Vajko	-	2017	Engineering is underway, construction is anticipated to commence in 2016.
55	7144000	Sewer Rehab.	Office of the City Engineer	Norman Rd - S. National/Alice St.	65,000	65,000	-	65,000	-	-	65,000	65,000	P. Winters	-	2017	Engineering is underway, construction is anticipated to commence in 2016.
56	7144001	Sewer Rehab.	Office of the City Engineer	Queen St. - Prince Rd/South St.	75,000	75,000	-	75,000	-	-	75,000	75,000	S. Colucci	-	2017	Engineering is underway, construction is anticipated to commence in 2016.
57	7144002	Sewer Rehab.	Office of the City Engineer	S. National-Tourangeau/Francois	35,000	35,000	-	35,000	-	-	35,000	35,000	S. Colucci	-	2017	Engineering is underway, construction is anticipated to commence in 2016.
58	7144003	Sewer Rehab.	Office of the City Engineer	Lens/Marentette - Parent & Woodlawn	60,000	60,000	-	60,000	-	-	60,000	60,000	T. Frickey	-	2017	Engineering is underway, construction is anticipated to commence in 2016.
59	7144004	Sewer Rehab.	Office of the City Engineer	St. John - Menard/Clairview	75,000	75,000	-	75,000	-	-	75,000	75,000	P. Winters	-	2017	Engineering is underway, construction is anticipated to commence in 2016.
60	7144005	Sewer Rehab.	Office of the City Engineer	Jos. St. Louis - Rose/South cul-de-sac	35,000	35,000	-	35,000	-	-	35,000	35,000	T. Frickey	-	2017	Engineering is underway, construction is anticipated to commence in 2016.
61	7144006	Sewer Rehab.	Office of the City Engineer	Francois - Seminole/CN Tracks	55,000	55,000	-	55,000	-	-	55,000	55,000	W. Hicks	-	2017	Engineering is underway, construction is anticipated to commence in 2016.
62	7062004	Storm Sewer	Office of the City Engineer	Grove/Campbell/ McKay Storm Sewer	5,372,000	6,043,042	671,042	5,372,000	4,475,268	-	896,732	1,567,774	F. Mikhael/ M. Cappucci	-	2017	The tender has been awarded for Phase 3 of 6. Construction for this phase is anticipated to commence in 2014. Funding source variance is attributed to a recovery of expenses received but not budgeted, and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
63	7062912	Storm Sewer	Office of the City Engineer	Campbell/University Storm Relief	50,000	50,000	-	50,000	12,001	-	37,999	37,999	F. Mikhael	-	2014	Engineering is underway for the design of storm relief sewers on University Ave.
64	7069013	Storm Sewer	Office of the City Engineer	Downspout Disconnections	3,035,000	3,056,393	21,393	3,035,000	707,994	-	2,327,006	2,348,399	S. Colucci / W. Hicks	-	Ongoing	Council approved the Downspout Disconnection Policy through CR50/2008. This project is used to correct problems that may arise from time to time on sewer projects accepted by the City and are no longer under the contractor's warranty. A 6% uptake is being experienced in the downspout disconnection program. Approximately 2,200 homes have been disconnected to date. The cost per home ranges from \$200 to \$400. Funding source variance is attributed to an unplanned recovery of expenses from ERCA which was received but not budgeted.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)				
65	7082003	Storm Sewer	Office of the City Engineer	Grand Marais Drain - Central/Walker	4,941,310	5,797,359	856,049	4,941,310	3,476,972	-	1,464,338	2,320,387	P. Mourad	-	2014	CR45/2013 approved the use of the remaining funds in the amount of \$600,000 for the Grand Marais Drain Improvements from Dougall Avenue to South Cameron Boulevard to permit the Essex Region Conservation Authority (ERCA) to proceed. Work is complete with restoration and access ramp to be completed in 2014. Awaiting invoice from ERCA. Awaiting application for WECl funding for the next phase of work. Funding source variance is attributed to a recovery of unplanned expenses from ERCA and Chrysler received but not budgeted.
66	7086002	Storm Sewer	Office of the City Engineer	Prince/Totten Outlet Sewer	10,800,000	10,922,725	122,725	10,800,000	6,739,555	-	4,060,445	4,183,170	A. Godo	-	2015	Phase 9A construction is complete and under maintenance. Phase 9B is anticipated to be tendered in the Autumn of 2014. Funding source variance is attributed to a contract holdback that has not been released.
67	7086004	Storm Sewer	Office of the City Engineer	Municipal Drains Maintenance	1,600,000	1,624,023	24,023	1,600,000	742,639	-	857,361	881,384	A. Godo/ P. Mourad	-	Ongoing	The approved funds are intended for maintenance of municipal drains. Construction at Little Tenth Municipal Drain and 8th Concession Drain are anticipated in the Summer of 2014. McKee Creek construction is underway and drainage reports for 10th Concession Drain and Russette Drain are underway as well. Funding source variance is attributed to a contract holdback that has not been released, and Ontario Specific Grant received but not budgeted.
68	7086005	Storm Sewer	Office of the City Engineer	Concrete Channel - Grand Marais	1,500,000	1,500,000	-	1,500,000	675,652	-	824,348	824,348	P. Mourad	-	2014	The current phases of concrete channel repairs are complete - cost sharing with ERCA. The Environmental Assessment for the concrete channel is complete. The remaining funds will be allocated to future phases of the Grand Marais Drain subject to Council approval.
69	7091006	Storm Sewer	Office of the City Engineer	Wyandotte - California/Partington	5,270,000	6,109,636	839,636	5,270,000	6,121,817	-	(851,817)	(12,181)	P. Mourad	(180,000)	2014	Construction is complete and on maintenance. This project has been expanded to include streetscaping and road reconstruction from Partington to Campbell as per CR82/2012. The project is expected to be over budget due to transfers to fund other projects (\$938,611). Negotiations are outstanding with respect to outstanding claims. Funding source variance is attributed to a contract holdback that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
70	7091021	Storm Sewer	Office of the City Engineer	Cahill Drain Improvements	100,000	100,000	-	100,000	1,249	-	98,751	98,751	F. Mikhael	-	2015	Cahill Drain is a municipal drain on Cousineau Road between Howard Avenue and Highway No. 3. The approved funds will be used for required functional design and environmental study in order to proceed with this project. Discussions are ongoing with ERCA.
71	7092004	Storm Sewer	Office of the City Engineer	Lennon Drain Improvements	450,000	450,000	-	450,000	68,263	-	381,737	381,737	J. He	-	2015	A consultant has been retained and design is underway. Scheduled to be tendered in 2015, subject to the funding application approval (ERCA).
72	7094001	Storm Sewer	Office of the City Engineer	Sunset - University to Wyandotte	2,030,700	2,121,285	90,585	2,030,700	2,032,755	-	(2,055)	88,530	P. Mourad	-	Fall 2014	Phase 3 (Engineering) is being charged to this project, per CAO approval #2033, to hire a consultant to carry out the engineering design for Sunset - Wyandotte to College. The design is approximately 80% complete. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
73	7111013	Storm Sewer	Office of the City Engineer	Basement Flooding Prevention Subsidy	2,400,000	2,574,687	174,687	2,400,000	2,002,715	-	397,285	571,972	M. Sonego/ P. Breault	-	Ongoing	On May 3, 2011, Windsor City Council approved a Basement Flooding Protection Subsidy Program to assist homeowners. The City is offering a financial subsidy to install a sump pump and/or a back-water valve (flood protection device) to residents of the City of Windsor who are experiencing flooding. This program is ongoing. We foresee funding for years to come for this project. In 2011, 2012, 2013 and 2014 \$500,000, \$250,000, \$250,000 and \$900,000 were approved in the capital budget, respectively. As per CR196/2012, an additional \$500,000 from the Sewer Surcharge reserve was approved by Council to fund additional work. In 2012, approximately \$168,000 was received in funding from ERCA towards defraying some of the subsidies paid by the City under the program related to the disconnection of foundation drains from floor drains. As of March 26, 2014, the following statistics are noted: <ul style="list-style-type: none"> - 978 subsidy payments totalling \$1,891,244 have been paid; - approximately \$112,000 has been transferred to the Building Department for Courtesy Inspections performed since the program was rolled out; - 108 subsidy applications have been received year-to-date Funding source variance is attributed to a recovery of financing costs charged to the project and subsidies received from ERCA but not budgeted.
74	7131002	Storm Sewer	Office of the City Engineer	Baseline/6th Concession Drain Improvement	375,000	375,000	-	375,000	44,773	-	330,227	330,227	A. Godo/ P. Mourad	-	2015	A consultant has been retained to review the condition of the 6th Concession Drain and to develop short and medium-term solutions in order to maintain service. Engineering is underway.
75	7141019	Storm Sewer	Office of the City Engineer	Little River Steel Retaining Walls	1,000,000	500,000	(500,000)	1,000,000	-	-	1,000,000	500,000	A. Godo	-	2015	This project qualifies under the Water and Erosion Control Infrastructure (WECI) Program. Awaiting WECI funding application results.
76	7141020	Storm Sewer	Office of the City Engineer	Robert Road Pond Decommission	495,000	495,000	-	495,000	4,605	-	490,395	490,395	M. Cappucci	-	2015	Engineering is underway, construction is anticipated to commence in 2015.
77	7076102	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands Servicing	250,000	250,000	-	250,000	155,592	-	94,408	94,408	A. Godo	-	2014	The storm drainage master plan for the Sandwich South Lands is underway in conjunction with the Lauzon Parkway EA and Sandwich South Secondary Plan. Studies are expected to be completed by the end of 2014, however, dependent upon the outcome of the Lauzon Parkway EA.
78	7092019	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands - ISF	30,707,377	30,314,500	(392,877)	30,707,377	30,315,779	-	391,598	(1,279)	A. Godo	(200,000)	2014	Project is comprised of 10 contracts. There are currently outstanding deficiencies. Ongoing sewer repair costs, which are non-recoverable, will cause this project to be overspent by approximately \$200,000. Funding source variance is attributed to a recovery of expenses from the Town of Tecumseh that has exceeded initial budget estimates and recoveries from the government that will not materialize as the project came in under budget (on eligible costs).
79	7109006	Sanitary Sewer	Office of the City Engineer	Private Sewer Connections Study	60,000	60,000	-	60,000	36,498	-	23,502	23,502	P. Winters/ W. Hicks	-	2014	Initial field work and environmental sampling has been completed. Data analysis and recommendations have been completed. As per the agreement entered into involving the federal and provincial governments, letters have been sent to Environment Canada and the Ministry of Environment. Provincial and Municipal portions of the funds remain. A council report is pending with respect to the phasing of improvements.
80	7141018	Sanitary Sewer	Office of the City Engineer	Ojibway Sanitary Sewer Rehabilitation	1,900,000	1,900,000	-	1,900,000	2,390	-	1,897,610	1,897,610	F. Mikhael	-	2015	Design is underway. Upon granted access to private properties, CCTV will be performed to identify scope of the project. Construction is anticipated to begin in 2014.
81	7069022	Infrastructure Planning	Office of the City Engineer	Traffic Calming Initiatives	200,000	200,000	-	200,000	84,324	-	115,676	115,676	J. Eugeni	-	Ongoing	Traffic calming projects are ongoing. A consultant has been retained to review/recommend changes to the existing traffic calming policy. There is a queue of outstanding traffic calming requests pending the new policy.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
82	7086010	Infrastructure Planning	Office of the City Engineer	Environmental Study Reports	1,693,576	1,507,807	(185,769)	1,693,576	695,782	-	997,794	812,025	J. Leitzinger/ J. Eugeni	-	Ongoing	Updating the background information to reflect current conditions prior to finalizing the Banwell EA Report & publishing the Notice of Final Completion. A consultant has been retained for the 6th Concession and North Talbot EA and the Central Box EA. Budget is allowed to accumulate to have sufficient funding available to initiate these studies. \$300,000 additional funding for the Central Box EA has been approved in the 2013 Enhanced Capital Budget. The Tecumseh Road West ESR and the Addendum for the Lauzom Parkway EA are also planned for 2014. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available as well as work auth recoveries received but not budgeted.
83	7111031	Infrastructure Planning	Office of the City Engineer	Bikeways Development	1,309,220	1,180,703	(128,517)	1,309,220	1,055,011	94	254,209	125,692	J. Leitzinger/ J. Eugeni	-	Ongoing	Implementation of the Bicycle Use Master Plan remains ongoing. Infrastructure construction varies to maximize benefits of coordination with construction undertaken by other departments. Funding will be required to construct Community Connections to the Herb Grey Parkway 20km multi-use trail system in 2014. The Enhanced Capital Budgets for 2013 and 2014 result in an additional \$6.8M to complete the Windsor LOOP which has recently been approved via Report #17088, CR89/2014. These works will be initiated with the Cabana Road Active Transportation Facilities in 2014. Currently undergoing public consultation. Funding source variance is attributed to an Ontario Specific Grant received but not budgeted, as well as approved 2011 capital budget funding not yet transferred. Project funding is federally legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax). And a recovery of temporary financing costs charged to the project which was not budgeted.
84	7124000	Infrastructure Planning	Office of the City Engineer	StormWater & Sanitary Master Plan	950,000	950,000	-	950,000	296,268	-	653,732	653,732	A. Godo	-	2017	Data Collection (Phase 1) is underway and a consultant has been retained for sewer monitoring and development of a master plan.
85	7125001	Infrastructure Planning	Office of the City Engineer	Basement Flooding Mitigation	50,000	50,000	-	50,000	4,008	-	45,992	45,992	M. Sonego	-	2015	Project is underway with various components (i.e. flow monitoring equipment and updating of IDF curves). It will span multiple years.
86	7131116	Infrastructure Planning	Office of the City Engineer	Downtown Traffic Impact Study	100,000	100,000	-	100,000	485	-	99,515	99,515	J. Eugeni	-	Dec. 2014	The call for proposals for the Downtown Traffic Study is complete. The project is anticipated to take 1 year to complete.
87	7034195	Corporate Projects	Office of the City Engineer	Development of New Huron Lodge	41,200,000	41,941,947	741,947	41,200,000	42,409,586	-	(1,209,586)	(467,639)	T. Graziano	TBD	2015	Construction is complete but the project is left open due to litigation and a number of deficiencies. The final completion date is tied to the end of the litigation. Further related costs are also dependent upon the outcome of the litigation. A number of detailed reports relative to this project have been brought to Council. Funding source variance is attributed to an outstanding contract holdback not yet released, as well as unanticipated donations and a recovery of expenses received but not budgeted.
88	7052089	Corporate Projects	Office of the City Engineer	Station 7 - New Fire Hall	3,908,500	3,908,500	-	3,908,500	3,770,901	-	137,599	137,599	T. Graziano	50,000	2014	The construction is complete. There are minor deficiencies outstanding which are anticipated to be done by September. After the demolition of the old site and eventual sale of the land is finalized, a surplus of approximately \$260,000 is anticipated of which \$210,000 has been approved to be transferred to project 7091015 Fire Hall Capital repairs as per Council Report #16810, CR230/2013.
89	7081019	Corporate Projects	Office of the City Engineer	Site Environmental Assessment - Various	2,432,337	2,607,480	175,143	2,432,337	1,308,092	-	1,124,245	1,299,388	J. Renaud	-	TBD	This project is for ongoing environmental assessments of various properties. Currently the former Wickes Manufacturing Site is the main project. An RFP for the disposition/interest has been completed. A Phase III Environmental Study is complete. Ongoing security costs for the site are being charged to this project. Demolition work is being planned and to commence in early 2014. As part of the 2014 Capital Budget requests, Council approved additional funds to cover the project shortfall due to remediation of the site. Funding source variance is attributed to some rental income, federal grants and recovery of expenses received but not budgeted.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
98	7043907	Border Infrastructure Fund	Office of the City Engineer	Walker Rd. Rail Grade Separation	7,200,000	6,907,562	(292,438)	7,200,000	6,907,562	-	292,438	-	F. Isabelle-Tunks	-	Jun. 2014	Fully funded by MTO. Easement on Hydro One lands in favour of the City for the relocated portion of the Grand Marais drain is still being negotiated and is expected to be completed by mid 2014. Funding source variance is attributed to unanticipated revenues and the timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actual. Project can be closed once all recoveries are received.
99	7059001	Border Infrastructure Fund	Office of the City Engineer	Howard/CPR Grade Separation ESR	16,800,000	16,729,594	(70,406)	16,800,000	16,697,951	-	102,049	31,643	W. Al-Yassiri	-	Dec. 2014	Fully funded by MTO. The Howard/CPR including the pump station, as a whole, was assumed in Dec. 2013 except for the RSS walls. The general maintenance period was completed in Dec. 2011, landscape was assumed in Dec. 2013, and the RSS walls will be assumed in Dec. 2014. Funding source variance is attributed to unanticipated revenue and recoveries from MTO. Budgeted amounts are based on estimates with recoveries based on actuals.
100	7079901	Border Infrastructure Fund	Office of the City Engineer	Tunnel Plaza Improvements	3,000,000	2,676,359	(323,641)	3,000,000	2,780,053	103,694	219,947	(103,694)	W. Al-Yassiri	-	Dec. 2015	Fully funded by MTO. The project will be substantially performed by October 2014. A one year maintenance period will follow during which the city will undertake installation of trail signs to direct traffic. Funding source variance is attributed to unanticipated revenue and recoveries from MTO. Budgeted amounts are based on estimates with recoveries based on actuals.
101	7109005	Border Infrastructure Fund	Office of the City Engineer	LGWEM-Lauzon Parkway Environmental Assessment	400,000	563,020	163,020	400,000	313,711	-	86,289	249,309	J. Eugeni	-	Jul. 2014	Fully funded by MTO. The Lauzon Parkway Environmental Assessment Study was finalized and filed with the Ministry of the Environment (MOE) on January 20, 2014. Currently three Part II Order requests have been responded to by the project team and we are now awaiting the Minister's decision regarding the requests. Addendum to the EA has been initiated. Funding source variance is attributed to actual recoveries from MTO versus budgeted amounts which were based on estimates.
102	7033120	Development	Office of the City Engineer	South Cameron/South Windsor	3,387,465	2,059,721	(1,327,744)	3,387,465	1,665,163	-	1,722,302	394,558	J. Liu-Vajko/S. Shyshak	-	Ongoing	These funds are used to facilitate ongoing local improvements, primarily in the South Cameron area where there is significant fragmented ownership. Local improvements on Rankin Avenue is currently flowing through this project. A petition is being prepared for a new local improvement project which, if approved, will flow through this project. Funding source variance is attributed to a recovery of expenses (local improvements) that have not fully materialized to date as well as developer contributions received but not budgeted.
103	7035119	Development	Office of the City Engineer	New Infrastructure Development	3,518,435	4,424,652	906,217	3,518,435	3,508,445	-	9,990	916,207	M. Sonego/F. Isabelle-Tunks	-	Ongoing	This project is used to repay developers to oversize sewers and roads so other lands can be serviced. Ongoing negotiations continue with developers. The new Southwest Detention Centre provided funds for a future road to be completed at a cost of approx. \$500,000. Funding source variance is attributed to a recovery of expenses from developers, Ontario Specific Grants received but not budgeted and unanticipated recovery of expenses and unanticipated revenues.
104	7103001	Development	Office of the City Engineer	Tecumseh Water Treatment Demolition	1,500,000	79,345	(1,420,655)	1,500,000	847,895	-	652,105	(768,550)	J. Baker	-	2014	Demolition of the water treatment plant is complete. The land will now be redeveloped for residential use and sold as an extension of Mountbatten Court. A revised record of site to change land use from industrial to residential has been submitted. Completion of this project is dependent upon the actual sale of lands. Funding source variance is attributed to disposal of land proceeds that will not materialize until the property is fully serviced for residential use, a recovery of expenses received but not budgeted and a contract holdback payable that has not yet been released.
105	7111010	Geomatics	Office of the City Engineer	Upgrade EIS Internal Application System	92,000	92,027	27	92,000	78,403	-	13,597	13,624	M. Drouillard	-	2014	The purpose of this project is to replace the old software and migrate all of the functionality into the new system. Some functions could not be brought over exactly from the old version due to technical issues with the software plus some new functions have been inquired about from users. The remaining funds will be used to have the consultant help us through a few more enhancements. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
106	7131000	Field Services	Office of the City Engineer	Smoke & Dye Testing	200,000	200,000	-	200,000	8,748	1,370	191,252	191,252	M. Winterton	-	Ongoing	Phase I of the study is complete. Waiting for a report from the contractor re: tested data results. Phase II will begin in May 2014 which contains another segment of the City. Due to the "Investigation" stage of this project, the majority of the funds will not be expended until the Spring of 2014.
107	7045005	Road Rehabilitation	Office of the City Engineer	Railway Lands Fencing	800,000	400,117	(399,883)	800,000	235,292	-	564,708	164,825	M. Winterton	-	Ongoing	Invoice amounts to be determined per the various Board cost sharing agreements. Work under this project is ongoing with funding of approximately \$50,000 typically approved each year. Additional work will be completed as breaches in existing fence or safety concerns are identified by Hi-Rail inspections annually. Removal of rail spur line adjacent to Hiram Walker on the riverfront required fence removal and site remediation to extend riverfront park. This has been completed. Administration is requesting Council approval to transfer \$6,000 of funding in this project (7045005) to the "At-Grade Railway Crossings" project (7085009) to offset the current deficit in that project due to legislated work completed to date. Funding source variance is attributed to a recovery of expenses from Transport Canada that will not materialize and unanticipated revenue received but not budgeted.
108	7069019	Road Rehabilitation	Office of the City Engineer	Closed Circuit TV (CCTV) Program	951,408	2,090,492	1,139,084	951,408	1,440,624	-	(489,216)	649,868	M. Winterton	-	Ongoing	The cyclical camera inspection of the city's sewer network continues and the annual issuance of a tender is ongoing. Funding source variance is attributed to recoveries of expenses received but not budgeted and revenues from other capital projects that utilize this service that is not budgeted.
109	7085009	Road Rehabilitation	Office of the City Engineer	At-Grade Railway Crossings	389,855	385,237	(4,618)	389,855	391,073	-	(1,218)	(5,836)	M. Winterton	-	Ongoing	This project is ongoing due to legislated work as it arises. There are no projects identified at this time. Future costs incurred will come forward in a report to Council with additional funding recommendations as this project is currently in a deficit. Administration is requesting Council approval to transfer \$6,000 into this project to offset the current deficit from the "Railway Lands Fencing" project (7045005). Funding source variance is attributed to a recovery of expenses from railway companies that will not materialize, Canada Specific Grants not budgeted and unanticipated revenues.
110	7111003	Road Rehabilitation	Office of the City Engineer	2011 Bridge Rehabilitation	1,071,551	1,183,695	112,144	1,071,551	902,740	-	168,811	280,955	M. Winterton	-	Sept. 2014	Remaining funds are used to fund design consulting work for several structures. Holdback of \$100k will not be released as there are deficiencies and the holdback funds will be used to perform repairs ourselves. Funding source variance is attributed to recoveries of expenses received but not budgeted, as well as the holdback payable that will not be released.
111	7111019	Road Rehabilitation	Office of the City Engineer	Small Sewer Repairs	2,500,000	2,501,667	1,667	2,500,000	235,005	13,675	2,264,995	2,266,662	M. Winterton	-	Ongoing	As a result of the City's asset management program, numerous small deficiencies have been identified in the sewer system. These small repairs, if left untouched, will manifest into sinkholes and large repairs. Tenders are issued annually to address small sewer repairs. Recent jobs completed include Jackson Park & Windemere Rd. Ongoing work will mirror CCTV and Road Rehab. programs to achieve efficiencies and cost savings. Funding source variance is attributed to a recovery of temporary financing costs charged to the project which was not budgeted.
112	7111021	Road Rehabilitation	Office of the City Engineer	2011 E. C. Row Rehabilitation	713,254	603,410	(109,844)	713,254	505,431	20,000	207,823	97,979	M. Winterton	-	2015	Remaining funds are being used to fund design consulting related to the E. C. Row/Walker bridge and the E. C. Row/CNR bridge which is expected to be completed in 2015. Funding source variance is attributed to a recovery of temporary financing costs charged to the project and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
113	7131110	Road Rehabilitation	Office of the City Engineer	2013 City Wide Road Rehabilitation	4,265,811	4,620,326	354,515	4,265,811	3,522,093	-	743,718	1,098,233	M. Winterton	-	Dec. 2014	Work is ongoing. Expected completion date of Winter 2013 had been delayed due to heavy workload and limited resources. Additional staff has been allocated to remedy the extent of the backlog. Funding source variance is attributed to receipt of recoveries of expenses not budgeted for, an outstanding contract holdback not yet released and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.

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	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
114	7132003	Road Rehabilitation	Office of the City Engineer	2013 Tecumseh Rd. & Wyandotte St.	4,400,000	1,786,584	(2,613,416)	4,400,000	2,488,408	-	1,911,592	(701,824)	M. Winterton	-	Dec. 2014	Work is ongoing with expected completion in late 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years and unanticipated revenue received but not budgeted.
115	7132004	Road Rehabilitation	Office of the City Engineer	2013 Ward 4 Road Rehabilitation	1,030,000	97,600	(932,400)	1,030,000	97,500	-	932,500	100	M. Winterton	-	Dec. 2014	Project is in the planning stage. Tender has not yet been issued. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
116	7132005	Road Rehabilitation	Office of the City Engineer	2013 Ward 5 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	1,200	-	1,028,800	(1,200)	M. Winterton	-	Dec. 2014	Project is tendered and contractor awarded. Work to begin in the Spring of 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
117	7132006	Road Rehabilitation	Office of the City Engineer	2013 Ward 6 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	31,434	-	998,566	(31,434)	M. Winterton	-	Dec. 2014	Project is in the planning stage. Tender has not yet been issued. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
118	7132007	Road Rehabilitation	Office of the City Engineer	2013 Ward 7 Road Rehabilitation	1,030,000	1,300	(1,028,700)	1,030,000	861,451	-	168,549	(860,151)	M. Winterton	-	Jul. 2014	Work is ongoing and expected to be complete by July 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
119	7132008	Road Rehabilitation	Office of the City Engineer	2013 Ward 8 Road Rehabilitation	1,030,000	200	(1,029,800)	1,030,000	23,484	-	1,006,516	(23,284)	M. Winterton	-	Dec. 2014	Project is tendered and contractor awarded. Work to begin in the Spring of 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
120	7132009	Road Rehabilitation	Office of the City Engineer	2013 Ward 9 Road Rehabilitation	1,030,000	1,150	(1,028,850)	1,030,000	719,336	-	310,664	(718,186)	M. Winterton	-	Jul. 2014	Work is ongoing and expected to be complete by July 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
121	7132010	Road Rehabilitation	Office of the City Engineer	2013 Ward 10 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	-	-	1,030,000	-	M. Winterton	-	Dec. 2014	Project is in the planning stage. Tender has not yet been issued. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
122	7132011	Road Rehabilitation	Office of the City Engineer	2013 Ward 1 Road Rehabilitation	1,030,000	-	(1,030,000)	1,030,000	24	-	1,029,976	(24)	M. Winterton	-	Dec. 2014	Project is in the planning stage. Tender has not yet been issued. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
123	7132012	Road Rehabilitation	Office of the City Engineer	2013 Ward 2 Road Rehabilitation	1,070,000	40,000	(1,030,000)	1,070,000	130,073	27,500	939,927	(90,073)	M. Winterton	-	Dec. 2014	Project is tendered and contractor awarded. Work to begin in the Spring of 2014. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
124	7132013	Road Rehabilitation	Office of the City Engineer	2013 Ward 3 Road Rehabilitation	1,030,000	102,550	(927,450)	1,030,000	177,006	-	852,994	(74,456)	M. Winterton	-	Dec. 2014	Project is in the planning stage. Tender has not yet been issued. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
125	7141025	Road Rehabilitation	Office of the City Engineer	2014 Citywide Road Rehabilitation	7,137,000	-	(7,137,000)	7,137,000	26,956	-	7,110,044	(26,956)	M. Winterton	-	2015	Project is in the planning stage. Tender has not yet been issued. Expected to be issued in 2014 with work starting in 2014. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred. The current deficit is a result of a purchase order outstanding that has not been actually paid.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
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126	7141026	Road Rehabilitation	Office of the City Engineer	2014 E.C. Row Rehabilitation	3,659,228	-	(3,659,228)	3,659,228	-	-	3,659,228	-	M. Winterton	-	2015	Report #17111 was approved by Council on April 22, 2014 requesting that \$1,130,821 be transferred to the Bridge Rehabilitation program from this program to fund bridge rehabilitation for the Little River Bridge, Turner Road at Grand Marais Drain Culvert, and Sutherland at Cousineau Drain Culvert. The E.C. Row/Walker bridge and E.C. ROW/CNR bridge have been deferred to 2015 due to traffic issues expected on E.C. Row resulting from the Conrail (CASO) bridge work expected to begin in the Summer of 2014 under Project ID 7141027. Project is in the planning phase and tenders are expected to be issued by the Summer of 2014 with work to start in 2014. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been transferred until the expenditures are incurred.
127	7141027	Road Rehabilitation	Office of the City Engineer	Conrail Bridge Rehabilitation (CASO)	2,340,772	1,700,000	(640,772)	2,340,772	2,651	-	2,338,121	1,697,349	M. Winterton	-	2015	This project has been granted an MIII (Municipal Infrastructure Investment Initiative) grant of \$2m. Project is tendered and will begin in the Spring of 2014. Funding source variance is attributed to grant funds not fully received until final claim is submitted and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been transferred until the expenditures are incurred.
128	7111022	PW Maintenance	Office of the City Engineer	2011 Sidewalk Rehabilitation	1,250,000	1,303,110	53,110	1,250,000	1,011,132	-	238,868	291,978	P. Matheson	-	Sept. 2014	CR176/2013 (Report #16707) approved the 2013 award of tender for the construction of concrete sidewalks and curbs/gutters. Funding for the 2013 sidewalk tender will come from the 2011, 2012 and 2013 Sidewalk Rehab. projects as approved by Council. Funding source variance is attributed to a recovery of expenses received for unanticipated work performed that was not budgeted.
129	7111023	PW Maintenance	Office of the City Engineer	Minor Road Rehabilitation	1,800,000	1,319,092	(480,908)	1,800,000	1,318,298	-	481,702	794	P. Matheson	-	Ongoing	This is an ongoing project addressing minor road rehabilitation deficiencies as they arise. Administration is continuing with the development of an ongoing maintenance program for 2014 and beyond to prioritize work to be done. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred and a recovery of expenses received but not budgeted.
130	7121000	PW Maintenance	Office of the City Engineer	Minor Alley Maintenance	300,000	300,000	-	300,000	250,259	-	49,741	49,741	P. Matheson	-	Dec. 2014	This is an ongoing project addressing minor alley deficiencies as they arise. The balance of funds in this project will be used for outstanding service requests. This project will be closed once remaining funds have been spent.
131	7121007	PW Maintenance	Office of the City Engineer	2012 Sidewalk Rehabilitation	1,974,636	1,645,930	(328,706)	1,974,636	1,645,400	-	329,236	530	P. Matheson	-	Sept. 2014	CR176/2013 (Report #16707) approved the 2013 award of tender for the construction of concrete sidewalks and curbs/gutters. Funding for the 2013 sidewalk tender will come from the 2011, 2012 and 2013 Sidewalk Rehab. projects as approved by Council. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred and a recovery of expenses received but not budgeted.
132	7131115	PW Maintenance	Office of the City Engineer	2013 Sidewalk Rehabilitation	299,000	123,406	(175,594)	299,000	123,049	-	175,951	357	P. Matheson	-	Sept. 2014	CR176/2013 (Report #16707) approved the 2013 award of tender for the construction of concrete sidewalks and curbs and gutters. Funding for the 2013 sidewalk tender will come from the 2011, 2012 and 2013 Sidewalk Rehab. projects as approved by Council. Funding source variance is attributed to a contract holdback that has not been released and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
133	7141028	PW Maintenance	Office of the City Engineer	2014 Sidewalk Rehabilitation	400,000	400,000	-	400,000	-	-	400,000	400,000	P. Matheson	-	Dec. 2015	This project is currently waiting on the completion of the 2013 sidewalk rehab. tender that was issued in late 2013. Once 2013 is near completion, the scope of the 2014 tender will be planned.

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134	7003326	Traffic Operations	Office of the City Engineer	Traffic Signal System Upgrade	2,890,000	2,565,048	(324,952)	2,890,000	2,566,454	1,913	323,546	(1,406)	J. Wolf	-	Ongoing	Expansion and upgrade of the communications system is being undertaken as this is required for operation of the new controller and firmware. The 2011/12 tender for this work is complete awaiting holdback to be released by May. The 2013 tender has been awarded this past summer and the contract is 70% complete. ATMS system enhancements are also being implemented. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
135	7045076	Traffic Operations	Office of the City Engineer	New Signals/Signal System Improvements	2,202,687	2,531,245	328,558	2,202,687	2,435,119	-	(232,432)	96,126	J. Wolf	-	Ongoing	This project is typically used to refurbish and rebuild signalized intersections across the City. Since 2007, these funds have been used to convert traffic signals in the City to LED technology. All signalized intersections have now been upgraded. This project will now be used for signal infrastructure reconstruction. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, unanticipated revenues, and a recovery of expenses received but not budgeted (e.g. development related signals are recovered from the developer).
136	7109004	Traffic Operations	Office of the City Engineer	LED Signal Replacement	250,000	250,000	-	250,000	-	-	250,000	250,000	J. Wolf	-	Ongoing	This project is used for the replacement of LED traffic signals as they reach the end of their useful lives. These units are guaranteed by manufacturer warranty for five years, although the units' actual working life may extend beyond this time period. Replacement will begin after full conversion to LED traffic signals has occurred. We expect the replacement to begin April 2014 with the first location being Huron Church Road encompassing 7 intersections.
137	7121010	Traffic Operations	Office of the City Engineer	Parking Enforcement - Handheld Replacement	151,200	151,200	-	151,200	109,795	-	41,405	41,405	J. Wolf	-	Sept. 2014	Equipment has been received and has been in use for 1 year. A hardware/firmware conflict has arisen since the implementation of AMPs which increases the time period required to take photos. All handhelds have been returned for warranty repair. Four additional units will be ordered. Additional software integration is required before full commissioning is completed. The process is expected to be completed by the Fall of 2014.
138	7131114	Traffic Operations	Office of the City Engineer	Parking Garage Improvement	467,865	482,731	14,866	467,865	220,103	-	247,762	262,628	J. Wolf	-	Ongoing	Three tenders have been awarded and the work is completed and awaiting holdback release period. Started investigative work on Goyeau/Chatham garage #1 and anticipating tender to be issued by June 2014. Funding source variance is attributed to a contract holdback that has not yet been released.
139	7132014	Traffic Operations	Office of the City Engineer	Video Detection Traffic Program	2,000,000	-	(2,000,000)	2,000,000	3,322	-	1,996,678	(3,322)	J. Wolf	-	May 2016	RFP is developed, issued to vendor by April and brought to Council in May of 2014. Delivery of video detection camera systems and installation will begin by June and then be staggered through the balance of 2014. Work will likely continue for 2 years. Funding source variance is attributed to approved funding that will be transferred when funds become available in future years.
140	7135001	Traffic Operations	Office of the City Engineer	Parking Equipment Replacement	198,000	198,000	-	198,000	104,876	24,875	93,124	93,124	J. Wolf	-	Ongoing	2013 initiatives are delivered and installed with the exception of Credit Card Meters initiative which is waiting for the approval of a DOA. 2014 initiatives are awaiting purchase orders. Some of the initiatives include upgrading of Pay Stations to pin pad technology, Pay and Display Machines to accommodate credit card payments and cameras in parking garages.
141	7121009	Fleet Operations	Office of the City Engineer	2012 Fleet Replacement	1,750,000	1,750,000	-	1,750,000	903,287	208,230	846,713	846,713	A. Marazita	812,000	Apr. 2014	PO's have been issued for Units 1085 (Garbage Packer) and 1326 (Dump Truck with a hiab crane). Project is expected to have a final surplus and to be completed once equipment is put in service and the release of encumbrances has been completed.
142	7131112	Fleet Operations	Office of the City Engineer	2013 Fleet Replacements	1,240,000	1,240,000	-	1,240,000	945,788	511,335	294,212	294,212	A. Marazita	196,000	2014	PO's have been issued for Units 0761/0762 (Utility Trucks) and 1320 (Sewer Vactor). Project is expected to have a final surplus and will be completed once equipment is put in service and the release of encumbrances has been completed.

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143	7141002	Fleet Operations	Office of the City Engineer	2014 Fleet Replacements	780,000	780,000	-	780,000	414,152	343,429	365,848	365,848	A. Marazita	290,000	2015	Unit 0940S will be ordered in July 2014 to receive better pricing. All other PO's for approved replacements have been issued. Administration will also be requesting replacement of 2 plows (0939P & 0940P) be done early in 2014 at the next Fleet Review Committee (FRC) meeting. Project is expected to have a final surplus and will be completed once equipment is put in service and the release of encumbrances has been completed.
144	7141003	Fleet Operations	Office of the City Engineer	2014 Fleet Equipment Additions	125,000	125,000	-	125,000	110,527	110,527	14,473	14,473	A. Marazita	3,400	2014	PO's have been issued for the approved 2014 additions. Project is expected to have a final surplus and will be completed once equipment is put in service and the release of encumbrances has been completed.
145	7994523	Fleet Operations	Office of the City Engineer	99 Fleet Management	334,705	351,190	16,485	334,705	363,853	37,502	(29,148)	(12,663)	A. Marazita	-	Jun. 2014	Installation of the final FuelFocus pedestal at the Malden Park fuel site is expected to occur in May 2014. Once final installation occurs, this project will be reconciled and closed. Current deficit is a result of an estimated quotation for travel and set up costs for a technician. Funding source variance is attributed to investment income earned in prior years (pre 2004) and additional unanticipated revenues received but not budgeted.
146	7014532	LRWRP	Office of the City Engineer	LRWRP Expansion/Upgrade	111,500,000	111,671,750	171,750	111,500,000	111,508,419	-	(8,419)	163,331	J. Baker	148,000	Dec. 2014	Construction of the last phase is now complete with some deficiencies. A completion report for the entire project is anticipated to go to Council in late 2014. Funding source variance is attributed to discontinued issuance of debentures and recovery of expenses received but not initially budgeted.
147	7091009	LRWRP	Office of the City Engineer	LRWRP - Annual Repair Costs	5,150,000	5,160,810	10,810	5,150,000	3,092,773	80,973	2,057,227	2,068,037	A. Bietola	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. In 2014, repair of the primary settling tanks #1 & 3, including protective coating and rehabilitation of the main inlet structure will be completed at a cost of \$400k & \$750k respectively. Funding source variance is attributed to the amount that has been transferred from the dedicated reserve to the project to cover slightly higher than anticipated incurred expenditures as approved by Council.
148	7092006	LRWRP	Office of the City Engineer	LRWRP Grit System Improvement	6,500,000	4,000,000	(2,500,000)	6,500,000	78,748	-	6,421,252	3,921,252	E. Valdez	-	Dec. 2015	Stantec Consulting delivered a final report for the design and the "Opinion of Probable Cost". The original total estimated cost doubled due to the regulatory requirement to upgrade the facility to meet current fire and electrical codes. Additional funding was requested during the 2013 Capital Budget process to address the regulatory upgrade. We are currently in the process of defining the scope for an RFP to hire a Consultant to produce a Construction Tender package. Construction is to start in year 2015. Funding source variance is attributed to the approved 2014 capital budget funding held in a reserve which will not be transferred until actual expenditures are incurred.
149	7131016	LRWRP	Office of the City Engineer	Odour Control Study at LRWRP	75,000	75,000	-	75,000	7,157	-	67,843	67,843	P. Drca	-	Dec. 2014	Purchased Odour Logging units and currently collecting data. Also in discussion with vendors for pilot testing to determine whether recommendations from Stantec Consulting re: "Final Odour Study Report" are successful in mitigating odours.
150	7141035	LRWRP	Office of the City Engineer	LRWRP Main Pumphouse Valves	600,000	600,000	-	600,000	-	-	600,000	600,000	J. Guidolin	-	Mar. 2015	Replacement of the existing suction, discharge and bypass valve associated with the raw sewage pumps in the main pump house. The valves are specialty items which require a minimum of 6-8 months lead time therefore minimal cost will be incurred in 2014.
151	7141036	LRWRP	Office of the City Engineer	LRWRP Screw Main Air Compressor	100,000	100,000	-	100,000	-	-	100,000	100,000	J. Guidolin	-	Mar. 2015	Rebuild and replacement of the existing primary air compressor which supplies compressed air for the entire plant to operate valves and equipment is being scheduled. Costs to incur late in 2014.
152	7141037	LRWRP	Office of the City Engineer	LRWRP BAF Valve Replacement	200,000	200,000	-	200,000	-	-	200,000	200,000	J. Guidolin	-	Ongoing	Rebuild and replacement of the 160+ valves in the BAF (Biological Aerated Filter) which are required to operate 16 separate cells. Useful life of the 160+ valves are in various life cycles warranting several years to complete.
153	7141038	LRWRP	Office of the City Engineer	LRWRP BAF FCS Spare Screen	500,000	-	(500,000)	500,000	-	-	500,000	-	J. Guidolin	-	2016	Engineering is to begin in 2015 and construction to follow in 2016. Funding source variance is attributed to the approved 2014 capital budget funding held in a reserve which will not be transferred until actual expenditures are incurred.

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154	7051017	LRPCP	Office of the City Engineer	Little River PCP Final Clarifier	1,250,000	1,250,000	-	1,250,000	1,235,882	-	14,118	14,118	C. Manzon	10,000	Jun. 2014	The maintenance period has been completed and the project is almost complete pending final payment for manuals/as-builts documentation as well as the consultant billing.
155	7072161	LRPCP	Office of the City Engineer	Little River Pollution Grit Improvements	1,150,000	1,150,000	-	1,150,000	380,441	-	769,559	769,559	E. Swan	-	Dec. 2014	The initial construction was aimed to reduce problems with freeze-up of grit containers. With that work complete, the remaining work is to review the current grit removal systems for improved efficiencies with respect to organics removal, drying and reduced overall disposal costs. An accurate budget variance cannot be determined at this time until the review of the current grit system is complete. Depending on the cost involved, this project may close and funds will be returned to the reserve.
156	7091011	LRPCP	Office of the City Engineer	Little River PCP - Annual Repair Costs	2,555,000	2,641,057	86,057	2,555,000	1,478,147	35,345	1,076,853	1,162,910	E. Swan	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Funding source variance is attributed to a contract holdback that has not been released and the amount that has been transferred from the dedicated reserve to the project to cover higher than anticipated incurred expenditures as approved by Council.
157	7141030	LRPCP	Office of the City Engineer	Plant 2 Chemical Infrastructure Additions	200,000	200,000	-	200,000	-	-	200,000	200,000	E. Swan	-	Dec. 2015	Construction of a pipe chase from the main building to the tunnels and installation of piping from the chemical room to the blower, including the addition of chemical pumps. This work has not started yet and is in the planning stage to determine the scope of the project.
158	7141031	LRPCP	Office of the City Engineer	W.A.S. Volume Reduction Facilities	300,000	300,000	-	300,000	-	-	300,000	300,000	E. Swan	-	Dec. 2015	Acquire equipment to reduce the amount of solids from the Waste Activated Sludge. This project has been put on hold until competing priorities are addressed. Therefore completion date is now in 2015.
159	7141032	LRPCP	Office of the City Engineer	Flow Meter on Sludge Feed Pump	150,000	150,000	-	150,000	-	-	150,000	150,000	E. Swan	-	Dec. 2014	Addition of Flow Meters on each primary sludge and feed pump. This project will be tendered together with project 7141040 - LRPCP Centrifuge Controls (see below). Design and engineering is underway with tender to be issued in the Summer.
160	7141033	LRPCP	Office of the City Engineer	Potassium Permanganate Feed Upgrade & Improvement	75,000	75,000	-	75,000	-	-	75,000	75,000	E. Swan	-	Dec. 2015	Update and possible relocation of potassium permanganate dosing system to reduce exposure to adjacent electrical equipment reducing corrosion, improved ventilation and housekeeping. This work has not started yet. It is in the planning stage to determine the scope of the project.
161	7141034	LRPCP	Office of the City Engineer	LRPCP Aeration Tank Oxygen Centre	300,000	300,000	-	300,000	-	-	300,000	300,000	E. Swan	-	Dec. 2015	Install modulating air flow control valves in each aeration tank for Plant 1 & 2. This project is put on hold until competing priorities are addressed. Therefore completion date is now in 2015.
162	7141039	LRPCP	Office of the City Engineer	LRPCP Diesel #1 & 2 Distribution Switchgear	2,500,000	2,500,000	-	2,500,000	-	-	2,500,000	2,500,000	J. Guidolin	-	Dec. 2015	Replacement of the existing Diesel Generator #1 & 2 and associated fuel systems which provides back-up to the plant. Distribution Switchgear will be replaced under the same tender.
163	7141040	LRPCP	Office of the City Engineer	LRPCP Centrifuge Controls	611,000	611,000	-	611,000	-	-	611,000	611,000	E. Swan	-	Dec. 2014	Replacement of the existing back drive controls and motors on 3 centrifuges that de-water sludge prior to disposal. This project will be tendered together with project 7141032 - Flow Meter on Sludge Feed Pump (see above). Design and engineering is underway with tender to be issued in the Summer. This includes work from prior year budget of \$400k.
164	7093001	Lab Environmental	Office of the City Engineer	Heat Alert Response System (HARS)	150,000	255,000	105,000	150,000	154,482	-	(4,482)	100,518	K. Richters	-	Ongoing	The funds currently in this capital project will continue to be used for the Heat Alert and Response program. In 2013 an assessment was made to the MOA for additional funding of \$10,000 in 2013/2014 (Assessment of lists for adaptation activities) and \$12,000 in 2014/2015 for phase II report on reducing the Urban Heat Island Effect. 100% of the funds are grants from Health Canada. Funding source variance is attributed to federal grant monies received over and above what was initially budgeted.
165	7121029	Lab Environmental	Office of the City Engineer	Flow Monitoring Equipment	300,000	300,000	-	300,000	215,912	-	84,088	84,088	C. Manzon	-	2018	Equipment has been supplied, installed and is now operational. Annual operating costs will be incurred against the funds remaining over the next 3-5 years to establish accurate operating budget increase needed going forward.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)				
166	7122001	Lab Environmental	Office of the City Engineer	RTB Optimization Study	195,000	177,500	(17,500)	195,000	194,437	-	563	(16,937)	P. Drca	-	May 2014	As per the study funding agreement with Environment Canada and CR281/2012, the deliverables were submitted and the optimization study is now complete. A draft of the final report is being prepared and will be submitted to Environment Canada by April 30th, 2014. The funding source variance is attributed to outstanding recoveries that have not yet been received from the federal government and transferred to the project. It is expected to be fully received by May 2014.
167	7105001	Environmental Services	Office of the City Engineer	Waste/Recycling Transition Costs	9,487,256	6,487,555	(2,999,701)	9,487,256	7,450,125	-	2,037,131	(962,570)	M. Sonego	-	Dec. 2016	The purpose of this project is to track the transition costs related to the contracting out of waste and recycling collection and the transition of employees impacted by this to other areas within Public Works as per CR270/2010. At this time, both costs and revenues are expected to be in line with budget. A separate, more detailed status report on the transition is annually reported to City Council based on year-end figures and will continue on an annual basis for the life of the project. Funding source variance is attributed to outstanding recoveries that have not yet been fully transferred to this project.
168	7111006	Environmental Services	Office of the City Engineer	Public Spaces Recycling	90,000	146,133	56,133	90,000	119,013	-	(29,013)	27,120	K. Richters	-	Dec. 2014	To date, three waste audits have been done in three City parks. The first audit was done in all three parks prior to installation of the recycling containers and two other audits in the same three parks following the installation of the recycling containers. The completed waste audit report was received in late 2012, indicating success in attempting to divert plastic recyclable containers from other waste going to the landfill. The audit report is being sent to Stewardship Ontario to finalize the requirements of the grant application. We are expecting to receive more funds as a result of meeting the requirements of the grant application. Report #17055 was presented and approved by Council on March 17, 2014 on the results of the pilot program with plans to expand to other parks or City arenas. Report further approved to add more barrels and enhance the education component. Stewardship Ontario requirement to report is in September 2014. Funding source variance is due to unanticipated revenue received but not budgeted.
169	7091010	Pumping Stations	Office of the City Engineer	Pumping Stations - Annual Repair Costs	3,155,000	3,197,774	42,774	3,155,000	2,108,737	136,519	1,046,263	1,089,037	S. Mannina	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Replacement of the backup power generator and the Motor Control Center (MCC) is complete. In 2014, replacement of Bridge, Dougall and Clairview Interceptors are expected to be completed by the end of this year. Funding source variance is attributed to a contract holdback that has not been released and miscellaneous recovery for sewage surcharge, offsetting total costs incurred, which was not budgeted.
170	7102003	Pumping Stations	Office of the City Engineer	Southwood Lakes Shore Restoration	480,000	480,000	-	480,000	30,319	-	449,681	449,681	J. Guidolin/ C. Manzon	-	Dec. 2014	Lake Grande at Southwood Lakes shoreline restoration has been delayed due to the lack of a property easement surrounding the lakes. Legal is looking at acquiring that easement. Project will have to be re-tendered and completion is dependent upon the time the easement is acquired. Possible completion date is expected by the end of 2014.
171	7141042	Pumping Stations	Office of the City Engineer	PS Fuel System Upgrade	150,000	150,000	-	150,000	-	-	150,000	150,000	S. Mannina	-	Dec. 2015	Consultant provided report on recommended upgrades for 12 stations. Currently in the implementation stage.
172	7001225	Parks and Facility Operations	Office of the City Engineer	Designated Substance Remediation	352,274	355,902	3,628	352,274	272,156	-	80,118	83,746	T. Graziano	-	Ongoing	This program will fund the expense occurred when either Hazardous or Designated Substances, as defined in Ontario Regulation 490/90 of the OH&S Act, are encountered either through maintenance or construction activities and required to be properly managed in municipal buildings. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
173	7031134	Parks and Facility Operations	Office of the City Engineer	Water Back Flow Prevention Devices	421,607	422,136	529	421,607	105,623	-	315,984	316,513	T. Graziano	-	Ongoing	This is an ongoing project with various backflow prevention devices needing replacement and continuous upgrade due to Health and Safety requirements. Phase 1 consisting of 20-30 buildings is complete. Phase 2 of the work is in the planning stage and the tender is expected to get issued by Dec. 2014. Additional budget requirements for the future will be brought forward as needed. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.
174	7053035	Parks and Facility Operations	Office of the City Engineer	Corporate-Wide Security System	512,611	515,325	2,714	512,611	387,994	38,475	124,617	127,331	D. Thachuk	-	Ongoing	Corporate Wide Security includes items such as: card access equipment, security systems, cameras, monitors, digital video recording devices, customer service counters, electric strikes with door release buttons, mag locks, door hardware and exterior lighting. This program would fund the necessary modifications, expansions and upgrades to existing systems as well as installing new infrastructure, as required, where none has previously existed. Existing surplus is committed towards installing CCTV and card access equipment at both Parks' McDougall offices which is 80% complete. Next locations include Fire Hall #1 for CCTV and card access, Lanspeary Park and Huron Lodge parking lot for CCTV. Funding source variance is attributed to a recovery of expenses received but not budgeted and recovery of expenses for temporary financing costs that was charged to the project.
175	7073051	Parks and Facility Operations	Office of the City Engineer	Mackenzie Hall	1,062,000	1,127,000	65,000	1,062,000	894,724	-	167,276	232,276	D. Thachuk	-	Jul. 2015	This capital project is used to track capital costs related to Mackenzie Hall. Work pending at Mackenzie Hall includes installing hand rails inclusive of concrete foundation replacement, exterior woodwork and window restoration and renovations to the 2nd floor public washrooms. Currently, research, planning and talking with the suppliers is what has been complete. No variance is projected at this time. Funding source variance is attributed to a recovery of expenses and donations received to offset incurred costs which were not budgeted.
176	7085008	Parks and Facility Operations	Office of the City Engineer	Roof Replacement	3,034,580	3,040,237	5,657	3,034,580	2,305,247	7,800	729,333	734,990	D. DeSantis	-	Ongoing	Funds are intended for capital repairs to existing roofs. This capital project is ongoing. No variance is projected. Transit roof is the major focus at this time and is underway with completion expected by Dec. 2014. Funding source variance is attributed to miscellaneous revenues and recovery of expenses received but not budgeted.
177	7086007	Parks and Facility Operations	Office of the City Engineer	Health & Safety	1,392,456	1,392,456	-	1,392,456	872,509	-	519,947	519,947	T. Graziano	-	Ongoing	This project is ongoing. Costs to this project are health and safety related and usually initiated by an outstanding order or health and safety recommendation. Currently being addressed are trip hazards and lighting/safety issues at Huron Lodge and trip hazards at FireHalls sidewalk/pathways. Variances are difficult to manage due to the nature of the expenditure. No variance is projected at this time.
178	7086008	Parks and Facility Operations	Office of the City Engineer	Accessibility - ODA Requirements	1,198,792	1,198,792	-	1,198,792	545,306	-	653,486	653,486	G. Jones	-	Ongoing	This project was established to pay for costs related to AODA requirements to improve the built environment to meet revised Provincial and FADS standards anticipated to be released in 2014. It is anticipated that costs will increase upon release of this report due to new standards. Works at Forest Glade Arena and Family Aquatics Complex are complete. Patterson Park is currently underway with asphalt finishing remaining to be complete by June 2014. Access to these funds is restricted to projects identified and approved by the Windsor Accessibility Advisory Committee.
179	7091015	Parks and Facility Operations	Office of the City Engineer	Fire Hall Capital Repairs	565,004	356,504	(208,500)	565,004	176,994	-	388,010	179,510	T. Graziano	-	Dec. 2014	This project was established for ongoing capital repairs at the various firehalls across the corporation. Costs related to minor repairs at 1. Fire Hall fuel sites (storage tanks updated/removed) 2. Fire Prevention and 3. Installation of privacy walls in dormitory areas at Fire Halls will be charged to this project in 2014. No variance is being projected. Funding source variance is attributed to a minor recovery of expense that was received but not budgeted and the sale of land from the former Fire Stn. 7 has not occurred yet.
180	7101016	Parks and Facility Operations	Office of the City Engineer	Concrete Approaches/Sidewalks	40,000	40,000	-	40,000	-	-	40,000	40,000	M. Smithson	-	Oct. 2014	This project was established for ongoing capital repairs to sidewalks (deteriorated - cracked/spalled) and approaches to City facilities. The funds in this project will be used for concrete work at Kew Dr. Fire Station and Fire Apparatus which has been stopped and put on hold due to cold winter weather and will be continued in the Spring. No variance is projected.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
181	7101025	Parks and Facility Operations	Office of the City Engineer	The Bistro - Lease Re-negotiation	343,993	344,611	618	343,993	172,170	-	171,823	172,441	T. Sabelli	100,000	Sep. 2014	City's obligations for metering and signage as it relates to the business operations is now complete. Service provider submitted the invoice to the City which is not paid at this time until signage is put up. Funding source variance is attributed to a recovery of expenses for temporary financing costs that was charged to the project but not budgeted.
182	7109900	Parks and Facility Operations	Office of the City Engineer	Riverside Arena - Disposition	3,933,500	12,000	(3,921,500)	3,933,500	429,927	-	3,503,573	(417,927)	J. Miceli/ M. Stamp	-	2015	Additional capital costs will be incurred for the demolition of the former Concord School and the provision of services for the proposed residential building lots. Staff in the Real Estate Division, Recreation and Parks & Facilities will work on a business case for Council's review and approval in 2015. The business case will address the status of the existing pool, relocation of 3 Riverside Minor Baseball diamonds and a cost effective redevelopment plan for the full site. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
183	7109902	Parks and Facility Operations	Office of the City Engineer	Edward St. Centre - Demolition	798,000	141,706	(656,294)	798,000	505,619	-	292,381	(363,913)	M. Stamp/ W. Al-Yassiri	-	Dec. 2014	Approval to offer lots for sale was approved by Council at its meeting of April 7, 2014. All or most of the lots are expected to sell before the end of 2014. Following the sale of the lots the project is expected to be in a surplus of approximately \$630,000 before funds are to be transferred to the WFCU project (7064900) as part of the business plan as approved by Council. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized and unanticipated revenue received but not budgeted.
184	7109903	Parks and Facility Operations	Office of the City Engineer	Adstoll Arena - Demolition	703,000	-	(703,000)	703,000	8,767	-	694,233	(8,767)	J. Miceli/ M. Stamp	-	Dec. 2014	Accepted Agreement of Purchase and Sale has a further conditional period which runs until end of July 2014. Conditions are expected to be fulfilled and transaction expected to close before end of September 2014. Surplus in project expected to be approximately \$457,000 before funds are to be transferred to the WFCU project (7064900) as part of the business plan as approved by Council. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
185	7115001	Parks and Facility Operations	Office of the City Engineer	350 CHS Appraisals/Reports	34,724,612	16,724,612	(18,000,000)	34,724,612	131,898	-	34,592,714	16,592,714	F. Isabelle-Tunks/ W. Al-Yassiri	-	May 2018	RFP is underway and will be out by the end of April. Timeline for the rest of the work is as follows: contract for the design team (architect) will be awarded in August 2014, construction to start in November 2015, complete construction by March 2018 (including furniture and fitup) and finally demolition of the old City Hall in May 2018. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
186	7119005	Parks and Facility Operations	Office of the City Engineer	College Avenue Repurposing	500,000	7,000	(493,000)	500,000	49,799	-	450,201	(42,799)	M. Stamp	-	2016	At its meeting of March 18, 2013, Council approved the lease of 3325 College Avenue to Windsor Essex Community Health Centre (WECHC). The City has a requirement to complete \$500,000 in leasehold improvements to the building. WECHC's leasehold costs are estimated at just under \$2.0M. WECHC has applied to receive LHIN and Ministry of Health approval for the funding of the necessary leasehold improvements to turn this former community centre into a medical clinic. The City has no obligation to spend its money until LHIN and MoH approvals for funding are received. There is a delay in approval so the City has extended its lease offer to WECHC until Oct. 2016. The City's carrying cost of this facility due to the delay is being pursued by Legal to be recoverable from WECHC. Once LHIN and MoH approvals are received, the medical clinic is scheduled to open. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
187	7119006	Parks and Facility Operations	Office of the City Engineer	Art Gallery Acquisition	3,332,554	-	(3,332,554)	3,332,554	2,967,765	-	364,789	(2,967,765)	T. Graziano	-	2016	Purchase of the Art Gallery is complete. Minimal expenses remain, such as signage, to represent the new conditions and moveable walls are to be installed to accommodate the move from the first floor. The security system, including the CCTV surveillance card access systems, will be upgraded/updated paid by 7139006 - New Museum project. No variance is projected. Funding source variance is attributed to approved Debt Reduction Plan funding not available until 2016.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
188	7125002	Parks and Facility Operations	Office of the City Engineer	Willistead Improvements - M264/2012	577,207	304,257	(272,950)	577,207	25,434	-	551,773	278,823	J. Wilson	-	2025	Per M264-2012 Council approved \$150,000/year over 10 years funded from the 2016 and 2017 Debt Reduction Plan. Funds are to repair Willistead Manor House, Willistead Manor Coach House, Willistead Manor Gate House and Willistead Site/Grounds. In 2014 work includes window restoration, Coach House improvements and minor repairs to the Manor House. Major restorations will be done when additional funds are received in years 2016 & 2017. Funding source variance is attributed to \$150,000 for two years not available to be transferred until 2016 and donations received but not budgeted.
189	7129000	Parks and Facility Operations	Office of the City Engineer	Capitol Theatre Capital Improvements	2,075,438	2,075,438	-	2,075,438	1,358,713	8,315	716,725	716,725	D. Thachuk	-	Dec. 2014	This project is funding multiple capital improvement projects at the Capitol Theatre. Some of the work done to date is renovations of the Symphony office, backstage dressing rooms and stage extension. Remaining items to be done are piano lift and basement dressing room renovations. Upon the completion of all the building improvements, any surplus remaining will be transferred into a newly created Capitol Theatre Maintenance/Development Reserve Fund (F193) which will be used for future maintenance and development works at the Capitol Theatre, as per CR38/2012, dated February 21, 2012.
190	7141001	Parks and Facility Operations	Office of the City Engineer	WITT Ergonomic Office Redesign	250,000	250,000	-	250,000	3,511	-	246,489	246,489	D. Thachuk	-	Dec. 2014	Engineering and re-design of the building is complete. Tender is to go out by June 2014. Construction will include moving walls, building counter, adding cubicle work area, electrical and IT services.
191	7141005	Parks and Facility Operations	Office of the City Engineer	Intercom System at 400 City Hall	60,000	60,000	-	60,000	-	-	60,000	60,000	T. Graziano	-	Jun. 2015	No work done to date due to work load issues. Expected start date is 2015.
192	7141006	Parks and Facility Operations	Office of the City Engineer	Arenas Engineering Structural Report	26,000	26,000	-	26,000	-	-	26,000	26,000	Y. Mantha	-	Dec. 2014	The OHL requires a report every 5 years on engineering structural standards for the arenas. The report is due in 2014.
193	7141007	Parks and Facility Operations	Office of the City Engineer	Facility Operations Business Process Improvement	275,000	275,000	-	275,000	-	-	275,000	275,000	T. Graziano	-	Dec. 2015	Provide comprehensive review of the complicated financial environment, administrative resources, procedures, project management practices and asset management processes to create an efficient, effective and consistent system for managing the corporation's portfolio. Project still to be assigned and resourced.
194	7141021	Parks and Facility Operations	Office of the City Engineer	Municipal Facility Buildings Condition Assessment	300,000	300,000	-	300,000	-	-	300,000	300,000	T. Graziano	-	Dec. 2015	With the help of a Consultant, each municipal facility shall be assessed and reported on in term of key components of the building envelope and building systems. Once completed, this assessment will form the framework for creation of future capital budget requests. Project still to be assigned and resourced.
195	7141029	Parks and Facility Operations	Office of the City Engineer	Operations Facility Improvements	500,000	300,000	(200,000)	500,000	-	-	500,000	300,000	P. De Simone	-	Dec. 2014	Construction of the new Field Engineering Building is in the planning stage right now with construction to begin in July 2014. Funding source variance is due to Proceeds of Sale of the old building not yet realized.
196	7141043	Parks and Facility Operations	Office of the City Engineer	Oakwood Community Centre SWRC Renovation	2,300,000	450,000	(1,850,000)	2,300,000	286	-	2,299,714	449,714	J. Wilson	-	TBD	Due to the recent sale of the building to the school board, it has been decided that Oakwood Community Centre will relocate to the South Windsor Arena via an addition to the existing facility. Funding for this initiative is put in place through the 2013 & 2014 Capital Enhanced Plan in the amount of \$850k and \$1m respectively. A report to Council for the business plan and approval of placeholders is forthcoming. Funding source variance is attributed to the approved 2013/2014 enhanced capital funding which has not been transferred until future years when funds become available and/or expenses are incurred.
197	7142000	Parks and Facility Operations	Office of the City Engineer	Corporate Heating & Cooling Replacement Program	100,000	100,000	-	100,000	-	-	100,000	100,000	T. Graziano	-	Ongoing	This project will provide preventative maintenance on all City heating and cooling units to prevent system failures and extend their useful life. Project still to be assigned and resourced.
198	7142001	Parks and Facility Operations	Office of the City Engineer	Corporate Boiler Replacement Program	55,500	55,500	-	55,500	-	-	55,500	55,500	T. Graziano	-	Ongoing	This project is to replace aging boilers as they approach the end of their useful life and fail. New boilers offer operating efficiencies since repairing old ones does not prove cost effective. Project still to be assigned and resourced.

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	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
199	7041913	Parks Operations	Office of the City Engineer	Little River Acres CIP Implementation	813,306	813,306	-	813,306	496,100	-	317,206	317,206	M. Clement	-	2015	This project was intentionally delayed until such time that enough money had accumulated to implement the capital improvements, as identified in Recommendation 6 of the Little River Acres Community Improvement Plan (CIP) adopted by CR232/2005, and to implement Phases 1 through 4 of the Little River Acres Park Redevelopment Plan as per CR 456/2007. The redevelopment of Little River Acres Park began in 2012 and is now being co-ordinated by the Parks Department. The redevelopment of the park is expected to continue into the 2014 construction season.
200	7129002	Parks Operations	Office of the City Engineer	Regional Parks	1,958,871	1,960,500	1,629	1,958,871	538,475	-	1,420,396	1,422,025	M. Clement	-	Ongoing	Weather permitting, work will continue in the Spring to the Fall at Ford Test Track on picnic shelters and drainage. These works are anticipated to be complete by Sept. 2014. Other works identified are renovations to the Coventry Gardens building and the Jackson Park entry gates. Work is anticipated to be done by the end of 2014. No variance is expected at this time. Funding source variance is attributed to a contract holdback that has not been released.
201	7129003	Parks Operations	Office of the City Engineer	Neighbourhood Parks	964,668	1,016,188	51,520	964,668	660,474	39,660	304,194	355,714	M. Clement	-	Ongoing	Playground equipment, pathways and a new multi-purpose sports court at Meadowbrook Park is complete. Currently underway is Kiwanis Park accessible play area with anticipated completion date of Sept. 2014. No variance is expected at this time. Funding source variance is attributed to a recovery of expenses received but not budgeted.
202	7129004	Parks Operations	Office of the City Engineer	New Parks	382,137	382,137	-	382,137	351,602	6,178	30,535	30,535	M. Clement	22,787	Sept. 2014	Work at Wildwood Park is complete. Miscellaneous works/deficiencies remain pending but anticipate these works to be completed by Sept. 2014. Administration is recommending transferring this surplus to offset the deficit in project 7129012 - Trails (see below).
203	7129005	Parks Operations	Office of the City Engineer	Structures	286,789	286,789	-	286,789	54,047	-	232,742	232,742	M. Clement	-	Ongoing	Due to the harsh and long winter, an additional bridge at Ojibway and a picnic shelter at Mic Mac were initially to be completed in 2013 but has been delayed and is anticipated to be complete by Sept. 2014. Also in the Spring of 2014 work on the Memorial Park picnic shelters are scheduled to be started. No variance is expected at this time.
204	7129006	Parks Operations	Office of the City Engineer	City Beautification & Gateways - Maintenance/ Refurbishment	2,184,455	2,184,455	-	2,184,455	794,856	-	1,389,599	1,389,599	M. Clement	-	2016	The medians on Wyandotte St. E. between Glidden Ave. and St. Rose Ave. are anticipated to be complete by Sept. 2014. Work on Drouillard Road underpass is put on hold due to a shortfall of funds for the scope of the job desired by Council. Work on the next phase of median improvements on Wyandotte St. E. (St. Rose to St. Paul and George to Pilette) will begin mid 2014 with anticipated completion by Dec. 2014. No variance is projected.
205	7129007	Parks Operations	Office of the City Engineer	Parking Lots	78,889	78,889	-	78,889	12,481	-	66,408	66,408	M. Clement	-	Dec. 2014	Funding is earmarked to expand the existing John Atkinson Memorial Centre parking lot which is currently on hold due to a tenant no longer in the building and hence need for expanding the parking lot may not be required. Kiwanis Park parking lot will commence and be completed in 2014. No variance is expected on this project.
206	7129009	Parks Operations	Office of the City Engineer	Equipment Removal	416,468	416,468	-	416,468	15,982	-	400,486	400,486	M. Clement	-	Ongoing	A system-wide audit commenced in the Fall of 2013 to set priorities for removals. Currently it is still in progress with anticipated completion by May 2014. Audit was stopped during the cold days of winter creating a little bit of a delay. No variance is expected.
207	7129011	Parks Operations	Office of the City Engineer	Community Parks	1,755,057	1,755,057	-	1,755,057	934,228	-	820,829	820,829	M. Clement	-	Ongoing	Drouillard Park sports courts are scheduled to be renovated by Sept. 2014. Captain Wilson Splash pad is wrapping up (sod remaining to be fixed). In 2014, Remington Park accessible playground will be installed and complete by Dec. 2014. No variance is expected.
208	7129012	Parks Operations	Office of the City Engineer	Trails	25,358	25,358	-	25,358	48,145	-	(22,787)	(22,787)	M. Clement	(22,787)	Sept. 2014	Council Report #16893 (2012 Capital Budget Placeholder for Firgrove, McNorton & Mitchell Park) is to go in front of Council by June for approval of funds. If approved the funds will be transferred to this project and work to commence. If the report is not approved this project can be closed. Administration is recommending funding this deficit with a surplus transfer in project 7129004 - New Parks (see above).
209	7129013	Parks Operations	Office of the City Engineer	Parks Master Plan	166,542	166,542	-	166,542	26,856	-	139,686	139,686	M. Clement	-	2015	The Parks Masterplan is ongoing. Still in public consultation phase to collect public input and compile a final report. The project is anticipated to be complete with a report to Council in 2015. No variance is expected.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
210	7129014	Parks Operations	Office of the City Engineer	Parkland Acquisitions	-	-	-	-	8,750	-	(8,750)	(8,750)	M. Clement	-	2015	The existing deficit will be funded from the sale of surplus parkland in 2015. This project is largely dependent on the Parks Master Plan outcome (above project 7129013) for any future work. This project is also tied to the new Fire Hall re-alignment project as those lands are to include a park for which Development Charge funds will be available as it is new development.
211	7129015	Parks Operations	Office of the City Engineer	Partnerships	75,000	75,000	-	75,000	27,041	-	47,959	47,959	M. Clement	-	Ongoing	These funds are to be used to match community partnerships. Currently, Walkerville BIA jubilee is underway and will be completed by Sept. 2014. No variance is expected.
212	7132015	Parks Operations	Office of the City Engineer	Riverfront Trail - CRIP Plan	150,000	-	(150,000)	150,000	95,186	-	54,814	(95,186)	M. Sonego	-	Ongoing	Public consultation is ongoing regarding an update to the 2000 CRIP document. A report to Council is pending to report the outcome of consultations. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
213	7032202	Forestry	Office of the City Engineer	City Tree Removals	4,434,130	4,460,280	26,150	4,434,130	4,689,479	-	(255,349)	(229,199)	B. Roesel	(229,199)	2016	The Ash removals and replacements are finished. The Tree Reserve Account will be paid back from the funding to be received in this project in years 2014, 2015 & 2016. Funding source variance is attributed to approved Ward funds received but not budgeted to offset costs incurred. Project will be closed when a funding source for the deficit is identified.
214	7131021	Forestry	Office of the City Engineer	2013 Tree Maintenance Backlog	806,501	328,228	(478,273)	806,501	21,309	-	785,192	306,919	B. Roesel	-	Ongoing	Funds are being used to reduce the tree maintenance backlog and provide some preventative maintenance. There is a 12-18 month backlog of 311 calls that have not yet been remedied. Funding source variance is attributed to a contract holdback that has not been released and the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
215	7143000	Forestry	Office of the City Engineer	Tree Replacement - Jefferson Ave. Berm	130,000	130,000	-	130,000	-	-	130,000	130,000	B. Roesel	-	2016	Includes the removal and replacement of all (approx. 700) trees. The scope of this project also includes re-building of the berm. One median is planned to be completed this year.
216	7051020	Building	Office of the City Engineer	4th Floor Renovation/ Equipment	150,000	150,000	-	150,000	143,225	-	6,775	6,775	L. Doyle	-	Jun. 2014	The project continues to be phased in based on the 2010 corporate realignment of By-law Enforcement to 350 City Hall, 4th floor. The remaining funds are intended to be used for the installation of air conditioning units in the customer service area. This project is expected to be on budget. Additional capital funding in the amount of \$40,000 was requested for 2014 but was deferred to 2019 as per the approved 2014 capital budget.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
217	7121026	Mayor's Office	Mayor's Office	Events - Bid Preparations	365,293	150,293	(215,000)	365,293	128,953	-	236,340	21,340	N. Coleman	-	Ongoing	This project funding will be used towards new opportunities that will be brought back before City Council on a go-forward basis as they arise. Funding source variance is attributed to the approved 2013 enhanced capital plan funding not available until future years from the Debt Reduction Plan.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
218	7005542	Legal Services	Office of the Chief Administrative Officer	Springgarden ANSI Expropriation	6,325,000	12,827,575	6,502,575	6,325,000	12,177,686	-	(5,852,686)	649,889	M. Stamp	-	2016	The Divisional Court has upheld our appeal of the OMB decision and the matter of value will go back to the OMB with specific parameters on how the land value should be looked at. Timing on the return to OMB has not been determined. Until the next OMB decision on value is available, the final cost of this project cannot be determined. The amount of additional monies owing (if any) will be dependent on the court decision unless that decision is appealed to a higher court. Funding source variance is attributed to government grants received and interest income earned in prior years (pre 2004) but not budgeted.
219	7093002	Legal Services	Office of the Chief Administrative Officer	Windsor-Essex Parkway Land Disposal	-	416,978	416,978	-	416,978	-	(416,978)	-	S. Askin-Hager	-	2015	The costs of this project are fully recoverable from the MTO. These costs relate to legal and related expenditures required to facilitate expropriation by the MTO of land related to the Windsor-Essex Parkway. The expropriation process will take another year to complete. Land sales resulted in revenues of approx. \$12 million for the City. Funding source variance is attributed to revenues received from MTO to offset costs incurred which was not budgeted because of the degree of uncertainty involving the land values.
220	7101013	Legal Services	Office of the Chief Administrative Officer	Legal Docketing and Billing Software	5,000	5,000	-	5,000	3,152	-	1,848	1,848	S. Askin-Hager	-	Sept. 2014	The software has been purchased. The remaining funds will be used to purchase additional licenses for the Provincial Offenses Division due to some restructuring within the division in 2014.
221	7101019	Legal Services	Office of the Chief Administrative Officer	Leasing Software Acquisition	15,000	15,000	-	15,000	10,107	-	4,893	4,893	M. Stamp/ T. Sabelli	-	Sept. 2014	Implementation of the software started in August of 2011. The remaining surplus will be used for software corrections and enhancements that are deemed necessary during the first years of operation. Few upgrades are identified for the year 2014.
222	7995537	Legal Services	Office of the Chief Administrative Officer	99 CP Railway Cut	263,730	1,631,154	1,367,424	263,730	1,660,452	-	(1,396,722)	(29,298)	S. Askin-Hager	TBD	2016	Riverfront lands forming part of the former rail access to the rail ferry docks at the foot of Caron Avenue were expropriated from Shergar in 1997, which refused to accept the City's Sec. 25 offer of \$750,000. Shergar sued the City and lost and now owes costs of \$600,000 plus further interest to the City. Costs were also paid by CP Rail to the City in 2007, becoming an unbudgeted funding source for this project. Shergar and CP Rail have now filed claims with the OMB which will determine the financial impact to the City with certainty. Funding source variance is attributed to revenue received but not budgeted as project budget was not established based on the outcome of any litigation matters.
223	7029030	Fire and Rescue	Office of the Chief Administrative Officer	Emergency Preparedness Plan	75,000	75,000	-	75,000	49,510	-	25,490	25,490	B. Montone	-	2014	Funding is in place for the ongoing maintenance and updating of the corporate emergency preparedness plan and for the Emergency Operation Centre (EOC), including exercises, public awareness activities and WebEOC costs.
224	7032090	Fire and Rescue	Office of the Chief Administrative Officer	Training Facility Location	255,000	255,000	-	255,000	122,117	-	132,883	132,883	B. McLaughlin /S. Laforet	-	2015	The Fire Department is in the process of updating the existing fire facilities and is seeking other partnerships for improvements to fire and rescue training.
225	7074071	Fire and Rescue	Office of the Chief Administrative Officer	Fire Apparatus Hoist Repair/Maintenance	203,500	203,500	-	203,500	14,515	-	188,985	188,985	B. McLaughlin	-	2014	Windsor Fire & Rescue Services Apparatus Division is currently operating with an aged hoist that has limited adjustment for large wheelbase vehicles. RFP 19-14 was issued to replace the Large Fleet Three Post Hoist System. Among other related factors, the cost of the project has increased over previous projections due to the additional costs of the removal and disposal of contaminated soil. A report to Council #17099 has been presented requesting an additional \$106,750 to complete the project. It was approved on April 7, 2014 via CR87/2014.
226	7101014	Fire and Rescue	Office of the Chief Administrative Officer	2010 Fire Truck Replacement	3,297,545	3,297,556	11	3,297,545	3,064,061	21,155	233,484	233,495	S. Laforet	-	2014	The two rear mount pumper/rescue trucks (#4003 & 4004 replacements) as well as the 2 aerial trucks (#4000 & 4016 replacements) have been delivered and fit-up construction has started. Current expense variance is due to unspent funds for equipment for the trucks. Completion of the trucks is expected towards the end of 2014. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
227	7111025	Fire and Rescue	Office of the Chief Administrative Officer	2011 Fire Truck Replacement	2,410,684	2,410,684	-	2,410,684	2,092,694	-	317,990	317,990	S. Laforet	-	2014	The 2 aerial trucks (#4002 & 4015 replacements) have been received and construction is ongoing. The specifications for the commercial stake truck (#4019 replacement) are being re-worked and an RFP will be issued soon after. The remaining funds are allocated to the fit-up costs of the trucks. Completion is anticipated by the end of 2014.
228	7121011	Fire and Rescue	Office of the Chief Administrative Officer	2012 Fire Truck Replacement	2,010,316	311,316	(1,699,000)	2,010,316	310,436	-	1,699,880	880	S. Laforet	-	2014	Specifications are being developed for the 2012 fire trucks. RFP is expected to be completed and issued in 2014. Delivery is also expected by the end of 2014. A used command post vehicle was purchased. Modification costs for this vehicle will be shared with the Police Department. Funding source variance is attributed to the approved funds from reserves not transferred until the equipment purchase is invoiced.
229	7121012	Fire and Rescue	Office of the Chief Administrative Officer	Breathing Apparatus Cylinders/Packs	600,000	600,000	-	600,000	-	-	600,000	600,000	S. Laforet	-	2014	Currently Fire is compiling data and working with Purchasing. As a result of a National Fire Protection Association (NFPA) standard change, specifications have changed and a report to Council is being considered. Expected delivery is anticipated for 2014.
230	7121013	Fire and Rescue	Office of the Chief Administrative Officer	Heavy Hydraulics Replacement	225,000	225,000	-	225,000	-	-	225,000	225,000	S. Laforet	-	2014	An equipment evaluation process has been developed with Purchasing and an RFP has been issued.
231	7131006	Fire and Rescue	Office of the Chief Administrative Officer	2013 Crisys System Upgrade	40,000	40,000	-	40,000	30,220	30,220	9,780	9,780	B. McLaughlin	-	Jun. 2014	System upgrade is expected to be completed by June 2014.

Capital Variance Report

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Office of the City Clerk

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
236	7125000	Human Resources	Office of the City Clerk	Online Learning Program	60,000	60,000	-	60,000	9,606	-	50,394	50,394	V. Mihalo	-	Dec. 2016	This capital project will create online learning programs for courses currently offered by Human Resources Health and Safety Advisors over the next 5 years. The Gas Diesel course has been converted to an online format and is anticipated to be rolled out April 2014. The redevelopment of the Corporate Employee Orientation program (CESO) mandatory course consisting of 6 modules will be the next course to be converted to an online format. Other courses to be created include Commercial Motor Vehicle Inspection, Noise Training, Traffic Control Roadway Operations and Corporate Equipment Safety Program. Further online training will include Corporate Learning and Development workshops facilitated by Human Resources staff for Management courses.
237	7011022	Planning	Office of the City Clerk	City Centre Community Development Planning	2,439,996	2,499,920	59,924	2,439,996	1,960,178	-	479,818	539,742	N. Robertson	-	2016	This project is earmarked for the City Centre. The project has been delayed due to staff gapping. The Department has the staff in the process of being hired. The money will be used for an upcoming downtown study and subsequent implementation of the study (for which there is Council direction to prepare). This includes City Centre West and Glengarry/Marentette. A new staff person is to start on June 1st with this as their primary responsibility. At a later date, when the work is completed, any surplus balance could then be reviewed. A projected variance is difficult to quantify given the significant amount of work toward anticipated new development and incentive costs yet to occur. Funding source variance is attributed to discontinued issuance of debentures and interest earned in prior years (pre 2004) which was not budgeted.
238	7045003	Planning	Office of the City Clerk	Urban Design Studies	430,000	430,000	-	430,000	164,074	-	265,926	265,926	N. Robertson	-	2015	The funds are currently allocated to complete the Site Plan Review Manual project and the production of Riverside Drive Vista Improvement Streetscape Guidelines per CR364/2009, both of which will be completed by the end of 2014. The City's updated Official Plan and the Site Plan Review Manual establish the framework for the completion of more detailed design guidelines and studies that will assist in the review and streamlining of the planning and site plan review process. The need for design guidelines (i.e. a measuring stick for evaluating the design of development proposals) has been identified by customers (i.e. developers and agents), the public and Councillors on numerous occasions. Work on these additional studies will commence in Q2 of 2015 once the Site Plan Review Manual is finalized. The completion of the Site Plan Manual is pending the outcome of the 'One Stop Shopping' Development Approvals review currently underway.
239	7062005	Planning	Office of the City Clerk	Community Strategic Plan	217,114	217,114	-	217,114	152,266	-	64,848	64,848	T. Hunt/ M. Cooke	-	Ongoing	The Community Strategic Plan (CSP) serves as the umbrella document under which all other municipal plans are gathered and to which all other plans refer. It also serves as the document that drives municipal business in terms of priority setting and decision making at all levels. In January 2012, City Council received the first annual report card on the CSP. This funding will be used to conduct research, collect data and produce future annual report cards as a performance monitoring metric. In addition, this account is used to conduct public consultation as part of preparing regular updates to the CSP.
240	7069002	Planning	Office of the City Clerk	BIA Assistance Program	1,180,250	1,180,250	-	1,180,250	812,484	-	367,766	367,766	M. Cooke	-	Ongoing	This project funds the City's contribution in cost sharing initiatives proposed by any of the 9 BIAs. The BIA's are responsible for developing proposals that improve local economic development in consultation with the Planning Department. Approximately \$140,000 of the current balance is currently committed to Riverside BIA for a project approved by Council in 2013. Other funds remaining would be taken up with other requests from other BIAs. The Wyandotte Town Centre BIA and Olde Walkerville BIA, both have pending proposals and are seeking matching assistance.
241	7069003	Planning	Office of the City Clerk	Brownfields Strategy /Remediation	1,363,000	1,359,003	(3,997)	1,363,000	164,133	-	1,198,867	1,194,870	M. Cooke	-	Ongoing	In April 2010, Council adopted a Brownfield Redevelopment Strategy and a city-wide Brownfield Redevelopment Community Improvement Plan (CIP). The Strategy documents the rationale for Brownfield redevelopment and provides details of the incentive programs and marketing strategy. The primary purpose of the CIP is to allow the municipality to provide a range of financial incentives for Brownfield redevelopment. Much of the current budget surplus is designated for future incentives to property owners/developers. One approval was processed in 2012. Applications are continuing to be reviewed and one large scale incentive (i.e. Wickes site currently being purchased from City) could potentially exhaust the surplus balance. Funding source variance is a result of the grant which has not been received in full as originally planned.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)				
242	7071165	Planning	Office of the City Clerk	City of Windsor Official Plan	400,000	400,000	-	400,000	281,087	-	118,913	118,913	M. Cooke	-	2014	The existing funds for the Official Plan are committed. Outstanding invoices, for contract work, will likely exhaust the remaining balance. Work is expected to be complete in 2014 subject to Ministry approval and potential OMB appeals.
243	7071166	Planning	Office of the City Clerk	Sandwich South Secondary Plans	135,000	135,000	-	135,000	89,861	-	45,139	45,139	M. Cooke	-	2014	In July 2010, City Council authorized the inclusion of a Secondary Plan for Sandwich South into the Environmental Assessment process for Lauzon Road, County Road #42 and a future east/west arterial road north of Highway 401. PEDSC has directed deferral of the Secondary Plan until the Lauzon EA is complete (expected in 2014). The remaining funds will be used to implement measures of the Secondary Plan such as zoning by-law amendments and Official Plan changes.
244	7076176	Planning	Office of the City Clerk	Sandwich Community Development Plan	896,142	896,142	-	896,142	213,400	-	682,742	682,742	N. Robertson	-	Ongoing	This project was delayed due to OMB and Court appeals that concluded in the Fall of 2012. The end of the appeals resulted in approval of the Sandwich Towne Community Improvement Plan (CIP) and Heritage Conservation District Plan (HCD). This project provides funding for ongoing activities including financial incentive programs and other capital investments, design guidelines and studies as recommended in the plans. There has been one incentive package approved by Council (2014) and numerous inquires about the financial incentive programs. It is anticipated that a number of financial incentive applications will be received shortly.
245	7085005	Planning	Office of the City Clerk	City Centre West Incentive Program	200,000	200,000	-	200,000	15,000	-	185,000	185,000	N. Robertson	-	Ongoing	The purpose of this project is to fund the municipal portion of expenses and provide a provision for financial incentives as directed under the City Centre West Development Feasibility Study Incentive Program and the City Centre West Commercial Façade Improvement Program Study - as authorized in CR224/2006. It is anticipated that demand for these programs will increase as the economy improves and with the completion of the Family Aquatic Centre.
246	7086006	Planning	Office of the City Clerk	Heritage Planning	385,000	385,000	-	385,000	92,502	-	292,498	292,498	M. Cooke	-	2015	In July 2010, CR289/2010 directed the City Planner to study the significant heritage features of the Walkerville Heritage Area. Preliminary work is completed and public consultation began in August 2013 (with a public survey) and is still under way. Public consultation will help in the preparation of a plan for the area that will provide policy and guidelines to ensure that heritage features located within the public right-of-way are protected and enhanced. If there is public acceptance, work will continue in the way of further consultation and ultimately end with some formulated recommendations. Funds are required to support consultant fees (RFP process) for future Heritage Conservation District studies and implementation similar to Sandwich.
247	7092002	Planning	Office of the City Clerk	Comprehensive Zoning By-law	100,000	100,000	-	100,000	81,736	-	18,264	18,264	D. Wilson	-	2015	The comprehensive review of Zoning By-law 8600 is in process and contingent upon completion of the next phase of the Official Plan review. A consultant will be retained for this project and work is expected to be completed in 2015. This project will also provide funding to implement recommendations coming from the current Property Development Approval "One Stop" Business Process Review Project in 2014.
248	7121014	Planning	Office of the City Clerk	Development Permit System	75,000	75,000	-	75,000	-	-	75,000	75,000	D. Wilson	-	May 2014	Administration is recommending that the balance of this project be transferred to 7092002 - Comprehensive Zoning By-Law. This will supplement funding to implement recommendations coming from the current Property Development Approval "One Stop" Business Process Review Project in 2014. Once the funds are transferred, this project will be closed.
249	7131008	Planning	Office of the City Clerk	Community Energy Sustainability Model	70,000	70,000	-	70,000	1,912	-	68,088	68,088	M. Cooke	-	2015	This project will implement the Healthy Community mandate of the Environmental Master Plan and Official Plan. The Planning Department staff will develop guidelines and/or programs to encourage residents to follow best practices in energy efficiency, sustainability and active transportation (i.e alternatives to auto use). Staff will lead the development of appropriate models including public outreach, consultation or education programs. Funds are required to implement changes emanating from the Environmental Master Plan, either in the way of Official Plan amendments, communication strategies or programming.
250	7141014	Planning	Office of the City Clerk	Heritage Preservation Study/Incentives	50,000	50,000	-	50,000	-	-	50,000	50,000	M. Cooke	-	2015	The Planning Department staff will lead the preparation of a study that reviews the best practices/opportunities/implications and recommend how the City can best assist owners to preserve and maintain properties on the heritage register.

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Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)				
251	7074195	Financial Planning	Office of the CFO	Huron Lodge - Temporary Financing Costs	3,600,000	3,600,000	-	3,600,000	2,003,519	-	1,596,481	1,596,481	V. Ferranti	-	2015	A separate project was established to track temporary financing costs of the new Huron Lodge facility following substantial completion. Initially this project was to be funded from the issuance of debentures. As per the Debt Reduction Plan model approved in the 2007 Capital Budget, the additional funding required for the facility including all accrued financing costs was funded in 2013.
252	7121027	Financial Planning	Office of the CFO	FINA World Swimming Championship	485,000	200,825	(284,175)	485,000	200,825	-	284,175	-	T. Ardovini	-	2016	This project is in the early stages and is anticipated to be on budget. Council recently approved a consultant for the FINA event. Funding transfers are pending from approved 2014 5-year capital plan.
253	7142002	Financial Planning	Office of the CFO	DC Study and By-Law Update	40,000	40,000	-	40,000	-	-	40,000	40,000	T. Ardovini	-	2015	A consultant will be engaged in late Spring of 2014. The DC Background Study update will be commencing in the Summer of 2014 and will be completed by Spring 2015. The new DC Bylaw will be effective June 1, 2015. The project is expected to be on budget.
254	7085900	Corporate Asset Planning	Office of the CFO	Corporate Energy Reduction Measures	3,002,975	2,621,613	(381,362)	3,002,975	2,765,633	-	237,342	(144,020)	S. Grando	-	Ongoing	The construction work related to the corporate wide energy efficiency project is substantially completed. The Monitoring & Verification phase has commenced and will be completed in September 2014. Funding source variance is attributed to future annual corporate savings not realized yet. As per CR211/2008, the payback period is approximately 5.4 years. Remaining funding source variances are due to uncertainties of the recoveries at the start of the project when budgets were established.
255	7131004	Corporate Asset Planning	Office of the CFO	LRWRP Turbo Air Blowers	750,000	405,200	(344,800)	750,000	-	-	750,000	405,200	S. Grando	-	Feb. 2014	The detailed engineering study has been completed and Council formally approved the installation of the Turbo Air Blowers. The project is anticipated to be completed by early 2015. Funding source variance is attributed to the timing in the recovery of claims.
256	7131005	Corporate Asset Planning	Office of the CFO	LRWRP Back Up Generator Upgrade	270,000	270,000	-	270,000	-	-	270,000	270,000	S. Grando	-	Mar. 2015	This project is expected to be tendered in May 2014 with completion by March 2015.
257	7131117	Corporate Asset Planning	Office of the CFO	Asset Management - Service Design	1,124,338	1,124,338	-	1,124,338	-	-	1,124,338	1,124,338	M. Osborne	-	2017	Funding in this project is being reserved for the execution of the following projects but not limited to (i.e. life cycle costing, capital investment business case, level of service, integration of operational data to corporate data repository and enhancement of asset level detail) to create a corporate Asset Management structure and procedures for closer alignment of asset needs to capital budget forecasting.
258	7141022	Corporate Asset Planning	Office of the CFO	Electronic Compress Control/AC Systems	52,000	26,000	(26,000)	52,000	-	-	52,000	26,000	S. Grando	-	Jul. 2014	Project to be completed by July 2014. Funding source variance is attributed to the timing in the recovery of claims.
259	7141023	Corporate Asset Planning	Office of the CFO	Power Factor Correction	100,000	100,000	-	100,000	-	-	100,000	100,000	S. Grando	-	Aug. 2015	The initial analysis has commenced and administration is reviewing project viability as well as alternate options to undertake this project.
260	7141024	Corporate Asset Planning	Office of the CFO	LRPCP Energy Efficiency Upgrade	400,000	400,000	-	400,000	-	-	400,000	400,000	S. Grando	-	Nov. 2014	A report is going to Council for approval in June 2014 with anticipated completion by November 2014.
261	7145001	Corporate Asset Planning	Office of the CFO	Solar Photovoltaic Roof	1,379,289	-	(1,379,289)	1,379,289	255,350	-	1,123,939	(255,350)	S. Grando	-	Feb. 2015	Various contractual agreements are being prepared. Construction is to commence in July 2014 with a completion date of February 2015. Funding source variance is attributed to future annual corporate savings not realized yet.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
262	7061928	Taxation and Financial Projects	Office of the CFO	Cleary Transition Costs	3,766,575	3,834,956	68,381	3,766,575	4,291,869	-	(525,294)	(456,913)	J. Guthrie	-	2016	As per CR473/2006, this project is anticipated to be closed after all obligations of the definitive agreement have been completed with St. Clair College. The source of funding for this project is based on the previous annual net budget of the Cleary and Chrysler Theatre. The closing of Fund 167 (Cleary Development Reserve) also contributed residual funds of approximately \$349,000. This project will be funded gradually over several years; however, the bulk of the City's obligations under the sale agreement are in the first two years. Consequently, this project will be in a deficit position until such time as funding sources "catch up" with incurred costs. This is anticipated to occur in 2016. At that time, the project will be considered complete and will be closed. Funding source variance is attributed to the annual operational savings from the Cleary that have not yet been transferred.
263	7113001	Taxation and Financial Projects	Office of the CFO	International Children's Games	2,500,000	2,150,292	(349,708)	2,500,000	1,900,790	48	599,210	249,502	J. Guthrie	240,000	2014	The games were successfully held in August 2013 and once closed will result in an estimated surplus of \$240,000. This project will be closed once all sponsorship revenues have been received as some funding was pledged over a period of time (estimated by July 2014). Funding source variance is attributed to the Ontario grant received but not budgeted and uncertainties of the donations receivable at the start of the project when budgets were established.
264	7141045	Taxation and Financial Projects	Office of the CFO	2014 Ontario Summer Games	1,300,000	1,000	(1,299,000)	1,300,000	550	-	1,299,450	450	J. Guthrie	-	2015	This project is in the start-up phase with most expenditures estimated to be incurred from June through to August 2014. The 2015 estimated completion date is due to deferred funding and final reports/audit that must be completed prior to the close of this project. Funding source variance is attributed to the approved 2014 enhanced capital funding which has not been transferred until actual expenses are incurred.
265	7009015	Info. Technology	Office of the CFO	2000 Smart Community Initiative	2,082,219	2,221,134	138,915	2,082,219	1,976,686	-	105,533	244,448	H. Turnbull	-	2018	This project was setup to provide for improved delivery of City Services using the Internet and other related technologies. The budgeted funds were requested to provide for setup, maintenance, membership fees and renewal of licenses, etc. required to provide online services. The project is still ongoing. Funding source variance is attributed to interest income earned in prior years (pre 2004), internal rental recoveries and user fees received but not budgeted.
266	7012022	Info. Technology	Office of the CFO	PeopleSoft Management System	5,838,000	5,883,645	45,645	5,838,000	5,422,144	-	415,856	461,501	P. Evans	-	Ongoing	The project funds are recommended to be held in this budget to be allocated to Enterprise Resource Planning Sustainability (includes FMS/HR/Payroll) or any system enhancements that may be required from the HR/Payroll review. Further review will be conducted for PeopleSoft expansion with the corporate departmental proposals to the PeopleSoft Managers group and PeopleSoft Governance that will include recommendations from the Corporate HR/Payroll Business Process Review. Electronic Funds Transfer project has implemented a solution and is almost complete. HRMS Time and Labour and HRMS Employee Portal Implementations, HRMS Workflow Implementation, HRMS Self Service Implementation and Self Service Billing and Payments are under review. Accounts Payable business process review is anticipated to start in the near future. Funding source variance is attributed to interest income earned in prior years (pre 2004) and miscellaneous user fees received but not budgeted.
267	7032178	Info. Technology	Office of the CFO	Corporate Telephone System	1,368,451	1,434,394	65,943	1,368,451	931,415	-	437,036	502,979	N. Synnott	-	Ongoing	This project is designed to keep telecommunications infrastructure up to standards. A number of older systems will be replaced and new technologies will be implemented including new Unified Communication features. In 2014, Social Services will be migrated to a new system to accommodate legislated French language auto attendants. This will also replace a failing call statistics system and allow for new features such as call recording and video conferencing. With the size and number of systems to be upgraded and evolving technologies, this project is expected to be ongoing. Funding source variance is attributed to a recovery of expenses received but not budgeted.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
268	7059901	Info. Technology	Office of the CFO	Security Review/Implementation	1,064,000	1,064,000	-	1,064,000	869,369	-	194,631	194,631	N. Synnott	-	Ongoing	This project is designed to implement security processes that protect City Information and Information Technology assets. Numerous new projects and technology deployments require security assessments (data encryption, introduction of Wi-Fi and mobile devices require using digital certificates, mobile device management solutions and online identity management). Information Technology security is an ongoing process that requires constant vigilance, therefore this project is ongoing.
269	7059903	Info. Technology	Office of the CFO	Network Infrastructure Improvement	3,677,628	3,288,700	(388,928)	3,677,628	2,856,948	7,155	820,680	431,752	N. Synnott	-	Ongoing	This project is designed to implement new technologies that will deliver expected levels of technological service. Fibre deployments are expensive and it takes a number of years to accumulate a pool of funds. Fibre build is coordinated with Public Works fibre deployments to reduce overall costs. A number of sites are expected to be added this coming year. Wi-Fi deployments for mobile access, camera and VoIP projects will require new network switching infrastructure. Increased server and storage infrastructure is required to accommodate growth and VDI (Virtual desktops for mobility options). The nature of evolving technology requires this to be an ongoing project. Funding source variance is attributed to a recovery of expenses received but not budgeted and the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
270	7069900	Info. Technology	Office of the CFO	Electronic Storage/Archive/Retention	740,000	740,000	-	740,000	472,811	-	267,189	267,189	N. Synnott	-	Ongoing	This project is designed to implement new technologies that secure and improve the delivery of growing volumes of data. Backup and archiving technologies are expensive and a number of years are required to accumulate a pool of funds to replace older technologies. Unstructured file archiving technology has been deployed to extend the life of the backup system. New email archiving integrated with the new Exchange 2010 system is also scheduled. The nature of evolving technology and the replacement of the current backup and recovery system, when it reaches end of life, requires this to be an ongoing project.
271	7074016	Info. Technology	Office of the CFO	Disaster Recovery	1,274,559	1,367,005	92,446	1,274,559	1,072,873	-	201,686	294,132	N. Synnott	-	Ongoing	This project is designed to: reduce the probability of system outages, provide a reliable alternate location to house a copy of corporate electronic data, recover essential systems in the event that the corporate data centre becomes unusable. We will investigate potential cloud options for systems or services that may be good candidates for this technology. Funding source variance is attributed to a contract holdback on phase one (Data Centre construction) that has not been released. Phase one is expected to close in 2014.
272	7074018	Info. Technology	Office of the CFO	Enterprise Resource Planning (ERP) Sustainability	1,015,000	1,015,038	38	1,015,000	815,529	-	199,471	199,509	P. Evans	-	Ongoing	The focus of this project is to utilize funds to support necessary enhancements to Enterprise Resource Planning (ERP) systems. Such items include System Support, Projects or Business process Initiatives approved by the various Governance Groups that create corporate technical workplans annually. Currently 2014 focus is the migration to Rimini Street for Maintenance and Support for PeopleSoft replacing Oracle. The upgrade of the systems Financial Infrastructure (FMS) & People Tools application and GL Approver are expected. Continuing forward, concentration on post-upgrade application of bundles and other enhancements as additional funding is approved. Further focus will be to transition to the implementation of quarterly Tax Updates for HR and Payroll using Rimini Street packages rather than Oracle. Funding source variance is attributed to a recovery of expenses received but not budgeted
273	7075017	Info. Technology	Office of the CFO	Internet Redesign/Improvement/Access	1,650,000	1,650,220	220	1,650,000	793,149	-	856,851	857,071	A Caro	-	2018	The City's internet and Dashboard intranet sites have been launched with new technology, SharePoint. Additional functionality has been developed and includes mobile friendly internet and intranet sites and web access to Dashboard intranet. A portion of the remaining funds will also be used to address additional functionality that was not directly related to the "website" portion of the project, but related to the project analysis in the redesign of our sites and to leverage the functionality of the new technology. Upcoming additional functionality will include: team sites, workflows, online form submissions and business intelligence reporting on key performance indicators. As well, funds will be required for licenses and third-party tools/services that integrate within our platform (SharePoint) that allow for implementation of these enhancements. Funding source variance is attributed to a recovery of expenses received but not budgeted.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
274	7075021	Info. Technology	Office of the CFO	AMANDA Projects	900,000	900,000	-	900,000	508,300	-	391,700	391,700	P. Evans	-	Ongoing	This project is currently funding the major client upgrade for the Amanda systems utilized by the corporation. This undertaking is underway incrementally as per the Corporate Amanda annual workplan that was approved by the Amanda Governance Group. Continued support is required for major software & infrastructure upgrades as well as enhancements on an ongoing basis, as approved by Amanda Governance process annually. Current support & project volumes with limited staffing resources is requiring appropriate prioritization & extended timelines in order to service the required goals.
275	7101007	Info. Technology	Office of the CFO	Video Communication	150,000	150,007	7	150,000	31,851	-	118,149	118,156	E. Larking	-	2015	The purpose of this project was for video display and improved access at locations that have employees without computer access and in meeting rooms where collaboration can significantly improve efficiency and service levels. Stand-Alone video displays for disseminating information to staff without computers is in place at Solid Waste, Crawford Yard, Parks Yard, Huron Lodge (2 units), Lou Romano Water Reclamation Plant and all Fire Stations. These are stand-alone systems for which area managers are responsible for the content. Additional sites will be added as required. As technology is changing so quickly it was a more prudent approach to get these stand-alone units in place first, saving the balance for more efficient and possibly centralized systems as this type of technology becomes optimized and costs are reduced. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.
276	7112007	Info. Technology	Office of the CFO	Payroll Business Process Review	6,168,352	668,352	(5,500,000)	6,168,352	322,157	7,943	5,846,195	346,195	J. Higgins	-	2017	The purpose of this project is to review, measure and assess the current business processes/systems surrounding payroll/HR administration, then to recommend and implement enhancements. The project is divided into three phases: (1) Assess the current business process. (2) Plan for future enhancements. (3) Implement recommended enhancements. Phase 1 – Assessment, was completed in July 2013. Council approved moving to Phase 2 – Pre-Implementation which began in November 2013. CR168/2013, approved \$540,112 for the Pre-implementation phase of the project which is anticipated to be completed in 2015. The balance of the funding has been approved in principle for Phase 3 – Implementation which is anticipated to begin in 2015 with approval to be obtained by City Council based on recommendations from phase 2. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.

Capital Variance Report

As at March 31, 2014



Community Development and Health

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
277	7042039	Huron Lodge	Community Development and Health	Huron Lodge Annual Capital Requirements	538,377	538,377	-	538,377	316,359	-	222,018	222,018	M. Bateman	-	2015	These funds are used when required to either purchase new equipment, replace existing equipment or make repairs necessary for the ongoing and safe operation of Huron Lodge. These purchases/replacements provide a comfortable, safe and secure environment for residents, staff and visitors alike. Over the next year several items will be required in the following areas: nursing equipment, diagnostic medical equipment, resident/staff/visitor safeguards, environmental equipment and furnishings. It is expected this project will be complete by the end of 2015.
278	7135002	Huron Lodge	Community Development and Health	Huron Lodge Wireless Bedside Care	240,000	160,000	(80,000)	240,000	-	-	240,000	160,000	S. Rogers	-	2016	This project is to install wireless technology throughout the home and implement wireless equipment that will facilitate the entry of health care data. Information Technology resources have been requested but a project start and end date and estimated project cost have not been defined. Depending on Information Technology's resources, it is anticipated that the project may commence in 2014 and end in 2016. It is anticipated that Medical Pharmacies Group will fund the majority of the project cost. Full scoping and costing of the project is currently being completed. Funding source variance is due to the 3rd of 3 payments from Medical Pharmacies Group (CR#16180, M528-2012, No. 125) pending as it is a 2014 payment.
279	7025553	Leisure & Recreation Services	Community Development and Health	Recreational Facility Improvements	836,000	861,777	25,777	836,000	698,700	-	137,300	163,077	J. Wilson/ M. Clement/ D. Thachuk	-	2015	Balance of funding is for window replacements at the John Richardson Library. A consultant has been retained for the installation of windows. The project has been deferred due to a pending report to Council on the repurposing of Adie Knox. Funding source variance is attributed to donations and miscellaneous revenue received but not budgeted.
280	7061146	Leisure & Recreation Services	Community Development and Health	Lakeview Park Marina Upgrades	566,600	266,600	(300,000)	566,600	119,377	6,500	447,223	147,223	D. Jaworski	-	2014	This project is for ongoing capital repairs done in phases at Lakeview Park Marina. As per CR108/2013, Council approved replacement of fuel tanks, installation of controlled access gates along the docks and reconfiguration of the docks which are currently underway. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
281	7069034	Leisure & Recreation Services	Community Development and Health	Municipal Pool Refurbishments	3,676,747	3,677,547	800	3,676,747	2,641,625	-	1,035,122	1,035,922	J. Wilson/ C. Smith	-	Ongoing	Ongoing emergency repairs are continually being carried out at Riverside Centennial Pool, Remington Booster Pool, Central Pool, Mic Mac Pool, Lanspeary Pool, Atkinson Pool and Gino Marcus Community Centre especially during the time pools are opened in the early summer. Some of the planned works are painting, tileworks, replacing pumps and filters. Funding source variance is attributed to a recovery of expenses received but not budgeted and interest income earned in prior years (pre 2004).
282	7069035	Leisure & Recreation Services	Community Development and Health	Recreation Facility Refurbishments	887,000	951,274	64,274	887,000	465,488	3,704	421,512	485,786	J. Wilson/ C. Smith	-	2015	Ongoing emergency repairs are being completed while working around programming season. Current repairs include siding at Optimist Community Centre, tiling at Forest Glade and a patio extension at Malden Park Visitors Centre. Planned works include security cameras, floor tiling, stage folding doors at the Atkinson centre and outdoor security system and acoustics in the gym at the Forest Glade centre. Funding source variance is attributed to a recovery of expenses received but not budgeted.
283	7111005	Leisure & Recreation Services	Community Development and Health	Family Aquatic Complex	77,781,391	50,040,249	(27,741,142)	77,781,391	75,058,185	281,406	2,723,206	(25,017,936)	D. Seguin	-	Jan. 2015	Project is essentially complete and the facility is now open. There are some upgrades/adjustments currently underway (eg. non-slip flooring, the raft conveyor and extra seating). The project is foreseen to come in on budget including financing charges until final approved funding is available in 2015. Funding source variance is attributed to approved funding from the Debt Reduction Plan that has not been transferred yet until the year 2015 and an outstanding contract holdback not yet released.
284	7129008	Leisure & Recreation Services	Community Development and Health	Odette Estate Bequest	500,000	350,000	(150,000)	500,000	36,891	-	463,109	313,109	C. Masterson	-	2018	This project is for Sculpture Garden advertising, promotion and tourism costs at a 50% share with the Odette family. Spending has commenced on this project which include advertising, retaining a part-time contract position, signage and programming supplies. Council has committed to this project for 5 years and there is no projected variance. Funding source variance is attributed to anticipated contributions from the the Odette's (\$50,000/year) that have not been fully received.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
285	7133000	Leisure & Recreation Services	Community Development and Health	CARHA World Hockey Championship	750,000	125,000	(625,000)	750,000	250,000	-	500,000	(125,000)	J. Wilson	-	2016	As per the signed agreement, \$125,000 semi-annual payments to the organization are being made. So far two payments are made for a total of \$250,000. Funding source variance is attributed to the approved placeholder amount per B26-2013 that has not been transferred until future years when funding becomes available.
286	7064900	Arenas & Concessions	Community Development and Health	WFCU Centre	69,588,080	72,024,100	2,436,020	69,588,080	72,383,680	-	(2,795,600)	(359,580)	A. Daher	2,100,000	2018	The final variance for this project is expected to be a surplus of approximately \$2.1 million. The project construction is complete and the full \$64.9 million in City funding along with the \$4m provincial grant has been deposited into the project. The current temporary deficit balance in the project is a result of additional budgeted recoveries not yet realized, hence the funding source variance. It is anticipated that the net proceeds from the sale of redundant properties (identified as part of the initial WFCU Centre business plan) will be on budget as all of the properties have or will be sold within the year. As well, the naming rights' revenues continue to be realized in this project and are included as part of the overall surplus projection. A comprehensive audit was conducted by KPMG and reported to Council. Funding source variances are due to uncertainties of the recoveries at the start of the project when budgets were established.
287	7069036	Arenas & Concessions	Community Development and Health	Municipal Arena Refurbishments	1,238,886	1,298,944	60,058	1,238,886	1,299,784	29,880	(60,898)	(840)	J. Wilson	-	Ongoing	Currently underway is the "Structural Adequacy of Arenas" report as required by Section 54(1)(m) of the Occupational Health and Safety Act. This report is required every 3 years. Funding source variance is attributed to a contract holdback that has not been released and interest earned in prior years (pre 2004) but not budgeted.
288	7075065	Cultural Services	Community Development and Health	Willistead Restoration Improvements	255,000	255,000	-	255,000	69,742	-	185,258	185,258	P. Labute	-	Ongoing	This project is set aside for any restoration projects associated with Willistead Manor funded through the Friends of Willistead. This project is ongoing which include museum display cases, ceiling tile replacement and furnishings. No variance is projected.
289	7081012	Cultural Services	Community Development and Health	Museum Feasibility/Location Study	110,000	110,000	-	110,000	100,815	-	9,185	9,185	C. Masterson	-	Jul. 2014	There is no anticipated variance for the Museum Feasibility capital project. Current surplus funds will be used for initial costs of the consultant for which an RFP has been issued and the contract will be awarded by May 2014. The project is expected to be completed within the first 6 months of 2014.
290	7081013	Cultural Services	Community Development and Health	Miscellaneous Cultural Project	15,000	15,000	-	15,000	13,213	-	1,787	1,787	C. Masterson	-	May-14	Anticipated completion of this project will be Spring of 2014. The remaining funds will be used for the National Youth Arts Awareness campaign. The project is anticipated to be on budget.
291	7139006	Cultural Services	Community Development and Health	New Museum Development	6,180,642	405,000	(5,775,642)	6,180,642	16,481	-	6,164,161	388,519	C. Middaugh	-	Oct. 2015	The proposed funding for the new museum has been set and the design phase of the project is underway. Upgrades to the existing security system at the Art Gallery of Windsor building are currently ongoing and anticipated to be complete by mid May 2014. The project's budget includes a funding request in the amount of \$2,400,321 from the Canada Cultural Spaces Fund, out of which only \$1,998,000 is being granted. Options for mitigating the \$402,321 shortfall will be brought forward to the project Steering Committee once the results of the consultant's RFP and subsequent tender are available. Also, the ability to use the Chimczuk Bequest for this project remains subject to court approval. (Ref: CR234/2013 & Council Report #17093) Construction is set to begin sometime in August 2014. Funding source variance is attributed to approved outstanding funding that has not been fully transferred into the project yet.

Capital Variance Report

As at March 31, 2014



Agencies and Boards

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
292	7145000	Windsor Public Library	Agencies and Boards	Materials Acquisition-Development Charge Request	100,000	100,000	-	100,000	-	-	100,000	100,000	N. Peel	-	Dec. 2014	Planned increased spending on electronic resources allows greater access to those in new developments distant from existing buildings (\$73,000), which includes an increase in spending for downloads of books, audio e-books, magazines, common legal forms and newspapers (including the Windsor Star); Increased spending on adult, juvenile and young adult items for Outreach to off-site locations and increased demand for popular titles (\$27,000). These purchases are currently on target with an average of 50% expended/invoiced. There will be some marketing done to inform those in the new development areas of these increased resources for their daily use and by our Community Engagement team to assist in aiding the public in how to utilize these resources effectively and to provide hands-on training where needed. WPL wishes to remain relevant in particular with respect to Wards 1, 7 and 9 - the wards which have experienced significant residential growth. We believe we can accomplish this through utilizing the Dev. Chgs. and by having the Community Engagement team go out into these areas to share and teach our residents how to better access our collections via electronic downloads which are available 24/7.
293	7031188	Police Services	Agencies and Boards	Electronic Backup Data Facility	50,000	50,378	378	50,000	35,134	-	14,866	15,244	D. Heimann	-	Jun. 2014	This project is near completion. Remaining equipment and software are in the process of being ordered. Some delays occurred due to specification changes. Once the invoice is paid, the project can then be closed. No variance is expected. Funding source variance is attributed to interest income earned in prior years (pre 2004) but not budgeted.
294	7061930	Police Services	Agencies and Boards	East End Police Station Relocation	2,335,058	2,259,150	(75,908)	2,335,058	1,758,029	-	577,029	501,121	B. Horrobin	-	Dec. 2014	This project has commenced with Phase I in June 2013 - the transfer and mobilization of the Police Reporting Centre operation on City owned property located at 5245 County Road #42. Delays were experienced as part of the RFP process however, we are now at the final selection phase. Design work is in progress with construction to follow by early Fall and occupancy expected by the end of the year. Funding source variance is attributed to proceeds received from the disposal of land and equipment which was not budgeted. Also, approved 2013 enhanced capital budget funding has not been transferred until future years when funds become available.
295	7071076	Police Services	Agencies and Boards	Emergency Notification System	258,000	78,000	(180,000)	258,000	109,023	-	148,977	(31,023)	L. Powers	-	Fall 2014	The CVDS upgrade was completed in 2013. The remaining funds are for upgrades to the 911 network for IP based virtual private network. The estimated completion date is Fall of 2014. The current network will be decommissioned in 2015. Funding source variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
296	7091014	Police Services	Agencies and Boards	Police Fleet Replacement/Refurbishment	7,136,000	8,475,928	1,339,928	7,136,000	7,203,748	184,095	(67,748)	1,272,180	B. Horrobin	-	Ongoing	Annual transfer to Police Fleet Reserve Fund #183 of \$1.268m from the operating budget for purchase of fleet vehicles as required. This is a net flow through of the annual transfer, vehicle purchases and proceeds of sales. Funding source variance is attributed to the proceeds from the sale of auctioned vehicles not budgeted as project budget was established on a net city cost basis instead of gross.
297	7131014	Police Services	Agencies and Boards	Police External Communications	55,000	23,800	(31,200)	55,000	23,303	-	31,697	497	C. Bissonette	-	Fall 2014	Requisitions have been issued for the community satisfaction survey first phase. Remaining costs to include analysis of results and reports to assist with identifying community partners and strengthening community satisfaction. This is tied to the issuance of our new 3 year business plan as required by the PSA. Funding variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
298	7131017	Police Services	Agencies and Boards	Police Data Retention Server Upgrade	75,000	75,000	-	75,000	-	-	75,000	75,000	D. Heimann	-	Sept. 2014	Solutions are currently being reviewed. Once the appropriate solution is identified, hardware, software, and services will be requisitioned. It is expected this project will be completed at the end of the second quarter of 2014.
299	7131018	Police Services	Agencies and Boards	Police Early Interventions	55,000	55,000	-	55,000	27,604	27,300	27,396	27,396	M. Langlois	-	Aug. 2014	A suitable software product has been purchased. Further equipment, training, licensing and maintenance costs are forthcoming.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	EXPLANATION Project Lead Comments along with Finance Review
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/ (Deficit)				
300	7131019	Police Services	Agencies and Boards	Police GPS-AVL	310,000	310,000	-	310,000	93,327	92,400	216,673	216,673	B. Dodd	-	Fall 2014	As per WPS Board direction, wireless telecommunications contracts were executed with Telus on Dec. 5, 2013. Network infrastructure changes were completed in April 2014 which was immediately followed by the first field deployment of GPS enabled vehicle modems and handheld smartphone devices. More widespread rollout of modems and smartphones as well as installation of GPS monitoring software for integration with Police CAD systems and smartphone applications will continue through April-May of 2014.
301	7131020	Police Services	Agencies and Boards	Police Citizen Centre Approach	100,000	100,000	-	100,000	83,298	62,210	16,702	16,702	J. Bachmeier	-	Fall 2014	Renovations to police headquarters lobby and customer service areas is essentially complete. New AMANDA cashing workstations have been installed. Minor outstanding items awaiting completion and final invoicing before the project can be closed.
302	7132001	Police Services	Agencies and Boards	Police Communications Closet	100,000	-	(100,000)	100,000	-	-	100,000	-	D. Heimann	-	Dec. 2014	Equipment needs are currently being assessed for compatibility with current organizational strategic plans. It is expected that the equipment will be ordered sometime in the Summer of 2014 with a completion date by the end of 2014. Funding source variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
303	7132002	Police Services	Agencies and Boards	Police Business Intelligence	500,000	20,100	(479,900)	500,000	21,348	-	478,652	(1,248)	R. Derus	-	Ongoing	This project is currently in the initial stages of research and preparation of software/hardware specifications, available vendors, site visits, etc. for issuance of an RFP. It is tied into the completion of other current projects and infrastructure. Funding source variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
304	7141008	Police Services	Agencies and Boards	WPS Fire Arm Pistol Replacement	265,000	265,000	-	265,000	205,700	205,700	59,300	59,300	T. Crowley	-	Fall 2014	Most equipment has been ordered however delivery can take months due to manufacturer supply. Accessories are also required with each new replacement. Officers must be trained before they can use the new firearm.
305	7141009	Police Services	Agencies and Boards	WPS E911 Workstation Replacement	200,000	200,000	-	200,000	-	-	200,000	200,000	L. Powers	-	Aug. 2014	We were able to utilize an existing RFP/successful vendor for the workstations from another police service. The initial ordering process has just commenced. Expected installation is anticipated in late Summer.
306	7141010	Police Services	Agencies and Boards	WPS Body Armour Replacement	250,000	250,000	-	250,000	-	-	250,000	250,000	B. Horrobin	-	Ongoing	Body Armour replacement will be phased in as warranty periods expire on existing equipment. Training is required as each new vest is replaced. It is expected to be ongoing.
307	7141011	Police Services	Agencies and Boards	WPS Emergency Service Unit Replacement	225,000	225,000	-	225,000	151,204	138,708	73,796	73,796	D. Cassidy	-	Dec. 2014	Equipment is in the process of being ordered. Due to the specialized nature of the equipment, manufacturing and delivery can take many months for completion.
308	7141012	Police Services	Agencies and Boards	WPS Explosive Robot Replacement	60,000	60,000	-	60,000	40,245	40,245	19,755	19,755	D. Cassidy	-	Sept. 2014	The robot has been ordered and awaiting invoice. Other ancillary equipment and accessories has yet to be ordered.
309	7141013	Police Services	Agencies and Boards	WPS Tasers	200,000	200,000	-	200,000	-	-	200,000	200,000	T. Crowley	-	Ongoing	The deployment of tasers will be phased-in and requires training and accessories before they can be put in use. The full deployment will most likely span over a couple of years due to anticipated government changes in approved devices and related accessories.
310	7072900	Roseland Golf & Curling	Agencies and Boards	Roseland HVAC Systems Upgrade	900,000	791,709	(108,291)	900,000	831,482	-	68,518	(39,773)	M. Masonovich	-	2014	New HVAC system has been installed and the project came in under budget. Work is now complete. Roseland's net operating year-end surplus is transferred to this project rather than to its reserve until HVAC system is paid in full, as per CR257/2007, hence the basis for the funding source variance. It is anticipated that this project deficit will be cleared by the end of 2014.
311	7085901	Roseland Golf & Curling	Agencies and Boards	Roseland Maintenance Building	700,000	-	(700,000)	700,000	662,049	-	37,951	(662,049)	M. Masonovich	-	2021	Construction of the Roseland maintenance building has been completed. Funding source variance is attributed to a recovery from Roseland's year-end surplus for the next several years (as per CR282/2008) once the new HVAC Systems Upgrade project (per above) is completely funded, which is expected by the end of 2014. A transfer from the year-end surplus is expected to begin this year with annual transfers thereafter until such time as the deficit is eliminated.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
312	7045018	Transit Windsor	Agencies and Boards	Transit Windsor Customer Service Requirements	440,000	518,882	78,882	440,000	467,508	53,075	(27,508)	51,374	P. Delmore	-	Ongoing	A review of bus shelters and customer amenities is done on an ongoing basis. This project receives an annual funding of \$20,000 from Transit Windsor's Development Charges reserve. Eleven bus shelters have been installed to date with six funded from ward funds and one funded by Jameison Laboratories. Additional bus shelters are being planned for installation towards the end of the year. Project funds are also utilized for the maintenance of these bus shelters. Funding source variance is attributed to Canada & Ontario Specific Grants and recovery of expenses received but not budgeted as project budget was established on a net city cost basis instead of gross.
313	7045080	Transit Windsor	Agencies and Boards	Transit Windsor Electronic Farebox Equipment	3,050,000	1,751,100	(1,298,900)	3,050,000	1,750,533	-	1,299,467	567	T. Houad	-	Mar. 2015	Transit Windsor has been working with Fare Logistics, the vendor selected to supply and install the farebox system. The new fareboxes have been installed. This project was anticipated to be completed in phases. Transit Windsor has completed the first two phases and are now in the third phase involving implementation of Smart Media technology. Out of the \$1.2 million of available funding for this project, \$1.1 million is committed for outstanding milestone payments and warranty payments and \$125,000 is committed for outstanding change order payments. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred.
314	7071189	Transit Windsor	Agencies and Boards	Transit Windsor Master Plan - Software Application	80,000	80,000	-	80,000	80,000	-	-	-	T. Houad	-	Mar. 2015	The first phase of the software to support the new farebox system has been developed and the funds have been committed for this phase. The estimated completion date for this project coincides with the estimated completion date of the Electronic Farebox Equipment Project.
315	7075189	Transit Windsor	Agencies and Boards	Implementation of Transit Windsor Master Plan	965,000	965,000	-	965,000	907,000	-	58,000	58,000	T. Houad	-	Ongoing	Customer Service improvements are scheduled as part of the TMP (Transit Master Plan) in conjunction with the new farebox system implementation. As per T. W. Board resolutions TW 46/2013 and TW 48/2013, \$177,500 has been committed to this project for the new farebox system. The implementation of the TMP with respect to increased bus shelters is being developed for implementation with the review of service requirements.
316	7109002	Transit Windsor	Agencies and Boards	2010 Transit Windsor Fleet Replacement/ Refurbishment	4,530,500	4,536,577	6,077	4,530,500	4,281,583	-	248,917	254,994	T. Houad	185,000	Aug. 2014	The purchase of six-40 foot transit buses was approved by the Transit Windsor Board of Directors on July 28, 2010. The contract was awarded to New Flyer Industries as per the response to proposal #65-10. Delivery of the buses is now complete. Approximately \$70,000 in additional expenses are still outstanding and must be charged to this project. Once these charges are complete, an estimated \$185,000 can be returned to the Provincial Gas Tax Reserve Fund. Funding source variance is attributed to a recovery of expenses received but not budgeted.
317	7121003	Transit Windsor	Agencies and Boards	2012 TW Fleet Replacement/ Refurbishment	3,860,500	2,336,500	(1,524,000)	3,860,500	2,401,561	65,629	1,458,939	(65,061)	T. Houad	-	2015	Funding for this project includes a provision to purchase new buses which will allow Transit Windsor to continue with its replacement program for its vehicles. This also funds the Transit Windsor support vehicles which have become increasingly more expensive to maintain due to the age of the fleet. A purchase order has been issued for four new buses. The electric bus initiative continues to progress. Earmarked for this pilot project is \$1.5 million dollars which includes the buses, parts and any infrastructure requirements. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve until the expenditures are incurred. The deficit is a result of a purchase order commitment which remains outstanding and not actually paid.
318	7121004	Transit Windsor	Agencies and Boards	Kronos Software Upgrade	45,000	45,000	-	45,000	-	-	45,000	45,000	T. Houad	-	2015	Transit Windsor is currently looking at converting its current payroll system to the City's PeopleSoft HRMS system. Funds in this project are being earmarked for possible integration costs to the City's new payroll system. This project is temporarily on hold as it is contingent with the timelines of I.T.'s Payroll Business Process Review.
319	7131022	Transit Windsor	Agencies and Boards	TW Fleet Maintenance	400,000	-	(400,000)	400,000	401,848	-	(1,848)	(401,848)	T. Houad	(15,000)	2016	Fleet maintenance and repairs are complete as planned. Expenditures were tracked in Operating for the Fleet Maintenance Repairs. The funding transfer from Capital to Operating has been made putting the project in a deficit position. This project was approved as part of the 2013 Enhanced Capital Plan which will be funded in 2016, hence the funding variance. The projected final deficit is a result of financing charges accruing until such time as the approved funding becomes available.

Appendix A: Capital Variance Report - As at March 31, 2014

Item #	DESCRIPTION				FUNDING			EXPENSES				Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	All Outstanding Commitments	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
320	7131024	Transit Windsor	Agencies and Boards	TW Fleet Procurement TW93/2013	151,090	151,090	-	151,090	67,772	-	83,318	83,318	T. Houad	-	Dec. 2014	Proceeds from the sale of TCA (i.e. buses) have been earmarked for fleet acquisition and repairs as per TW93-2013. Expenditures incurred to date in this project are for fleet improvements to enhance Transit Windsor's overall fleet and meet on-road service requirements.
321	7139007	Transit Windsor	Agencies and Boards	TW ITS/Smart Bus Project	72,103	-	(72,103)	72,103	-	-	72,103	-	T. Houad	-	Fall 2014	An agreement has been developed and is currently being reviewed by the consultant for this ITS Smart Bus project. We expect the balance in this account to be fully spent by the Fall of 2014. Funding source variance is attributed to approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
322	7141015	Transit Windsor	Agencies and Boards	2014 TW Fleet Replacement/Refurbishment	3,510,500	3,510,500	-	3,510,500	2,793,507	2,793,507	716,993	716,993	T. Houad	-	Dec. 2014	The budgeted funds for this project includes a provision to purchase new buses and \$500K for refurbishment costs. Transit Windsor acquired six new clean diesel buses from New Flyer Industries with delivery expected in late November 2014. The Transit Windsor Board also approved \$95,000 at its Board meeting April 8, 2014, for spare parts for this bus order. Support vehicles will also be purchased from this project. Transit Windsor will be working with the Asset Planning area to undertake an extensive review of the fleet which is anticipated to include full life-cycle costing of our buses and a scheduled fleet replacement program.
323	7141016	Transit Windsor	Agencies and Boards	2014 TW Fleet Structural Repairs	300,000	300,000	-	300,000	-	-	300,000	300,000	T. Houad	-	Ongoing	Transit Windsor currently has 29 hybrid vehicles and 18 of them are currently out of warranty. The approved funding will be used to replace major components such as hybrid batteries and DPIM's which is essentially the brains or CPU of hybrid buses. The life cycle of these two major components range between 6 to 8 years.
324	7051024	Windsor Airport	Agencies and Boards	Airport Zoning Study	190,000	190,000	-	190,000	47,452	-	142,548	142,548	T. Pocock	-	Dec. 2016	Project is underway and anticipated to be on budget.
325	7059011	Windsor Airport	Agencies and Boards	Windsor Airport Service Improvements	3,649,636	3,926,605	276,969	3,649,636	4,513,869	586,165	(864,233)	(587,264)	T. Pocock	-	Dec. 2014	This project is made up of multiple projects. It is expected this project will be completed in 2014. The new Fire Truck for the airport has been purchased and is expected to be delivered in August 2014 with costs to be fully recoverable from the Ministry of Transportation. Funding source variance is attributed to a federal grant received and recovery of expenses not budgeted as project budget was established on a net city cost basis instead of gross.
326	7101024	Windsor Airport	Agencies and Boards	MRO Facility - Economic Development	22,041,945	22,084,424	42,479	22,041,945	21,459,051	-	582,894	625,373	T. Graziano	-	2014	Construction is complete. The balance of the project funds have been committed to items that were not anticipated but are functional needs as per CR205/2012. The project will be completed within budget. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.
327	7111009	Windsor Airport	Agencies and Boards	Windsor Airport Improvements	1,980,000	1,980,000	-	1,980,000	873,592	-	1,106,408	1,106,408	T. Pocock	-	2015	This project is made up of multiple projects. Work planned for 2014 include: Pavement to keep runways up to Transport Canada regulated standards, electrical upgrades and ongoing drainage improvements.
328	7111027	Windsor Airport	Agencies and Boards	Airline Terminal Improvements	714,835	489,835	(225,000)	714,835	317,298	12,950	397,537	172,537	T. Pocock	-	2014	This project is underway. It aims to address leasehold improvements, improved queuing capacity, accessibility and thoroughfare of the airport concourse. Completion is expected in 2014. Funding source variance is attributed to the timing the grant will be received when all criteria is met.
329	7131023	Windsor Airport	Agencies and Boards	W.I.A. - Heating System Replacement	500,000	21,686	(478,314)	500,000	298,405	-	201,595	(276,719)	T. Pocock	-	Jun. 2014	The heating system (boilers and pumps) in the terminal building at the Windsor International Airport are currently being replaced. The system is expected to be completed and online by mid 2014. Funding source variance is attributed to the approved 2013 enhanced capital funding which has not been transferred until future years when funds become available and an outstanding contract holdback not yet released.

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330	7139003	Windsor Airport	Agencies and Boards	Multi-Modal Cargo Development Airport	15,079,000	-	(15,079,000)	15,079,000	807,750	-	14,271,250	(807,750)	J.Baker/ S.Shyshak	-	Mar. 2016	This project is underway. Extension of the project has been signed by all parties and currently in the engineering/design stage. This project is being partially funded by FedDev at 83.85% through quarterly claims. Funding source variance is attributed to the timing in the recovery of claims and from approved 2013 enhanced capital funding which has not been transferred until future years when funds become available.
					1,003,590,406	860,989,684	(142,600,722)	1,003,590,406	767,248,890	7,105,000	236,341,516	93,740,794		3,067,915		

Projections	No. of Projects	Projected Amount
Surplus	18	\$ 5,885,901
Deficit	12	(2,817,986)
On budget	298	-
TBD	2	-
TOTAL	330	\$ 3,067,915
Contingency for Unfinished Projects		<u>\$ 3,067,915</u>
Currently Available Funds For Redeployment		<u>\$ -</u>