

**THE CORPORATION OF THE CITY OF WINDSOR**  
**Office of the City Treasurer – Finance Department**

**MISSION STATEMENT:**

*“The City of Windsor, with the involvement of its citizens, will deliver effective and responsive municipal services, and will mobilize innovative community partnerships”*

<b>LiveLink REPORT #: 16591</b>	<b>Report Date: May 30, 2013</b>
<b>Author’s Name: Victor Ferranti</b>	<b>Date to Council: June 17, 2013</b>
<b>Author’s Phone: 519 255-6100 ext. 1732</b>	<b>Classification #:</b>
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**To: Mayor and Members of City Council**

**Subject: CAPITAL PROJECT VARIANCE REPORT as at March 31, 2013**

**1. RECOMMENDATION: City Wide:  Ward(s): \_\_\_\_\_**

1. THAT Council **RECEIVE FOR INFORMATION** the 2013 Life-to-Date Capital Project Variance Report as at March 31<sup>st</sup>, 2013 from the Chief Financial Officer and City Treasurer (refer to Appendix A); and
2. THAT Council **APPROVE** the balancing/closing and transfers of capital projects, as detailed in the table in the Financial Matters section of the report.

**2. EXECUTIVE SUMMARY:**

N/A

**3. BACKGROUND:**

Administration continues to report semi-annually on the status of all open capital projects. Project leads are encouraged to report potential significant variances as soon as they can be projected. Attached is Appendix A that lists all open/active capital projects summarized by Service Area/Department/Program.

**4. DISCUSSION:**

The capital project variance reporting dates have traditionally been mid-year and year-end. Administration has moved to reporting capital variances at the end of March and September now for a number of beneficial reasons. Firstly, capital projects that are closed throughout the year are already reported to Council on the

year-end variance report with detailed explanations for any variances. Reporting at the end of December will duplicate this effort involving those projects. Secondly, projects recently approved through the annual budget process are not captured on the December report until June. Reporting at the end of March will capture all projects recently approved through the budgeting process earlier providing a more up-to-date status of all active approved capital projects. In addition, reporting at the end of September instead of June allows for a more up-to-date status of actual costs which allows for better decision making as the annual budget process begins for the following year. Some projects may require additional funding or surpluses may be redirected to fund future capital requests. Similarly, the majority of deficiencies (i.e. restoration, landscaping, etc.) are usually performed by contractors in late summer and those costs are not captured until the December report. Reporting at the end of September will reflect more up-to-date project balances.

The comments for each capital project listed in Appendix A are based on Service Area/Department analysis and Finance review. For each project, data is provided detailing the budget vs. actual for funding sources and expenditures, the current financial position of the project (i.e. surplus/deficit) as well as the best current/updated projection of the eventual final surplus/deficit position. A further update on the status of all active capital projects will continue to be reported back to Council on a semi-annual basis.

**5. RISK ANALYSIS:**

Overall, approximately \$235.4 million in budgeted expenditures have yet to be incurred. It should be noted that 101 of 302 projects (33%) of the total open projects have incurred expenditures of 25% or less of their approved budget. This means that there is the likelihood of **very significant** shifts in the current variance projections as the projects proceed to completion. A contingency of approximately \$4.49 million (equal to about only 2% of the remaining budgeted expenditures) is required given the significant fluctuations that are likely due to the factors noted above.

**6. FINANCIAL MATTERS:**

As of March 31<sup>st</sup>, 2013, there are 302 open/active capital projects with total budgeted expenditures of approximately \$1.1 **billion** (see Appendix A).

The following table summarizes at this time how many projects are on budget, how many are trending towards coming in under budget and how many are trending to come in over budget.

<b>NUMBER OF PROJECTS</b>	<b>PROJECTED FINAL VARIANCE TREND</b>	<b>AMOUNT*</b>
279	On Budget (Note that many of these projects are in the early stages - significant variances can occur)	-
14	Surplus	\$4,876,178
9	Deficit	(\$385,839)
302	Total	\$4,490,339
	<b>Contingency for Unfinished Projects</b>	\$4,490,339
	<b>Currently Available Funds for Redeployment</b>	\$0

\*These amounts are reflected as at March 31<sup>st</sup>, 2013 and therefore can vary considerably. These amounts also include projects which are funded from designated sources (i.e. Sewer Surcharge, Fuel Tax, etc.) and therefore the ability to divert such funds to other initiatives may be limited.

In addition, Administration has continued balancing and closing capital projects as they become complete. Traditionally, capital project surpluses are returned back to their original funding source. Capital project deficits are normally funded from offsetting capital project surpluses, their original funding source, should the funds be available or by some other means as approved by Council. Administration is recommending the reallocation/transfer of capital project surpluses and deficits as summarized below for Council's approval:

<b>Item #</b>	<b>Project Closed</b>	<b>Surplus/(Deficit)</b>	<b>Funding Source</b>
10	7062906 – North Talbot/Howard Intersection	\$2,279	Pay-as-You-Go Capital Reserve
106	7054015 – Intelligent Transportation System	\$7,145	Pay-as-You-Go Capital Reserve
278	7026115 – 2002 WPS Preada Management System	(\$537)	Pay-as-You-Go Capital Reserve
12	7072118 – McHugh – Lauzon/Little River	(\$12,564)	Sewer Surcharge Reserve
36	7092010 – Marentette-Ellis E./Giles E.	(\$20,728)	Sewer Surcharge Reserve
38	7092012 – Lena – College/Millen	(\$280)	Sewer Surcharge Reserve
81	7092003 – Raymond – Westminster/Jefferson	(\$94,287)	Sewer Surcharge Reserve
86	7111037 – Detroit River Shoreline Assessment Study	\$10,000	Sewer Surcharge Reserve
88	7061904 – Little River Trunk Sanitary Sewer	\$7,377	7092019 – Sandwich South Employment Lands
205	7093900 – SDR – Foundation Placeholder	\$249,852	7112007 – Payroll Business Process Review
206	7093901 – SDR – Showcase Placeholder	\$600,000	7131117 – Asset Management – Service Design – continuing as a placeholder pending further report for City Council approval

## **7. CONSULTATIONS:**

All project leads provided capital project status updates to augment the analysis performed by the Manager of Capital Budget & Corporate Reserves.

## **8. CONCLUSION:**

A comprehensive report on all open/active capital projects indicates that overall the 302 projects are currently trending towards an overall surplus position. Given the number of projects and the fact that many may have just started, significant fluctuation in the projections is likely. Regular reports will keep Council apprised of the projects' status.

Finally, Administration continues to ensure the requirements within the ISF/RInC agreements are being upheld. Most of these projects are completed with only four nearing completion (i.e. 7092013 – Retention Treatment Basin (RTB), 7092016 - Walker Road Reconstruction, 7092017 - Tecumseh Road East Improvements and 7092019 - Sandwich South Employment Lands). Administration, as part of the regular capital variance reporting, will provide Council with financial updates, identifying any anticipated variances on a project by project basis once these projects are finalized. Estimated projections reflect that the status of all ISF/RInC capital projects remain consistent to what has been previously communicated to Council. The net surplus position has already been transferred to various projects previously approved by Council (as per M170-2011).

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**Victor Ferranti**  
**Manager of Capital Budget & Corporate Reserves**

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**Onorio Colucci**  
**Chief Financial Officer/City Treasurer and Corporate Leader Finance and Technology**

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**Helga Reidel**  
**Chief Administrative Officer**

/vjf

**APPENDICES:**  
**Appendix A – Capital Variance Report – As at March 31<sup>st</sup>, 2013**

**DEPARTMENTS/OTHERS CONSULTED:**  
**Name:**  
**Phone #: 519                      ext.**

<b>NOTIFICATION :</b>				
<b>Name</b>	<b>Address</b>	<b>Email Address</b>	<b>Telephone</b>	<b>FAX</b>

City of Windsor  
Capital Variance Report



As at March 31, 2013



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Capital Variance Report

As at March 31, 2013



Office of the City Engineer

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/(Deficit)	Project Lead	Projected Final Variance Surplus/(Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
1	7035011	Street Lighting	Office of the City Engineer	Various Street Light City Wide	2,825,000	2,825,000	-	2,825,000	1,955,675	869,325	869,325	T. Pocock	-	Ongoing	Project is ongoing from year to year for the regular installation of street lights including: - city-wide pole replacement; - replacing deteriorated underground wiring; and - street lights at locations where there are safety concerns.
2	7062010	Street Lighting	Office of the City Engineer	Streetlighting Data Inventory	100,000	100,000	-	100,000	54,890	45,110	45,110	T. Pocock	-	Ongoing	Pole condition inventory to be undertaken in 2013/2014.
3	7093003	Street Lighting	Office of the City Engineer	Street Lighting Relamping	1,450,000	1,450,000	-	1,450,000	730,000	720,000	720,000	T. Pocock	-	Ongoing	Relamping occurs on an annual 5-year cyclical basis. This project serves to accumulate funds annually until the next relamping cycle. Project is on hold pending a review of conversion to LED lights.
4	7081019	Right of Way	Office of the City Engineer	Site Environmental Assessment. - Various	1,427,337	1,471,580	44,243	1,427,337	1,014,067	413,270	457,513	W. Al-Yassiri	-	Summer 2013	Ongoing account for environmental assessments of various properties. Currently the former Wickes Manufacturing Site is the main project. Demolition work has been put on hold pending the outcome of an RFP for the disposition/interest in the site as is. A Phase III Environmental Study is ongoing and will be completed by the Summer of 2013. Ongoing security costs for the site are being charged to this project. Funding source variance is attributed to some rental income, federal grants and recovery of expenses received but not budgeted.
5	7033118	Roadways	Office of the City Engineer	East Riverside Planning District	17,262,805	18,217,379	954,574	17,262,805	18,951,903	(1,689,098)	(734,524)	J. He	-	2015	Construction is complete. Maintenance issues remain and a deficiency holdback is in place. Land expropriation related to the pond expansion was reported to Council in an in-camera report on June 18th and July 9th, 2012. Funding for the land expropriation is budgeted for in the 2015 Capital Budget which will eliminate the current deficit. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
6	7035014	Roadways	Office of the City Engineer	Road Improvements - Walker	5,560,000	6,522,223	962,223	5,560,000	6,193,280	(633,280)	328,943	A. Godo	-	2013	The construction is complete, and the maintenance period is over. As per CR368/2007, property/easement agreement, there are pending related expenses. It is expected that these items will be finalized upon the completion of the E-W Arterial Class EA which is currently underway. Subsequent to finalizing these items, the project will then be closed. Funding source variance is attributed to a recovery of expenses from WUC and the Corp. of the County of Essex received but not budgeted as project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
7	7035046	Roadways	Office of the City Engineer	Intersection Improvements	3,260,000	3,930,411	670,411	3,260,000	3,915,919	(655,919)	14,492	A. Godo	-	2013	Howard/Cabana intersection project is complete. Outstanding claims related to property are yet to be finalized (approx. \$15,000). Funding source variance is attributed to a recovery of expenses received and proceeds from the sale of lands at the southwest corner of Howard/Cabana that was unplanned and received but not budgeted.
8	7045034	Roadways	Office of the City Engineer	Pedestrian Safety Improvement	1,050,000	1,135,200	85,200	1,050,000	688,379	361,621	446,821	S. Colucci/S. Shyshak	-	Ongoing	Funds approved in this program are used to construct pedestrian facilities identified through the Pedestrian Generator Policy. Funding source variance is attributed to a recovery of expenses received but not budgeted
9	7062008	Roadways	Office of the City Engineer	Walker Road Grade Separation - Ancillary Costs	4,445,000	4,811,699	366,699	4,445,000	4,807,297	(362,297)	4,402	F. Mikhael	(15,000)	2013	Construction is complete and the maintenance period is over however there are outstanding claims and property negotiations/acquisitions. The projected deficit is on account of these outstanding claim and property negotiations. Subsequent to finalizing these items, the project will then be closed. Funding source variance is attributed to a recovery of expenses received from Windsor Utilities Commission but not budgeted as project budget was established on a net city cost basis instead of gross.
10	7062906	Roadways	Office of the City Engineer	North Talbot/Howard Intersection	3,285,708	3,688,213	402,505	3,285,708	3,685,934	(400,226)	2,279	F. Mikhael	2,279	CLOSED	Construction is complete and this project was closed on April 16, 2013. Administration is recommending transferring the surplus back to its original funding source (i.e. Fund 169 - PYG). Funding source variance is attributed to a recovery of expenses received but not budgeted.
11	7062908	Roadways	Office of the City Engineer	South Cameron Local Improvements	100,000	100,000	-	100,000	14,535	85,465	85,465	J. Liu-Vajko	-	Dec. 2013	Funds are to be used for future development in the area.



**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
12	7072118	Roadways	Office of the City Engineer	McHugh - Lauzon/Little River	8,697,000	9,255,064	558,064	8,697,000	9,275,620	(578,620)	(20,556)	T. Pocock	(12,564)	CLOSED	This project is complete and can be closed. Unforeseen issues resulted in extra costs including watermain work, separate tenders and importing of backfill from a remote site. Administration is recommending funding this project deficit from its original funding source (i.e. Sewer Surcharge reserve). Funding source variance is attributed to a recovery of expenses received but not budgeted.
13	7086001	Roadways	Office of the City Engineer	Riverside Drive Vista Improvements	1,958,000	2,144,455	186,455	1,958,000	2,107,923	(149,923)	36,532	A. Godo	-	2015	Phase 1 - Stage 1 is complete and on maintenance. Phase 1 - Stage 2 is currently under design with construction scheduled for 2014. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
14	7086003	Roadways	Office of the City Engineer	Provincial/Division Corridor	11,711,842	12,043,925	332,083	11,711,842	9,419,782	2,292,060	2,624,143	J. He	-	2013	Project currently under construction. Land acquisition/expropriation is in process. Several claims are still to be resolved on this project. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
15	7092016	Roadways	Office of the City Engineer	Walker Rd. Reconstruction - ISF	12,624,856	11,508,497	(1,116,359)	12,624,856	11,198,303	1,426,553	310,194	A. Godo	-	2013	Construction is complete. Outstanding claims related to property are yet to be finalized. Funding source variance is attributed to recoveries from the government that will not materialize given the project came in under budget.
16	7092017	Roadways	Office of the City Engineer	Tecumseh Rd. E. Improvements - ISF	8,400,000	7,439,505	(960,495)	8,400,000	7,295,431	1,104,569	144,074	F. Mikhael	-	2013	Construction is complete. Outstanding claims related to property and business are yet to be finalized. Funding source variance is attributed to recoveries from the government (ISF - 2/3rd) that will not materialize given the project came in under budget.
17	7096001	Roadways	Office of the City Engineer	Howard/Southwood Lakes Intersection	150,000	150,000	-	150,000	99,866	50,134	50,134	F. Mikhael	-	2013	Design is underway.
18	7102001	Roadways	Office of the City Engineer	Lloyd George Blvd. - Rose/Grand	3,085,000	3,061,938	(23,062)	3,085,000	2,881,961	203,039	179,977	P. Mourad	-	2013	Construction is complete except for outstanding deficiencies. Currently under maintenance. Funding source variance is attributed to recoveries received from WUC less than what was initially budgeted. In addition, assessments for the Local Improvement works have not yet been sent out as the works are not finalized. This will result in funding actuals being higher than budget.
19	7104001	Roadways	Office of the City Engineer	Walker Rd. Corridor Improvements	21,000,000	8,187,103	(12,812,897)	21,000,000	8,989,298	12,010,702	(802,195)	F. Mikhael	-	2016+	Phase 1 sewer outlet is complete and on maintenance. Phase 1 road construction is currently underway. Funding source variance is attributed to pending recoveries from the provincial government.
20	7111012	Roadways	Office of the City Engineer	Local Improvement Program - Road Rehabilitation	300,000	110,000	(190,000)	300,000	1,850	298,150	108,150	W. Hicks	-	Ongoing	This project is dependent upon the Local Improvement process as well as sufficient funds being available through the Road Rehab. program. Funding source variance is attributed to approved 2009 capital budget funding not yet transferred. Project funding is federally legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
21	7119001	Roadways	Office of the City Engineer	Bus Bay Program	150,000	150,000	-	150,000	6,463	143,537	143,537	W. Hicks/P. Winters	-	Ongoing	Bus bays will be funded based on a prioritized list, prepared and agreed to by all four school boards.
22	7032060	Sewer Rehab.	Office of the City Engineer	Ojibway Sanitary Sewer Rehabilitation	4,196,482	4,160,755	(35,727)	4,196,482	4,110,043	86,439	50,712	S. Shyshak/F. Mikhael	-	2013	Project is complete and on maintenance. A number of small payments are still outstanding. Funding source variance is attributed to the balance of untransferred funds coming from another capital project that was previously approved by Council..
23	7071121	Sewer Rehab.	Office of the City Engineer	Elm - College/Giles W.	1,744,000	2,325,482	581,482	1,744,000	2,134,189	(390,189)	191,293	J. Liu-Vajko	-	2013	Construction is complete. Currently on maintenance with outstanding deficiencies and surface asphalt. The projected surplus is due to better than expected tender prices and effective project management. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
24	7082013	Sewer Rehab.	Office of the City Engineer	Sunset Ave. - University/Riverside	1,660,000	1,660,000	-	1,660,000	1,629,993	30,007	30,007	P. Mourad	-	2013	The construction is complete however, there is a deficiency holdback for some outstanding sewer work that needs to be repaired.
25	7082017	Sewer Rehab.	Office of the City Engineer	Alley West of Kildare-Ypres/Memorial	1,000,000	1,000,000	-	1,000,000	1,071,499	(71,499)	(71,499)	J. He	(80,000)	2013	Construction is complete and the project is currently on maintenance. The projected deficit of approximately \$80,000 is due to an extended scope of work to storm sewer lateral replacements and unexpected connection variations.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
26	7082018	Sewer Rehab.	Office of the City Engineer	Alley West of Chilver-Ypres/Memorial	1,056,000	1,056,000	-	1,056,000	1,036,186	19,814	19,814	S. Colucci	-	2013	Construction is complete and project is on maintenance. Surface asphalt is currently outstanding.
27	7082019	Sewer Rehab.	Office of the City Engineer	Norman Rd. - Joinville/S. Haig	1,030,000	1,219,035	189,035	1,030,000	1,211,165	(181,165)	7,870	S. Shyshak/F. Mikhael	-	2013	The construction is complete, but the project is currently under maintenance. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
28	7082020	Sewer Rehab.	Office of the City Engineer	CityWide Culvert Inspection/Repair	822,000	822,000	-	822,000	5,302	816,698	816,698	P. Mourad	-	Ongoing	Inspection of E.C. Row culverts are ongoing.
29	7082022	Sewer Rehab.	Office of the City Engineer	Alley West of Windermere-Ypres/Memorial	1,071,000	1,145,543	74,543	1,071,000	862,899	208,101	282,644	S. Colucci	-	2013	Alley restoration and deficiencies are outstanding. Funding source variance is attributed to an outstanding contract holdback not yet released.
30	7082023	Sewer Rehab.	Office of the City Engineer	Princess Avenue - Joinville/Grand	1,591,500	1,725,464	133,964	1,591,500	1,517,107	74,393	208,357	J. Liu-Vajko	-	2013	Construction is complete and project is on maintenance with outstanding deficiencies and surface asphalt. Funding source variance is attributed to an outstanding holdback balance that has not been released.
31	7082024	Sewer Rehab.	Office of the City Engineer	Esdras - Wyandotte/Raymond/CNR	3,131,000	3,512,788	381,788	3,131,000	3,363,881	(232,881)	148,907	S. Shyshak / P. Winters	-	2013	Construction is complete and project is currently on maintenance. Outstanding construction claims currently under negotiation. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
32	7082025	Sewer Rehab.	Office of the City Engineer	Dawson Rd. - Wyandotte E./CNR	1,559,000	1,827,007	268,007	1,559,000	1,872,042	(313,042)	(45,035)	T.Frickey/J. He	(100,000)	2013	The construction is complete, however, the project is currently under maintenance to ensure there are no deficiencies. The reason for the projected deficit is due to additional concrete and restoration work outside the maintenance period. As per B10/2011, \$220,373 was transferred from this project to project #7035110 (Coventry Gardens). Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission as well as a miscellaneous recovery of expenses received but not budgeted as the project budget was established on a net city cost basis instead of gross. In addition, there is an outstanding holdback that has not been released.
33	7082026	Sewer Rehab.	Office of the City Engineer	Westminster Blvd.- Joinville/Iris Place	1,400,000	1,400,090	90	1,400,000	1,384,196	15,804	15,894	J. Liu-Vajko	-	2013	Construction is complete. Surface asphalt, restoration, and deficiencies remain outstanding. Funding source variance is attributed to miscellaneous recovery of expense received but not budgeted.
34	7092008	Sewer Rehab.	Office of the City Engineer	Gladstone-Wyandotte E./Erie E.	1,932,000	2,306,526	374,526	1,932,000	2,155,528	(223,528)	150,998	J. He	-	2013	Construction is complete. Deficiencies remain outstanding. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
35	7092009	Sewer Rehab.	Office of the City Engineer	Parent - Erie E./Wyandotte E.	250,000	250,222	222	250,000	181,688	68,312	68,534	S. Shyshak/A. Godo	-	2013	Engineering is ongoing for the entire drainage area. As per Council Report #15195 and B12/2011, \$120,000 was transferred to project 7109001 - Erie St. La Bella Strada for sewer work at the intersection of Parent and Erie. Funding source variance is due to a recovery of financing costs charged to the project.
36	7092010	Sewer Rehab.	Office of the City Engineer	Marentette-Ellis E./ Giles E.	1,470,000	1,699,566	229,566	1,470,000	1,720,234	(250,234)	(20,668)	T. Frickey/A. Godo	(20,728)	CLOSED	Construction is complete and project can be closed. Administration is recommending funding this deficit from its original funding source (i.e. Sewer Surcharge reserve). Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
37	7092011	Sewer Rehab.	Office of the City Engineer	Tourangeau-Seminole/Ontario/ Milloy	4,460,000	5,317,065	857,065	4,460,000	5,099,968	(639,968)	217,097	J. Liu-Vajko / P. Winters	-	2013	The north phase is currently under maintenance with outstanding deficiencies. The south phase is currently under maintenance with outstanding restoration and deficiencies. Both phases have outstanding surface asphalt. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
38	7092012	Sewer Rehab.	Office of the City Engineer	Lena St. - College/Millen	790,000	890,632	100,632	790,000	890,912	(100,912)	(280)	S. Colucci/J. He	(280)	CLOSED	Construction is complete with a minor deficit and can be closed. Administration is recommending funding this deficit from its original funding source (i.e. Sewer Surcharge reserve). Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
39	7103002	Sewer Rehab.	Office of the City Engineer	Pierre - Assumption/Riverside	1,240,000	1,240,000	-	1,240,000	27,953	1,212,047	1,212,047	P. Winters	-	2014	Engineering is underway. Construction is anticipated to commence in 2013.
40	7103003	Sewer Rehab.	Office of the City Engineer	King St. - Prince/South	50,000	50,000	-	50,000	13,005	36,995	36,995	A. Godo	-	2015	Engineering is underway. Construction has been deferred to 2015.
41	7103004	Sewer Rehab.	Office of the City Engineer	Belle Isle View - Edgar/Tranby	2,210,000	2,575,164	365,164	2,210,000	1,223,425	986,575	1,351,739	T. Frickey/F. Mikhael	1,200,000	2013	Construction is nearing completion with outstanding deficiencies..The projected surplus is as a result of effective project management and tender prices coming in far lower than anticipated. Funding source variance is attributed to an outstanding holdback balance that has not yet been released and recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
42	7103005	Sewer Rehab.	Office of the City Engineer	Arthur Rd. - Seminole/Milloy	2,360,000	2,360,114	114	2,360,000	76,849	2,283,151	2,283,265	J. He	-	2013	Engineering is complete. Construction will commence in 2013. Funding source variance is attributed to a miscellaneous recovery of expenses received but not budgeted.
43	7103006	Sewer Rehab.	Office of the City Engineer	Fairview - Wyandotte/Riverdale	1,040,000	1,129,091	89,091	1,040,000	918,117	121,883	210,974	S. Colucci	-	2013	Project is on maintenance with outstanding deficiencies. Funding source variance is attributed to an outstanding holback balance that has not been released and a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
44	7103007	Sewer Rehab.	Office of the City Engineer	Queen St. - Prince/South	50,000	50,000	-	50,000	2,143	47,857	47,857	A. Godo	-	2016	Engineering is underway. Construction is anticipated in 2016.
45	7111014	Sewer Rehab.	Office of the City Engineer	Elm St.- Giles/Tecumseh	1,610,000	1,610,017	17	1,610,000	2,746	1,607,254	1,607,271	June Liu-Vajko	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Funding source variance is due to a recovery of financing costs charged to the project.
46	7111015	Sewer Rehab.	Office of the City Engineer	Pierre Avenue - Assumption/ Wyandotte	1,260,000	1,260,132	132	1,260,000	15,991	1,244,009	1,244,141	P. Winters	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Funding source variance is due to a recovery of financing costs charged to the project.
47	7111016	Sewer Rehab.	Office of the City Engineer	Fairview Avenue - Wyandotte/St. Rose	900,000	900,051	51	900,000	35,674	864,326	864,377	P. Mourad	-	2014	Engineering is underway. Construction is anticipated to commence in 2013. Funding source variance is due to a recovery of financing costs charged to the project.
48	7111017	Sewer Rehab.	Office of the City Engineer	Westcott Rd. - Metcalf/Alice	2,965,000	2,965,082	82	2,965,000	48,144	2,916,856	2,916,938	T. Frickey/F. Mikhael	-	2014	Engineering is underway. Construction will commence in 2013. Funding source variance is due to a recovery of financing costs charged to the project.
49	7111018	Sewer Rehab.	Office of the City Engineer	Aubin Rd. - Franklin/Seminole	2,565,000	2,565,059	59	2,565,000	28,352	2,536,648	2,536,707	S. Colucci	-	2014	Engineering is complete. Construction to commence in 2013. Funding source variance is due to a recovery of financing costs charged to the project.
50	7112001	Sewer Rehab.	Office of the City Engineer	Francois Court - Ellrose/Wyandotte	1,000,000	1,183,630	183,630	1,000,000	932,455	67,545	251,175	T. Frickey/P. Mourad	170,000	2013	Construction is complete with outstanding deficiencies and surface asphalt. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
51	7112002	Sewer Rehab.	Office of the City Engineer	Watson Avenue - Cedarview/Menard	1,000,000	1,120,268	120,268	1,000,000	1,097,990	(97,990)	22,278	S. Colucci	-	2013	Construction is complete. Project is on maintenance with outstanding deficiencies and surface asphalt. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
52	7121015	Sewer Rehab.	Office of the City Engineer	California - Wyandotte to College	1,370,000	1,370,000	-	1,370,000	26,294	1,343,706	1,343,706	P. Mourad	-	2013	Construction will commence in 2013.
53	7121016	Sewer Rehab.	Office of the City Engineer	Oak - Giles/Tecumseh	60,000	60,005	5	60,000	895	59,105	59,110	J. Liu-Vajko	-	2013	Engineering is underway. Construction is anticipated to commence in 2014. Funding source variance is due to a recovery of financing costs charged to the project.
54	7121017	Sewer Rehab.	Office of the City Engineer	Cross/Baby St. - Chippawa/South	70,000	70,000	-	70,000	68	69,932	69,932	A. Godo	-	2015	Engineering is underway. Construction is anticipated to commence in 2014.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance		EXPLANATION		
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
55	7121018	Sewer Rehab.	Office of the City Engineer	Hall Avenue - Riverside/Wyandotte	75,000	75,000	-	75,000	-	75,000	75,000	S. Shyshak	-	2015	Engineering is underway. Construction is anticipated to commence in 2014.
56	7121019	Sewer Rehab.	Office of the City Engineer	Hickory - Seminole to Metcalf	50,000	50,000	-	50,000	-	50,000	50,000	T. Frickey/J. He	-	2015	Engineering is underway. Construction is anticipated to commence in 2014.
57	7121020	Sewer Rehab.	Office of the City Engineer	Cadillac/Reginald-Alice/Drouillard	60,000	60,000	-	60,000	-	60,000	60,000	T. Frickey/J. He	-	2015	Engineering is underway. Construction is anticipated to commence in 2014.
58	7121021	Sewer Rehab.	Office of the City Engineer	Norman - Adstoll to Joinville	70,000	70,000	-	70,000	316	69,684	69,684	P. Winters/S. Shyshak	-	2015	Engineering is underway. Construction is anticipated to commence in 2014.
59	7121022	Sewer Rehab.	Office of the City Engineer	Fairview - St. Rose to Edgar	70,000	70,001	1	70,000	1,425	68,575	68,576	J. He	-	2016	Engineering is underway. Construction is anticipated in 2015. Funding source variance is due to a recovery of financing costs charged to the project.
60	7121023	Sewer Rehab.	Office of the City Engineer	Edward Avenue - St. Rose to Edgar	75,000	75,018	18	75,000	3,446	71,554	71,572	S. Colucci	-	2016	Engineering is underway. Construction is anticipated in 2015. Funding source variance is due to a recovery of financing costs charged to the project.
61	7122000	Sewer Rehab.	Office of the City Engineer	St. Rose - Lauzon to Fairview	1,500,000	1,500,000	-	1,500,000	60,013	1,439,987	1,439,987	P. Winters	-	2015	Engineering is complete. Construction is anticipated in 2014.
62	7131000	Sewer Rehab.	Office of the City Engineer	Smoke & Dye Testing	200,000	200,000	-	200,000	-	200,000	200,000	M. Sonego	-	2014	This is a new program which for which a tender is being prepared and equipment options are being reviewed. Due to the "investigation" stage of this project, the majority of the funds will not be expended until the Spring of 2014.
63	7132000	Sewer Rehab.	Office of the City Engineer	Willistead Crescent-Devonshire	1,075,000	1,075,000	-	1,075,000	-	1,075,000	1,075,000	S. Colucci	-	2014	Engineering is complete. Construction is to commence in 2013.
64	7134000	Sewer Rehab.	Office of the City Engineer	Jos St. Louis-Rose/SouthCul-de-sac	70,000	70,000	-	70,000	-	70,000	70,000	TBD	-	2016	Construction is anticipated in 2015.
65	7134001	Sewer Rehab.	Office of the City Engineer	King St-Prince Rd/South St	75,000	75,000	-	75,000	-	75,000	75,000	A. Godo	-	2016	Construction is anticipated in 2015.
66	7134002	Sewer Rehab.	Office of the City Engineer	Bruce Ave-WestGrand/Norfolk	75,000	75,000	-	75,000	-	75,000	75,000	TBD	-	2016	Construction is anticipated in 2015.
67	7134003	Sewer Rehab.	Office of the City Engineer	Rossini Blvd-Seminole/CNR	70,000	70,000	-	70,000	-	70,000	70,000	TBD	-	2016	Construction is anticipated in 2015.
68	7134004	Sewer Rehab.	Office of the City Engineer	Vimy Ave-Elsmere/Lillian	40,000	40,000	-	40,000	-	40,000	40,000	TBD	-	2016	Construction is anticipated in 2015.
69	7134005	Sewer Rehab.	Office of the City Engineer	South National Trunk Sanitary Relining	20,000	20,000	-	20,000	-	20,000	20,000	TBD	-	2016	Construction is anticipated in 2015.
70	7051021	Storm Sewer	Office of the City Engineer	East Riverside Flood Protection	975,000	975,000	-	975,000	966,500	8,500	8,500	A. Godo	-	2013	Hydraulic (engineering) study of upstream channel of the Little River Dykes is nearing completion.
71	7062004	Storm Sewer	Office of the City Engineer	Grove/Campbell/ McKay Storm Sewer	5,372,000	6,043,042	671,042	5,372,000	4,387,354	984,646	1,655,688	F. Mikhael	-	2017	Construction is complete for the most recent phase and is currently under maintenance. Funding for the next phase has been approved under the 2010 and 2011 Capital Budgets. Construction for this phase is anticipated for 2013/2014. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross.
72	7062014	Storm Sewer	Office of the City Engineer	Culvert Reconstruction	1,612,000	1,707,571	95,571	1,612,000	1,700,213	(88,213)	7,358	P. Mourad	-	2013	Construction of the project is complete and is currently on maintenance. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
73	7062912	Storm Sewer	Office of the City Engineer	Campbell/University Storm Relief	50,000	50,000	-	50,000	9,735	40,265	40,265	F. Mikhael	-	2014	Engineering is underway.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
74	7069013	Storm Sewer	Office of the City Engineer	Downspout Disconnections	635,000	615,313	(19,687)	635,000	431,316	203,684	183,997	S. Colucci / W. Hicks	-	Ongoing	Council approved the Downspout Disconnection Policy through CR50/2008. This project is used to correct problems that may arise from time to time on sewer projects accepted by the City and are no longer under the contractor's warranty. Funding source variance is attributed to an expense mistakenly made to ERCA which has since been reversed and corrected.
75	7082003	Storm Sewer	Office of the City Engineer	Grand Marais Drain - Central/Walker	2,941,310	3,797,359	856,049	2,941,310	3,193,479	(252,169)	603,880	P. Mourad	-	2014	CR45/2013 approved the use of the remaining funds in the amount of \$600,000 for the Grand Marais Drain Improvements from Dougall Avenue to South Cameron Boulevard to permit the Essex Region Conservation Authority (ERCA) to proceed with the tender and work. Funding source variance is attributed to a recovery of expenses from ERCA and Chrysler received but not budgeted.
76	7086002	Storm Sewer	Office of the City Engineer	Prince/Totten Outlet Sewer	10,800,000	11,502,563	702,563	10,800,000	6,644,830	4,155,170	4,857,733	A. Godo	-	2015	Phase 9A construction is complete and under maintenance. Phase 9B is anticipated to be tendered in the Winter of 2014. Funding source variance is attributed to an outstanding contract holdback not yet released.
77	7086004	Storm Sewer	Office of the City Engineer	Municipal Drains Maintenance	1,400,000	1,408,373	8,373	1,400,000	454,080	945,920	954,293	A. Godo/P. Mourad	-	Ongoing	The consultant for Little Tenth Municipal Drain has submitted a draft report. 8th Concession Drainage report is currently underway. McKee Creek repairs are anticipated in 2013. Funding source variance is attributed to an Ontario Specific Grant received but not budgeted and an outstanding contract holdback not yet released.
78	7086005	Storm Sewer	Office of the City Engineer	Concrete Channel - Grand Marais	1,500,000	1,500,000	-	1,500,000	675,469	824,531	824,531	P. Mourad	-	2014	The concrete channel repairs are complete - cost sharing with ERCA. The Environmental Assessment for the concrete channel is complete. Projected remaining funds will be allocated to future phases of the Grand Marais Drain subject to Council approval.
79	7091006	Storm Sewer	Office of the City Engineer	Wyandotte - California/Partington	4,660,000	5,805,641	1,145,641	4,660,000	5,198,209	(538,209)	607,432	P. Mourad	-	2013	Construction is currently underway. This project has been expanded to include streetscaping and road reconstruction from Partington to Campbell, as per CR82/2012. The project is expected to be on budget. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
80	7091021	Storm Sewer	Office of the City Engineer	Cahill Drain Improvements	100,000	100,000	-	100,000	1,249	98,751	98,751	F. Mikhael	-	2014	Awaiting ERCA review.
81	7092003	Storm Sewer	Office of the City Engineer	Raymond - Westminster to Jefferson	3,250,000	3,683,464	433,464	3,250,000	3,777,609	(527,609)	(94,145)	J. Liu-Vajko	(94,287)	CLOSED	Project is complete and can be closed. Administration is recommending funding the deficit from its original funding source (i.e. Sewer Surcharge reserve). Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
82	7092004	Storm Sewer	Office of the City Engineer	Lennon Drain Improvements	450,000	450,000	-	450,000	24,140	425,860	425,860	J. He	-	2014	Awaiting ERCA review.
83	7094001	Storm Sewer	Office of the City Engineer	Sunset - University to Wyandotte	2,030,700	2,121,285	90,585	2,030,700	1,993,498	37,202	127,787	P. Mourad	-	2013	Phase 3 will continue to be charged to this project, per CAO approval #2033, to hire a consultant to carry out the engineering design for Sunset - Wyandotte to College. Funding source variance is attributed to a recovery of expenses from Windsor Utilities Commission received but not budgeted as the project budget was established on a net city cost basis instead of gross. This practise has now been discontinued.
84	7111013	Storm Sewer	Office of the City Engineer	Basement Flooding Prevention Subsidy	1,500,000	1,674,705	174,705	1,500,000	1,379,959	120,041	294,746	M. Sonego	-	Ongoing	On May 3, 2011, to assist homeowners, Windsor City Council approved a Basement Flooding Protection Subsidy Program. The City is offering a financial subsidy to install a sump pump and/or a back-water valve (flood protection device) to residents of the City of Windsor who are experiencing flooding. This program is ongoing. We foresee funding for years to come for this project. In 2011, 2012 and 2013, \$500,000, \$250,000 and \$250,000 were approved in the capital budget respectively. As per CR196/2012, an additional \$500,000 from the Sewer Surcharge reserve was approved by Council to fund additional work. Funding source variance is attributed to a recovery of financing costs charged to the project and subsidies received from ERCA but not budgeted.
85	7111030	Storm Sewer	Office of the City Engineer	Little River Channel Dykes Study	90,000	90,000	-	90,000	56,590	33,410	33,410	A. Godo	-	2013	Per CR77/2011, ERCA was retained as the City's agent for this study. Project is complete. Awaiting final billing from ERCA.

**Appendix A: Capital Variance Report - As at March 31, 2013**

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86	7111037	Storm Sewer	Office of the City Engineer	Detroit River Shoreline Assessment Study	10,000	10,000	-	10,000	-	10,000	10,000	W. Hicks	10,000	CLOSED	Project is complete and can be closed. This project was approved by Council and was to be funded from surplus funds in project 7082010 - Prado Pl - Riverside/Wyandotte. A separate project was established and the funds were transferred to this project from 7082010 but the invoice from ERCA for the study was mistakenly paid out of 7082010. Project 7082010 was then balanced and closed with the surplus transferred back to the Sewer Sercharge reserve. This \$10,000 surplus should now be returned to its original funding source (i.e. Sewer Surcharge reserve).
87	7131002	Storm Sewer	Office of the City Engineer	Baseline/6th Concession Drain Improvement	375,000	375,000	-	375,000	-	375,000	375,000	A. Godo/P. Mourad	-	2014	A consultant is being retained to review the condition of the 6th Concession Drain and to develop short and medium-term solutions in order to maintain service.
88	7061904	Sanitary Sewer	Office of the City Engineer	Little River Trunk Sanitary Sewer	12,100,000	12,100,000	-	12,100,000	12,092,623	7,377	7,377	A. Godo/T. Pocock	7,377	CLOSED	Business loss claims are still pending which could lead to a potential deficit, which cannot be quantified at this stage. Administration is recommending that this project be closed and any surplus transferred to project 7092019 - Sandwich South Employment Lands - ISF. Any settlement for the business loss claims can be paid from 7092019 with Council approval.
89	7076102	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands Servicing	250,000	250,000	-	250,000	146,864	103,136	103,136	A. Godo	-	2013	The storm drainage master plan for the Sandwich South Lands is underway in conjunction with the Lauzon Parkway EA and Sandwich South Secondary Plan.
90	7092019	Sanitary Sewer	Office of the City Engineer	Sandwich South Lands - ISF	30,400,000	30,290,277	(109,723)	30,400,000	30,176,788	223,212	113,489	A. Godo	-	2013	Project is comprised of 10 contracts. Six phases are under maintenance. There are currently outstanding deficiencies. Funding source variance is attributed to an outstanding contract holdback not yet released, a recovery of expenses from the Town of Tecumseh that has exceeded initial budget estimates and recoveries from the government that will not materialize as the project came in under budget (on eligible costs).
91	7109006	Sanitary Sewer	Office of the City Engineer	Private Sewer Connections Study	60,000	60,000	-	60,000	24,492	35,508	35,508	P. Winters/W. Hicks	-	2014	Initial field work and environmental sampling has been completed. Data analysis and recommendations are ongoing.
92	7069022	Infrastructure Planning	Office of the City Engineer	Traffic Calming Initiatives	125,000	125,000	-	125,000	79,066	45,934	45,934	J. Eugeni	-	Ongoing	Traffic calming projects are ongoing.
93	7086010	Infrastructure Planning	Office of the City Engineer	Environmental Study Reports	1,093,576	1,182,776	89,200	1,093,576	532,843	560,733	649,933	J. Leitzinger/ J. Eugeni	-	Ongoing	Finalizing the Banwell EA Report to publish the Notice of Final Completion o/s final payment upon receipt of deliverable. Part II Orders not anticipated at this time. Funding provided for Lauzon Parkway EA as co-proponents with the MTO and the County of Essex. Planned RFP for the 6th Concession and North Talbot EA and the Tecumseh Road West EA is expected in 2013. Budget allowed to accumulate to have sufficient funding available to initiate these studies. \$300,000 additional funding for the Central Box EA has been approved in the 2013 Enhanced Capital Budget. Funding source variance is attributed to Work Authorization recoveries received but not budgeted.
94	7111031	Infrastructure Planning	Office of the City Engineer	2011 Bikeways Development	1,309,220	1,098,639	(210,581)	1,309,220	464,873	844,347	633,766	J. Leitzinger/J. Eugeni	-	Ongoing	Implementation of the Bicycle Use Master Plan remains ongoing. Infrastructure construction varies to maximize benefits of coordination with construction undertaken by other departments. Funding will be required to construct Community Connections to the Herb Grey Parkway 20km multi-use trail system in 2014. Funding source variance is attributed to approved 2011 capital budget funding not yet transferred. Project funding is federally legislated to remain in a dedicated reserve until such time as the funds are required (i.e. Fuel Tax).
95	7124000	Infrastructure Planning	Office of the City Engineer	StormWater & Sanitary Master Plan	450,000	450,000	-	450,000	22,189	427,811	427,811	A. Godo	-	2017	RFP being evaluated for sewer monitoring program and modelling.
96	7125001	Infrastructure Planning	Office of the City Engineer	Basement Flooding Mitigation	2,350,000	2,350,000	-	2,350,000	81,230	2,268,770	2,268,770	T. Pocock	-	Ongoing	Project is underway with various components. It will span multiple years.
97	7034195	Corporate Projects	Office of the City Engineer	Development of New Huron Lodge	41,200,000	44,223,171	3,023,171	41,200,000	42,180,608	(980,608)	2,042,563	T. Graziano	-	2013	Construction is complete but the project is left open due to litigation and a number of deficiencies. The final completion date is tied to the end of the litigation. Funding source variance is attributed to an outstanding contract holdback not yet released, donations and a recovery of expenses received but not budgeted.
98	7052089	Corporate Projects	Office of the City Engineer	Station 7 - New Fire Hall	3,908,500	3,913,411	4,911	3,908,500	3,720,256	188,244	193,155	T. Graziano	100,000	2013	End of maintenance was March 20, 2013. There are a few outstanding deficiencies related to landscaping that the contractor will be given notice to complete by the end of May 2013 or the City will complete. The project is expected to be completed in a surplus. Funding source variance is attributed to an outstanding contract holdback not yet released.

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	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
99	7092013	Corporate Projects	Office of the City Engineer	Retention Treatment Basin-RTB - ISF	67,590,523	68,633,965	1,043,442	67,590,523	66,806,019	784,504	1,827,946	J. Renaud	-	2013	All main construction contracts have been completed and are on maintenance. The contractors are proceeding with outstanding deficiencies which account for the balance of surplus and maintenance holdbacks for the various projects. Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses received but not budgeted.
100	7101026	Corporate Projects	Office of the City Engineer	Economic Development - Land Assembly	10,800,000	10,800,000	-	10,800,000	8,278,634	2,521,366	2,521,366	M. Sonogo/F. Mikhael	-	2014	Council approved an economic development opportunity in the Twin Oaks area which required the purchase of land and the extension of the nearby rail line. The land has been acquired, engineering consulting work is in progress and the contractor has been awarded the construction contract for the building of the rail line. NB: Although expected to be on budget, it is difficult to project the final variance with any certainty.
101	7109001	Corporate Projects	Office of the City Engineer	Erie St. BIA - La Bella Strada	2,703,670	2,744,308	40,638	2,703,670	2,806,658	(102,988)	(62,350)	T. Pocock	(62,443)	CLOSED	Project is complete. Existing conditions required expansion of the original scope to include full pavement rehabilitation for a portion of the project and as a result the project went into a deficit. The deficit will be mitigated with offsetting surpluses from other completed projects. Funding source variance is attributed to a recovery of expenses received but not budgeted.
102	7111011	Corporate Projects	Office of the City Engineer	Bridge Assessment Study	300,000	300,000	-	300,000	72,459	227,541	227,541	W. Al-Yassiri	-	Ongoing	The first set of bridge assessments have been completed. The balance of the account will fund further assessments as capital funds become available in Public Works Operations Budget to complete repairs.
103	7121024	Corporate Projects	Office of the City Engineer	Ottawa St. BIA Improvements	1,955,000	670,034	(1,284,966)	1,955,000	77,527	1,877,473	592,507	W. Bondy	-	2014	Project has been awarded to a contractor and is just starting up. Project will be phased across 2 construction seasons to accommodate the BIA's peak shopping seasons. Funding source variance is attributed to a miscellaneous recovery of expenses received but not budgeted and 2012 approved federal gas tax funding which is federally legislated to remain in a dedicated reserve until such time as the funds are required.
104	7121028	Corporate Projects	Office of the City Engineer	Grace Hospital Remediation	7,000,000	-	(7,000,000)	7,000,000	3,185,606	3,814,394	(3,185,606)	F. Isabelle-Tunks	-	2013	Project is underway and expected to be complete by the Summer of 2013. Funding source variance is attributed to a budgeted recovery of expenses from the provincial government that had not been received by March 31st, 2013. The provincial funds were received in May 2013.
105	7043907	Border Infrastructure Fund	Office of the City Engineer	Walker Rd. Rail Grade Separation	50,029,000	6,837,532	(43,191,468)	50,029,000	6,938,392	43,090,608	(100,860)	F. Isabelle-Tunks	-	Dec. 2013	Fully funded by MTO. This project has received revenue of \$100,860 in April 2013. Easement on Hydro One lands in favour of the City for the relocated portion of the Grand Marais drain still needs to be negotiated. Funding source variance is attributed to the timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actual. Project can be closed once all recoveries are received.
106	7054015	Border Infrastructure Fund	Office of the City Engineer	Intelligent Transportation System	18,882,000	1,557,364	(17,324,636)	18,882,000	1,550,180	17,331,820	7,184	J. Wolf	7,145	CLOSED	Funded by Transport Canada and the Ontario Ministry of Transportation. Project complete and can be closed. Administration is recommending transferring the surplus back to its original funding source (i.e. PYG capital reserve). Funding source variance is attributed to the timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actual.
107	7059001	Border Infrastructure Fund	Office of the City Engineer	Howard/CPR Grade Separation ESR	44,582,000	16,528,359	(28,053,641)	44,582,000	16,587,955	27,994,045	(59,596)	W. Al-Yassiri	-	Dec. 2013	Fully funded by MTO. Construction is complete and currently under maintenance. Certain staff recoveries are pending. Funding source variance is attributed to the timing of recoveries from MTO that has not materialized (claims are processed quarterly) and budgeted amounts based on estimates with recoveries based on actual. It is expected the claims will be complete by the end of 2013, at which time the project can be closed.
108	7079900	Border Infrastructure Fund	Office of the City Engineer	Detroit-Windsor Truck Ferry	80,000	89,561	9,561	80,000	89,856	(9,856)	(295)	W. Al-Yassiri	-	CLOSED	Fully funded by MTO. Project is complete and can be closed. Funding source variance is attributed to recoveries from MTO. Budgeted amounts are based on estimates with recoveries based on actual.
109	7079901	Border Infrastructure Fund	Office of the City Engineer	Tunnel Plaza Improvements	150,000	2,268,339	2,118,339	150,000	2,404,987	(2,254,987)	(136,648)	W. Al-Yassiri	-	2014	Fully funded by MTO. Project has been awarded and construction is underway. Funding source variance is attributed to recoveries from MTO. Budgeted amounts are based on estimates with recoveries based on actual.
110	7109005	Border Infrastructure Fund	Office of the City Engineer	LGWEM-Lauzon Parkway Environmental Assessment	400,000	421,867	21,867	400,000	209,851	190,149	212,016	J. Eugeni	-	2013	Environmental assessment process is underway. Funding source variance is attributed to actual recoveries from MTO versus budgeted amounts which were based on estimates.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
111	7033120	Residential Development	Office of the City Engineer	South Cameron/South Windsor	3,302,000	1,974,256	(1,327,744)	3,302,000	1,259,991	2,042,009	714,265	J. Liu-Vajko	-	2014	These funds are used to facilitate ongoing local improvements, primarily in the South Cameron area, where there is significant fragmented ownership. The project is currently in a surplus as the works have not yet proceeded due to ongoing coordination with developers. Funding source variance is attributed to a recovery of expenses (local improvements) that have not fully materialized to date.
112	7035119	Residential Development	Office of the City Engineer	New Infrastructure Development	3,418,435	3,763,232	344,797	3,418,435	3,036,809	381,626	726,423	M. Sonogo/F. Isabelle-Tunks	-	Ongoing	This project is used to repay developers to oversize sewers and roads so other lands can be serviced. Ongoing negotiations continue with developers. The new Southwest Detention Centre provided funds for a future road to be completed at a cost of approx. \$500,000. Funding source variance is attributed to a recovery of expenses from developers received but not budgeted.
113	7103001	Residential Development	Office of the City Engineer	Tecumseh Water Treatment Demolition	1,500,000	94,869	(1,405,131)	1,500,000	414,475	1,085,525	(319,606)	J. Baker	-	2014	Project is underway with de-commissioning and demolition expected to be completed by the end of 2013 with redevelopment of the site in 2014. Funding source variance is attributed to disposal of land proceeds that will not materialize until the property is fully serviced for residential use, a recovery of expenses received but not budgeted and a contract holdback payable that has not yet been released.
114	7081018	Geomatics	Office of the City Engineer	Autodesk Topobase Implementation	90,000	90,000	-	90,000	84,299	5,701	5,701	M. Drouillard	-	2013	Project is well underway and expected to be complete by the end of 2013.
115	7111010	Geomatics	Office of the City Engineer	Upgrade EIS Internal Application System	92,000	92,027	27	92,000	69,601	22,399	22,426	M. Drouillard	-	2013	Project is well underway and expected to be complete by the end of 2013. Funding source variance is due to a recovery of financing costs charged to the project.
116	7045005	Road Rehabilitation	Office of the City Engineer	Railway Lands Fencing	700,000	350,117	(349,883)	700,000	131,371	568,629	218,746	M. Winterton	-	Ongoing	Invoice amounts to be determined per the various Board cost sharing agreements. Work under this project is ongoing with funding of approximately \$50,000 typically approved each year. Projects to be undertaken have been planned - awaiting approval from Transport Canada. Additional work will be completed as breaches in existing fence or safety concerns are identified by Hi-Rail inspections annually. Removal of rail spur line adjacent to Hiram Walker on the riverfront will require fence removal and site remediation to extend riverfront park. Funding source variance is attributed to a recovery of expenses from Transport Canada that have not yet materialized.
117	7069019	Road Rehabilitation	Office of the City Engineer	Closed Circuit TV (CCTV) Program	851,408	1,744,562	893,154	851,408	892,072	(40,664)	852,490	M. Winterton	-	Ongoing	The cyclical camera inspection of the city's sewer network continues, and the issuance of the 2013 tender is in progress. Funding source variance is attributed to recoveries from other capital projects that utilize this service that is not budgeted.
118	7072122	Road Rehabilitation	Office of the City Engineer	E.C. Row Expressway Access Gates	250,000	250,000	-	250,000	257,661	(7,661)	(7,661)	M. Winterton	-	CLOSED	Project is complete. Final deficit was funded from the 2010 E.C. Row Rehabilitation Project.
119	7085009	Road Rehabilitation	Office of the City Engineer	At-Grade Railway Crossings	339,855	323,312	(16,543)	339,855	235,465	104,390	87,847	M. Winterton	-	Ongoing	Project tasks have been identified. Awaiting response from railway companies for work to begin. Funding source variance is attributed to a recovery of expenses from railway companies that have not yet materialized.
120	7101001	Road Rehabilitation	Office of the City Engineer	2010 City Wide Road Rehabilitation	16,270,000	20,186,017	3,916,017	16,270,000	18,879,243	(2,609,243)	1,306,774	M. Winterton	-	2013	Remaining funds will be spent on mill and pave work on E.C. Row. Work is expected to be completed in late 2013. Funding source variance is attributed to a recovery of expenses from WUC received but not budgeted as project budget was established on net city cost basis instead of gross. This practise has now been discontinued.
121	7101011	Road Rehabilitation	Office of the City Engineer	2010 E.C. Row Rehabilitation	1,000,000	877,284	(122,716)	1,000,000	877,255	122,745	29	M. Winterton	-	2013	Remaining funds will be used to fund design consulting related to the E.C. Row/CASO bridge, the E.C. Row/Walker bridge, the E.C. Row/CNR bridge and is expected to be complete late in 2013. Funding source variance is attributed to recoveries of expenses received but not budgeted, and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
122	7111001	Road Rehabilitation	Office of the City Engineer	2011 City Wide Road Rehabilitation	8,217,000	10,330,922	2,113,922	8,217,000	10,330,565	(2,113,565)	357	M. Winterton	-	2013	Remaining funds will be spent on mill and pave work on E.C. Row. Work is expected to be complete in late 2013. Funding source variance is attributed to recoveries of expenses received but not budgeted, and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.



**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
123	7111002	Road Rehabilitation	Office of the City Engineer	College Ave. Bridge Replacement	1,500,000	1,503,091	3,091	1,500,000	1,439,623	60,377	63,468	M. Winterton	-	Fall 2013	This project is now complete pending the final inspection process which will incur additional costs. We expect the final inspections to be completed in September 2013. Funding source variance is attributed to a recovery of expense that was not budgeted for.
124	7111003	Road Rehabilitation	Office of the City Engineer	2011 Bridge Rehabilitation	800,000	1,183,695	383,695	800,000	808,518	(8,518)	375,177	M. Winterton	-	Fall 2013	Remaining funds will be used to fund design consulting related to the E.C. Row/CASO bridge, the E.C. Row/Walker bridge, and the E.C. Row/CNR bridge and is expected to be complete late in 2013. Funding source variance is attributed to recoveries of expenses and transfer from revenue funds received but not budgeted as well as a holdback balance that has not yet been released.
125	7111019	Road Rehabilitation	Office of the City Engineer	Small Sewer Repairs	1,500,000	1,501,667	1,667	1,500,000	116,135	1,383,865	1,385,532	M. Winterton	-	Ongoing	As a result of the City's asset management program, numerous small deficiencies have been identified in the sewer system. These small repairs, if left untouched, will manifest into sinkholes and large repairs. We are currently in the process of calling a tender for this ongoing project. Funding source variance is attributed to recoveries of expenses received but not budgeted.
126	7111021	Road Rehabilitation	Office of the City Engineer	2011 E.C. Row Rehabilitation	600,000	415,656	(184,344)	600,000	414,707	185,293	949	M. Winterton	-	Fall 2013	Remaining funds will be used to fund design consulting related to the E.C. Row/CASO bridge, the E.C. Row/Walker bridge, and the E.C. Row/CNR bridge and is expected to be complete late in 2013. Funding source variance is attributed to recoveries of expenses received but not budgeted, and approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
127	7121001	Road Rehabilitation	Office of the City Engineer	2012 City Wide Road Rehabilitation	1,179,300	1,260,148	80,848	1,179,300	1,219,629	(40,329)	40,519	M. Winterton	-	2013	Work is ongoing and will be completed in late 2013. Funding source variance attributed to the receipt of miscellaneous recoveries of expenses not budgeted for.
128	7131110	Road Rehabilitation	Office of the City Engineer	2013 City Wide Road Rehabilitation	4,000,000	-	(4,000,000)	4,000,000	-	4,000,000	-	M. Winterton	-	Winter 2013	Work is ongoing and is expected to be completed in the Winter of 2013. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
129	7131111	Road Rehabilitation	Office of the City Engineer	Field Survey Equipment	29,000	29,000	-	29,000	-	29,000	29,000	M. Winterton	-	Winter 2013	Assessments of equipment needs currently underway with required purchases expected to be completed by the end of 2013.
130	7111022	PW Maintenance	Office of the City Engineer	2011 Sidewalk Rehabilitation	1,250,000	1,379,128	129,128	1,250,000	915,808	334,192	463,320	P. Matheson	-	Summer 2013	Currently 3 streets are scheduled to be completed in the Summer of 2013. Any surplus funds remaining in this project after the final three streets are completed are to be transferred into the 2013 Sidewalk Rehab project (7131115). Funding source variance is attributed to an outstanding contract holdback not yet released and a recovery of expenses received but not budgeted.
131	7111023	PW Maintenance	Office of the City Engineer	Minor Road Rehabilitation	1,250,000	440,592	(809,408)	1,250,000	440,164	809,836	428	P. Matheson	-	Ongoing	This is an ongoing project addressing minor road rehabilitation deficiencies as they arise. Administration is currently in the process of developing an ongoing maintenance program for 2013 and beyond to prioritize work to be done. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
132	7121000	PW Maintenance	Office of the City Engineer	Minor Alley Maintenance	200,000	200,000	-	200,000	88,856	111,144	111,144	P. Matheson	-	Winter 2013	This is an ongoing project addressing minor alley deficiencies as they arise. The balance of funds in this project will be used for outstanding service requests.
133	7121007	PW Maintenance	Office of the City Engineer	2012 Sidewalk Rehabilitation	1,974,636	942,099	(1,032,537)	1,974,636	941,980	1,032,656	119	P. Matheson	-	Winter 2013	Work is ongoing with completion dependent upon coming weather conditions. Any surplus funds remaining in this project after the 2012 tender work is complete are to be transferred into the 2013 Sidewalk Rehab Project (7131115). Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
134	7131115	PW Maintenance	Office of the City Engineer	2013 Sidewalk Rehabilitation	250,000	-	(250,000)	250,000	-	250,000	-	P. Matheson	-	Summer 2014	A tender will be called in June of 2013 to address outstanding sidewalk deficiencies. Surplus funding from the 2011 and 2012 sidewalk rehabilitation projects will be transferred to this 2013 project to be used for remaining sidewalk rehab. in 2013/2014. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
135	7033139	PW Operations	Office of the City Engineer	Operations' Facilities Improvements	835,326	835,326	-	835,326	824,053	11,273	11,273	D. Digirolamo	-	Dec. 2013	This project is for ongoing improvements to various Operations' facilities including buildings, structures, yards and fuel sites. A storage facility was tendered and completed during 2012. The remaining funds will be used to make fuel site improvements (eg. legislated repairs, pump replacements, implementation of fuel dispensing controls at an unautomated fuel site, etc).
136	7003326	Traffic Operations	Office of the City Engineer	Traffic Signal System Upgrade	2,890,000	2,512,048	(377,952)	2,890,000	2,510,689	379,311	1,359	J. Wolf	-	Ongoing	Typically, an annual budget of approximately \$200,000 is approved by Council each year. \$100,000 was approved in 2013 for the ongoing funding of this type of work. Expansion and upgrade of the communications system is being undertaken as this is required for operation of the new controller and firmware. The 2011/12 tender for this work is currently approximately 89% complete. The 2013 tender is to be advertised in mid-June. ATMS system enhancements are also being implemented. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, recovery of expenses received but not budgeted and an outstanding contract holdback not yet released.
137	7045076	Traffic Operations	Office of the City Engineer	New Signals/Signal System Improvements	2,102,687	2,316,745	214,058	2,102,687	2,316,732	(214,045)	13	J. Wolf	-	Ongoing	This project is typically used to refurbish and rebuild signalized intersections across the City. Since 2007, these funds have been used to convert traffic signals in the City to LED technology. About 88% of all signalized intersections have now been upgraded, with completion of the conversion scheduled for the Summer of 2013. Thereafter, this project will again be used for signal infrastructure reconstruction. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, and recovery of expenses received but not budgeted (i.e. development related signals are recovered from the developer and are not budgeted for).
138	7109004	Traffic Operations	Office of the City Engineer	LED Signal Replacement	200,000	200,000	-	200,000	-	200,000	200,000	J. Wolf	-	Ongoing	This project is used for the replacement of LED traffic signals as they reach the end of their useful lives. These units are guaranteed by manufacturer warranty for five years, although the units' actual working life may extend beyond this time period. Replacement will begin after full conversion to LED traffic signals has occurred. We expect the replacement to begin in the Fall of 2013.
139	7121002	Traffic Operations	Office of the City Engineer	Parking Garage Improvements	256,950	256,950	-	256,950	62,440	194,510	194,510	J. Wolf	-	Summer 2013	The scheduled waterproofing membrane work above the occupied portion of Garage 3 (1 Riverside Dr.) is complete. Rehabilitation repairs on level 5 in Garage 1 (Goyeau St.) will begin in May 2013. This type of work is weather sensitive and was delayed due to the weather conditions of late 2012.
140	7121010	Traffic Operations	Office of the City Engineer	Parking Enforcement - Handheld Replacement	151,200	151,200	-	151,200	-	151,200	151,200	J. Wolf	-	2014	Currently awaiting delivery of equipment, expected in May of 2013. Once equipment is received, commissioning will begin. The process is expected to be completed by early 2014.
141	7131114	Traffic Operations	Office of the City Engineer	2013 Parking Garage Improvement	200,000	200,000	-	200,000	-	200,000	200,000	J. Wolf	-	Winter 2013	Currently in the process of assessing and prioritizing required work.
142	7135001	Traffic Operations	Office of the City Engineer	Parking Equipment Replacement	106,000	106,000	-	106,000	-	106,000	106,000	J. Wolf	-	Winter 2013	RFQ's and PO's are in process.
143	7121009	Fleet Operations	Office of the City Engineer	2012 Fleet Replacement	1,750,000	1,750,000	-	1,750,000	557,063	1,192,937	1,192,937	A. Marazita	-	2013	Tenders for two outstanding units to be issued by the Summer of 2013.
144	7131112	Fleet Operations	Office of the City Engineer	2013 Fleet Replacements	1,240,000	1,240,000	-	1,240,000	-	1,240,000	1,240,000	A. Marazita	-	2014	Tenders to be issued in the Summer of 2013.
145	7131113	Fleet Operations	Office of the City Engineer	2013 Fleet Equipment Additions	25,000	25,000	-	25,000	-	25,000	25,000	A. Marazita	-	2013	Addition has been ordered.
146	7994523	Fleet Operations	Office of the City Engineer	99 Fleet Management	334,705	351,190	16,485	334,705	311,055	23,650	40,135	A. Marazita	-	2013	This project is for the implementation of the corporate system. Bar code equipment and other hardware are scheduled for purchase in 2013 pending an upgrade of the fleet management system, after which, this project will be closed. Funding source variance is attributed to miscellaneous general revenue received over and above what was estimated and interest income earned in prior years (pre 2004) but not budgeted.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance		EXPLANATION		
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
147	7014532	LRWRP	Office of the City Engineer	LRWRP Expansion/Upgrade	111,500,000	108,101,384	(3,398,616)	111,500,000	111,228,124	271,876	(3,126,740)	J. Baker	300,000	Dec. 2013	Construction of the last phase is now complete with some deficiencies. A completion report for the entire project is anticipated to go to Council in late 2013. Funding source variance is attributed to an outstanding contract holdback not yet released. In addition, there is an outstanding claim from the Town of La Salle which has not yet been finalized.
148	7091009	LRWRP	Office of the City Engineer	LRWRP - Annual Repair Costs	4,350,000	4,401,730	51,730	4,350,000	2,841,173	1,508,827	1,560,557	A. Bietola	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Funding source variance is attributed to an outstanding contract holdback not yet released.
149	7092006	LRWRP	Office of the City Engineer	LRWRP Grit System Improvement	4,000,000	4,000,000	-	4,000,000	148,990	3,851,010	3,851,010	E. Valdez	-	Sept. 2015	Stantec Consulting delivered a final report with the "Opinion of Probable Cost". The original total estimated cost doubled due to the regulatory requirement to upgrade the facility to meet current fire and electrical codes. Additional funding was requested during the 2013 Capital Budget process to address the regulatory upgrade. We are currently in the process of defining the Scope for an RFP to hire a Consultant to produce a Construction Tender package.
150	7131016	LRWRP	Office of the City Engineer	Odour Control Study at LRWRP	75,000	75,000	-	75,000	-	75,000	75,000	J. Guidolin	-	Dec. 2014	Currently contacting suppliers for various products to implement recommendations from Stantec Consulting "Final Odour Study Report". Options will be evaluated and then proceed with testing to determine whether recommendations are successful in mitigating odours.
151	7051017	LRPCP	Office of the City Engineer	Little River PCP Final Clarifier	1,250,000	1,281,717	31,717	1,250,000	1,232,483	17,517	49,234	C. Manzon	17,500	May 2013	The maintenance period has been completed and the project is almost complete pending release of the holdback. A small surplus in the project, which will be transferred back to its original/dedicated funding source (i.e. Little River Pollution Control reserve) is a result of slightly lower than anticipated expenditures incurred. Funding source variance is attributed to an outstanding contract holdback, which should be released by the end of May 2013.
152	7072161	LRPCP	Office of the City Engineer	Little River Pollution Grit Improvements	1,150,000	1,150,000	-	1,150,000	380,441	769,559	769,559	C. Manzon	-	Sept. 2014	The initial construction was aimed to reduce problems with freeze-up of grit containers. With that work complete, the remaining work is to review the current grit removal systems for improved efficiencies with respect to organics removal, drying and reduced overall disposal costs. An accurate budget variance cannot be determined at this time until the review of the current grit system is complete and the work tendered.
153	7091011	LRPCP	Office of the City Engineer	Little River PCP - Annual Repair Costs	4,421,000	4,499,852	78,852	4,421,000	2,466,890	1,954,110	2,032,962	C. Manzon	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Funding source variance is attributed to the amount that has been transferred from the dedicated reserve to the project to cover higher than anticipated incurred expenditures as approved by Council.
154	7093001	Lab Environmental	Office of the City Engineer	Heat Alert Response System (HARS)	150,000	205,000	55,000	150,000	150,779	(779)	54,221	K. Richters	-	Ongoing	The funds currently in this capital project will continue to be used for the Heat Alert and Response program. In January 2013, the City of Windsor signed an amended MOA with Health Canada which will provide additional funding (\$10,000 in 2013/2014) for a feasibility report on reducing heat at City parks and public spaces. The campaign is continuing in 2013 with additional work underway to develop a proactive urban heat island strategy with the additional funding from Health Canada that was received in the Fall of 2013 (\$30,000). Funding source variance is attributed to federal grant monies received over and above what was initially budgeted.
155	7122001	Lab Environmental	Office of the City Engineer	RTB Optimization Study	195,000	137,500	(57,500)	195,000	25,440	169,560	112,060	C. Manzon	-	May 2014	As per the study funding agreement with Environment Canada and CR281/2012, the deliverables were submitted and the optimization study is in progress. Funding source variance is attributed to outstanding recoveries that have not yet been quantified and transferred to the project.
156	7131009	Lab Environmental	Office of the City Engineer	Combined Sewer Overflow Reporting	80,000	80,000	-	80,000	-	80,000	80,000	C. Manzon	-	Feb. 2014	Initial phase of this project has begun with the scope of work being determined for the consultant.
157	7105001	Environmental Services	Office of the City Engineer	Waste/Recycling Transition Costs	9,487,256	5,720,080	(3,767,176)	9,487,256	5,893,793	3,593,463	(173,713)	M. Spizzirri	-	Dec. 2016	The purpose of this project is to track the transition costs of moving employees from waste/recycling collection to other areas within Public Works as per CR270/2010. Although all costs are currently in line with the budget for the project, an accurate budget variance cannot be estimated at this time. A separate status report on the transition costs was reported to City Council based on year-end figures and will continue on an annual basis for the life of the project. Funding source variance is attributed to outstanding recoveries that have not yet been transferred to the project.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
158	7111006	Environmental Services	Office of the City Engineer	Public Spaces Recycling	90,000	147,240	57,240	90,000	115,653	(25,653)	31,587	K. Richters	-	Dec. 2014	To date, 3 waste audits have been done in 3 City parks. The first audit was done in all 3 parks prior to installation of the recycling containers, and two other audits in the same 3 parks following the installation of the recycling containers. The completed waste audit report was received in late 2012, indicating success in attempting to divert plastic recyclable containers from other waste going to the landfill. The audit report is being sent to Stewardship Ontario to finalize the requirements of the grant application. We are expecting to receive more funds as a result of meeting the requirements of the grant application. A report will be sent to Council on the results of the pilot program and plans on expanding the program to other parks or City arenas. Funding source variance is attributed to a recovery of expenses received but not budgeted.
159	7091010	Pumping Stations	Office of the City Engineer	Pumping Stations - Annual Repair Costs	2,335,000	2,335,417	417	2,335,000	1,330,417	1,004,583	1,005,000	S. Mannina	-	Ongoing	Project was established to track annual infrastructure repairs as required and funded from its dedicated reserve. Funding source variance is attributed to a miscellaneous recovery for sewage surcharge offsetting total costs incurred which was not originally budgeted.
160	7102003	Pumping Stations	Office of the City Engineer	Southwood Lakes Shore Restoration	180,000	180,000	-	180,000	23,796	156,204	156,204	J. Guidolin/ C. Manzon	-	Dec. 2013	Lake Grande at Southwood Lakes shoreline restoration has been delayed due to the lack of property easement surrounding the lakes. Legal/Property is looking at acquiring an easement for which there is insufficient funding. Project will have to be retendered and completion dependent on the time easement is acquired. Possible completion is expected by the end of 2013.
161	7001225	Parks and Facility Operations	Office of the City Engineer	Designated Substance Remediation	352,274	355,902	3,628	352,274	272,156	80,118	83,746	T. Graziano	-	Ongoing	This program will fund the expense occurred when either Hazardous or Designated Substances, as defined in Ontario Regulation 490/90 of the OH&S Act, are encountered, either through maintenance or construction activities and required to be properly managed in municipal buildings. Funding source variance is attributed to interest income earned in prior years (pre 2004) that was not budgeted.
162	7031134	Parks and Facility Operations	Office of the City Engineer	Water Back Flow Prevention Devices	321,607	322,136	529	321,607	105,623	215,984	216,513	M. Smithson	-	Ongoing	This is an ongoing project with various backflow prevention devices needing replacement and continuous upgrade due to Health and Safety requirements. This project is expected to continue for several years. No variance is expected. Budget requirements for the future will be brought forward as needed. Funding source variance is attributed to interest income earned in prior years (pre 2004) that was not budgeted.
163	7053035	Parks and Facility Operations	Office of the City Engineer	Corporate-Wide Security System	406,111	423,509	17,398	406,111	340,184	65,927	83,325	D. Thachuk	-	Ongoing	Corporate Wide Security includes items such as; card access equipment, security systems, cameras, monitors, digital video recording devices, customer service counters, electric strikes with door release buttons, mag locks, door hardware and exterior lighting. This program would fund the necessary modifications, expansions and upgrades to existing systems, as well as the funding to install new infrastructure, as required, where none has previously existed. Funding source variance is attributed to funds received but not budgeted for recovery of expenses and an outstanding contract holdback not yet released.
164	7073051	Parks and Facility Operations	Office of the City Engineer	Mackenzie Hall	925,000	990,000	65,000	925,000	828,579	96,421	161,421	D. Thachuk	-	Ongoing	This capital project is used to track capital costs related to Mackenzie Hall. As per report #15058, CR62/2011 dated February 7, 2011, funding has been allocated to restore the roof at Mackenzie Hall in accordance with the drawings and specifications provided. Additional work is to be completed in 2013 which includes HVAC assessment/required repairs, painting, drywall repairs and flooring refurbishment. No variance is projected at this time. Funding source variance is attributed to a recovery of expenses and donations received to offset incurred costs which were not budgeted.
165	7085008	Parks and Facility Operations	Office of the City Engineer	Roof Replacement	2,679,260	2,684,917	5,657	2,679,260	2,297,447	381,813	387,470	D. DeSantis	-	Ongoing	Funds are intended for capital repairs to existing roofs. This capital project is ongoing. No variance is projected. Funding source variance is attributed to miscellaneous revenues and recovery of expenses received but not budgeted.
166	7086007	Parks and Facility Operations	Office of the City Engineer	Health & Safety	1,242,456	1,242,456	-	1,242,456	869,819	372,637	372,637	T. Graziano	-	Ongoing	This project is ongoing. Costs to this project are health and safety related and usually initiated by an outstanding order or health and safety recommendation. Variances are difficult to manage due to the nature of the expenditure. No variance is projected at this time.
167	7086008	Parks and Facility Operations	Office of the City Engineer	Accessibility - ODA Requirements	1,098,792	1,098,792	-	1,098,792	451,215	647,577	647,577	D. Thachuk	-	Ongoing	This project was established to pay for costs related to AODA requirements to improve the built environment to meet revised Provincial and FADS standards. Currently, access to these funds is restricted to only projects identified and approved by the Windsor Accessibility Advisory Committee.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
168	7091015	Parks and Facility Operations	Office of the City Engineer	Fire Hall Capital Repairs	355,004	356,504	1,500	355,004	176,994	178,010	179,510	M. Smithson	-	2013	This project was established for ongoing capital repairs at the various firehalls across the corporation. Costs related to minor repairs at Fire Prevention and Fire Hall #1 will be charged to this project in 2013. No variance is being projected. Funding source variance is attributed to a minor recovery of expense that was received but not budgeted.
169	7101016	Parks and Facility Operations	Office of the City Engineer	Approaches and Sidewalks	40,000	40,000	-	40,000	-	40,000	40,000	M. Smithson	-	2013	This project was established for ongoing capital repairs to sidewalks and approaches to city facilities. In 2013, the funds in this project will be used for concrete work at Kew Dr. Fire Station and Fire Apparatus. No variance is projected.
170	7101017	Parks and Facility Operations	Office of the City Engineer	2010 City Hall Campus Renovations	436,810	436,810	-	436,810	374,752	62,058	62,058	M. Smithson	-	2013	Additional funding was approved in 2012 to complete the final phase of this project which included the renovations to the Finance Department. This work is currently in-progress and at this time no variance is projected.
171	7101025	Parks and Facility Operations	Office of the City Engineer	The Bistro - Lease Re-negotiation	343,993	344,611	618	343,993	172,170	171,823	172,441	T. Sabelli	100,000	2013	This project is to remain open to meet the City's obligations for metering and signage as it relates to the business operations. Funding source variance is attributed to a recovery of expenses for temporary financing costs received but not budgeted.
172	7109900	Parks and Facility Operations	Office of the City Engineer	Riverside Arena - Disposition	3,933,500	12,000	(3,921,500)	3,933,500	269,863	3,663,637	(257,863)	J. Miceli	-	Ongoing	This capital project will be fully funded from the eventual sale of the site. All capital related work has been completed. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
173	7109902	Parks and Facility Operations	Office of the City Engineer	Edward St. Centre - Demolition	798,000	-	(798,000)	798,000	9,684	788,316	(9,684)	M. Stamp/A. Busa	-	TBD	This capital project will be fully funded from the eventual sale of the site. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
174	7109903	Parks and Facility Operations	Office of the City Engineer	Adstoll Arena - Demolition	703,000	-	(703,000)	703,000	7,389	695,611	(7,389)	J. Miceli	-	TBD	This capital project will be fully funded from the eventual sale of the site. Funding source variance is attributed to the proceeds from the sale of the site that has not yet materialized.
175	7115001	Parks and Facility Operations	Office of the City Engineer	350 CHS Appraisals/Reports	150,000	7,037,437	6,887,437	150,000	50,162	99,838	6,987,275	J. Miceli	-	TBD	As per CR140/2012, the funding in this project will be used to obtain appraisals, building condition reports and other reports, inspections or testing which is necessary to assist in the financial analysis of constructing a new city hall building. A placeholder budget has recently been approved by Council and the transfer of approved surplus ISF/RInC funds along with other identified project surpluses has partially been made creating the funding source variance. Note that this project has another \$18m set aside as a placeholder as part of the 2013 enhanced capital plan. In totality, there is approx. \$34.75m (\$4.75m project surplus reallocation already approved by Council, \$12m ISF/RInC surplus and \$18m enhanced capital plan placeholder) set aside for the new City Hall facility. Although placeholder funding has been approved, no dollars beyond \$150,000 will be expended prior to formal approval by City Council of the project.
176	7119006	Parks and Facility Operations	Office of the City Engineer	Art Gallery Acquisition	3,332,554	-	(3,332,554)	3,332,554	2,544,712	787,842	(2,544,712)	T. Graziano	-	2013	As part of the purchase of the Art Gallery, the security system, including the CCTV surveillance card access systems, will be upgraded/updated; City IT fibre will be brought into the facility and provide network connectivity; signage will be installed to represent the new conditions; and moveable walls will be installed for the Art Gallery to accommodate the move from the first floor. The capital project is ongoing. No variance is projected. Funding source variance is attributed to approved Debt Reduction Plan funding not available until 2016.
177	7119007	Parks and Facility Operations	Office of the City Engineer	U of W/Windsor Armouries Development	10,000,000	1	(9,999,999)	10,000,000	143	9,999,857	(142)	O.Colucci	-	TBD	This project reflects Council's commitment of \$10 million to the University of Windsor for the Armouries Development downtown initiative. Administration has reported back to Council outlining the expected timing and triggering milestones relative to the individual payments which in total will amount to the \$10 million previously approved by Council as part of the capital budget.
178	7121025	Parks and Facility Operations	Office of the City Engineer	District Energy Chiller - FAC	1,927,400	1,038,491	(888,909)	1,927,400	1,035,355	892,045	3,136	D. Sadler/J. Baker	-	Fall 2013	This project is being administered by the City on behalf of District Energy, who will be fully funding all expenditures. The chiller plant being upgraded is adjacent to the City's new Family Aquatic Centre thus it became efficient to administer the project through the City and the FAC contractor. Completion is expected in the Fall of 2013 with no budget variance.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
179	7125002	Parks and Facility Operations	Office of the City Engineer	Willistead Improvements - M264/2012	577,207	252,207	(325,000)	577,207	-	577,207	252,207	J. Wilson	-	2025	Per M264-2012 Council approved \$150,000/year over 10 years funded from the 2016 and 2017 Debt Reduction Plan. Funds are to repair Willistead Manor House, Willistead Manor Coach House, Willistead Manor Gate House and Willistead Site/Grounds. Funding source variance is attributed to \$150,000 for two years not available/transferred until 2016 and an outstanding approved trust fund transfer of \$25,000 not made yet. As of May 2013 there is no projected variance for this project.
180	7129000	Parks and Facility Operations	Office of the City Engineer	Capitol Theatre Capital Improvements	2,075,438	2,101,043	25,605	2,075,438	827,522	1,247,916	1,273,521	D. Thachuk	-	2013	This project is funding multiple capital improvement projects at the Capitol Theatre. Currently there are no variances being projected. Upon the completion of the building improvements, any surplus remaining will be transferred into a newly created Capitol Theatre Maintenance/Development Reserve Fund (F193) which will be used for future maintenance and development works at the Capitol Theatre, as per CR38/2012, dated February 21, 2012. Funding source variance is attributed to an outstanding contract holdback not yet released.
181	7129002	Parks Operations	Office of the City Engineer	Regional Parks	1,448,871	1,448,871	-	1,448,871	335,254	1,113,617	1,113,617	M. Clement	-	Ongoing	The riverfront accessible playground at Aylmer St. was completed in 2012. 2012 funds will be used at Ford Test Track to install lighting, drainage and picnic shelter in the Summer of 2013. 2013 capital funding is identified for renovations to the Coventry Gardens building. Work on the building is anticipated to start in September of 2013. No variance is expected at this time.
182	7129003	Parks Operations	Office of the City Engineer	Neighbourhood Parks	664,668	664,668	-	664,668	295,267	369,401	369,401	M. Clement	-	Ongoing	As at March 31, 2012 work has been completed at South Cameron Woodlot Playground, Wilson Park Playground. The project is ongoing with the balance of the 2012 funding to be expended at Fountainbleu and Meadowbrook Parks in 2013. No variance is expected.
183	7129004	Parks Operations	Office of the City Engineer	New Parks	382,137	382,137	-	382,137	314,336	67,801	67,801	M. Clement	-	Ongoing	Wilson Park was completed in 2012. Completion of Wildwood Park is anticipated in the Summer of 2013 with the balance of 2012 funds. No variance is anticipated.
184	7129005	Parks Operations	Office of the City Engineer	Structures	236,789	236,789	-	236,789	26,099	210,690	210,690	M. Clement	-	Ongoing	Two Ojibway bridges are anticipated to be completed in the Winter of 2013. An additional bridge and picnic shelter will be completed in the Summer of 2013. No variance is expected.
185	7129006	Parks Operations	Office of the City Engineer	City Beautification & Gateways - Maintenance/ Refurbishment	2,080,455	2,080,455	-	2,080,455	338,064	1,742,391	1,742,391	M. Clement	-	Ongoing	Wyandotte St. E. medians from Raymo Rd. to Thompson Blvd. were completed in the Fall of 2012. The medians between Glidden Ave. and St. Rose Ave. are anticipated to be completed in October 2013 pending coordination with Public Works and the Windsor Utilities Commission. No variance is projected. Council passed resolution B13/2013 (Council Report #16215) stating that Drouillard Rd. Underpass be put on hold pending additional funding in future budget years to complete the project in one phase.
186	7129007	Parks Operations	Office of the City Engineer	Parking Lots	78,889	78,889	-	78,889	4,440	74,449	74,449	M. Clement	-	2013	This project was approved as part of the 2012 Capital Budget. Funding will be used to expand the existing John Atkinson Memorial Centre parking lot in the Summer of 2013. No variance is expected on this project.
187	7129009	Parks Operations	Office of the City Engineer	Equipment Removal	254,000	254,000	-	254,000	(14,434)	268,434	268,434	M. Clement	-	Ongoing	Playground equipment removals were undertaken in 2012 by Parks staff based on CSA guidelines. A system-wide audit will be conducted in the Summer of 2013 to set priorities for removals in the Fall of 2013. An RFP for the audit will be prepared and is anticipated to be completed in September 2013. No variance is expected.
188	7129011	Parks Operations	Office of the City Engineer	Community Parks	1,003,775	1,003,775	-	1,003,775	9,340	994,435	994,435	M. Clement	-	2013	Drouillard Park sports courts are scheduled to be renovated in the Summer of 2013. This project was approved in the 2012 capital budget. Captain Wilson Splashpad - Phase 1 was approved in 2012. Phase 2 was approved in 2013. Both phases will be executed in the Summer of 2013. No variance is expected.
189	7129012	Parks Operations	Office of the City Engineer	Trails	25,358	25,358	-	25,358	17,267	8,091	8,091	M. Clement	-	2013	Residual funding from past years will be utilized for minor improvements. Funding is identified in the 5-year plan to continue in 2016.
190	7129013	Parks Operations	Office of the City Engineer	Parks Master Plan	166,542	166,542	-	166,542	7,632	158,910	158,910	M. Clement	-	2014	Parks Masterplan is ongoing. The funds from the 2013 Capital budget will be utilized to collect public input and compile a final report. The project is anticipated to be completed in 2014. No variance is expected.
191	7129014	Parks Operations	Office of the City Engineer	Parkland Acquisitions	-	-	-	-	8,587	(8,587)	(8,587)	M. Clement	-	Ongoing	The existing deficit will be funded from the sale of surplus parkland in 2013.
192	7129015	Parks Operations	Office of the City Engineer	Partnerships	50,000	50,000	-	50,000	27,041	22,959	22,959	M. Clement	-	2013	These funds are to be used to match community partnerships in 2013. No variance is expected.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance		EXPLANATION		
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
193	7032202	Forestry	Office of the City Engineer	City Tree Removals	4,384,130	4,410,280	26,150	4,384,130	4,625,286	(241,156)	(215,006)	B. Roesel	-	2016	The Ash removals and replacements are finished. The Tree Reserve Account will be paid back from the funding to be received in this project in years 2014, 2015 & 2016, which will also fund the current deficit. The life-to-date position of this project will be within budget parameters. Funding source variance is attributed to approved Ward funds received but not budgeted to offset costs incurred.
194	7129001	Forestry	Office of the City Engineer	Area Trim Contract	161,250	189,250	28,000	161,250	3,999	157,251	185,251	B. Roesel	-	Ongoing	Little work has started on this project. A council report is being prepared to request \$500,000 in funding that was set aside during the 2013 Capital Budget process as a placeholder for this project. There is no variance expected. Funding source variance is attributed to approved Ward funds received but not budgeted to offset costs incurred.

Capital Variance Report

As at March 31, 2013



Mayor's Office



**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
195	7121026	Mayor's Office	Mayor's Office	Events - Bid Preparations	100,000	100,000	-	100,000	-	100,000	100,000	N. Coleman	-	Ongoing	This project funding will be used towards new opportunities that will be brought back before City Council on a go-forward basis as they arise. Council approved another \$300,000 for various bid preparation events (B4/2013) that is not reflected here due to the timing of this report. New project ids were established with their respective budgets in April 2013.
196	7121027	Mayor's Office	Mayor's Office	FINA World Swimming Championship	200,000	200,825	825	200,000	94,952	105,048	105,873	N. Coleman	-	2016	This project is in the early stages and is anticipated to be on budget.

Capital Variance Report

As at March 31, 2013



Office of the City Clerk

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
197	7029065	Records and Elections	Office of the City Clerk	Records Management	1,375,000	1,386,311	11,311	1,375,000	1,088,168	286,832	298,143	C. Scarpelli	-	Dec. 2016	This project has three components as outlined below: 1. Retention By-law - The records retention by-law 21-2013 was approved by City Council February 4, 2013. Ongoing corporate-wide training of departments to communicate the retention by-law is currently underway with a completion date targeted for late 2013. 2. Corporate Records Centre - Costs for the project include staffing requirements to input files into the box management system and to transfer files to the building for storage and easy retrieval. 3. Livelink (Opentext) Management System - A department-by-department rollout of LiveLink File Management System is 75% complete. It involves the creation of searchable databases as a best practice for record keeping and allows for compliance with the Municipal Act and Municipal Freedom of Information and Protection of Privacy Act. Funding source variance is attributed to a recovery of expenses received but not budgeted.
198	7121005	Records and Elections	Office of the City Clerk	Electronic Agendas	144,406	144,406	-	144,406	-	144,406	144,406	C. Scarpelli	-	Dec. 2014	The goal of this project is to implement an electronic agenda management solution that will replace our existing manual process for Council/Standing Committee agendas, minutes and its supporting documentation. This will ultimately reduce the use of paper by reducing the manual distribution of weekly council-related items while at the same time improving the business process. At a minimum, the solution will streamline and automate workflows for quicker approvals of reports and accessibility to supporting documents, streamline the agenda process corporately but mainly in the Office of the City Clerk, and allow for the quick sharing and editing of reports during the approval/signing process. A Steering Committee along with a functional team will guide the project through the Request for Proposal phase according to the Project Charter. An Information Technology team will provide services and support to satisfy the technical and business requirements of the project.
199	7081015	Human Resources	Office of the City Clerk	Health & Safety Issues	60,000	60,000	-	60,000	15,081	44,919	44,919	J. Ryckman	-	Ongoing	This project was created to fund health and safety issues arising from Ministry of Labour orders, new work processes or legislative changes and requirements for the Corporation. Approved and remaining funding will be used to conduct asbestos surveys at the 130 city sites, per regulation 839 of the Occupational Health & Safety Act. In 2013, asbestos surveys will be conducted in the Crawford Yard and South Windsor Arena buildings. Also, designated specialized areas will be addressed.
200	7091017	Human Resources	Office of the City Clerk	AODA Implementation	132,000	132,000	-	132,000	54,458	77,542	77,542	G. Jones	-	Dec. 2021	Customer Service Standard - Municipalities must comply with the Customer Service Standard Regulation by January 2010 and these deadlines were met. The compliance requirements included developing, documenting and adherence to specific policies, procedures and practices on providing goods and services to persons with disabilities and providing training to all who interact with the public or third parties on the municipalities behalf. The Integrated Standard (includes Accessible Information and Communication, Employment, Transportation and Design of Public Spaces Standards) has now been enacted and as such the Corporation will be legislatively required to ensure that all requirements are met within the necessary timelines. In addition to the substantive requirements to eliminate barriers for our customers and employees with disabilities, the City of Windsor will also be required to communicate details on these standards externally and internally, provide training on these standards, and document required policies and procedures and plans. Municipalities must file accessible reports with the Ministry showing that legislated requirements are met for each of the standards. Additional funding has been requested to come from the 2014 capital budget process to meet compliance.
201	7125000	Human Resources	Office of the City Clerk	Online Learning Program	40,000	40,000	-	40,000	-	40,000	40,000	V. Mihalo	-	Dec. 2016	This capital project will create online learning programs for courses currently offered by Human Resources Health and Safety Advisors over the next 5 years. They include the Fuelling/Refuelling, Commercial Motor Vehicle Inspection, Noise Training, Traffic Control roadway operations and Corporate Equipment Safety Program. Further online training will include Corporate Learning and Development workshops facilitated by Human Resources staff for Management courses.

Capital Variance Report

As at March 31, 2013



Office of the Chief Financial Officer

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
202	7101006	Financial Accounting	Office of the CFO	HST Implementation	100,000	100,000	-	100,000	2,451	97,549	97,549	J. Mancina	50,000	Dec. 2013	This project was established as a placeholder in preparation for the implementation of HST. As a significant portion of the system improvements required for HST were completed in-house, it is anticipated that a positive variance in the range of \$50,000-75,000 will result. The City's Commodity Tax Consultants have just completed an HST tax review of the City and any planning opportunities or recommendations resulting from this review will be funded from this project.
203	7074195	Financial Planning	Office of the CFO	Huron Lodge - Temporary Financing Costs	3,600,000	3,600,000	-	3,600,000	2,000,746	1,599,254	1,599,254	V. Ferranti	-	2013	A separate project was established to track temporary financing costs of the new Huron Lodge facility following substantial completion. Initially this project was to be funded from the issuance of debentures. As per the Debt Reduction Plan model approved in the 2007 Capital Budget, the additional funding required for the facility including all accrued financing costs was funded in 2013.
204	7085900	Corporate Asset Planning	Office of the CFO	Corporate Energy Reduction Measures	3,002,975	2,204,062	(798,913)	3,002,975	2,420,342	582,633	(216,280)	S. Grando	625,000	Ongoing	The construction work related to the corporate wide energy efficiency project is substantially completed. The Monitoring & Verification phase has commenced and will be completed in June 2013. Funding source variance is attributed to future annual corporate savings not realized yet. As per CR211/2008, the payback period is approximately 5.4 years.
205	7093900	Corporate Asset Planning	Office of the CFO	SDR-Foundation Placeholder	249,852	249,852	-	249,852	-	249,852	249,852	T. Knight-Lepain	-	Ongoing	This budget is a placeholder for all the foundation projects that still have to be approved by Council. The initial approved budget was for \$2.5M in 2009. Part of this budget has been reallocated to fund budgets for the Community Strategic Plan project, the Corporate Strategic Action Plan project, Succession Planning and the City ABC/Governance project all of which are now completed and closed. This budget also funded the Payroll Process Review project, which is currently underway. Administration is recommending balancing/closing this project and reallocating the surplus over to the Payroll Business Process Review project (7112007).
206	7093901	Corporate Asset Planning	Office of the CFO	SDR-Showcase Placeholder	915,280	915,280	-	915,280	315,280	600,000	600,000	T. Knight-Lepain	-	Ongoing	This budget is a placeholder for all showcase projects that still have to be approved by Council and funded. The initial approved budget was for \$2,290,280 in 2009. Part of this budget has been reallocated to fund budgets for Asset Management Governance (see below), Waste Water Governance (see below) and a portion of the Shared Services Review project. Still to be funded is the Asset Management Service Design of \$600,000, which will be undertaken once the Asset Planning division is put in place. Administration is recommending balancing/closing this project and reallocating the surplus over to a new project (i.e. Asset Management - Service Design - 7131117).
207	7093907	Corporate Asset Planning	Office of the CFO	Asset Management Government & Program Review	550,000	550,000	-	550,000	347,148	202,852	202,852	M. Osborne	-	Q2 2014	The initial phase of this project has been approved by the SDR steering committee to close. The creation of the Council-approved Asset Planning division was completed in January 2013. Some funds are in use for training and workshop attendance to provide the Asset Planning division and key Asset Managers with knowledge and awareness on how to move forward, what Corporate Asset Planning is and how to implement solutions as well as what goals can be achieved. In addition, with the Provincial direction from MIII for completion of Asset Management Plans by December 31, 2013 for roads, bridges, sewers and water reclamation, a report to Council to use some of these funds to achieve this timeline will be requested.
208	7095000	Corporate Asset Planning	Office of the CFO	Capital Contingency-5 Yr. Plan	22,100,000	22,587,516	487,516	22,100,000	17,598,233	4,501,767	4,989,283	V. Ferranti	-	CLOSED	As per the 2009 5-Year Capital Plan, \$22.1 m was set aside and available after 2013 as a contingency to cover costs for inflation, staffing of ISF/RInC projects, etc. Council received an ISF/RInC update report on October 15, 2012 and re-allocated this projected surplus to fund additional projects in the Capital Budget. This surplus has been transferred to the new City Hall facility as per M170-2011. Funding source variance is attributed to a recovery of temporary financing costs provided due to the approved acceleration of capital spending where funding was to come in future years.
209	7095001	Corporate Asset Planning	Office of the CFO	Capital Interest Charges-5 Yr. Plan	6,200,000	6,200,000	-	6,200,000	1,202,109	4,997,891	4,997,891	V. Ferranti	-	CLOSED	As per the 2009 5-Year Capital Plan, \$6.2 m was set aside to cover temporary financing costs for approved capital projects which will not get their funding until subsequent years due to the acceleration of capital projects approved in 2009 and 2010. Funding for these accelerated projects will materialize in years 2011 and beyond when capital spending declines. Council has recently re-allocated this projected surplus to fund additional projects in the 2011 Capital Budget. This surplus has been transferred to the new City Hall facility as per M170-2011.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
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210	7131004	Corporate Asset Planning	Office of the CFO	LRWRP Turbo Air Blowers	750,000	405,200	(344,800)	750,000	-	750,000	405,200	S. Grando	-	July 2013	This project is at the preliminary stage with a detailed engineering study expected to be completed by June/July 2013. Funding source variance is attributed to expected recovery of expenses that have not yet materialized.
211	7131005	Corporate Asset Planning	Office of the CFO	LRWRP Back-Up Generator Upgrade	270,000	270,000	-	270,000	-	270,000	270,000	S. Grando	-	July 2014	This project is expected to start in November/December of 2013.
212	7029066	Taxation and Financial Projects	Office of the CFO	Boundary Adjustment	6,882,807	3,882,807	(3,000,000)	6,882,807	5,217,190	1,665,617	(1,334,383)	O. Colucci	-	2014	This project was established to acquire the annexed land from the Town of Tecumseh and the County of Essex. As per the 2012 5-Year Capital Plan, this project will be fully funded by 2014. Funding source variance is attributed to the timing of approved funding which will take approximately another year to fully fund the project.
213	7061928	Taxation and Financial Projects	Office of the CFO	Cleary Transition Costs	3,766,575	3,416,062	(350,513)	3,766,575	4,227,071	(460,496)	(811,009)	J. Guthrie	-	2014	As per CR473/2006, this project is anticipated to be closed after all obligations of the definitive agreement have been completed with St. Clair College. The source of funding for this project is based on the previous annual net budget of the Cleary and Chrysler Theatre. The closing of Fund 167 (Cleary Development Reserve) also contributed residual funds of approximately \$349,000. This project will be funded gradually over several years; however, the bulk of the City's obligations under the sale agreement are in the first two years. Consequently, this project will be in a deficit position until such time as funding sources "catch up" with incurred costs. This is anticipated to occur in 2014. At that time, the project will be considered complete and will be closed. Funding source variance is attributed to the annual operational savings from the Cleary that have not yet been transferred.
214	7113001	Taxation and Financial Projects	Office of the CFO	International Children's Games	2,500,000	1,342,282	(1,157,718)	2,500,000	248,180	2,251,820	1,094,102	J. Guthrie	-	2013	The games are scheduled in August 2013 and is anticipated to be on budget. Funding source variance is attributed to partial sponsorship monies received to date.
215	7131001	Taxation and Financial Projects	Office of the CFO	Nemak of Canada Corp. Grant	2,000,000	2,000,000	-	2,000,000	2,000,000	-	-	S. Grando	-	CLOSED	Council approved a conditional grant request via M368/2010 on September 26, 2010. Administration was developing the City's Economic Revitalization CIP which was formally adopted by Council on February 14, 2011. The MOU stated that upon fulfillment of the conditions and the approval of the CIP, the City agreed to provide Nemak of Canada Corp. a grant totalling \$3 million. As part of CR277/2012, \$1 million was paid in 2012 and the \$2 million was accrued and funded in 2013 as per the approved Capital Budget.
216	7009015	Info. Technology	Office of the CFO	2000 Smart Community Initiative	2,082,219	2,221,134	138,915	2,082,219	1,943,105	139,114	278,029	H. Turnbull	-	2018	This project was setup to provide for improved delivery of City Services using the Internet and other related technologies. The budgeted funds were requested to provide for setup, maintenance, membership fees and renewal of licenses, etc., required to provide online services. The project is still ongoing. Funding source variance is attributed to internal rental recoveries and user fees received but not budgeted.
217	7012022	Info. Technology	Office of the CFO	PeopleSoft Management System	5,838,000	5,883,645	45,645	5,838,000	5,422,144	415,856	461,501	P. Evans	-	2015	Phase 1 of this project was implemented in 2003. Phase 2 (i.e. Budget System/Portal) was to begin in 2004, and was completed using Questica instead. Administration implemented a new operating budget system as part of the SDR Service Based Budget project. Funding for the IT Technical Team Cross Training initiative will continue in support of the required support of the existing system. Further review will be conducted for PeopleSoft expansion with the corporate departmental proposals to the PeopleSoft Managers group and PeopleSoft Governance that will include recommendations from the Corporate HR/Payroll Business Process Review. Electronic Funds Transfer project has kicked off, HRMS Time and Labour, and HRMS Employee Portal Implementations, HRMS Workflow Implementation, HRMS Self Service Implementation, and Self Service Billing and Payments are under review. Funding source variance is attributed to interest income earned in prior years (pre 2004) and miscellaneous user fees received but not budgeted.
218	7032178	Info. Technology	Office of the CFO	Corporate Telephone System	1,368,451	1,421,682	53,231	1,368,451	920,784	447,667	500,898	N. Synnott	-	Ongoing	This is an ongoing project designed to keep telecommunications infrastructure up to standards. Retirements and personnel changes have caused delays in getting new systems implemented. A number of older systems will be replaced and new technologies will be implemented, including new Unified Communication features, VoIP upgrade to the 311 call centre, and legislated French language auto attendants for Social Services. Mobile device integration, call recording, video conferencing are also features that will be reviewed. With the size and number of systems to be upgraded and evolving technologies this project is expected to be ongoing. Funding source variance is attributed to a recovery of expenses received but not budgeted.

**Appendix A: Capital Variance Report - As at March 31, 2013**

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219	7059901	Info. Technology	Office of the CFO	Security Review/ Implementation	889,000	889,000	-	889,000	797,328	91,672	91,672	N. Synnott	-	Ongoing	This is an ongoing project designed to implement security processes to protect City Information and Information Technology assets. Numerous new projects and technology deployments require security assessments, such as laptop encryption, introduction of Wifi and mobile devices require using digital certificates, mobile device management solutions, and online identity management. Information Technology security is an ongoing process that requires constant vigilance. This project is ongoing.
220	7059903	Info. Technology	Office of the CFO	Network Infrastructure Improvement	3,060,715	3,071,071	10,356	3,060,715	2,420,062	640,653	651,009	N. Synnott	-	Ongoing	This is an ongoing project designed to implement the new technologies required to deliver expected levels of technology. Fibre deployments are expensive and it takes a number of years to build up a pool of funds. We coordinate the fibre build with Public Works fibre deployments to reduce the overall costs. We expect a number of sites to be added this coming year. Wifi deployments required for mobile access, camera and VoIP projects will require new network switching infrastructure. Increased server and storage infrastructure is required, to accommodate growth and VDI (Virtual desktops for mobility options). The data centre core is due for replacement this year. The nature of evolving technology requires this to be an ongoing project. Funding source variance is attributed to a recovery of expenses received but not budgeted.
221	7069900	Info. Technology	Office of the CFO	Electronic Storage/Archive/ Retention	590,000	590,000	-	590,000	428,916	161,084	161,084	N. Synnott	-	Ongoing	This is an ongoing project designed to implement new technologies required to secure and improve the delivery of the growing volumes of data. There hasn't been a delay in this project. Backup and archiving technologies are expensive and it takes a number of years to build up a pool of funds required to expend and then eventually replace older technologies. Unstructured file archiving technology is being deployed to extend the life of the backup system. New email archiving integrated with the new Exchange 2010 system is also scheduled. The nature of evolving technology and the replacement of the current backup and recovery system when it reaches end of life requires this to be an ongoing project.
222	7073020	Info. Technology	Office of the CFO	Tangible Capital Assets (TCA)	1,750,000	1,879,536	129,536	1,750,000	999,454	750,546	880,082	M. Osborne	-	2014	The status of the TCA project is as follows: 1. PSAB 3150 – complete 2. Hansen Sustainability (upgrade to web version and database change) – Completed as of September 2012 3. Facility work order management system (Facility 360) – Phases 1, 2 and 3 live and monitoring. 4. Parks work order management system – not started - waiting on Asset Planning Division; Solution selected working on DOA 5. Pollution Control work order management system – Determined they will upgrade Antereo at this point, will revisit in 2014 timing and need for change based on review of current asset data for AMP's to see what changes are required and what solution would be best. 6. Asset Management Forecasting – Selected an initial financial forecasting tool to address immediate need in 2013 for Mill grant. Will be looking at a more robust solution in 3 years once policies and procedures are defined and assets without CMMS solutions are in place (namely parks and potentially a change for water reclamation) Based on AM Governance project some activities not yet started may become part of the Asset Planning Division corporate work plan. Funding source variance is attributed to a recovery of internal staff time that was not budgeted. With the Asset Planning division put in place Q1 2013 efforts are starting up to launch many of these projects in 2013 and some into 2014 and 2015.
223	7074016	Info. Technology	Office of the CFO	Disaster Recovery	1,274,559	1,220,746	(53,813)	1,274,559	1,072,873	201,686	147,873	N. Synnott	-	Ongoing	This is an ongoing project designed to improve on Disaster Recovery capabilities. There hasn't been a delay in this project. Disaster recovery projects are expensive and it takes a number of years to build up a pool of funds. Now that improvements to the Corporate Data Centre are complete we are looking at a suitable off site location for data storage and eventual temporary computing facility in the event of a disaster. This is necessary to address changing technology needs. As we become more reliant on technology for day to day operations improved Disaster Recovery capability is necessary. Funding source variance is attributed to an outstanding contract holdback not yet released, as well as approved funding from the Capital Expenditure Reserve which will be transferred as funds become available.

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224	7074018	Info. Technology	Office of the CFO	PeopleSoft Upgrade & Direction	890,000	890,038	38	890,000	681,122	208,878	208,916	P. Evans	-	Ongoing	The upgrade of the system Financial Infrastructure(FMS) & People Tools application (2013), FMS Productivity Report Redesign (2012 phase III.), HRMS Application of Annual Tax Updates (2013 1st, 2nd, 3rd, 4th qtr.), GL Posting Review, EFT Implementation, Fleet Focus, Integration to Financials, Accidental Death benefit and Parking benefit updates, AP module re-write, and FMS Maintenance Bundles, have been approved as the key projects to be worked on for the PeopleSoft systems' 2013 work plan as per the corporate PeopleSoft Manager's group recommendation and approval by PeopleSoft Governance group. Support for the current version of the FMS System is coming to an end. In order to avoid increased support costs as a penalty for running on an unsupported version, upgrading FMS Infrastructure/People Tool and analysis of third party maintenance support for 2014 has been made top priority. Continuing forward, we will concentrate on post-upgrade application of bundles and other enhancements as additional funding is approved, and then the focus will be to transition to either upgrading the Financial System Software or pursue appropriate Third Party Maintenance for the existing version. The projects will continue as additional budget funding is approved. Funding source variance is attributed to a recovery of expenses received but not budgeted.
225	7075017	Info. Technology	Office of the CFO	Internet Redesign/Improvement/Access	1,650,000	1,650,000	-	1,650,000	667,454	982,546	982,546	A Caro	-	Ongoing	The sites have been launched with the new technology (SharePoint). The new site has the functionality from the previous site. In addition, the site now includes a new mobile-friendly site for the city's website. Testing of the Dashboard (intranet) from home and mobile-friendly version of Dashboard is in progress and will be launched shortly. Upcoming work includes workflows and online forms. A portion of the remaining funds will also be used to address items gathered in the Requirements phase that were not directly related to the "website" portion of the project. These items include workflows, online forms submissions and business intelligence reporting on key performance indicators. The remaining funds will be spent on required licenses and third-party tools and services that integrate with our platform (SharePoint) to allow for implementation of the above items.
226	7075021	Info. Technology	Office of the CFO	AMANDA Projects	900,000	900,000	-	900,000	304,563	595,437	595,437	P. Evans	-	Ongoing	Work on the following initiatives commenced in 2011 with estimated completion dates into 2013 and 2014 and will continue as additional funding is approved: - Development Folders, Phase 4 - Online Tax Inquiry Phase II Security and E-commerce Services - Amanda Over the Counter Fee - IT (Budget revenue - phase I of II complete) - Amanda Upgrade to ver. 6 Phase I of III / Amanda OREN Phase II - Amanda Risk Insurance Certificates - RFS/CSR EAI Interface clean up - By-Law Enforcement – Re-inspection Fees - By-Law Enforcement – Fences - By Law Enforcement – File and Zoning By-law Amendments - PW Utility Cuts - scheduled for end of 2013 go live - Building – Courtesy Inspections fees, - Building - Assignments to Inspectors(wards) - Building - Violation VI Folders Fees - Fire Inspection – Updating Fire Code These projects are now currently underway incrementally as per the Corporate Amanda 2013 work plan that was approved. Funding is available for these projects & plans to allocate funds are being prepared in order to support required major software & infrastructure upgrade estimated to span the next 3 years. Current support & project volumes with limited staffing resources is requiring appropriate prioritization & extended timelines in order to service the required goals.
227	7101007	Info. Technology	Office of the CFO	Video Communication	150,000	150,007	7	150,000	31,851	118,149	118,156	E. Larking	-	2015	The purpose of this project was for video display and improved access at locations that have employees without computer access and in meeting rooms where collaboration can significantly improve efficiency and service levels. Stand-Alone video displays for disseminating information to staff without computers is in place at Solid Waste, Crawford Yard, Parks Yard, Huron Lodge (2 units), Lou Romano Water Reclamation Plant and all Fire Stations. These are stand-alone systems for which area managers are responsible for the content. Additional sites will be added as required. As technology is changing so quickly it was a more prudent approach to get these stand-alone units in place first, saving the balance for more efficient and possibly centralized systems as this type of technology becomes optimized and costs are reduced. Funding source variance is attributed to a miscellaneous recovery of expenses for temporary financing received not budgeted.
228	7112007	Info. Technology	Office of the CFO	Payroll Business Process Review	418,500	418,500	-	418,500	187,352	231,148	231,148	M. Caplan	-	2013	To review, measure and assess the current business processes/systems surrounding payroll/HR administration and then recommend a future state roadmap that streamlines payroll processing. Consulting group is on site, expect to have a report delivered to Administration in May 2013, which will be followed by administrative analysis and a report to Council.



Capital Variance Report

As at March 31, 2013



Office of the City Solicitor

**Appendix A: Capital Variance Report - As at March 31, 2013**

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229	7005542	Legal Services	Office of City Solicitor	Springarden ANSI Expropriation	6,325,000	12,827,575	6,502,575	6,325,000	12,109,506	(5,784,506)	718,069	M. Stamp	-	Ongoing	The Divisional Court has upheld our appeal of the OMB decision and the matter of value will go back to the OMB with specific parameters on how the land value should be looked at. Timing on the return to OMB has not been determined. Until the next OMB decision on value is available, the final cost of this project cannot be determined. The amount of additional monies owing (if any) will be dependent on the court decision unless that decision is appealed to a higher court. Funding source variance is attributed to government grants received and interest income earned in prior years (pre 2004) but not budgeted.
230	7093002	Legal Services	Office of City Solicitor	Windsor-Essex Parkway Land Disposal	-	113,556	113,556	-	375,367	(375,367)	(261,811)	G. Wilkki	-	2014	The costs of this project are fully recoverable from the MTO. These costs relate to legal and related expenditures required to facilitate expropriation by the MTO of land related to the Windsor-Essex Parkway. The expropriation process will take another year to complete. Land sales resulted in revenues of approx. \$12 million for the City. Life-to-date variance is due to costs incurred but not yet recovered from the MTO. Funding source variance is attributed to revenues received from MTO to offset costs incurred which was not budgeted.
231	7101013	Legal Services	Office of City Solicitor	Legal Docketing and Billing Software	5,000	5,000	-	5,000	3,152	1,848	1,848	G. Wilkki	-	2013 to early 2014	The software has been purchased. The remaining funds will be used for additional licenses to be purchased for Legal and/or the Provincial Offenses Division.
232	7101019	Legal Services	Office of City Solicitor	Leasing Software Acquisition	15,000	15,000	-	15,000	9,130	5,870	5,870	M. Stamp/T. Sabelli	-	Early 2014	Implementation of software started in August of 2011. The remaining surplus will be used for software corrections and enhancements that are deemed necessary during the first years of operation.
233	798125M	Legal Services	Office of City Solicitor	98 Norwich Block	48,050,000	44,579,386	(3,470,614)	48,050,000	45,640,958	2,409,042	(1,061,572)	G. Wilkki	-	Subject to expropriation settlements	Funding for this project has been approved in principle as part of the 2014 Capital Budget. Final variance for the project cannot be quantified until all claims are resolved. Although expected to be on budget, it is difficult to project the final variance with certainty. Funding source variance is attributed to interest earned from prior years (pre 2004) but not budgeted and lower than anticipated debenture funding than was budgeted.
234	7982020	Legal Services	Office of City Solicitor	Brighton Beach Hardship	4,750,000	24,924,001	20,174,001	4,750,000	24,923,975	(20,173,975)	26	M. Stamp	-	TBD	The land has been sold to the federal government as the location for the plaza for the future border crossing. Additional transactions are pending related to the sale of the land. The City has received all funds, but there are properties still to be transferred to the federal government (subject to the completion/fulfillment of conditions by the federal government). It is still expected that those closings will occur and there will be costs associated with them. However, those costs and the time of completion are not known at this time. Funding source variance is attributed to prior year's budget approvals not reflected in PeopleSoft Financials budget system.
235	7995537	Legal Services	Office of City Solicitor	99 CP Railway Cut	50,000	1,631,154	1,581,154	50,000	1,633,358	(1,583,358)	(2,204)	G. Wilkki	-	Ongoing	Riverfront lands forming part of the former rail access to the rail ferry docks at the foot of Caron Avenue were expropriated from Shergar in 1997, which refused to accept the City's Sec. 25 offer of \$750,000. Shergar sued the City and lost and now owes costs of \$600,000 plus further interest to the City. Costs were also paid by CP Rail to the City in 2007, becoming an unbudgeted funding source for this project. CP Rail has now advised that it intends to proceed with an Ontario Municipal Board hearing to determine the compensation owed to it for the land. The current deficit is a result of internal financing costs and ongoing legal expenses. Funding source variance is attributed to revenue received but not budgeted as project budget was not established based on the outcome of any litigation matters.
236	7011022	Planning	Office of City Solicitor	City Centre Community Development Planning	2,423,000	2,499,920	76,920	2,423,000	1,951,498	471,502	548,422	N. Robertson	-	2013	This project has been delayed by staff vacancies and to allow for some important decisions (and announcements) on some key initiatives in the downtown core, namely the construction of the Family Aquatic Centre and the post-secondary campus development. The project should remain open and will be used to develop a comprehensive downtown study. The work commenced in Q1 of 2013 to implement Council's March 7, 2011 motion (M70-2011) that expands on the previous Council CR's and directs the Planning Department to report back to Council as to the process to harmonize the two community improvement plans (City Centre West and Glengarry-Marentette) including expansion of the City Centre Planning District; and the creation of incentives geared to specific design guideline standards for the upgrade of both residential and commercial properties. This project will conduct the study in accordance with the Terms of Reference that will be presented to Council in response to M70-2011. Additionally, the project will review the current regulatory regime in the city centre, including examining the feasibility of a Development Permit System pilot project, with the aim of updating the regulatory rules and streamlining the development approval process. Funding source variance is attributed to interest earned in prior years (pre 2004) which was not budgeted and monies approved and transferred from other capital projects that was not budgeted.

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237	7041913	Planning	Office of City Solicitor	Little River Acres CIP Implementation	813,306	813,306	-	813,306	393,506	419,800	419,800	N. Robertson	-	Ongoing	This project was intentionally delayed until such time that enough money had accumulated to implement the capital improvements, as identified in Recommendation 6 of the Little River Acres Community Improvement Plan (CIP) adopted by CR232/2005, and to implement Phases 1 through 4 of the Little River Acres Park Redevelopment Plan per CR 456/2007. The redevelopment of Little River Acres Park began in 2012 and is being co-ordinated by the Parks Department. The redevelopment of the park is expected to continue into the 2013 construction season. Additional money is necessary to provide ongoing assistance per the CIP approved financial incentive programs.
238	7044002	Planning	Office of City Solicitor	Sandwich Town BIA Lampstandards	400,000	411,751	11,751	400,000	356,180	43,820	55,571	N. Robertson	-	2013	BIA priority capital project identified in 2003 to replace 20-year-old decorative lighting system. Streetlights are currently being procured and installation to be complete by the Summer of 2013. Remaining balance of funds will be used for the other pre-approved upgrades to the BIA. Funding source variance is attributed to miscellaneous general revenue received but not budgeted.
239	7045003	Planning	Office of City Solicitor	Urban Design Studies	300,000	300,000	-	300,000	112,450	187,550	187,550	N. Robertson	-	Ongoing	The funds are currently allocated to be used to complete the Site Plan Review Manual project and the production of Riverside Drive Vista Improvement Streetscape Guidelines per CR364/2009, both of which will be completed by the end of Q2 of 2013. The City's updated Official Plan and the Site Plan Review Manual establish the framework for the completion of more detailed design guidelines and studies that will assist in the review and streamlining of the planning and site plan review process. The need for design guidelines (i.e. a measuring stick for evaluating the design of development proposals) has been identified by customers (i.e. developers and agents), the public and Councillors on numerous occasions. Work on these additional studies will commence in Q2 of 2013 once the Site Plan Review Manual is finalized.
240	7059002	Planning	Office of City Solicitor	Civic Image Features - Walker Rd.	300,000	300,000	-	300,000	24,623	275,377	275,377	N. Robertson	1,877	2013	This project was initiated in the 2005 budget to fund landscaping and signage "gateway" elements at the Walker-Provincial Rd. intersection but put on hold until sufficient funds were made available for the Walker Rd./Legacy Park to Highway 401 road reconstruction project, so both projects could proceed together. The road reconstruction project was completed in March 2011. The signage "gateway" elements have been referred to Administration to provide options that come within budget (M8-2011). Administration is examining and costing options consistent with M8-2011. A report presenting Council with options for spending the money (consistent with M8-2011) will be tabled in 2013.
241	7062005	Planning	Office of City Solicitor	Community Strategic Plan	217,114	217,114	-	217,114	145,227	71,887	71,887	T. Hunt/ M. Cooke	-	Ongoing	The Community Strategic Plan (CSP) serves as the umbrella document under which all other municipal plans are gathered and to which all other plans refer. It also serves as the document that drives municipal business in terms of priority setting and decision making at all levels. In January 2012, City Council received the first annual report on the CSP. This funding will be used to conduct research, collect data and produce future annual reports as well as a longer term 3 - 5 year report.
242	7069002	Planning	Office of City Solicitor	BIA Assistance Program	1,005,250	1,005,250	-	1,005,250	806,253	198,997	198,997	M. Cooke	-	Ongoing	This project funds the City's contribution in cost sharing initiatives proposed by any of the 9 BIAs. Funds will be expended according to policies adopted by Council on March 30, 2009 (CR107/2009). Council allocations made in 2007 to this project are placeholders for advance budget planning premised on the BIA's link to local economic development. Two BIA's are actively meeting with representative of the Planning Department to develop BIA proposals that involve access to funding through this program.
243	7069003	Planning	Office of City Solicitor	Brownfields Strategy /Remediation	1,363,000	1,359,003	(3,997)	1,363,000	162,539	1,200,461	1,196,464	M. Cooke	-	Ongoing	In April 2010, Council adopted a Brownfield Redevelopment Strategy and a city-wide Brownfield Redevelopment Community Improvement Plan (CIP). The Strategy documents the rationale for Brownfield redevelopment and provides details of the incentive programs and marketing strategy. The primary purpose of the CIP is to allow the municipality to provide a range of financial incentives for Brownfield redevelopment. Much of the current budget surplus is designated for future incentives to property owners/developers. One approval was processed in 2012. Three potential applications are currently being reviewed. Funding source variance is due to anticipated recovery of expenses not yet received.
244	7071165	Planning	Office of City Solicitor	City of Windsor Official Plan	400,000	400,000	-	400,000	280,869	119,131	119,131	M. Cooke	-	2013	The existing funds identified in this Official Plan project are spoken for through outstanding invoices for contract work that will likely exhaust the complete amount allocated once the billings/invoicing and work is complete (estimated to be in 2013 subject to any OMB appeals).

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
245	7071166	Planning	Office of City Solicitor	The Sandwich South Master Plan	135,000	135,000	-	135,000	89,687	45,313	45,313	M. Cooke	-	2013	In July 2010, City Council authorized the inclusion of a Secondary Plan for Sandwich South into the Environmental Assessment process for Lauzon Road, County Road 42 and a future east/west arterial road north of Highway 401. The balance will be used in 2013 to allow for implementation measures of the plan to be prepared, specifically, zoning by-law amendments and Official Plan changes related to the completion of the Airport master plan.
246	7076176	Planning	Office of City Solicitor	Sandwich Community Development Plan	785,000	785,000	-	785,000	111,097	673,903	673,903	N. Robertson	-	Ongoing	This project was delayed while the appeal to the OMB and Courts was being dealt with. The conclusion of the legal proceedings in the Fall of 2012 resulted in the Sandwich Towne CIP and Heritage Conservation District Plan being finalized and approved. This project should remain open for the ongoing activities recommended in Old Sandwich Towne Community Improvement Plan (CIP) and Heritage Conservation District (HCD) adopted by CR12/2009, including as financial incentive programs and other capital investments, design guidelines, studies recommended in the CIP and HCD. There have been numerous inquiries about the financial incentive programs and it is anticipated that applications will begin coming in starting in 2013.
247	7085005	Planning	Office of City Solicitor	City Centre West Incentive Program	200,000	200,000	-	200,000	15,000	185,000	185,000	N. Robertson	-	Ongoing	Spending of money in this budget is dependent on the market reacting to (and applying for) the financial incentive programs for development occurring in the City Centre West CIP project area. The delay in spending has been a result of the market waiting for the outcome/decision of the majority of the City owned property (now the site of the Family Aquatic Centre). The budget is to cover the municipal portion of costs incurred (and provision for incentives) in the City Centre West Development Feasibility Study Incentive Program and the City Centre West Commercial Façade Improvement Program Study as authorized in CR224/2006. It is anticipated that demand for these Council approved financial incentive programs will increase as the economy improves and with the construction of the Family Aquatic Centre prompting surrounding property owners to redevelop/invest in their properties.
248	7086006	Planning	Office of City Solicitor	Heritage Planning	290,000	290,000	-	290,000	85,937	204,063	204,063	M. Cooke	-	Ongoing	In July 2010, City Council directed the City Planner to begin the study needed to designate the Walkerville Heritage Area as a "Heritage Conservation District Plan". Internal and external meetings have taken place and a public consultation session recently occurred. A Plan for the area is currently in progress with expenditures for this project to commence in 2012.
249	7092002	Planning	Office of City Solicitor	Comprehensive Zoning By-law	100,000	100,000	-	100,000	63,874	36,126	36,126	D. Wilson	-	2013	The comprehensive review of Zoning By-law 8600 will commence upon completion of the next phase of the Official Plan review (late 2012 or early 2013). A consultant will be retained for this project and work is expected to be completed in 2013.
250	7121014	Planning	Office of City Solicitor	Development Permit System	75,000	75,000	-	75,000	-	75,000	75,000	D. Wilson	-	2013	The project's objective is to streamline the processing of applications in the Development Division. Benefits will include improvements in efficiency and enhanced customer service.
251	7131008	Planning	Office of City Solicitor	Community Energy Sustainability Model	70,000	70,000	-	70,000	-	70,000	70,000	M. Cooke	-	2014	This project will implement the Healthy Community mandate of the Environmental Master Plan and Official Plan. Planning Department staff will draft guidelines and an incentive program to encourage developers, businesses and residents to follow best practices in energy efficiency and sustainability. City Planning staff will lead the construction of the model along with the development of a public outreach and education program.
252	7051020	Building and Development	Office of City Solicitor	4th Floor Renovation/ Equipment	150,000	150,000	-	150,000	143,225	6,775	6,775	L. Doyle	-	Q2 2013	The project continues to be phased in based on the 2010 corporate realignment of By-law Compliance & Enforcement to 350 City Hall, 4th floor. Additional work is needed to address air flow and cooling issues.
253	7029030	Fire and Rescue	Office of City Solicitor	Emergency Preparedness Plan	75,000	75,000	-	75,000	49,510	25,490	25,490	B. Montone	-	Ongoing	Funding is in place for the ongoing maintenance and updating of the corporate emergency preparedness plan and for the Emergency Operation Centre (EOC), including exercises, public awareness activities and WebEOC costs.
254	7032090	Fire and Rescue	Office of City Solicitor	Training Facility Location	255,000	255,000	-	255,000	122,117	132,883	132,883	B. McLaughlin/S. Laforet	-	Ongoing	The Fire Department is in the process of updating the existing fire facilities and is seeking other partnerships for fire training.
255	7074071	Fire and Rescue	Office of City Solicitor	Fire Apparatus Hoist Repair/Maintenance	203,500	203,500	-	203,500	3,493	200,007	200,007	B. McLaughlin	-	2013	Funding is in place for the replacement of the dual post hoist. The original funding has been reduced by \$126,500 (from \$330,000) due to lower than anticipated replacement costs for the hoist and maintenance costs funded via the operating budget. Quotes have been received and the purchase will be completed in 2013.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
256	7101014	Fire and Rescue	Office of City Solicitor	2010 Fire Truck Replacement	3,297,545	3,297,555	10	3,297,545	2,982,306	315,239	315,249	R. Zanettin	-	2014	The two rear mount pumper/rescue trucks (#4003 & 4004 replacements) were delivered in March 2013. A PO has been issued for the 2 aerial trucks (#4000 & 4016 replacements) and construction has started. Estimated delivery date is early 2014. Current expense variance is due to unspent funds for equipment for the trucks, which will be ordered throughout 2013 into early 2014. Funding source variance is attributed to recoveries of financing costs initially charged to the project prior to the transfer of approved funding from reserves.
257	7111025	Fire and Rescue	Office of City Solicitor	2011 Fire Truck Replacement	2,410,684	2,410,684	-	2,410,684	1,979,331	431,353	431,353	R. Zanettin	-	2014	A PO has been issued for the 2 aerial trucks (#4002 & 4015 replacements) and construction has started. Estimated delivery date is early 2014. The specifications for the commercial stake truck (#4019 replacement) are complete and an RFP will be issued in the 2nd quarter.
258	7121011	Fire and Rescue	Office of City Solicitor	2012 Fire Truck Replacement	2,010,316	200	(2,010,116)	2,010,316	122	2,010,194	78	S. Laforet	-	2014	Currently in the process of developing specifications for the trucks. Delivery is expected in 2014. Funding source variance is attributed to the approved transfer of funds from reserves not yet done until the equipment is purchased.
259	7121012	Fire and Rescue	Office of City Solicitor	Breathing Apparatus Cylinders/Packs	600,000	600,000	-	600,000	-	600,000	600,000	S. Laforet	-	2013	Currently, Fire is compiling data and working with Purchasing. As a result of a National Fire Protection Association (NFPA) standard change, specifications have changed and a report to Council is being prepared. Expected delivery is October 2013.
260	7121013	Fire and Rescue	Office of City Solicitor	Heavy Hydraulics Replacement	110,000	110,000	-	110,000	-	110,000	110,000	S. Laforet	-	2013	Fire has completed the equipment evaluation and is working with Purchasing to finalize the RFP.
261	7129010	Fire and Rescue	Office of City Solicitor	Signage for Fire Halls	25,000	25,000	-	25,000	-	25,000	25,000	S. Laforet/B. Montone	-	2018	The department is speaking with local service providers and obtaining quotes. The first sign is expected to be in place at Fire Hall #6 by the end of 2013, with signs for the other facilities planned as funding becomes available.
262	7131006	Fire and Rescue	Office of City Solicitor	2013 Crisis System Upgrade	40,000	40,000	-	40,000	-	40,000	40,000	E. Bondy	-	2013	System upgrade is expected to be completed in 2013.
263	7131007	Fire and Rescue	Office of City Solicitor	2013 Fire Truck Replacement	75,000	37,500	(37,500)	75,000	27,968	47,032	9,532	R. Zanettin	-	2013	The vehicle was purchased (#1804 replacement) and submitted for partial Joint Emergency Preparedness Program (JEPP) reimbursement. Funding source variance is due to anticipated recovery of expenses not yet received.

Capital Variance Report

As at March 31, 2013



Community Development and Health

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
264	7042039	Huron Lodge	Community Development and Health	Huron Lodge Annual Capital Requirements	538,377	618,377	80,000	538,377	322,312	216,065	296,065	L. Lombardo	-	Ongoing	These funds are used, when required, to either purchase new equipment, replace existing equipment or make repairs, necessary for the ongoing and safe operation of Huron Lodge. These purchases/replacements provide a comfortable, safe and secure environment for residents, staff and visitors alike. Funding source variance is attributed to a recovery of expenses received but not budgeted.
265	7111034	Huron Lodge	Community Development and Health	Huron Lodge Landscaping	158,032	158,242	210	158,032	145,781	12,251	12,461	N. Musson	-	Fall 2013	This project was funded from the dedicated Huron Lodge Resident reserve fund. The project is expected to be closed by the Fall of 2013 and within budget estimates. Construction is completed, however, the contractor is required to replace any plants which may have died. This is expected to take place in the Spring of 2013 and the project shall remain open until the landscaping has been completed to a satisfactory state. Funding source variance is attributed to a recovery of expenses for temporary financing costs that were charged to the project until such time as approved funding was available.
266	7025553	Leisure & Recreation Services	Community Development and Health	Recreational Facility Improvements	836,000	861,777	25,777	836,000	698,700	137,300	163,077	J. Wilson/M. Clement/D. Thachuk	-	2013	Balance of funding is for window replacements at the John Richardson Library. A consultant has been retained for the installation of windows. The project has been deferred due to other priorities and should be completed by late 2013 or early 2014. Funding source variance is attributed to donations and miscellaneous revenue received but not budgeted.
267	7061146	Leisure & Recreation Services	Community Development and Health	Lakeview Park Marina Upgrades	260,000	260,000	-	260,000	100,835	159,165	159,165	M. Clement	-	Ongoing	This project is for ongoing capital repairs at Lakeview Park Marina. A report will be going before Council regarding the work required at Lakeview Park Marina and the capital funds required.
268	7069034	Leisure & Recreation Services	Community Development and Health	Municipal Pool Refurbishments	3,351,747	3,352,547	800	3,351,747	2,508,164	843,583	844,383	J. Wilson/C. Smith	-	Ongoing	Ongoing repairs are being carried out at Riverside Centennial Pool, Remington Booster Pool, Central Pool, Mic Mac Pool, Lanspeary Pool, Atkinson Pool and Gino Marcus Community Centre. Funding source variance is attributed to a recovery of expenses received but not budgeted.
269	7069035	Leisure & Recreation Services	Community Development and Health	Recreation Facility Refurbishments	605,000	669,274	64,274	605,000	416,604	188,396	252,670	J. Wilson/C. Smith	-	Ongoing	Ongoing required repairs are being completed while working around programming season. Funding source variance is attributed to a recovery of expenses received but not budgeted.
270	7111005	Leisure & Recreation Services	Community Development and Health	Family Aquatic Complex	77,622,300	19,260,867	(58,361,433)	77,622,300	44,781,797	32,840,503	(25,520,930)	D. Sadler/J. Baker	-	2013	On Dec. 15, 2011 Council approved a project budget of \$77,622,300 to build an Aquatic Facility with a 71 metre pool and family water park. This project is projected to be completed by December 2013. No variance is projected for this project. Funding source variance is attributed to approved funding from the Debt Reduction Plan that has not been transferred yet until the years 2014/2015 and an outstanding contract holdback not yet released.
271	7129008	Leisure & Recreation Services	Community Development and Health	Odette Estate Bequest	250,000	300,000	50,000	250,000	1,000	249,000	299,000	M. Clement	-	2018	Spending is to commence in the Summer of 2013. Council has committed to this project for 5 years and there is no projected variance. Funding source variance is attributed to funds received from the Odette's which was not initially budgeted. A budget adjustment has just been prepared for Odette's contribution to reflect the budget on a gross basis.
272	7064900	Arenas & Concessions	Community Development and Health	WFCU Centre	69,588,080	71,756,443	2,168,363	69,588,080	72,383,680	(2,795,600)	(627,237)	J. Wilson	2,285,000	2018	The final variance for this project is expected to be a surplus of approx. \$2.3 million. The project construction is complete and the full \$64.9 million in City funding along with the \$4m provincial grant has been deposited into the project. The current temporary deficit balance in the project is a result of additional budgeted recoveries not yet realized, hence the funding source variance. It is anticipated that the net proceeds from the sale of redundant properties (as identified as part of the initial WFCU Centre business plan) would be realized as these properties are sold. As well, some of the naming rights' revenues will still continue to be realized. Efforts are ongoing to identify new sponsorships to offset the reduction in sponsorship revenues in future years. A comprehensive audit was conducted by KPMG and reported to Council.
273	7069036	Arenas & Concessions	Community Development and Health	Municipal Arena Refurbishments	1,190,000	1,146,438	(43,562)	1,190,000	826,820	363,180	319,618	J. Wilson/D. Sweet	-	Ongoing	Currently continuing with required arena capital repairs. Funding source variance is attributed to donations to come from Lowes/Hockey Canada that have not been received to date, and interest earned in prior years (pre 2004) but not budgeted.
274	7075065	Cultural Services	Community Development and Health	Willistead Restoration Improvements	230,000	230,000	-	230,000	69,037	160,963	160,963	D. Thachuk	-	Ongoing	This project is set aside for any restoration projects associated with Willistead Manor. This project is ongoing. No variance is projected.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance		EXPLANATION		
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
275	7081012	Cultural Services	Community Development and Health	Museum Feasibility/Location Study	110,000	110,000	-	110,000	97,852	12,148	12,148	C. Masterson	-	2013	There is no anticipated variance for the Museum Feasibility capital project. Current surplus funds will be required for additional meetings with consultants. The project is expected to be completed by late 2013.
276	7081013	Cultural Services	Community Development and Health	Miscellaneous Cultural Project	15,000	15,000	-	15,000	111	14,889	14,889	C. Masterson	-	2013	Anticipated completion of the project will be the 4th quarter of 2013, as per the Municipal Cultural Master Plan (MCMP).
277	7111812	Cultural Services	Community Development and Health	War of 1812	150,000	150,000	-	150,000	64,962	85,038	85,038	C. Masterson	-	2014	3-year commitment by the City of Windsor in support of the War of 1812 Anniversary.



Capital Variance Report

As at March 31, 2013



Agencies and Boards

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
278	7026115	Police Services	Agencies and Boards	2002 WPS Preada Management System	75,000	75,000	-	75,000	75,536	(536)	(536)	G. Dunmore	(537)	CLOSED	The MRE, Praeda and Crown Brief projects are now all inter-related and dependent upon one another. The Police Service is prepared for and committed to the completion of this project, but our progress remains contingent upon the progress of our partner agency - The Crown Attorney and the Ministry of the Attorney General (MAG) - and their readiness to move forward. Since the last update, MAG has finally settled on a data transportation layer that will allow the Police Services across the province to securely transfer files to the Ministry. This was a major stumbling block. WPS will now add storage capacity to the network in order to accommodate the anticipated increase in file attachments such as multimedia and scanned images that will be required to meet the data transfer requirements. The timeline for this project has become tied to the related projects 7031186 and 7071077. In accordance with the anticipated schedule of updates by the MAG, these inter-related projects should be completed by the Summer of 2013. Net funds left to expend for these initiatives is \$17,739. Administration is recommending balancing and closing this project from its original funding source (i.e. PYG reserve) since no further activity will be charged to this project.
279	7031186	Police Services	Agencies and Boards	Mobile Report Entry (MRE) System	174,331	174,331	-	174,331	158,056	16,275	16,275	G. Dunmore	-	Summer 2013	This project is inter-related and dependent on 7026115 - 2002 WPS Preada Management System and Crown Brief 7071077. See comments for project ID 7026115.
280	7031188	Police Services	Agencies and Boards	Electronic Backup Data Facility	50,000	50,378	378	50,000	35,134	14,866	15,244	D. Heimann	-	Summer 2013	We are moving forward with this in conjunction with our CAD/RMS server replacements this year. Quotations and specifications have been received and are being reviewed. This project is expected to be completed by the Summer of 2013. Funding source variance is attributed to interest earned in prior years (pre 2004) but not budgeted.
281	7061930	Police Services	Agencies and Boards	East End Police Station Relocation	2,085,058	2,099,150	14,092	2,085,058	1,758,029	327,029	341,121	B. Horrobin	-	Dec. 2013	This project is now proceeding with Phase I in 2013 - the transfer and mobilization of the Police Reporting Centre operation on the City owned property located at 5245 County Road 42. Design work will commence in June, with construction to follow by late Summer and occupancy expected by the end of the year. The project is moving forward based on the most recent capital budget approval that has recently been finalized (reported to Council May 6th). Funding source variance is attributed to proceeds received from the disposal of land which was higher than what was originally budgeted.
282	7062009	Police Services	Agencies and Boards	Police Electronic Ticketing	324,000	324,000	-	324,000	293,145	30,855	30,855	D. Heimann	-	Summer 2013	The majority of printers have been installed and the project is being monitored. There are concerns regarding its use for Motorcycles. Potential solutions for the Police Motorcycles are still being examined with an anticipated completion date of the Summer of 2013.
283	7071076	Police Services	Agencies and Boards	Emergency Notification System	78,000	78,000	-	78,000	58,041	19,959	19,959	L. Powers	-	Summer 2013	The remaining funds are being used for the upgrade of the CVDS voicelogger for the Emergency 911. Purchase order is being issued soon.
284	7071077	Police Services	Agencies and Boards	Electronic Crown Brief Production Implementation	108,000	108,000	-	108,000	106,000	2,000	2,000	G. Dunmore	-	Summer 2013	This project is inter-related and dependent on 7026115 - 2002 WPS Preada Management System and MRE 7031186. See comments for project ID 7026115.
285	7091014	Police Services	Agencies and Boards	Police Fleet Replacement/ Refurbishment	5,800,000	6,798,757	998,757	5,800,000	5,683,705	116,295	1,115,052	B. Horrobin	-	Ongoing	Annual transfer to Police Fleet Reserve Fund #183 of \$1.2m from the operating budget for purchase of fleet vehicles as required. This is a net flow through of the annual transfer, vehicle purchases and proceeds of sales. Funding source variance is attributed to the proceeds from the sale of auctioned vehicles not budgeted as project budget was established on net city cost basis instead of gross.
286	7072900	Roseland Golf & Curling	Agencies and Boards	Roseland HVAC Systems Upgrade	900,000	781,451	(118,549)	900,000	830,600	69,400	(49,149)	M. Masonovich	-	2014	New HVAC system installed and the project came in under budget. Work is now complete. Roseland's year-end surplus will be transferred to this project rather than to F144 - Roseland Reserve, until HVAC system is paid in full, as per CR257/2007, hence the basis for the funding source variance.
287	7085901	Roseland Golf & Curling	Agencies and Boards	Roseland Maintenance Building	700,000	-	(700,000)	700,000	649,764	50,236	(649,764)	M. Masonovich	-	2016	Project came in under budget and is now complete. Funding source variance is attributed to a recovery from Roseland's year-end surplus for the next several years (as per CR282/2008) once the new HVAC Systems Upgrade project (per above) is completely funded.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance	EXPLANATION			
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288	7045018	Transit Windsor	Agencies and Boards	Transit Windsor Customer Service Requirements	420,000	490,271	70,271	420,000	427,201	(7,201)	63,070	P. Delmore	-	Ongoing	The annual review of bus shelters and customer amenities is ongoing. Once the bus shelter RFP is closed, a report will be brought to the Transit Windsor Board of Directors for approval of the awarding of the contract. Replacement of transit bus stops signs will be included through this account as well to incorporate accessibility and new upcoming technology. Revenues and expenditures exceeded budget estimates on the project, as Transit Windsor received funding for a Threat Risk Assessment, Security and Response/Recovery Plan from Transport Canada under the Transit-Secure Contribution Program, hence the expenditures and funding source variance.
289	7045080	Transit Windsor	Agencies and Boards	Transit Windsor Electronic Farebox Equipment	3,050,000	1,345,000	(1,705,000)	3,050,000	1,331,510	1,718,490	13,490	T. Houad	-	Jun. 2013	Transit Windsor has been working with Fare Logistics, the vendor selected to supply and install the farebox system. The new fareboxes have been installed. Milestone payments are currently being made to Fare Logistics. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
290	7071189	Transit Windsor	Agencies and Boards	Transit Windsor Master Plan - Software Application	80,000	80,000	-	80,000	-	80,000	80,000	T. Houad	-	Jun. 2013	The first phase of the software is being developed to support the new farebox system. This project is projected to be complete when the new farebox system is completed.
291	7075189	Transit Windsor	Agencies and Boards	Transit Windsor Master Plan - Customer Service	915,000	915,000	-	915,000	445,000	470,000	470,000	T. Houad	-	Ongoing	Customer Service improvements are scheduled as part of the TMP (Transit Master Plan) in conjunction with the new farebox system implementation. The implementation of the TMP with respect to increased bus shelters is being developed for implementation with the review of service requirements.
292	7109002	Transit Windsor	Agencies and Boards	2010 Transit Windsor Fleet Replacements/ Refurbishments	4,530,500	4,536,577	6,077	4,530,500	4,195,337	335,163	341,240	T. Houad	-	Dec. 2013	The purchase of six-40 foot transit buses was approved by the Transit Windsor Board of Directors on July 28, 2010. The contract was awarded to New Flyer Industries as per the response to proposal #65-10. Delivery of the buses is now complete. Additional expenses are still outstanding and must be charged to this project for spare parts. A requisition has been issued for the order of spare parts and charges will be made soon for these expenditures. As per the approved 2010 capital budget, this project was to be funded from multiple funding sources. The funding under the Ontario Bus Replacement Program (OBRP) had been maintained at 1/3 funding for the replacement of buses and was the best estimate at the time the budget request came forward. The Ministry announced the actual funding in March 2010 after the budget was approved and the amount was slightly below projections. As per M273-2012, Council directed Administration to reallocate capital project balances to/from the Pay-As-You-Go capital reserve. Funding source variance is attributed to recovery of expenses received but not budgeted.
293	7111029	Transit Windsor	Agencies and Boards	2011 Transit Windsor Fleet Replacements/ Refurbishments	3,859,554	3,667,486	(192,068)	3,859,554	3,667,446	192,108	40	T. Houad	-	Dec. 2013	The 2011 bus purchase was added to the contract that was awarded to New Flyer Industries as per the response to proposal #65-10 for the 2010 bus purchase. Delivery of the 2010 and 2011 bus order are now complete. Additional expenses are still outstanding and must be charged to this project for spare parts. A requisition has been issued for the order of spare parts and charges will be made soon for these expenditures. Funding source variance is attributed to approved provincial gas tax funds which are legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred, as well as recovery of expenses received but not budgeted.
294	7121003	Transit Windsor	Agencies and Boards	2012 TW Fleet Replacement/ Refurbishments	3,860,500	500,000	(3,360,500)	3,860,500	2,280,000	1,580,500	(1,780,000)	T. Houad	-	2013	Funding for this project includes a provision to purchase new buses which will allow Transit Windsor to continue with its replacement program for its vehicles. This also funds the Transit Windsor support vehicles which have become increasingly more expensive to maintain due to the age of the fleet. A purchase order has been issued for four new buses. The BYD electric bus initiative continues to progress. Certification of the pilot buses (i.e. obtaining CMVSS) is still pending. Earmarked for the pilot project is \$1.5 million dollars which included the buses, parts, and any infrastructure requirements. Funding source variance is attributed to approved federal gas tax funds which are federally legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
295	7121004	Transit Windsor	Agencies and Boards	Kronos Software Upgrade	45,000	45,000	-	45,000	-	45,000	45,000	T. Houad	-	2013	Transit Windsor is currently developing the scope of work for this project.

**Appendix A: Capital Variance Report - As at March 31, 2013**

Item #	DESCRIPTION				FUNDING			EXPENSES			Life-To-Date Variance		EXPLANATION		
	Project ID	Project Type	Service Area	Project Name	Budget Life-To-Date	Actual Life-To-Date	Funding Sources Variance	Budget Life-To-Date	Actual Life-To-Date	Expense Variance	Current Surplus/ (Deficit)	Project Lead	Projected Final Variance Surplus/ (Deficit)	Estimated Completion Date	Project Lead Comments along with Finance Review
296	7131003	Transit Windsor	Agencies and Boards	2013 TW Fleet Replacements/ Refurbishments	350,000	-	(350,000)	350,000	-	350,000	-	T. Houad	-	Dec. 2013	Expenditures will be incurred in this project as refurbishment charges are incurred. This project is projected to be complete by 2013 year end. Funding source variance is attributed to approved provincial gas tax funds which are legislated to reside in a reserve that has not been fully transferred until the expenditures are incurred.
297	7135000	Transit Windsor	Agencies and Boards	TW Fleet Structural Repairs	150,000	150,000	-	150,000	-	150,000	150,000	T. Houad	-	Dec. 2013	Expenditures will be incurred in this project as repair charges are incurred. This project is projected to be complete by 2013 year end.
298	7051024	Windsor Airport	Agencies and Boards	Airport Zoning Study	190,000	190,000	-	190,000	33,862	156,138	156,138	T. Pocock	-	Dec. 2013	Project is underway.
299	7059011	Windsor Airport	Agencies and Boards	Windsor Airport Service Improvements	3,649,636	3,916,276	266,640	3,649,636	3,888,273	(238,637)	28,003	T. Pocock	-	2013	This project is made up of multiple projects. It is expected this project will be completed in 2013. Funding source variance is attributed to a federal grant received but not budgeted as project budget was established on a net city cost basis instead of gross.
300	7101024	Windsor Airport	Agencies and Boards	MRO Facility - Economic Development	22,041,945	22,084,424	42,479	22,041,945	21,426,275	615,670	658,149	T. Graziano	-	2013	The warranty is complete as of April 16, 2013. Minor landscape deficiencies are expected to be completed in the Spring. The balance of the project funds have been committed to items that were not anticipated but are functional needs. The project will be completed within budget. Funding source variance is due to a recovery of temporary financing costs charged to the project which was not budgeted.
301	7111009	Windsor Airport	Agencies and Boards	Windsor Airport Improvements	1,580,000	1,580,000	-	1,580,000	571,181	1,008,819	1,008,819	T. Pocock	-	2013	This project is made up of multiple projects. It is expected this project will be completed in 2013.
302	7111027	Windsor Airport	Agencies and Boards	Airline Terminal Improvements	350,000	350,000	-	350,000	264,835	85,165	85,165	T. Pocock	-	2013	This project is underway. It is expected this project will be completed in 2013.
					<b>1,102,699,171</b>	<b>944,838,284</b>	<b>(157,860,887)</b>	<b>1,102,699,171</b>	<b>867,288,140</b>	<b>235,411,031</b>	<b>77,550,144</b>		<b>4,490,339</b>		

Projections	No. of Projects	Projected Amount
Surplus	14	\$ 4,876,178
Deficit	9	(385,839)
On budget	279	-
<b>TOTAL</b>	<b>302</b>	<b>\$ 4,490,339</b>
Contingency for Unfinished Projects		\$ 4,490,339
Currently Available Funds For Redeployment		\$ -