



CITY *of* WINDSOR 2013 BUDGET

Treasurer's Presentation to Council
March 4, 2013

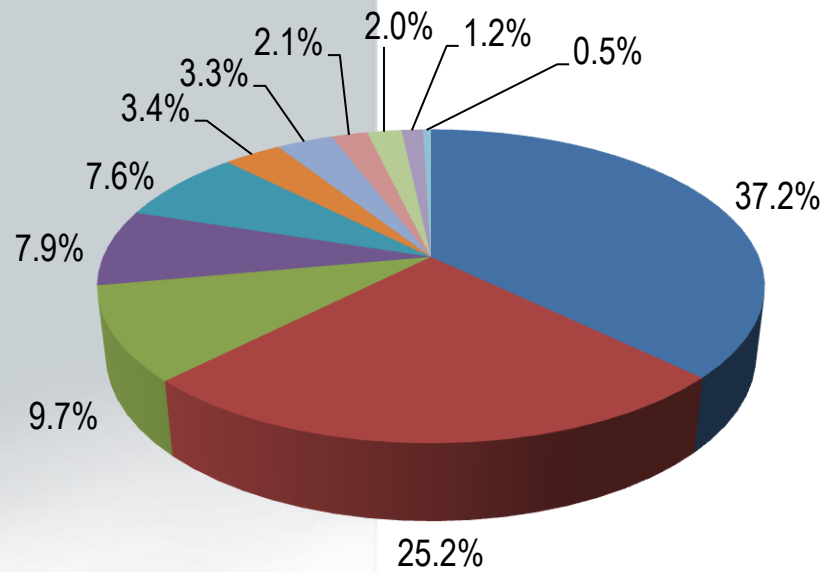


2013 Operating Budget Process

	Date
2013 Proposed Budget Process & Timeline (City Council Meeting) Public Input Opportunity	September 17, 2012
2013 Budget Update (City Council Meeting) Public Input Opportunity	November 5, 2012
2013 Recommended Budget Tabled (Available on the Internet and all Windsor Public Libraries)	February 22, 2013
2013 Final Budget Deliberations (Beginning at 3:00 pm) Public Input Opportunity	March 4, 2012

2013 Gross Operating Budget by Major Types of Expenditures

Total Gross Expenditures: \$717 Million

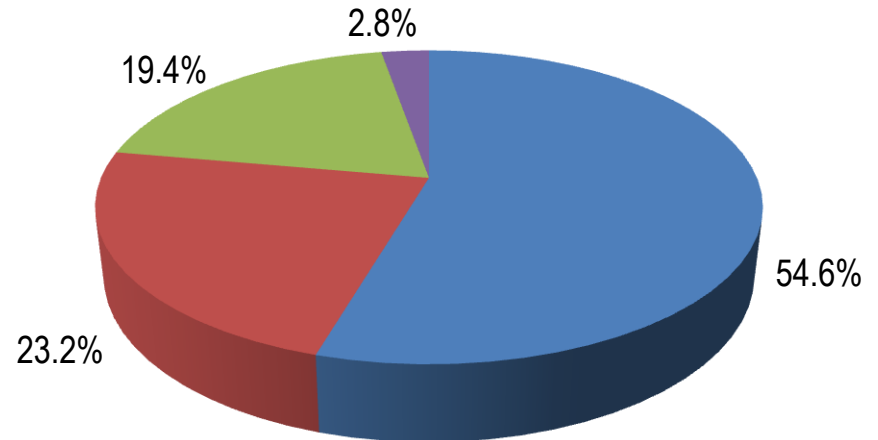


- [37.2%] Salaries & Benefits
- [25.2%] Transfers for Social Services
- [9.7%] Transfers to Education Entities
- [7.9%] Transfers to Reserves & Capital Funds
- [7.6%] Purchased Services
- [3.4%] Transfers to External Agencies
- [3.3%] Utilities, Insurance & Taxes
- [2.1%] Financial Expenses
- [2.0%] Operating & Maintenance Supplies
- [1.2%] Minor Capital
- [0.5%] Other Miscellaneous Expenditures

How Will We Fund the Total Expenditures?

Total Gross Revenue: \$717 Million

- [54.6%] Property Taxes
- [23.2%] Grants & Subsidies
- [19.4%] User Fees & Recovery of Expenditures
- [2.8%] Other

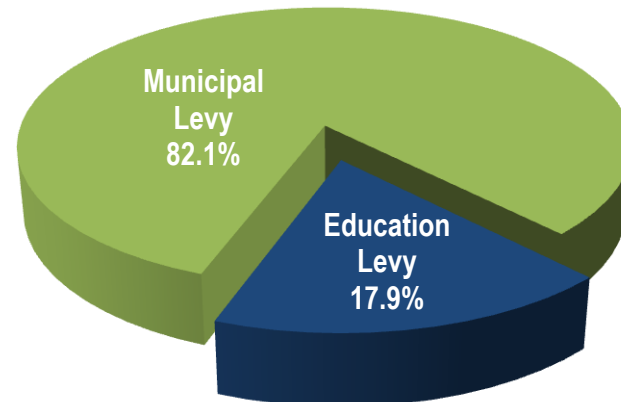


Total Property Tax Levy Decreases

2013 Property Tax Levy Decrease	
2012 Total Levy	\$393.5 M
2013 Total Levy	\$387.9 M
2013 Levy Decrease Over 2012	\$5.6 M

Property Tax Levy Decrease Over the Last 6 Years	
2006 Total Levy	\$393.8 M
2013 Total Levy	\$387.9 M
2012 Levy Decrease Over 2006	\$5.9 M

2013 Municipal / Education Property Tax Levy Split



Summary of 2013 Major Tax Levy Factors

Factors Driving the Tax Levy Higher

Salary, Wages & Fringe Benefits

Reduction in Various Revenue Sources

Insurance Premiums and Utility Costs

Various Contractual Obligations & Other Inflationary Increases

Lower OMPF Revenues

How We Held the Line on Taxes

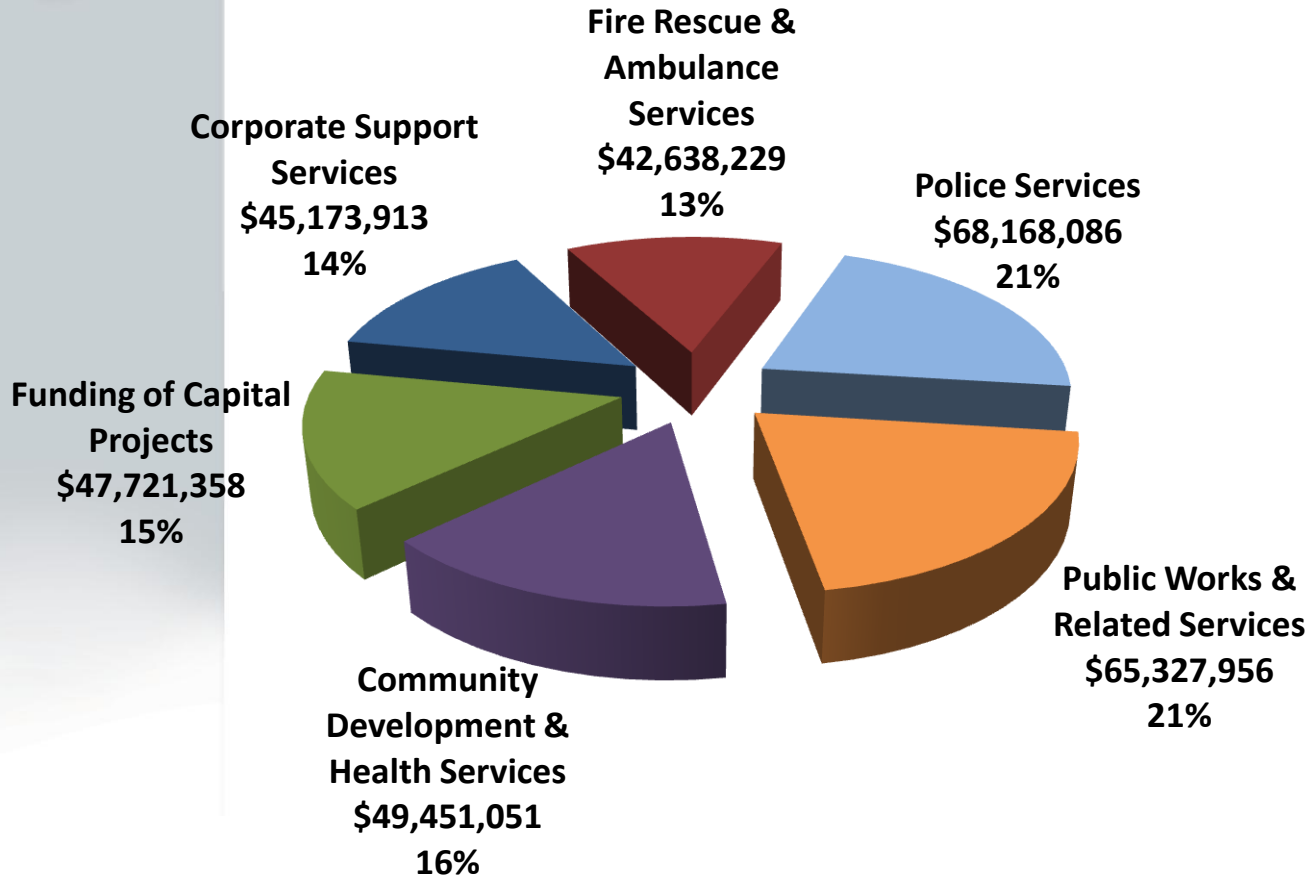
Reduction in Debt Charges From Early Repayment of Canderel Debt

Efficiencies & Line-By-Line Departmental Cost Saving Measures

Social Services Subsidy Increases and Upload of Costs

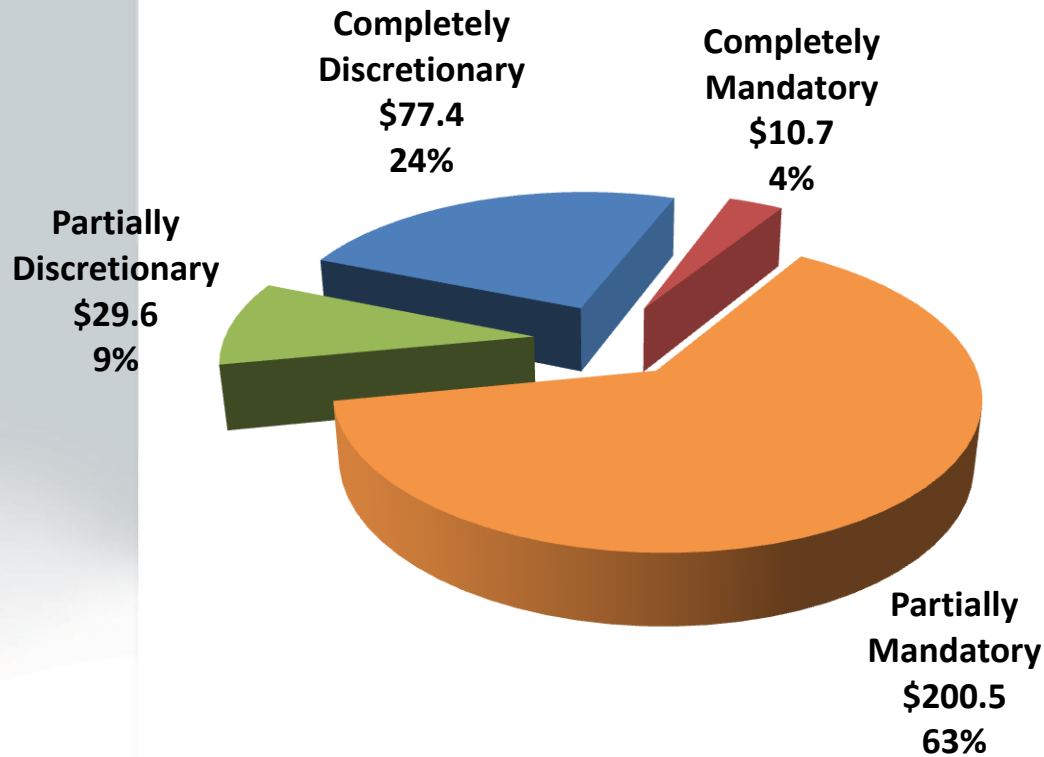
What is the 2013 Municipal Tax Levy Being Spent On?

2013 Total Net Municipal Levy: \$318,480,593



Levels of Council Discretion

2012 Net Program & Service Budget: \$318.2



Capital Budget

- Total funding available for the Capital Budget 5-Year Plan is \$467.3 million.
- Capital Budget expenditures for 2013 is \$54 million (prior to any other projects being expedited).
- Total projected spending on roads and sewers in the 5-Year Plan is approximately \$200 million (prior to any other projects being expedited).
- Total Capital Budget expenditures 2004-2017 is approximately \$1.5 billion.

Sewer Surcharge

THAT, in order to ensure that the **average ratepayer does not incur an increased cost in 2013**, all the Sewer Surcharge Rates **BE DECREASED** as detailed below so as to coincide with the Windsor Utilities Commission water rate increase (projected to be effective April 1, 2013):

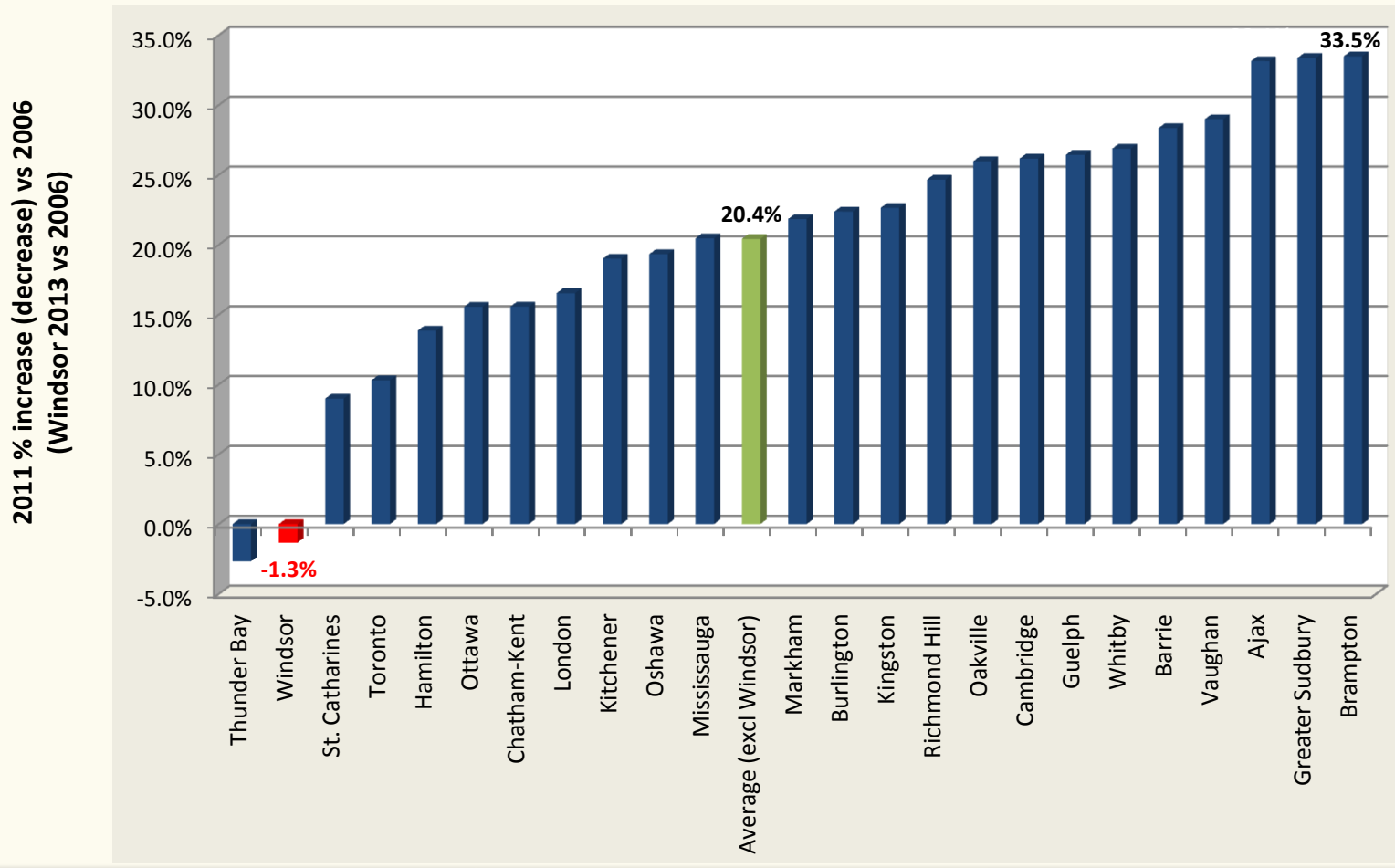
- Residential Consumption Rate.....**Decrease** from 487% to 445%
- Residential Fixed Rate.....**Decrease** from 66% to 65%
- Commercial Rate.....**Decrease** from 167% to 160%

How Will Tax Payers Be Impacted by the 2013 Budget?

- The City will be collecting approximately the same total municipal tax levy as last year, and substantially less for the education levy.
- However, the impact on individual tax payers will depend on their MPAC assessment revaluation results compared to the average MPAC revaluation results, as well as the tax ratios that will be approved by Council in April.
- Without changes to the existing ratios, the MPAC revaluation would result in a shifting of taxes on to the residential tax payers.
- As part of the tax policies report, administration will provide City Council with a number of tax ratio modeling options that can mitigate or eliminate the noted shift onto the residential category.

% Change in Total Tax Levy 2011 vs 2006 (Windsor 2013 vs 2006)

Source: Provincial FIR Database

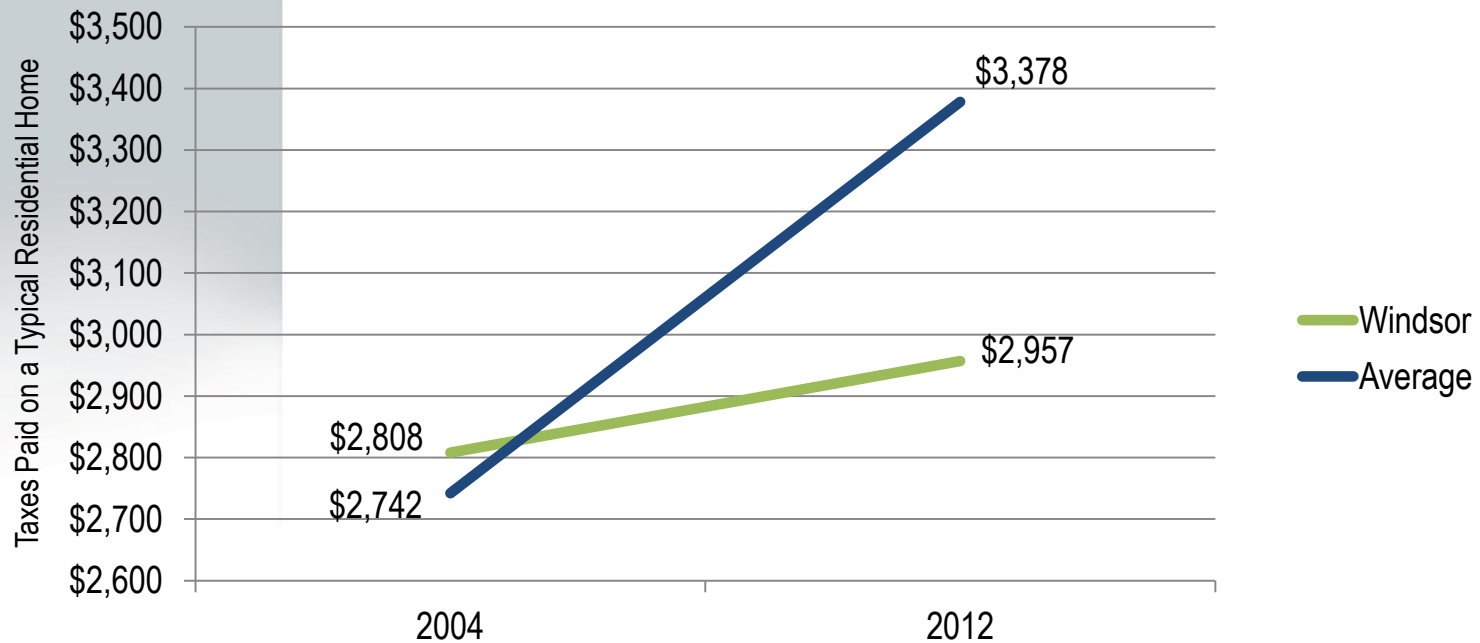


How Have We Been Doing Lately Compared to Peer Municipalities?

(Taxes Paid on a Typical Residential Home – 2012 vs. 2004

2012 BMA Study, Municipalities with Population > 100,000)

Year	Windsor	Average	Windsor as a % Over / (Under) the Average
2004	\$2,808	\$2,742	2.4%
2012	\$2,957	\$3,378	(12.5%)



Cumulative Tax Savings

Relates to 1200 Sq Ft Bungalow
Municipalities > 100,000 population

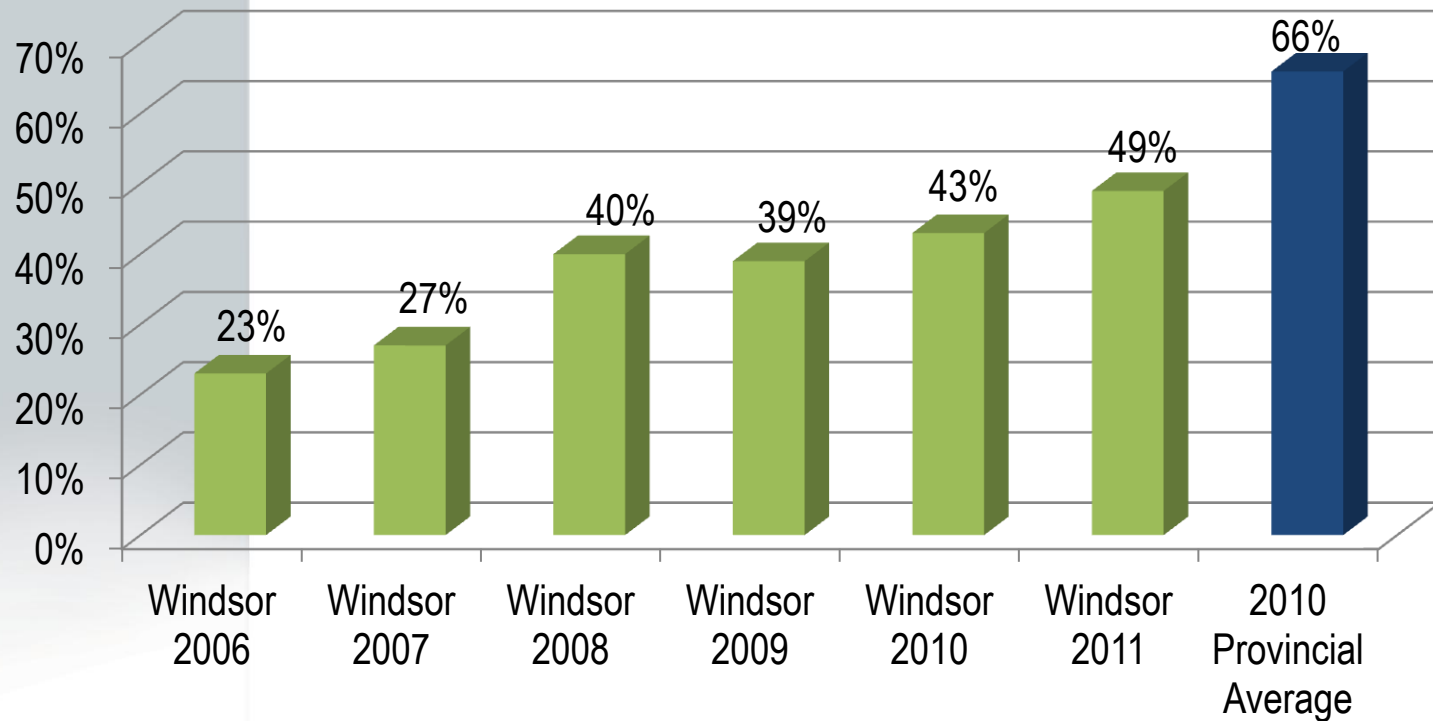


Source: BMA Study 2006 to 2012

Year	Windsor Taxes If They Had Risen By The BMA Average	Windsor Actual Taxes	Savings
2006	2,834	2,834	-
2007	2,905	2,946	41
2008	3,005	2,978	(27)
2009	3,081	2,995	(86)
2010	3,132	2,969	(163)
2011	3,174	2,951	(223)
2012	3,256	2,957	(299)
2013	3,321	2,957	(364)
Total savings 2006 through 2013			(1,121)
Ongoing annual savings going forward (if following the BMA average hereafter)			(364)
Savings over the next 10 years (if following the BMA average hereafter)			(3,643)

Ontario Municipalities, Reserves as a % of Tax Revenues

Source: BMA 2012 Municipal Study



Long Term Debt Summary (in \$ Millions)

(Reflects the Savings of the Pay-As-You-Go / Debt Reduction Policies.)

Prior to these policies, the Long Term Debt was projected to have grown to over \$370 million)



Source: City of Windsor Data

Thank you.